DATE: May 11, 2020

TO: Supervisor Marcelia Nicholson, Chairwoman, County Board of Supervisors

FROM: Scott B. Manske, Comptroller

Cynthia (CJ) Pahl, Financial Services Manager

SUBJECT: Fiscal Report of March 2020 for Milwaukee County

Policy Issue

Wisconsin Statutes Section 59.255(2) and County Ordinance Section 56.02(2) require the Comptroller to provide a monthly update of the fiscal condition of the County.

2020 Year-end Projection

Based on financial results through March 31, 2020, prior monthly reports submitted by departments and known projected actions, Milwaukee County's projected 2020 year-end fiscal status is a \$34.0 million deficit.

| Period | Projected Year | Annual | Change from |
|------------|---------------------|------------------|-------------|
| | End Position | Projection | Prior |
| | | - | Projection |
| March 2020 | Deficit | (\$34.0 million) | n/a |

This projection is based on the most current reports from departments and best estimates of countywide revenue impacts.

- Due to timing issues, most departmental projections do not assume savings from the Fiscal Actions Administrative Order 20-9v1 for this report.
- Most departmental projections do not assume potential revenue offsets that may become
 available to offset COVID-19 related expenditures. For purposes of this report, an estimate of
 possible revenue offsets is discussed separately.
- The true revenue impacts in most departments will not become fully estimable until additional time has passed and departments are able to resume revenue-generating operations.

The departments in the following table have projected a year-end operating surplus or deficit. Departments not listed are currently reporting a break-even. Taken together with non-departmental surpluses and deficits, the County is currently in a deficit.

| | March 2020 | |
|-------------------------|-------------------------|--------------|
| Dep | artments in Surplus | |
| | Deficit | Surplus |
| Human Resources | | \$393,304 |
| DAS | | \$1,635,863 |
| DAS-Risk Management | | \$1,569,232 |
| DAS-IMSD | | \$916,888 |
| Comptroller | | \$200,000 |
| DHHS | | \$828,431 |
| All Others | | \$123,217 |
| Subtotal | | \$5,666,935 |
| Deg | partments in Deficit | |
| | Deficit | Surplus |
| Courts | (\$457,306) | • |
| Child Support | (\$51,767) | |
| Sheriff | (\$1,324,595) | |
| House of Correction | (\$4,348,650) | |
| Medical Examiner | (\$194,053) | |
| DOT-Transportation Svcs | (\$135,000) | |
| Parks | (\$4,187,089) | |
| Zoo | (\$5,608,254) | |
| Utility | (\$850,000) | |
| Subtotal | (\$17,156,714) | |
| | | |
| Non-Departn | nental Surpluses and De | |
| | Deficit | Surplus |
| Land Sale | | \$4,300,000 |
| Contingency | | \$4,805,575 |
| Fringe Benefits | | \$1,500,000 |
| All Others | | \$850,000 |
| Potawatomi Revenue | (\$1,565,039) | |
| Wage and Benefit Mods | (\$1,124,683) | |
| Property Taxes | (\$9,000,000) | |
| Sales Tax | (\$20,000,000) | |
| Froedtert Revenue | (\$2,250,000) | |
| Subtotal | (\$33,939,722) | \$11,455,575 |
| Grand Totals | (\$51,096,436) | \$17,122,510 |
| Deficit / Surplus | (\$33,973,925) | |

| Expenditures w/Possible Offsets (Under | Review) |
|--|---------------|
| COVID Leave through 4/18/20 | \$2,500,000 |
| Sheriff COVID-related Expenses | \$890,000 |
| Additional Aging Revenue | \$650,000 |
| Laptops/Telecommuting Resources | \$1,700,000 |
| HOC Dorms | *Under Review |
| Medical Examiner Temporary Morgue | \$100,000 |
| EOC/UEOC Staffing | \$1,000,000 |
| Property Tax Penalties & Interest | \$500,000 |
| Transit Tax Levy Offset | \$12,000,000 |
| Additional Land Sale Revenue | \$1,000,000 |
| Total | \$20,340,000 |

Debt Service Reserve Activity and Projected Balance for 2020

| 2020 Starting Balance | | \$ 39,092,165 |
|------------------------|-----------------------------------|-------------------|
| 2020 Activity | | |
| | 2019 Year End Surplus (Estimated) | \$ 17,000,000 |
| | 2020 Budget Commitment | \$ (3,598,267) |
| | | |
| 2019 Projected Balance | | \$ 52,493,898 |

The following attachments provide further detail:

- Attachment A: Summary of Contingency Fund
- Attachment B: provides narrative explanations of the surpluses or deficits in excess of \$100,000 or other items of interest.
- Attachment C: provides the projected surplus or deficit for 2020 by fund and agency and by percentage of budget spent.

Committee Action

This is an informational report only.

Scott B. Manske

Comptroller

Ynthia (CJ) Pahl, Financial Services Manager

Office of the Comptroller

cc: Supervisor Jason Haas, Chairman, Finance & Audit Committee

Finance & Audit Committee

Joseph Lamers, Director, Department of Administrative Services - PSB

Shanin Brown, Committee Coordinator, County Clerk

Stephen Cady, Research Director, Office of the Comptroller

Contingency Fund as of May 7, 2020

| Unallocated Contingency Fund | |
|--|-------------------|
| 2020 Adopted Balance | \$ 4,355,575 |
| Approved Actions | |
| Parks Amenities Matching Fund (sPark) (File 20-128) | \$ (100,000) |
| Voter registration and education outreach (File 20-146) | \$ (50,000) |
| To new Capital Project WO72101-Laptops COVID-19 Emergency (File 20-288) | \$ (500,000) |
| To new Capital Project WO72001-COVID-19 Emergency (File 20-288) | \$ (500,000) |
| From Capital Project WO546-Enterprise Platform Modernization Phase 2 (File 20-286) | \$ 1,730,000 |
| To Org. 1172 DAS-IMSD-Mainframe (File 20-286) | \$ (1,120,000) |
| To Org. 1921 HR & Payroll Systems for Ceridian upgrade & full year of services (File 20-286) | \$ (610,000) |
| Current Available Balance | \$ 3,205,575 |
| | |
| Allocated Contingency Fund | |
| 2020 Adopted Balance | \$ 2,150,000 |
| Allocated Items | |
| Low-interest revolving loan for lead abatement 1A005 | \$ 550,000 |
| HOC dorm closure backup for electronic monitoring initiative 1A023 | \$ 1,500,000 |
| Repair lakefront paths if high water/freezing 1A029 | \$ 100,000 |
| | |
| Approved Actions | |
| Milwaukee County Lead Remediation Low Interest Loan Program (File 20-121) | \$ (550,000) |
| Current Available Balance | \$ 1,600,000 |

DESCRIPTION OF SIGNIFICANT SURPLUS AND DEFICIT PROJECTIONS FOR 2020

Human Resources (Org 1140)

\$0.4 million surplus

Savings are a result of salary savings and cancellation of the reception area remodel.

DAS (Org 1151)

\$1.6 million surplus

DAS is projecting a savings largely due to vacancies, reduced contractual costs due to the Fiscal Actions Administrative Order 20-9 and reduced technology spend.

DAS-Risk Management (Org 1150)

\$1.6 million surplus

Costs related to workers compensation were lower in 2019 than originally anticipated, resulting in additional savings for 2020. It is anticipated that workers compensation costs related to COVID-19 will be reimbursable with federal stimulus funding.

DAS-Information Management Services Division (Org 1160)

\$0.9 million surplus

Expenditures are reduced due to the fiscal administrative order, resulting in vacancy and training savings.

DAS-Utility (Org 5500)

(\$0.9 million deficit)

Deficit is a result of budgeted revenue relating to the fire charge.

Comptroller (Org 3700)

\$0.2 million surplus

The Comptroller is projecting a surplus for 2020 due to personnel savings achieved from Fiscal Actions Administrative Order 20-9.

Courts (*Org* 2000)

(\$0.5 million deficit)

Courts is currently anticipating a deficit due to an anticipated shortfall in child support funding.

Sheriff (*Org* 4000)

(\$1.3 million deficit)

The MCSO is projecting a revenue deficit of \$0.6 million in 2020 due to various revenue impacts related to the pandemic. Citation, forfeiture, process service and foreclosure revenues are all expected to be less than budget. Inmate telephone revenue is also expected to be less than budget due to a lower ADP and free weekly calls provided to inmate. Overtime expenditures are expected to exceed budget by \$5.5 million, offset by salary savings of \$2.1 million. A portion of the deficit is anticipated to be offset by salary dollars funded centrally and by federal stimulus funding for expenses already incurred.

House of Correction (Org 4300)

(\$4.3 million deficit)

Revenues in the House of Correction for housing sanction and DAI inmates will not be achieved in 2020, resulting in a deficit of \$4.1 million. Staff at the HOC, DAS-Fiscal Affairs and the Comptroller anticipate that costs related to COVID-19 will be reimbursable with federal stimulus funding and are working to develop a cost allocation plan to determine what portion of expenses could be covered.

Medical Examiner (Org 4900)

(\$0.2 million deficit)

The Medical Examiner is anticipating a shortfall in revenue as well as expenditures that exceed budget.

DOT-Transportation Services (Org 5090)

(\$0.1 million deficit)

DOT-Transportation Services is anticipating that it will be unable to bill capital projects at the budgeted level for 2020.

Department of Health and Human Services (Org 8000)

\$0.8 million surplus

DHHS is projecting a surplus of \$0.8 million as a result of vacancy and contractual savings anticipated.

Department of Parks (Org 9000)

(\$4.2 million deficit)

The Parks Department is projecting a deficit of \$4.2 million, which is comprised of a revenue deficit of \$8.4 million, offset with expenditure savings of \$4.2 million. Due to the pandemic, many of Parks revenue-generating operations have been halted or delayed, resulting in severe revenue losses. These losses are offset by salary savings of \$2.4 million. Other expenditure savings include contractual service reductions of \$0.8 million and major maintenance savings of \$0.9 million.

Zoological Department (Org 9500)

(\$5.6 million deficit)

The Zoo is anticipating a revenue loss of \$7.7 million, reflecting about 50 percent loss of revenue during June and July, with revenue continuing to be below budget for the remainder of the year although at a lower percentage. These losses are offset with expenditure savings of \$2.1 million for a net deficit of \$5.6 million.

Land Sale (*Org 1933*)

\$4.3 million surplus

Land sales in the amount of \$4.3 have been completed in 2020 resulting in surplus revenue.

Potawatomi Revenue (Org 1937)

(\$1.6 million deficit)

Potawatomi revenue is based on a Class III Net Win during the period July 1, 2019 to June 30, 2020. This deficit is based on an assumption that the casino was closed from mid-March through the end of the period which will result in less revenue to the County.

Appropriation for Contingency (Org 1945)

\$4.8 million surplus

The current projection for the Appropriation for Contingency assumes that the entire \$4.8 million of the current contingency appropriation (both allocated and unallocated) is not spent and is used to offset departmental and non-departmental deficits.

Fringe Benefits (Org 1950)

\$1.5 million surplus

Fringe benefits is anticipated to surplus in 2020, but since a portion of that surplus is budgeted in departments with revenue offsets and in the Behavioral Health Division, not all surplus is available to offset the bottom line. At this time, roughly \$1.5 million is expected due to revenue received in 2020 relating to 2019 budgeted items.

Wage and Benefit Modifications (Org 1972)

(\$1.1 million deficit)

The 2020 Adopted Budget included a centralized vacancy and turnover reduction of \$1.1 million. This reduction will need to be offset by additional savings in departmental personnel expenditures.

Property Taxes (Org 1991)

(\$9.0 million deficit)

In August of each year, the County settles any outstanding property taxes with each municipality except for the City of Milwaukee. It is anticipated that the level of unpaid property taxes will increase from the average outstanding amount resulting in a direct impact to the County's bottom line.

Sales Tax (*Org 1996*)

(\$20.0 million deficit)

Milwaukee County sales tax is currently projected to decline by \$20 million or by approximately 25% compared to the 2020 Adopted Budget. There is an approximately three-month lag time between the date a sales tax transaction occurs and the date that Milwaukee County receives its 0.5% share of the payment which is distributed through the State of Wisconsin. This means that the County will not begin to see the actual COVID-19 impacts on sales tax receipts until June and July. In the absence of actual disbursement data, various indicators were considered to make an initial projection. As a starting point, the Great Recession resulted in a 12% sales tax decline between 2008 and 2009. While this provides an initial benchmark, sales tax losses in 2020 are expected to be far more severe. For example, taxable retail sales in the United States were reported by the U.S. Census to be down by over 13% in the month of March, while economic activity was heavily impacted by COVID-19 for roughly one-half month. Hotel stays in Milwaukee are reportedly at 20% occupancy. Large events such as concerts and professional sporting events are cancelled or postponed. An estimated \$20 million loss in sales tax is an initial estimate which will be updated on a monthly basis going forward as more data becomes available.

Froedtert Revenue (Org 9960)

(\$2.3 million deficit)

Froedtert revenue is budgeted at \$10.0 million for 2020. The revenue is based on Froedtert's fiscal cycle which is July 1 - June 30. Given the pandemic, it is likely that the revenue will be less in 2020. The Comptroller is including this estimate until further information is obtained.

| | Ammont Pt | al Banari of C | | e County | O Daried O DY | DEDARTMENT | | |
|------|------------------------------------|----------------|----------------------------|---------------|---------------|---------------|-------------|------------|
| | Annual Fisc | 2020 | plus/Deficit as of 2020 | March 31, 202 | 2020 | 2020 | | |
| | | Projected | Budgeted Net | Revenue | Projected | Budgeted Net | Expense | Surplus |
| | | Revenues | Revenues | Variance | Expenditures | Expenditures | Variance | (Deficit) |
| | Legislative, Executive & Staff | Nevellues | Revenues | Vallatice | Expellultules | Expellultules | Valiance | (Delicit) |
| 1000 | County Board | | - | _ | 1,210,644 | 1,210,644 | _ | _ |
| 1011 | County Executive - General Office | | _ | | 856.980 | 856.980 | | |
| 1021 | Veterans Service | 13,000 | 13,000 | | 262,890 | 262,890 | | |
| 1020 | Governmental Relations | | 10,000 | | 246,017 | 246,017 | | |
| 1091 | Office of African American Affairs | | - | | 1,250,216 | 1,297,837 | 47,621 | 47,621 |
| 1120 | Personnel Review Board | | - | | 397,726 | 443,178 | 45,452 | 45,452 |
| 1130 | Corporation Counsel | 200,000 | 200,000 | _ | 1,323,515 | 1.323.515 | 10,102 | 10,102 |
| 1140 | Human Resources | 6,200 | 6,200 | | 4,998,313 | 5,391,617 | 393,304 | 393,304 |
| 1151 | Dept of Administrative Services | 12.441.854 | 13.265.302 | (823,448) | 39.108.553 | 41,567,864 | 2.459.311 | 1.635.863 |
| 1150 | DAS - Risk Management | 12,441,004 | 13,203,302 | (023,440) | 8,677,049 | 10,246,281 | 1,569,232 | 1,569,232 |
| 1160 | DAS - Information Management Servi | 329,189 | 398,600 | (69,411) | 16,010,612 | 16,996,911 | 986,299 | 916,888 |
| 5500 | DAS - Utility | 3,348,401 | 4,198,401 | (850,000) | 4,446,654 | 4,446,654 | 360,233 | (850,000 |
| 3010 | Election Commission | 80,750 | 80,750 | (850,000) | 1,019,588 | 1,019,588 | | (850,000 |
| 3090 | County Treasurer | 2.388.884 | 2.388.884 | - | 905.802 | 905.802 | | |
| 3270 | , | ,,. | ,, | - | , | , | - | - |
| | County Clerk | 547,696 | 547,696 | (50.700) | 901,858 | 901,858 | - 00.050 | 20.111 |
| 3400 | Register of Deeds | 4,532,791 | 4,586,500 | (53,709) | 1,371,843 | 1,455,696 | 83,853 | 30,144 |
| 3700 | Office of the Comptroller | 327,180 | 327,180 | - | 4,461,475 | 4,661,475 | 200,000 | 200,000 |
| | Total Legislative, Executive & S | 24,215,945 | 26,012,513 | (1,796,568) | 87,449,735 | 93,234,807 | 5,785,072 | 3,988,504 |
| | Courts and Judiciary | | | | | | | |
| 2000 | Combined Court Related Operations | 10,962,389 | 11,419,695 | (457,306) | 29,597,603 | 29,597,603 | - | (457,306 |
| 2430 | Dept. of Child Support Enforcement | 17,438,274 | 17,871,146 | (432,872) | 19,942,290 | 20,323,395 | 381,105 | (51,767 |
| 2900 | Courts - Pre-Trial Services | 435,027 | 435,027 | - | 5,488,383 | 5,488,383 | - | |
| | Total Courts and Judiciary | 28,835,690 | 29,725,868 | (890,178) | 55,028,276 | 55,409,381 | 381,105 | (509,073 |
| | Public Safety | | | | | | | |
| 4000 | Sheriff | 11,824,927 | 12,388,178 | (563,251) | 48,221,451 | 47,460,107 | (761,344) | (1,324,595 |
| 4300 | House of Correction | 3,363,611 | 7,495,233 | (4,131,622) | 51,499,885 | 51,282,857 | (217,028) | (4,348,650 |
| 4500 | District Attorney | 6,584,103 | 6,584,103 | - | 12,961,034 | 12,961,034 | - | |
| 4800 | Emergency Management | 1,547,066 | 1,547,066 | - | 7,841,955 | 7,841,955 | - | |
| 4900 | Medical Examiner | 2,963,019 | 3,003,923 | (40,905) | 4,482,193 | 4,329,045 | (153,148) | (194,053 |
| | Total Public Safety | 26,282,726 | 31,018,503 | (4,735,778) | 125,006,518 | 123,874,998 | (1,131,520) | (5,867,298 |
| | Department of Transportation | | | | | | | |
| 5040 | DOT - Airport Division | 97,254,523 | 97,254,523 | - | 103,449,296 | 103,449,296 | _ | |
| 5090 | DOT - Transportation Services | 1,659,622 | 1,794,622 | (135,000) | 2,081,845 | 2,081,845 | - | (135,000 |
| 5100 | DOT - Highway Maintenance | 23,213,310 | 23,213,310 | - | 23,591,402 | 23,591,402 | - | (, |
| 5300 | DOT - Fleet Management | 15,815,713 | 15,815,713 | - | 14,839,125 | 14,839,125 | _ | |
| 5600 | DOT - Transit/Paratransit System | 112,887,466 | 112,887,466 | - | 125,913,943 | 125,913,943 | - | |
| 5800 | DOT - Admin Div | 290,000 | 290,000 | - | 1,065,536 | 1,065,536 | - | |
| | Total Transportation | 251,120,634 | 251,255,634 | (135,000) | 270,941,147 | 270,941,147 | - | (135,000 |

| | | | | e County | | | | |
|-----------|------------------------------------|-------------------|-----------------|---|---------------|---------------|-------------|--------------|
| | Annual Fisc | cal Report of Sur | | f March 31, 202 | | | | |
| | | 2020 | 2020 | | 2020 | 2020 | | |
| | | Projected | Budgeted Net | Revenue | Projected | Budgeted Net | Expense | Surplus |
| | | Revenues | Revenues | Variance | Expenditures | Expenditures | Variance | (Deficit) |
| | Health & Human Services | | | | | | | |
| 6300 | Behavioral Health Division | 163,272,372 | 162,472,372 | 800,000 | 228,005,121 | 219,705,121 | (8,300,000) | (7,500,000 |
| 7900 | Department on Aging | 18,024,028 | 18,024,028 | - | 20,366,357 | 20,366,357 | - | - |
| 8000 | Department of Human Services | 92,254,953 | 92,503,101 | (248,148) | 127,565,896 | 128,642,475 | 1,076,579 | 828,431 |
| | Total Health & Human Services | 273,551,353 | 272,999,501 | 551,852 | 375,937,374 | 368,713,953 | (7,223,421) | (6,671,569) |
| | Parks, Recreation & Culture | | | | | | | |
| 9000 | Department of Parks | 11,695,316 | 20,087,216 | (8,391,900) | 33,848,355 | 38,053,166 | 4,204,811 | (4,187,089 |
| 9500 | Zoological Department | 10,185,028 | 17,905,058 | (7,720,030) | 15,148,563 | 17,260,339 | 2,111,776 | (5,608,254 |
| 9700 | Milwaukee Public Museum | - | - | - | 3,500,000 | 3,500,000 | - | - |
| 9910 | University Extension | 100,000 | 100,000 | - | 471,972 | 471,972 | - | - |
| | Total Parks, Recreation & Cultur | 21,980,344 | 38,092,274 | (16,111,930) | 52,968,890 | 59,285,477 | 6,316,587 | (9,795,343 |
| | Non-Departmental's | | | | | | | |
| 1933 | Land Sale | 4,300,000 | - | 4,300,000 | - | - | - | 4,300,000 |
| 1937 | Potawatomi Revenue | 3,043,574 | 4,608,613 | (1,565,039) | - | - | - | (1,565,039 |
| 1945 | Contingency | 265,000 | - | 265,000 | 1,265,000 | 5,805,575 | 4,540,575 | 4,805,575 |
| 1950 | Fringe Benefits | 123,315,093 | 123,315,093 | - | 224,336,423 | 225,836,423 | 1,500,000 | 1,500,000 |
| 1972 | Wage and Benefit Modifications | - | - | - | - | (1,124,683) | (1,124,683) | (1,124,683 |
| 1991 | Property Taxes | 292,109,336 | 301,109,336 | (9,000,000) | - | - | - | (9,000,000 |
| 1992 | Earnings on Investments | 5,934,456 | 5,934,456 | - | - | - | - | - |
| 1996 | Sales Taxes | 55,142,024 | 75,142,024 | (20,000,000) | - | - | - | (20,000,000 |
| | Other Revenue Non-Departmentals | 38,969,287 | 38,119,287 | 850,000 | - | - | - | 850,000 |
| | Parks Non-Departmentals | - | - | - | 3,483,688 | 3,483,688 | - | - |
| | Other Non-Departmental | (115,778,803) | (\$115,828,290) | 49,487 | (132,073,359) | (132,122,846) | (49,487) | 0 |
| 1900'S | Total Non-Departmental | 407,299,967 | 432,400,519 | (25,100,552) | 97,011,752 | 101,878,157 | 4,866,405 | (20,234,147 |
| 9960 | Debt Retirement and Interest | 11,558,088 | 13,808,088 | (2,250,000) | 47,374,095 | 47,374,095 | - | (2,250,000 |
| 1200-1899 | Capital Improvements | 240,391,152 | 236,554,902 | 3,836,250 | 297,414,203 | 293,577,953 | (3,836,250) | _ |
| | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | (=,==,==, | |
| | Expendable Trusts | | | // | | | | |
| FUND 3 | | - | 1,000,522 | (1,000,522) | - | 1,014,835 | 1,014,835 | 14,313 |
| FUND 4 | | - | - | - | - | - | - | - |
| FUND 5 | Parks Trust Funds | 22 | - | 22 | 45,899 | 59,495 | 13,596 | 13,617 |
| FUND 6 | | - | - | - | - | | - | - |
| FUND 7 | Behaviorial Health Complex Trust F | - | - | - | - | 17,200 | 17,200 | 17,200 |
| FUND 8 | Airport PFC | - | - | - | - | - | - | - |
| FUND 9 | DAS Trust | - | - | - | - | - | - | - |
| FUND 10 | | - | - | - | - | - | - | - |
| FUND 11 | | - | - | - | - | - | | - |
| | Total Expendable Trusts | 22 | 1,000,522 | (1,000,500) | 45,899 | 1,091,530 | 1,045,631 | 45,130 |
| | Projected Surplus (Deficit) | 1,285,235,921 | 1,332,868,324 | (47,632,403) | 1,409,177,889 | 1,415,381,498 | 6,203,609 | (41,428,795 |
| | Reserves Expendable Trusts | | | | | | | (45,130 |
| | Contribution from Behavorial Hea | ith Reserves | | | | | | 7,500,000 |
| | Total Projected Surplus (Deficit) | | | | | | | (33,973,925) |

| | Ailliudi Fist | cal Report of Surplu | | Maich 31, 20 | | | | |
|------|--|-----------------------|---|--------------|---------------------------|------------------------------|---------------------|----------------------|
| | | 2020 | 2020 | Revenue | 2020 | 2020 | F | O |
| | | Projected Revenues | Budgeted Net Revenues | Variance | Projected Expenditures | Budgeted Net Expenditures | Expense Variance | Surplus (Deficit) |
| | General Fund Departments | Kevellues | Reveilues | variance | Expellultures | Expeliditules | valiance | (Delicit) |
| 1000 | County Board | - | - | - | 1,210,644 | 1,210,644 | - | |
| 1011 | County Executive | - | - | - | 856,980 | 856,980 | - | |
| 1021 | Veterans Service | 13,000 | 13,000 | - | 262,890 | 262,890 | - | |
| 1020 | Governmental Affairs | - | - | - | 246,017 | 246,017 | - | |
| 1091 | Office of African American Affairs | - | - | - | 1,250,216 | 1,297,837 | 47,621 | 47,62 |
| 1120 | Personnel Review Board | - | - | - | 397,726 | 443,178 | 45,452 | 45,452 |
| 1130 | Corporation Counsel | 200,000 | 200,000 | - | 1,323,515 | 1,323,515 | - | |
| 1140 | Human Resources | 6,200 | 6,200 | - | 4,998,313 | 5,391,617 | 393,304 | 393,304 |
| 1151 | Dept of Administrative Services | 12,441,854 | 13,265,302 | (823,448) | 39,108,553 | 41,567,864 | 2,459,311 | 1,635,863 |
| 2000 | Combined Court Related Operations | 10,962,389 | 11,419,695 | (457,306) | 29,597,603 | 29,597,603 | - | (457,306 |
| 2430 | Dept. of Child Support Enforcement | 17,438,274 | 17,871,146 | (432,872) | 19,942,290 | 20,323,395 | 381,105 | (51,767 |
| 2900 | Courts - Pre-Trial Services | 435,027 | 435,027 | _ | 5,488,383 | 5,488,383 | _ | |
| 3010 | Election Commission | 80,750 | 80,750 | _ | 1,019,588 | 1,019,588 | _ | |
| 3090 | County Treasurer | 2,388,884 | 2,388,884 | _ | 905,802 | 905,802 | _ | |
| 3270 | County Clerk | 547,696 | 547,696 | _ | 901,858 | 901,858 | _ | |
| 3400 | Register of Deeds | 4,532,791 | 4,586,500 | (53,709) | 1,371,843 | 1,455,696 | 83,853 | 30,144 |
| 3700 | Office of the Comptroller | 327,180 | 327,180 | - | 4,461,475 | 4,661,475 | 200,000 | 200,000 |
| 4000 | Sheriff | 11,824,927 | 12,388,178 | (563,251) | 48,221,451 | 47,460,107 | (761,344) | (1,324,595 |
| 4300 | House of Correction | 3,363,611 | 7.495.233 | (4,131,622) | 51.499.885 | 51,282,857 | (217,028) | (4,348,650 |
| 4500 | District Attorney | 6.584.103 | 6.584.103 | (1,101,022) | 12.961.034 | 12,961,034 | (217,020) | (1,010,000 |
| 4800 | Emergency Management | 1,547,066 | 1,547,066 | _ | 7,841,955 | 7,841,955 | _ | |
| 4900 | Medical Examiner | 2,963,019 | 3,003,923 | (40,905) | 4,482,193 | 4,329,045 | (153,148) | (194,053 |
| 5090 | Transportation Services | 1,659,622 | 1,794,622 | (135,000) | 2,081,845 | 2,081,845 | (100,140) | (135,000 |
| 5100 | DOT - Highway Maintenance | 23,213,310 | 23,213,310 | (100,000) | 23,591,402 | 23,591,402 | _ | (100,000 |
| 5800 | DOT - Admin Div | 290,000 | 290,000 | _ | 1,065,536 | 1,065,536 | _ | |
| 7900 | Department on Aging | 18,024,028 | 18,024,028 | _ | 20,366,357 | 20,366,357 | _ | |
| 8000 | Department of Human Services | 92,254,953 | 92,503,101 | (248,148) | 127,565,896 | 128,642,475 | 1,076,579 | 828,431 |
| 9000 | Department of Parks | 11,695,316 | 20,087,216 | (8,391,900) | 33,848,355 | 38,053,166 | 4,204,811 | (4,187,089 |
| 9500 | Zoological Department | 10,185,028 | 17,905,058 | (7,720,030) | 15,148,563 | 17,260,339 | 2,111,776 | (5,608,254 |
| 9700 | Milwaukee Public Museum | 10,100,020 | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (7,720,000) | 3,500,000 | 3,500,000 | 2,111,770 | (0,000,20 |
| 9910 | University Extension | 100.000 | 100.000 | _ | 471.972 | 471.972 | _ | |
| 3310 | Total General Fund | 233.079.027 | 256.077.218 | (22,998,191) | 465,990,139 | 475.862.432 | 9.872.293 | (13,125,898 |
| | Total dolloral Falla | 200,070,027 | 200,077,210 | (22,000,101) | 100,000,100 | 170,002,102 | 0,072,200 | (10)120,000 |
| | Other Funds | | | | | | | |
| 1150 | Risk Management | - | - | - | 8,677,049 | 10,246,281 | 1,569,232 | 1,569,23 |
| 1160 | Information Management Services | 329,189 | 398,600 | (69,411) | 16,010,612 | 16,996,911 | 986,299 | 916,88 |
| 5040 | DOT - Airport Division | 97,254,523 | 97,254,523 | (, -) | 103,449,296 | 103,449,296 | , | , |
| 5300 | DOT - Fleet Management | 15,815,713 | 15,815,713 | - | 14,839,125 | 14,839,125 | - | |
| 5600 | DOT - Freet Warragement DOT - Transit/ Paratransit System | 112,887,466 | 112,887,466 | - | 125,913,943 | 125,913,943 | - | |
| 5500 | DAS - Utility | 3,348,401 | 4,198,401 | (850,000) | 4,446,654 | 4,446,654 | - | (850,00 |
| 6300 | Behavioral Health Division | 163,272,372 | 162,472,372 | 800,000 | 228,005,121 | 219,705,121 | (8,300,000) | (7,500,00 |
| 0300 | Total Other Funds | 392,907,664 | 393,027,075 | (119,411) | 501,341,801 | 495,597,331 | (5,744,470) | (5,863,880 |

| | | | | vaukee Cour | | | | | |
|-----------|---|-----------------------|--------------------------|----------------------------|---------------------------|------------------------------|---------------------|----------------------|--|
| | Annual Fisca | I Report of Surpl | | March 31, 20 | | | | | |
| | 2020 2020 2020 2020 | | | | | | | | |
| | | Projected Revenues | Budgeted Net Revenues | Revenue <u>Variance</u> | Projected Expenditures | Budgeted Net Expenditures | Expense Variance | Surplus (Deficit) | |
| | Non-Departmental's | Reveilues | Reveilues | valiance | Expeliditules | Expenditures | variance | (Delicit) | |
| 1933 | Land Sale | 4,300,000 | _ | 4,300,000 | _ | _ | _ | 4,300,00 | |
| 1937 | Potawatomi Revenue | 3,043,574 | 4,608,613 | (1,565,039) | | | | (1,565,03 | |
| 1945 | Contingency | 265,000 | 4,000,013 | 265,000 | 1,265,000 | 5,805,575 | 4,540,575 | 4,805,57 | |
| 1950 | Fringe Benefits | 123,315,093 | 123,315,093 | 200,000 | 224,336,423 | 225,836,423 | 1,500,000 | 1,500,00 | |
| 1972 | Wage and Benefit Modifications | 120,010,000 | - | _ | - | (1,124,683) | (1,124,683) | (1,124,68 | |
| 1991 | Property Taxes | 292,109,336 | 301,109,336 | (9,000,000) | _ | (1,121,000) | (1,121,000) | (9,000,00 | |
| 1992 | Earnings on Investments | 5,934,456 | 5,934,456 | (0,000,000) | _ | _ | _ | (0,000,00 | |
| 1996 | Sales Taxes | 55,142,024 | 75,142,024 | (20,000,000) | _ | _ | _ | (20,000,00 | |
| 1000 | Other Revenue Non-Departmentals | 38,969,287 | 38,119,287 | 850,000 | _ | _ | _ | 850,00 | |
| | Parks Non-Departmentals | - | \$0.00 | - | 3,483,688 | 3,483,688 | | 555,55 | |
| | Other Non-Departmental | (115,778,803) | (\$115,828,290) | 49,487 | (132,073,359) | (132,122,846) | (49,487) | | |
| 1900'S | Total Non-Departmental | 407,299,967 | 432,400,519 | (25,100,552) | 97,011,752 | 101,878,157 | 4,866,405 | (20,234,14 | |
| 9960 | Debt Retirement and Interest | 11,558,088 | 13,808,088 | (2,250,000) | 47,374,095 | 47,374,095 | - | (2,250,00 | |
| | | | | , | | | | • | |
| 1200-1899 | Capital Improvements | 240,391,152 | 236,554,902 | 3,836,250 | 297,414,203 | 293,577,953 | (3,836,250) | | |
| | Expendable Trusts | | | | | | | | |
| FUND 3 | Zoo Trust Funds | - | 1,000,522 | (1,000,522) | - | 1,014,835 | 1,014,835 | 14,31 | |
| FUND 4 | IMSD Expendable Trust | - | - | - | - | - | - | | |
| FUND 5 | Parks Trust Funds | 22 | - | 22 | 45,899 | 59,495 | 13,596 | 13,61 | |
| FUND 6 | Office on Handicapped Trust Fund | - | - | - | - | - | - | | |
| FUND 7 | Behaviorial Health Complex Trust Funds | - | - | - | - | 17,200 | 17,200 | 17,20 | |
| FUND 8 | Airport PFC | - | - | - | - | - | - | | |
| FUND 9 | DAS – Trust | - | - | - | - | - | - | | |
| FUND 10 | DAS – Trust | - | - | - | - | - | - | | |
| FUND 11 | Fleet Facilities Reserve Trust | - | - | - | - | - | - | | |
| | Total Expendable Trusts | 22 | 1,000,522 | (1,000,500) | 45,899 | 1,091,530 | 1,045,631 | 45,13 | |
| | Projected Surplus (Deficit) | 1,285,235,921 | 1,332,868,324 | (47,512,993) | 1,409,177,889 | 1,415,381,498 | 11,948,078 | (41,428,79 | |
| | Reserves Expendable Trusts | | | | | | | (45,13 | |
| | Contribution from Behavorial Health Res | erves | | | | | | 7,500,00 | |
| | Total Projected Surplus (Deficit) | | | | | | | (33,973,92 | |

| | Annual Fiscal F | Annual Fiscal Report of % of Budgeted funds as of March 31, 2020 | | | | | | | | | | | | |
|------|--|--|--------------|------------------|--------------|--------------|-------------|--|--|--|--|--|--|--|
| | //illiaar i looar i | 2020 | 2020 | ao or mar | 2020 | 2020 | | | | | | | | |
| | | Actual | Budgeted Net | Revenue | Actual | Budgeted Net | Expenditure | | | | | | | |
| | | Revenues | Revenues | % | Expenditures | Expenditures | % | | | | | | | |
| | Legislative, Executive & Staff | | | | | • | | | | | | | | |
| 1000 | County Board | - | - | - | 289,982 | 1,210,644 | 23.95 | | | | | | | |
| 1011 | County Executive - General Office | - | - | - | 226,725 | 856,980 | 26.469 | | | | | | | |
| 1021 | Veterans Service | 13,000 | 13,000 | - | 75,841 | 262,890 | 28.85 | | | | | | | |
| 1020 | Governmental Affairs | - | - | - | 54,758 | 246,017 | 22.26 | | | | | | | |
| 1091 | Office of African American Affairs | - | - | - | 180,404 | 1,297,837 | 13.90 | | | | | | | |
| 1120 | Personnel Review Board | 1 | - | - | 58,030 | 443,178 | 13.09 | | | | | | | |
| 1130 | Corporation Counsel | 500 | 200,000 | 0.25% | 409,265 | 1,323,515 | 30.929 | | | | | | | |
| 1140 | Human Resources | - | 6,200 | 0.00% | 1,481,967 | 5,391,617 | 27.49 | | | | | | | |
| 1151 | Dept of Administrative Services | 2,556,027 | 13,265,302 | 19.27% | 8,710,178 | 41,567,864 | 20.95 | | | | | | | |
| 1150 | DAS - Risk Management | - | - | 0.00% | 4,047,551 | 10,246,281 | 39.50 | | | | | | | |
| 1160 | DAS - Information Management Services | 60,792 | 398,600 | 15.25% | 2,135,241 | 16,996,911 | 12.569 | | | | | | | |
| 5500 | DAS - Utility | 28,000 | 4,198,401 | 0.67% | 166,672 | 4,446,654 | 3.75 | | | | | | | |
| 3010 | Election Commission | 153 | 80,750 | 0.19% | 163,577 | 1,019,588 | 16.049 | | | | | | | |
| 3090 | County Treasurer | 582,131 | 2,388,884 | 24.37% | 185,790 | 905,802 | 20.519 | | | | | | | |
| 3270 | County Clerk | 95,926 | 547,696 | 17.51% | 251,360 | 901,858 | 27.87 | | | | | | | |
| 3400 | Register of Deeds | 1,087,916 | 4,586,500 | 23.72% | 340,086 | 1,455,696 | 23.369 | | | | | | | |
| 3700 | Office of the Comptroller | 75,427 | 327,180 | 23.05% | 1,188,567 | 4,661,475 | 25.50° | | | | | | | |
| | Total Legislative, Executive & Staff | 4,499,874 | 26,012,513 | 17.30% | 19,965,995 | 93,234,807 | 21.419 | | | | | | | |
| | Courts and Judiciary | | | | | | | | | | | | | |
| 2000 | Combined Court Related Operations | 770,238 | 11,419,695 | 6.74% | 6,424,531 | 29,597,603 | 21.71 | | | | | | | |
| 2430 | Dept. of Child Support Enforcement | 443,300 | 17,871,146 | 2.48% | 3,123,052 | 20,323,395 | 15.37 | | | | | | | |
| 2900 | Courts - Pre-Trial Services | 628,137 | 435,027 | 144.39% | 1,280,934 | 5,488,383 | 23.34 | | | | | | | |
| | Total Courts and Judiciary | 1,841,675 | 29,725,868 | 6.20% | 10,828,517 | 55,409,381 | 19.549 | | | | | | | |
| | Public Safety | | | | | | | | | | | | | |
| 4000 | Sheriff | 1,506,923 | 12,388,178 | 12.16% | 13,165,968 | 47,460,107 | 27.74 | | | | | | | |
| 4300 | House of Correction | 608,959 | 7,495,233 | 8.12% | 8,525,689 | 51,282,857 | 16.62 | | | | | | | |
| 4500 | District Attorney | 127,958 | 6,584,103 | 1.94% | 2,780,868 | 12,961,034 | 21.46 | | | | | | | |
| 4800 | Emergency Management | (571,018) | | -36.91% | 2,007,288 | 7,841,955 | 25.60 | | | | | | | |
| 4900 | Medical Examiner | 71,409 | 3,003,923 | 2.38% | 1,199,867 | 4,329,045 | 27.72 | | | | | | | |
| .000 | Total Public Safety | 1,744,231 | 31,018,503 | 5.62% | 27,679,681 | 123,874,998 | 22.349 | | | | | | | |
| | Department of Transportation | | | | | | | | | | | | | |
| 5040 | DOT - Airport Division | 18,334,447 | 97,254,523 | 18.85% | 10,371,386 | 103,449,296 | 10.03 | | | | | | | |
| 5090 | DOT - Transportation Services | 310,351 | 1,794,622 | 17.29% | 313,552 | 2,081,845 | 15.06 | | | | | | | |
| 5100 | DOT - Hansportation Services DOT - Highway Maintenance | (1,031,987) | | -4.45% | 4,017,168 | 23,591,402 | 17.03 | | | | | | | |
| 5300 | DOT - Fleet Management | 2,217,555 | 15,815,713 | -4.45% 14.02% | 1,355,696 | 14,839,125 | 9.14 | | | | | | | |
| 5600 | DOT - Fleet Management DOT - Transit/ Paratransit System | 4,696,496 | 112,887,466 | 4.16% | 9,708,296 | 125,913,943 | | | | | | | | |
| 5800 | DOT - Transit Paratransit System DOT - Admin Div | 906,717 | 290,000 | 4.16% 312.66% | 9,708,296 | 1,065,536 | -5.70 | | | | | | | |
| 5000 | Total Transportation | 25,433,579 | 251,255,634 | 10.12% | 25,705,319 | 270,941,147 | 9.499 | | | | | | | |

| | | | ukee County | | | | |
|-----------|--|-------------|------------------------|------------|--------------|---------------|------------|
| | Annual Fiscal R | | Budgeted funds 2020 | sas of Mar | | 2020 | 1 |
| | | 2020 | | | 2020 | | |
| | | Actual | Budgeted Net | Revenue | Actual | Budgeted Net | Expenditur |
| | Harlet Ollinger Comitees | Revenues | Revenues | % | Expenditures | Expenditures | % |
| 0000 | Health & Human Services | 00 007 007 | 400 470 070 | 44.050/ | 00 005 500 | 040 705 404 | 40.70 |
| 6300 | Behavioral Health Division | 23,307,267 | 162,472,372 | 14.35% | 36,865,529 | 219,705,121 | 16.78 |
| 7900 | Department on Aging | 922,644 | 18,024,028 | 5.12% | 2,539,241 | 20,366,357 | 12.47 |
| 8000 | Department of Human Services | 6,835,401 | 92,503,101 | 7.39% | 17,149,766 | 128,642,475 | 13.33 |
| | Total Health & Human Services | 31,065,312 | 272,999,501 | 11.38% | 56,554,536 | 368,713,953 | 15.349 |
| | Parks, Recreation & Culture | | | | | | |
| 9000 | Department of Parks | 2,221,061 | 20,087,216 | 11.06% | 7,073,711 | 38,095,851 | 18.57 |
| 9500 | Zoological Department | 478,705 | 17,905,058 | 2.67% | 3,389,394 | 17,260,339 | 19.64 |
| 9700 | Milwaukee Public Museum | - | - | | 1,750,000 | 3,500,000 | 50.00 |
| 9910 | University Extension | 24,625 | 100,000 | 24.63% | 62,831 | 471,972 | 13.31 |
| | Total Parks, Recreation & Culture | 2,724,391 | 38,092,274 | 7.15% | 12,275,936 | 59,328,162 | 20.699 |
| | Non-Departmental's | | | | | | |
| 1945 | Contingency | - | - | - | - | 5,805,575 | 0.00 |
| 1950 | Fringe Benefits | 22,437,961 | 123,315,093 | 18.20% | 18,276,469 | 225,836,423 | 8.09 |
| 1972 | Wage and Benefit Modifications | - | - | | - | (1,124,683) | 0.00 |
| 1992 | Earnings on Investments | 4,079,343 | 5,934,456 | 68.74% | - | - | #DIV/0! |
| 1996 | Sales Taxes | 6,278,881 | 75,142,024 | 8.36% | - | - | |
| | Other Revenue Non-Departmentals | (71,060) | 343,837,236 | -0.02% | - | - | |
| | Parks Non-Departmentals | - | - | | 1,476,257 | 3,483,688 | 42.38 |
| | Other Non-Departmental | 2,503,774 | (115,828,290) | (0) | 542,304 | (132,122,846) | -0.41 |
| 1900'S | Total Non-Departmental | 35,228,899 | 432,400,519 | 8.15% | 20,295,030 | 101,878,157 | 19.92 |
| 9960 | Debt Retirement and Interest | - | 244,201 | 0.00% | 2,232,807 | 47,374,095 | 4.71 |
| 1200-1899 | Capital Improvements | (226,316) | 236,554,902 | -0.10% | 6,734,489 | 293,577,953 | 2.299 |
| 1200-1000 | | (220,010) | 200,004,002 | -0.1070 | 0,704,400 | 200,077,000 | 2.20 |
| | Expendable Trusts | | | | | | |
| FUND 3 | Zoo Trust Funds | 72,239 | 1,000,522 | 7.22% | 79,884 | 1,014,835 | 7.87 |
| FUND 4 | IMSD Expendable Trust | - | - | - | - | - | 0.00 |
| FUND 5 | Parks Trust Funds | 22 | - | - | 16,899 | 59,495 | 28.40 |
| FUND 6 | Office on Handicapped Trust Fund | - | - | - | - | - | |
| FUND 7 | Behaviorial Health Complex Trust Funds | | - | - | 25,501 | 17,200 | 148.26 |
| FUND 8 | Airport PFC | 2,580,874 | - | 0.00% | - | - | |
| FUND 9 | DAS – Trust | - | - | - | - | - | |
| FUND 10 | DAS – Trust | - | - | - | - | - | |
| FUND 11 | Fleet Facilities Reserve Trust | | - | - | - | - | |
| | Total Expendable Trusts | 2,653,136 | 1,000,522 | 265.18% | 122,284 | 1,091,530 | 11.20 |
| | Total | 104,964,780 | 1,319,304,437 | 7.96% | 182,394,594 | 1,415,424,183 | 12.899 |