

December 20, 2018

Mandy Potapenko
Director
Milwaukee Community Justice Council
633 W Wisconsin Ave, Ste 406
Milwaukee, WI 53233

Re: New Grant #151955

Dear Mandy:

Congratulations to you and your colleagues in Milwaukee on a successful application for continued funding to participate in the Safety and Justice Challenge. As I explained on the phone last week, our Board has approved an award of \$2.3 million in renewal funding to Milwaukee County, consisting of \$2 million for implementation activities over two years and an additional \$300,000 for community engagement activities over the same period. This letter is intended to provide you with documentation of the SJC Steering Committee's feedback on the proposed plan you submitted, as well as to lay out your next steps.

Overall Plan and Budget

The steering committee found the case you made for full renewal to be reasonable and commends Milwaukee for progress made to date in safely reducing the county's jail population. In particular, the committee noted that Milwaukee recognizes the value of case processing reform to successful jail population reduction and the need to dedicate funds to bolster local analytical capacity. The committee believes, however, that Milwaukee's efforts to reduce the pretrial population could be strengthened significantly by incorporating concrete strategies to directly address inefficiencies in case processing. The committee requests that Milwaukee engage technical assistance to develop case flow management plans and related strategies to advance case processing reform. Milwaukee should also consider utilizing its forthcoming data dashboard technology to track and improve case processing performance metrics.

Additionally, the steering committee believes Milwaukee can develop a stronger strategy to address violations and revocations of community supervision. Milwaukee should conduct deeper data analysis regarding the target population to identify more impactful solutions.

Milwaukee must engage in work to reduce racial and ethnic disparities. The steering committee recommends Milwaukee begin to address disparities by conducting Relative Rate Index (RRI) analyses at key decision points to understand the impact strategies are having, or will have, on

disparities (i.e., look at the target population and projected reductions and explore how those reductions would affect people of color).

Community Engagement Application

The steering committee also concluded that Milwaukee put forth a strong and impressive proposal for community engagement. The committee was impressed with Milwaukee's plans to engage formerly incarcerated and impacted people and to direct a large share of the supplemental funding to the community. In addition to funding, the committee recommends that Milwaukee work with Nexus Community Partners to implement its plans.

Unfortunately, due to high demand for supplemental community engagement funding, the Foundation is unable to award the full amount requested. Accordingly, a revised community engagement activities budget line for \$300,000 will be needed. In revising your plan and budget, please be sure to provide further detail on how the subcontracted micro-grant strategy will work.

Next Steps

In general, we ask that you begin working with your site coordinators as soon as possible on a revised implementation plan and budget that is responsive to the feedback summarized above. The immediate next steps are as follows:

- The Foundation's legal department can issue you a formal Grant Award Agreement only after you've submitted an overall budget that matches the total amount authorized by the Board, i.e., \$2,300,000. (Note that this may be a notional budget, since it can be revised later with my approval.)
- Once we've received your executed Grant Award Agreement, the Foundation will release an initial six-month payment.
- The remainder of the first year's funding will be released upon receipt of an acceptable final plan and budget.

Please convey my congratulations and thanks to all your colleagues there. And don't hesitate to let me know if you have questions about any of the above.

Very truly yours,



Patrick Griffin
Senior Program Officer