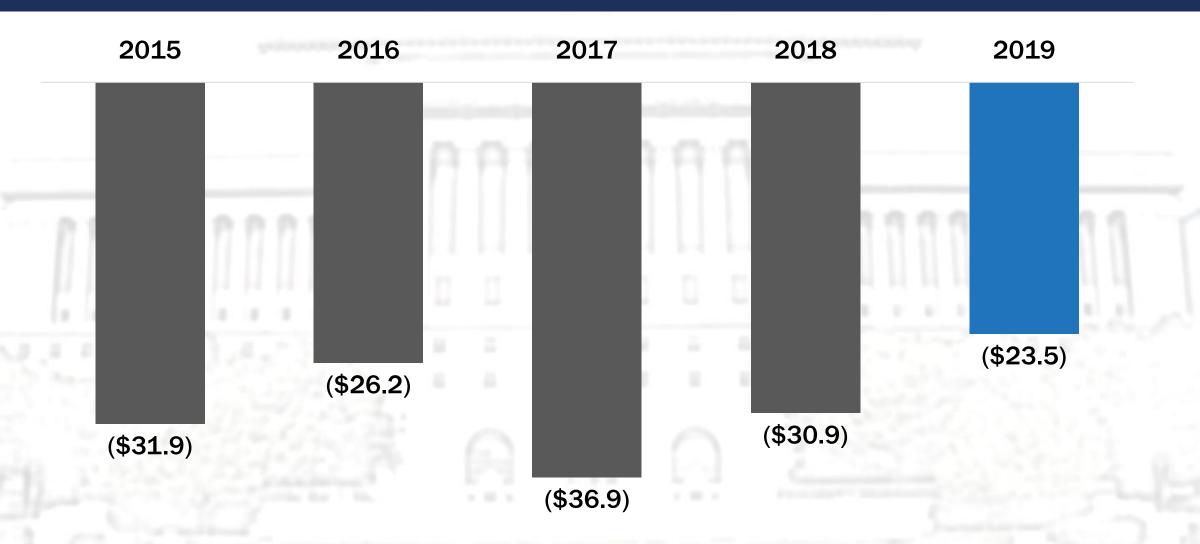


# MILWAUKEE COUNTY FINANCES: THE "BIG PICTURE"

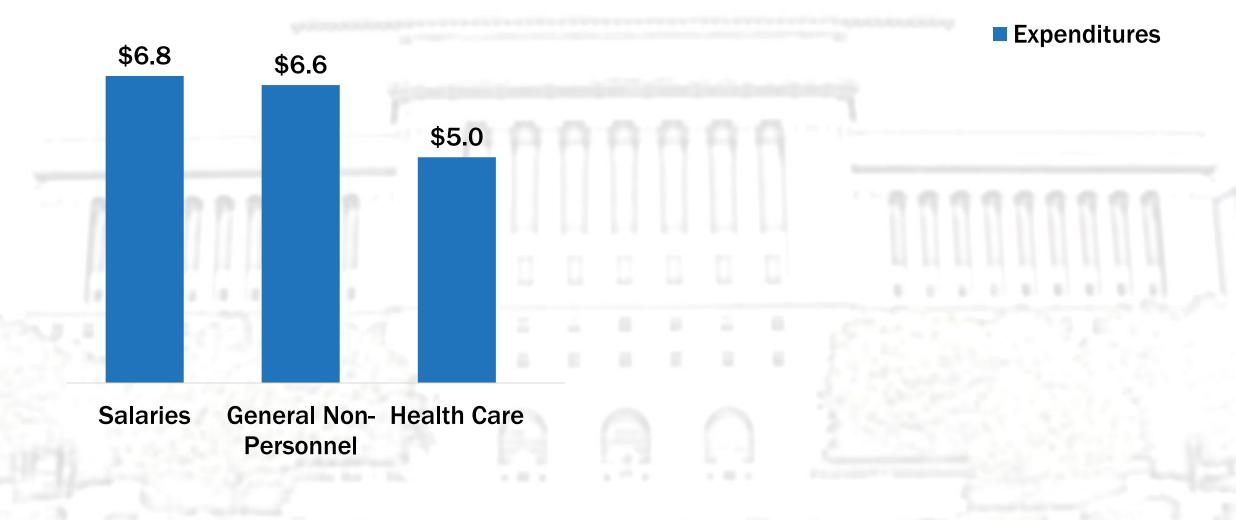


# STRUCTURAL DEFICITS



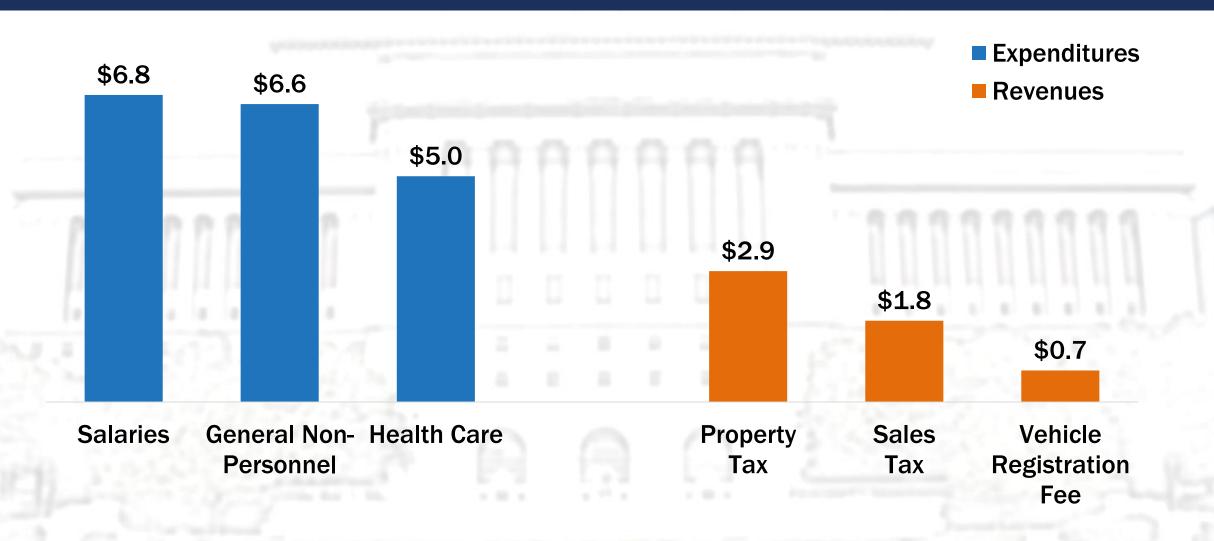


# FIXED COSTS



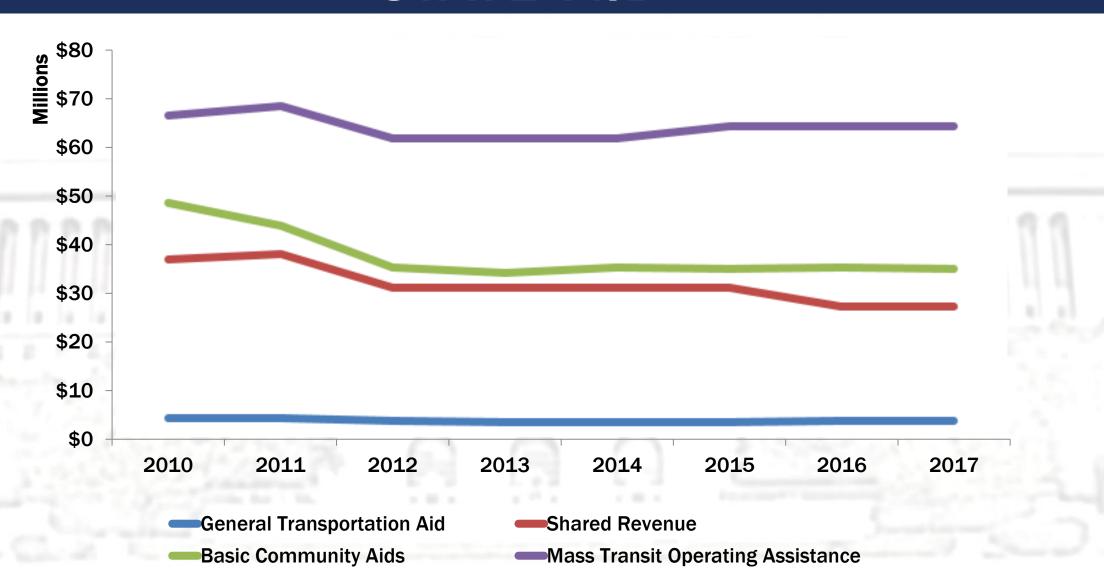


#### FIXED COSTS VS STAGNANT REVENUES



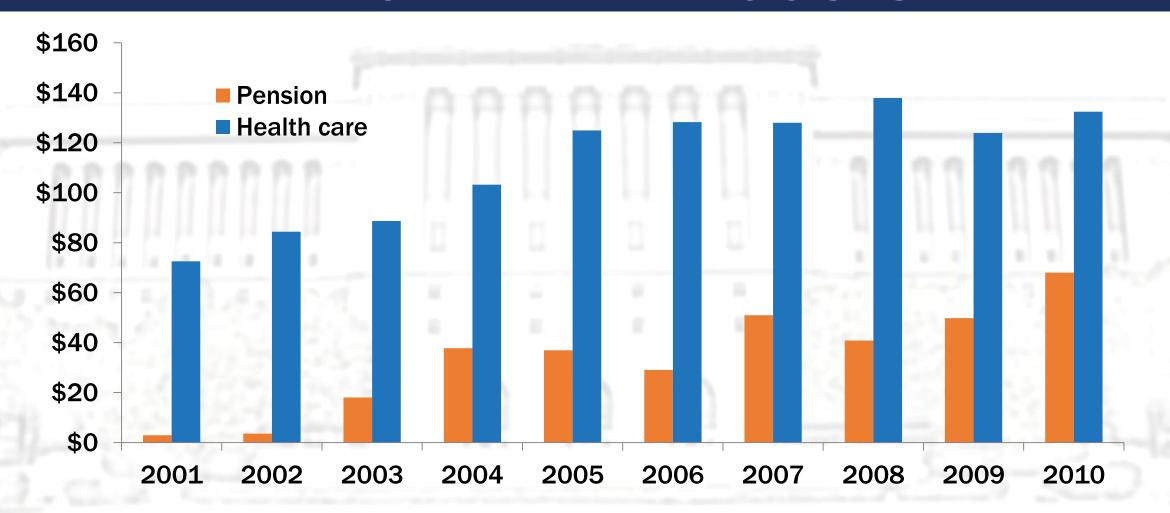


#### STATE AID



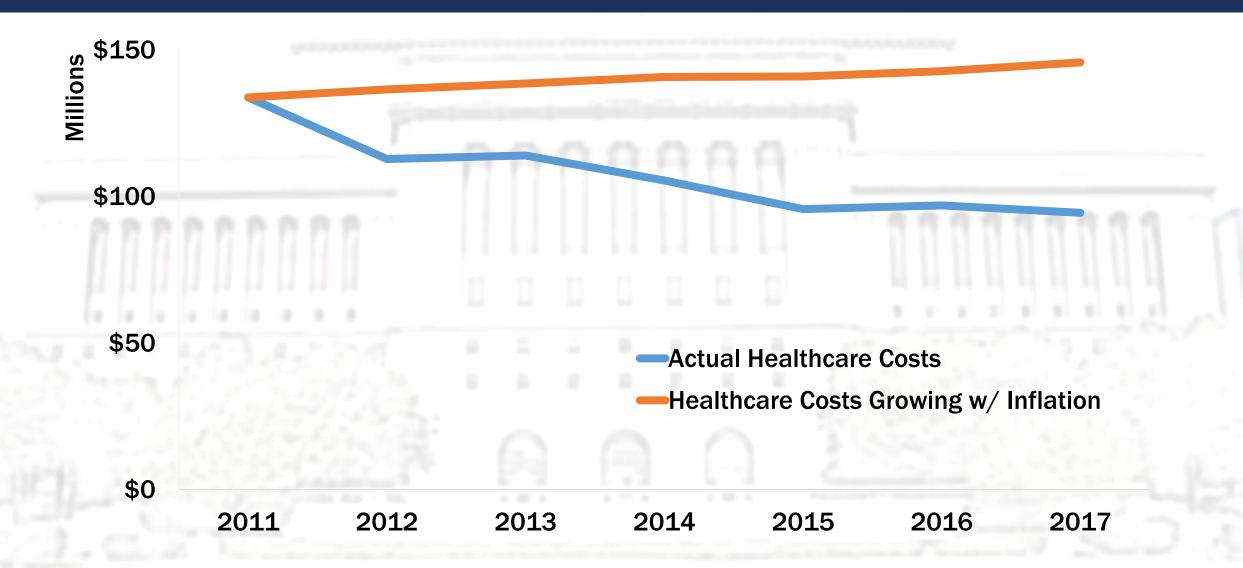


# PREVIOUS DECADE: EXPLOSION IN FRINGE BENEFIT COSTS



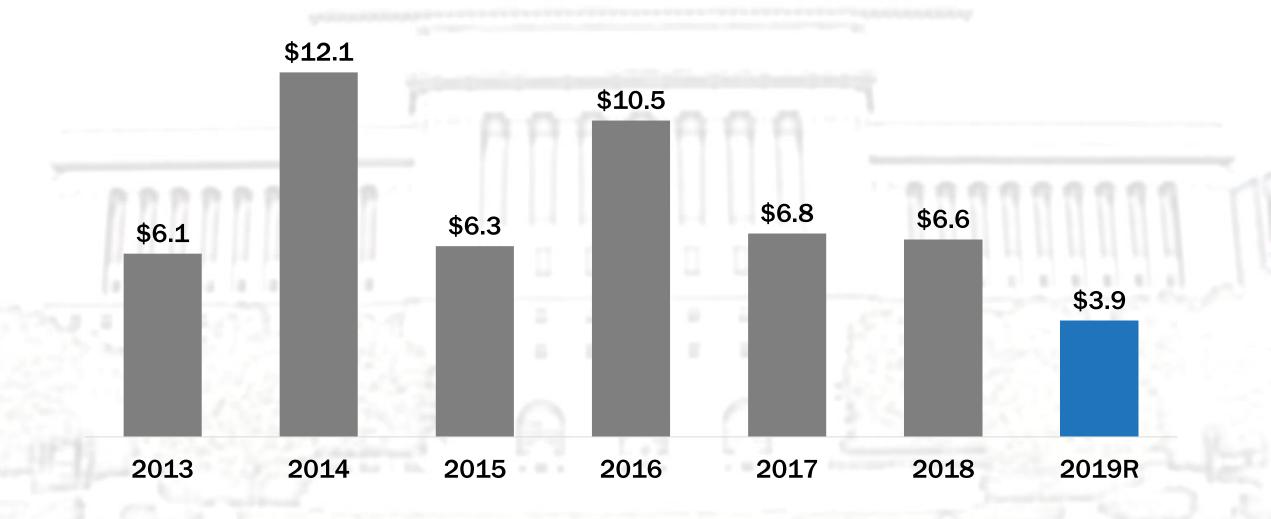


# HEALTH CARE COSTS

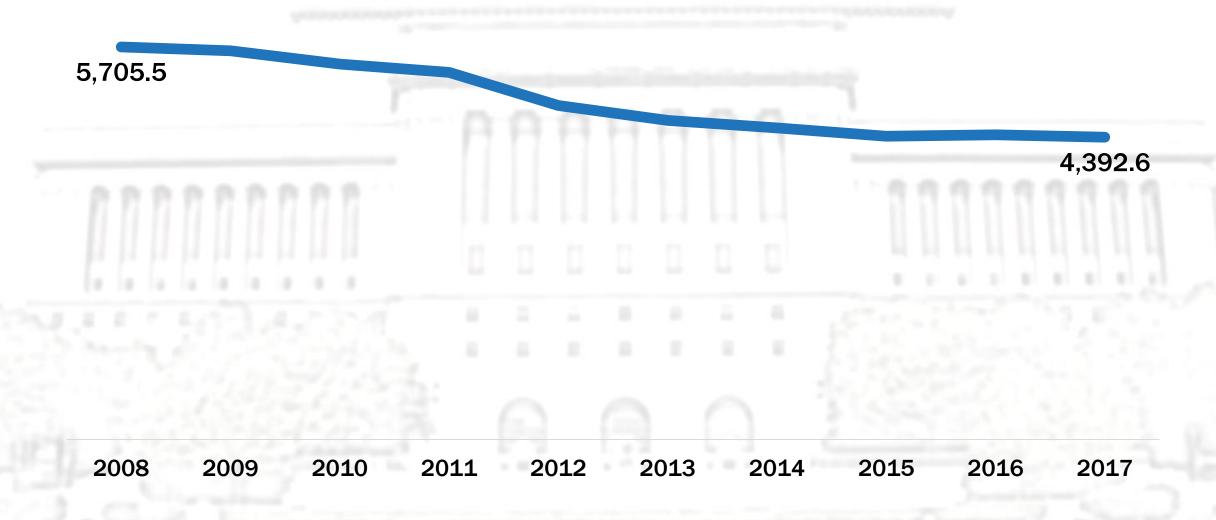




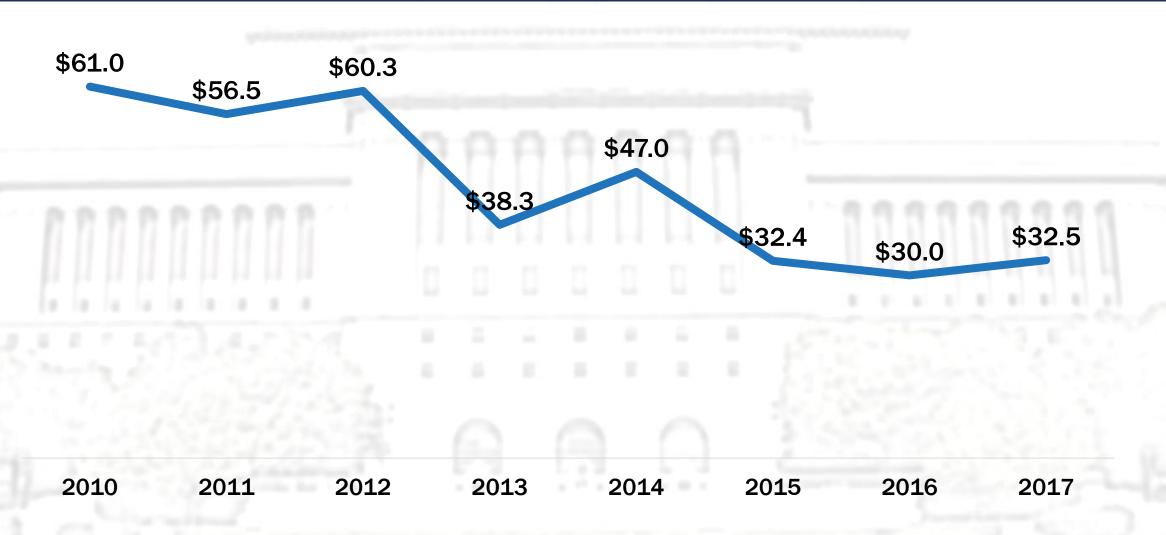
# DEBT SERVICE RESERVE WITHDRAWALS



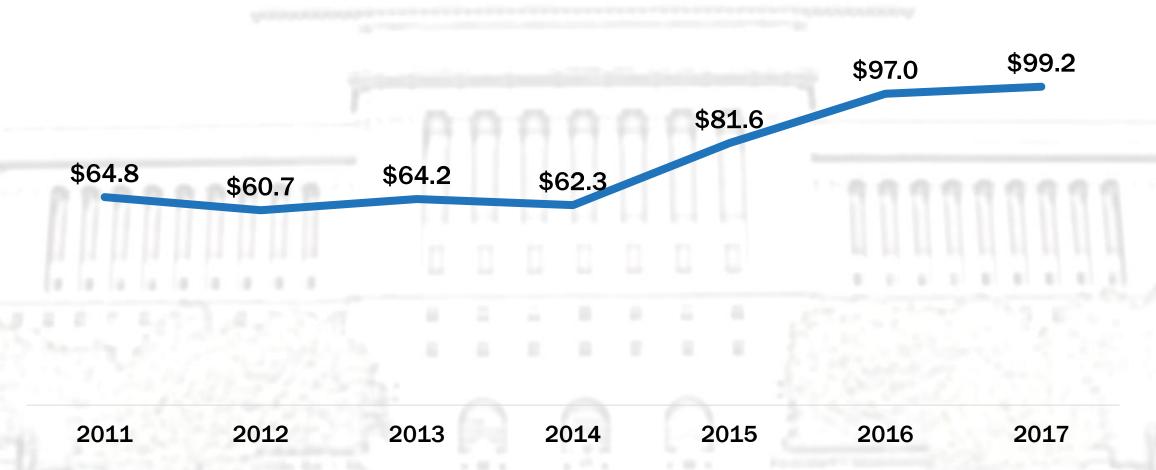
# REDUCTION IN WORKFORCE



# DEBT SERVICE



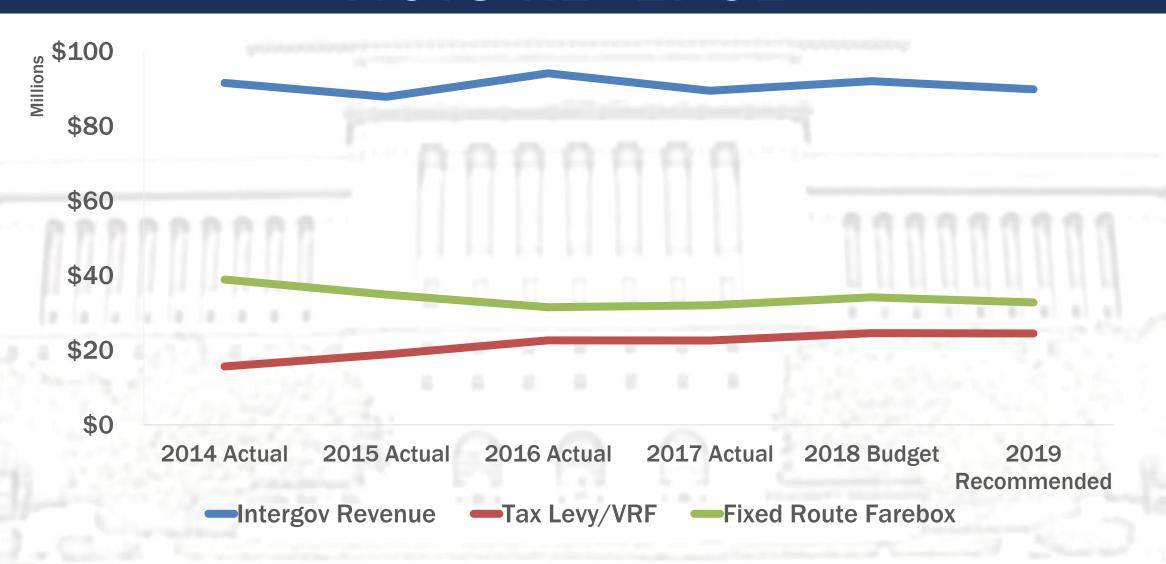
#### EMPLOYEE RETIREMENT SYSTEM



Note: Figures represent employer contribution plus POB debt service. Source: Pension fund actuary's January 1, 2018 valuation report.

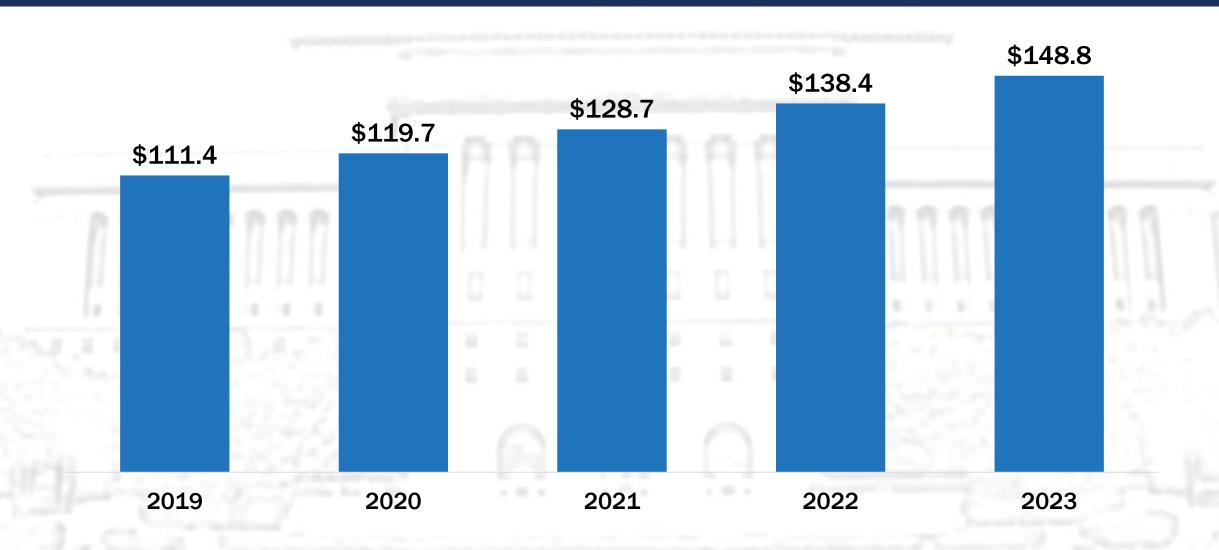


# MCTS REVENUE



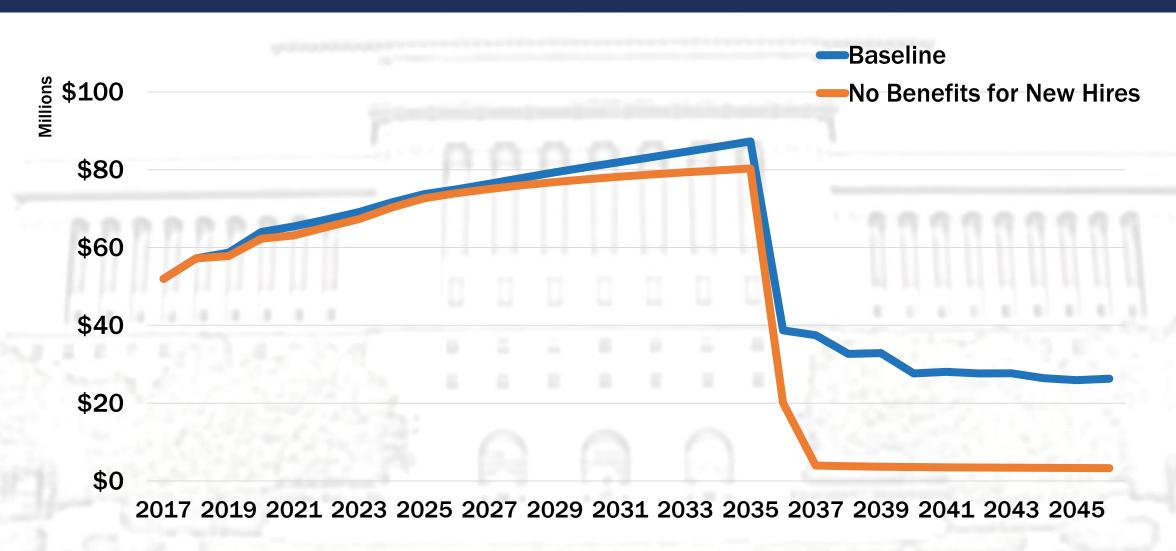


# EMPLOYEE & RETIREE HEALTH



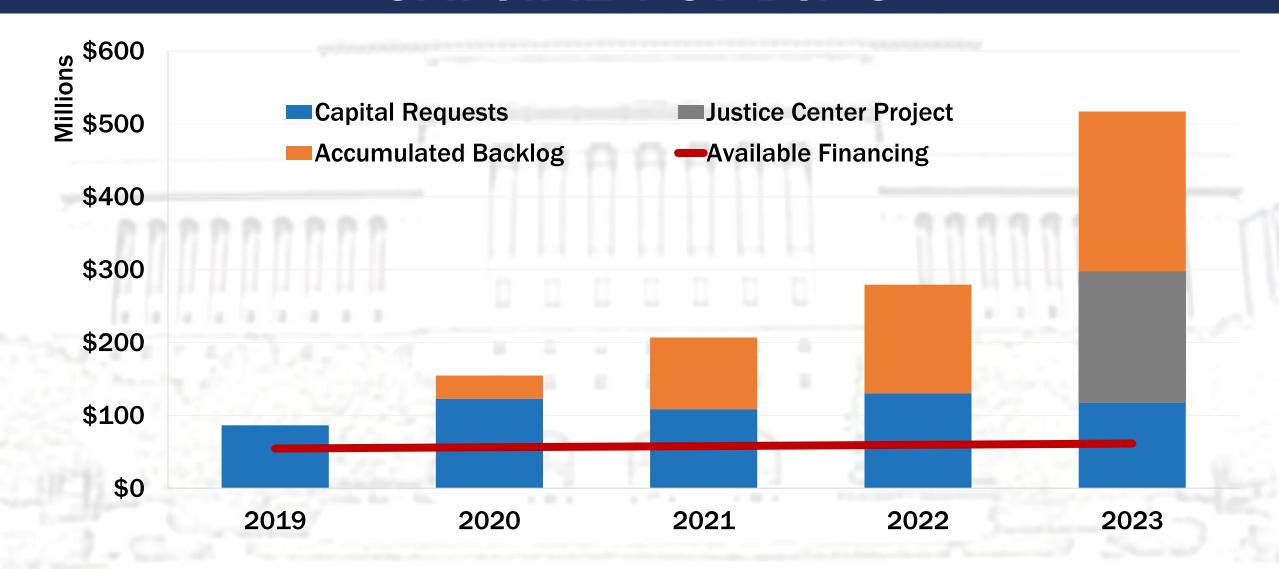


#### EMPLOYEE RETIREMENT SYSTEM





# CAPITAL FUNDING





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