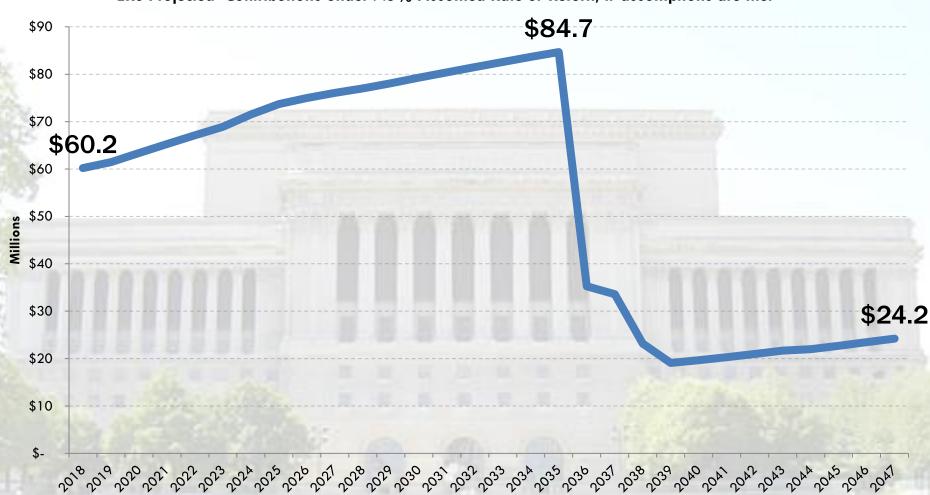


POTENTIAL CRITERIA FOR REVIEWING REDESIGN OPTIONS

IMPACT ON EMPLOYER CONTRIBUTION



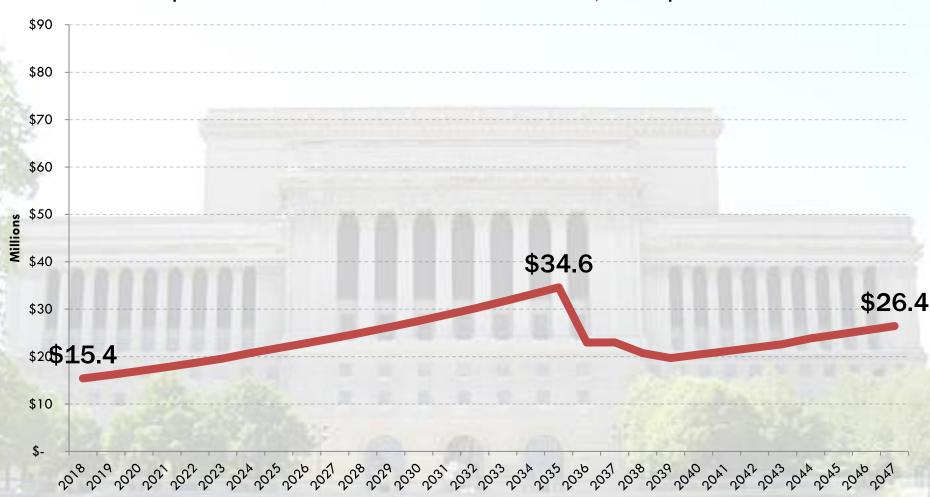


Source: Pew Charitable Trusts



IMPACT ON EMPLOYEE CONTRIBUTION



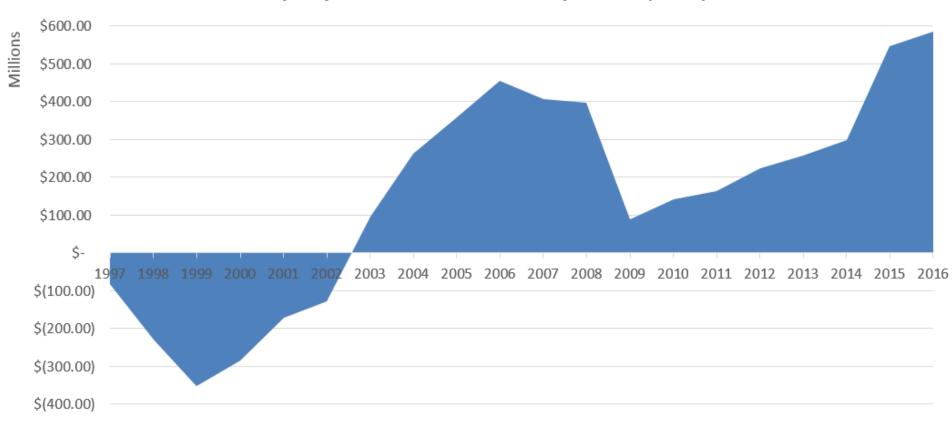


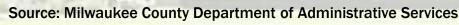
Source: Pew Charitable Trusts



IMPACT ON UNFUNDED LIABILITY

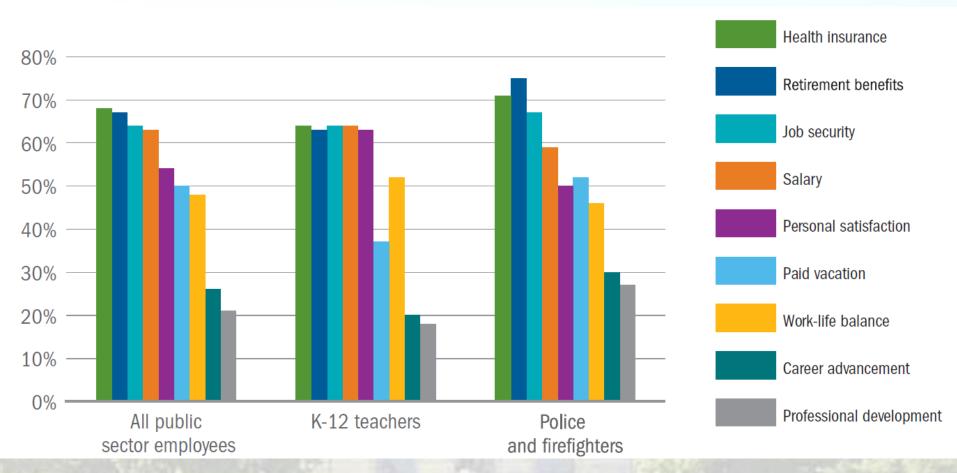
Milwaukee County
Unfunded Actuarial Accured Liabiilty (UAAL)
Employees' Retirement System (ERS)







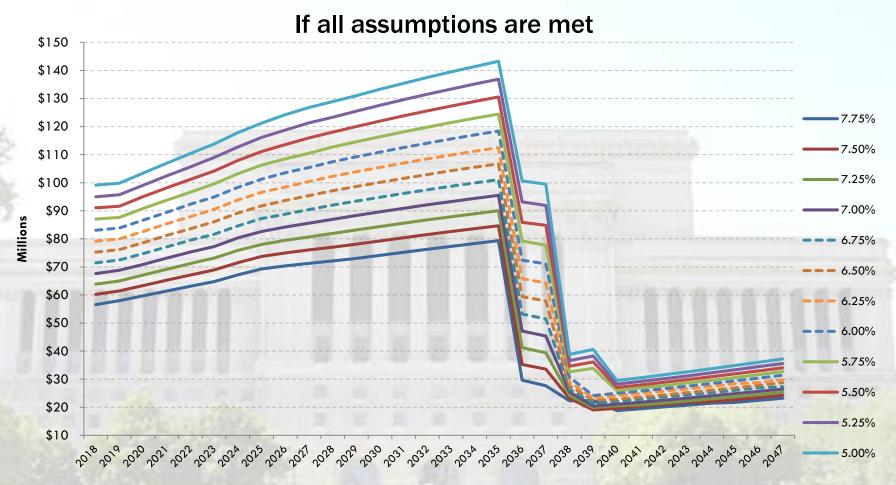
IMPACT ON VALUE BENEFIT/ RECRUITMENT OF EMPLOYEES



Source: 2016 Retirement Confidence Survey of the State and Local Government Workforce, TIAA Institute and Center for State and Local Government Excellence



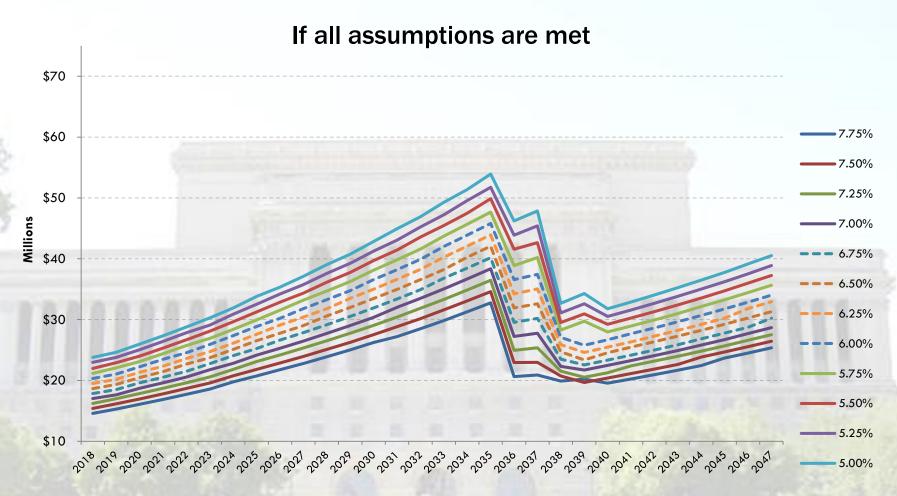
VULNERABILITY TO RISK/VOLATILITY EMPLOYER

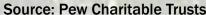


Source: Pew Charitable Trusts



VULNERABILITY TO RISK/VOLATILITY EMPLOYEE







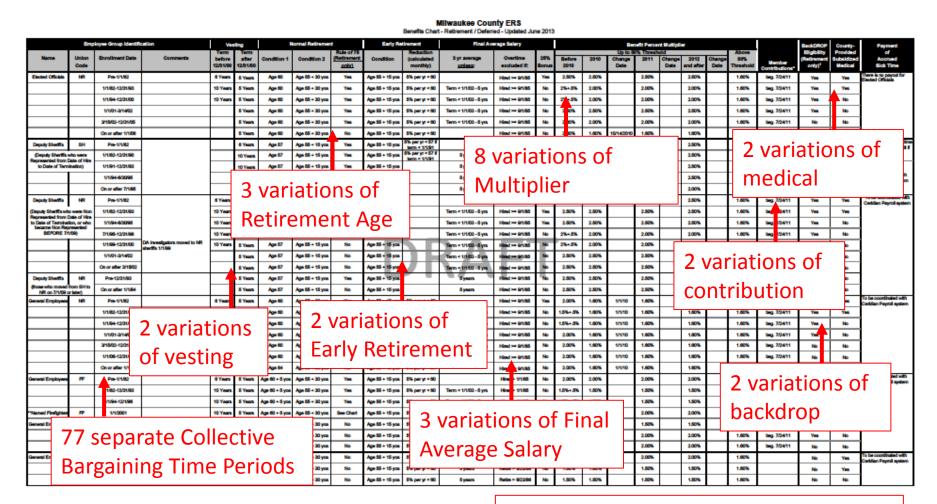
FLEXIBILITY TO CHANGE DESIGN IN FUTURE

"The long term sustainability of pension plans requires that plan sponsors actively adapt their plans to continue to provide adequate retirement benefits at manageable cost levels."

- Making Informed Changes to Public Sector Pension Plans, National League of Cities, March 2017



EASE OF ADMINISTRATION



= 2,304 Variations

