**DRAFT** 

Fiscal Year 2016

10-07-2016 FINANCE, PERSONNEL AND AUDIT COMMITTEE APPROPRIATION TRANSFERS DEPARTMENTAL

Action Required

Finance, Personnel and Audit Committee

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Office of Performance, Strategy and Budget, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2016 appropriations of the respective listed departments:

1)				<u>From</u>	<u>To</u>
	9000 -	Depa	artment of Parks, Recreation & Culture		
	8502	_	Major Maintenance Buildings	\$ 254,874	
	6620	_	Repair/Maint. Grounds		\$ 248,874
	7940	_	Recreational Supplies		\$ 6,000

The 2016 Department of Parks, Recreation & Culture budget includes funding of \$225,000 for repairs and major maintenance of baseball diamonds at various parks throughout Milwaukee County. The funding currently resides in object 8502, however most of the actual expenditures occur in other object areas. This transfer request is to reallocate the funds to the object areas where the actual expenses are occurring. This request has no tax levy impact.

# TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016.

2)			<u>From</u>	<u>To</u>
	<u>9000 – </u>	Department of Parks, Recreation & Culture		
	9737	<ul> <li>Power Plant Electricity</li> </ul>	\$ 35,115	
	7970	<ul> <li>Tools and Minor Equipment</li> </ul>	\$ 22,750	
	6326	<ul><li>Electricity</li></ul>		\$ 35,115
	8552	<ul><li>Machinery &amp; Equipment &gt; \$2,500</li></ul>		\$ 22,750

During 2016 the electrical service for the Parks Administration Building was transferred from the municipal supplier to WE Energies. Under the municipal service the charges were dispersed as cross charges and under the new provider they are expensed as a utility charge. This requested transfer is simply transferring the existing budget to the new object being charged for the same service. This is a housekeeping transfer only and has no impact on the tax levy.

A new mobile beverage cooler/trailer was acquired for use in the traveling beer gardens. The funding was budgeted under minor equipment but due to the capitalization threshold the purchase must be coded as a major piece of equipment under object 8552. This budget transfer request is aligning the funding with the appropriate expense account and has no impact on the tax levy.

#### TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016.

3)		<u>From</u>	<u>To</u>
	1151 – Department of Administrative Services		
	5199 – Salaries – Wages Budget	\$ 30,000	
	6148 - Prof Serv - Recurring Oper		\$ 30,000

The Performance, Strategy & Budget Division of the Department of Administrative Services is requesting a fund transfer in the amount of \$30,000 to transfer expenditure authority from salaries to professional services.

During 2016, the Performance Strategy & Budget Division experienced vacancies in its budget positions. As a result, the division relied on temporary staffing to support its existing operations.

This fund transfer would adjust the budget by increasing expenditure authority to professional services while making a commensurate reduction to salaries.

There is no tax levy impact to Milwaukee County for this fund transfer.

## TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016.

4)				<u>From</u>	<u>To</u>
	<u> 3090 – </u>	Offic	ce of the County Treasurer		
	9741	_	DP Software Lease / LCN Charges	\$ 13,368	
	3599	_	Other Service Fee Charges	\$ 6,632	
	6147	_	Prof Service Data Processing		\$ 13,368
	6147	_	Prof Service Data Processing		\$ 6,632

The Office of the County Treasurer requests and appropriation transfer to pay for a server upgrade for South Milwaukee's GCS property tax database. South Milwaukee is the last municipality in Milwaukee County to be migrated to the new server. The migration was initially planned for 2018 however vendor scheduling will allow for an early start to the project with the possibility of completion in time for the distribution of 2017 tax statements.

## TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016.

5)				<u>From</u>	<u>To</u>
	<u> 3090 – </u>	Offic	ce of the County Treasurer		
	6050	_	Contract Pers Serv – Short		\$ 9,000
	3599	_	Other Service Fee Charges	\$ 9,000	

The Office of the County Treasurer requests an appropriation transfer to pay a fee associated with the hiring of a temporary part-time employee on to permanent full-time employee from the staffing agency PS Companies.

10-7-2016

FINANCE, PERSONNEL AND AUDIT COMMITTEE APPROPRIATION TRANSFERS DEPARTMENTAL - RECEIPT OF REVENUE

Action Required

Finance, Personnel and Audit Committee County Board (2/3 Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Office of Performance, Strategy and Budget, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2016 appropriations of the respective listed departments:

1)				<u>From</u>	<u>To</u>
	<u>8000- E</u>	Depar	tment of Health and Human Services		
	2263	_	LIHEAP Revenue	\$ 941,817	
	8133	_	Vendor # 3 Payments	\$ 250,000	
	6148	_	Professional Services	·	\$250,000
	6050	_	Contract Services		\$142,000
	6803	_	Auto Allowance		\$1,000
	7910	_	Office Supplies		\$1,000
	6080	_	Postage		\$3,500
	6409	_	Printing		\$7,000
	6809	_	Conference Expenses		\$2,500
	6999	_	Sundry Services		\$4,500
	6030	_	Advertising		\$61,000
	7999	_	Sundry Supplies		\$10,000
	8123	_	Purchase of Service Contracts		\$709,317

Transfer of \$1,191,817 is requested by the Director, Department of Health and Human Services (DHHS), to recognize the receipt of revenue and associated expenditures related to the Energy Assistance Program and professional services contracts within the Delinquency and Court Services Division (DCSD).

The 2016 Adopted Budget reflects total revenue of \$2,437,098 for the Energy Assistance Program. The program provides assistance for heating and electric costs and energy crisis situations and is 100 percent funded by State and federal revenues through a contract with the State Department of Administration. Subsequent to the 2016 Adopted Budget, the State issued amendments totaling \$941,817 which increased the total revenue to \$3,378,915. The State generally amends the department's Energy contract throughout the year and the original budget is based on the county's base allocation.

This additional revenue is being used to amend existing contracts with the community agencies that operate the program as well as increase funds budgeted for advertising and community outreach. The State has encouraged Milwaukee County to augment its marketing and outreach campaign to expand the number of eligible households participating in the program for the first time. For federal fiscal year (FFY) 2016, Milwaukee County was one of the only counties in the state to realize an increase (+4%) in the number of applicants, while the rest of the state saw a decrease of over 10%. The total number of energy assistance applications increased from 60,720 in FFY2015 to 63,231 FFY2016. The goal is to reach 70,000 households in FFY2017.

This fund transfer also establishes additional funding of \$250,000 for professional services contracts in DCSD's budget for program development, technical assistance and staff training to promote fair, effective, and age-appropriate treatment of youth. Funding for this is coming from anticipated underspending in corrections charges

for juveniles held at the State institutes due to a declining Average Daily Population (ADP). The 2016 budgeted ADP is 125 compared to a year-to-date average ADP of 85.

This fund transfer has no tax levy impact.

#### TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 27, 2016.

2)				<u>From</u>	<u>To</u>
	<u>9000 –</u>	Depa	artment of Parks, Recreation & Culture		
	2699	_	Other Miscellaneous Revenue	\$ 322,086	
	5199	_	Seasonal Labor		\$ 25,000
	6050	_	Contract Personal Services – Short		\$ 194,086
	6620	_	R/M Grounds		\$ 60,000
	6630	_	R/M Machinery, Tools, Equipt		\$ 3,000
	6999	_	Sundry Services		\$ 30,000
	7018	_	Botanical Supplies		\$ 10,000

The Department of Parks, Recreation & Culture requests an appropriation transfer to recognize funding and authorize expenses for the Environmental Protection Agency Engaging Youth to Control Invasive Species grant (EPA-R5-GL014-2). Matching funds have been included in the 2016 budget. The total award of the multi-year grant that runs from 03/01/2015 through 04/30/2017 is \$635,000.

# TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016.

3)			<u>From</u>	<u>To</u>
	9000 - 1	Department of Parks, Recreation & Culture		
	2299	<ul> <li>State Grants &amp; Reimbursements</li> </ul>	\$ 25,000	
	5199	<ul> <li>Seasonal Labor</li> </ul>		\$ 25,000

The Department of Parks, Recreation & Culture requests an appropriation transfer to recognize funding and authorize expenses for the Wisconsin Department of Natural Resources Tree Priority Zone Inventory and Sustainability Plan grant (UF-1211-15). The grant requires a 50% match which has been included in the 2016 budget resulting in no additional fiscal impact on the tax levy.

# TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016

4)			<u>From</u>	<u>To</u>
	9000 - D	epartment of Parks, Recreation & Culture		
	4999	<ul> <li>Other Misc. Revenue</li> </ul>	\$ 15,000	
	5199	<ul> <li>Seasonal Labor</li> </ul>		\$ 15,000

The Department of Parks, Recreation & Culture requests an appropriation transfer to recognize funding and authorize expenses for a Wisconsin Department of Natural Resources grant. The fully funded grant is to conduct wildlife surveys in support of setting habitat restoration policies with in the Milwaukee Estuary Area of Concern. This transfer has no tax levy impact.

10-07-2016 FINANCE, PERSONNEL AND AUDIT COMMITTEE APPROPRIATION TRANSFERS CAPITAL IMPROVEMENTS

# Action Required

Finance, Personnel and Audit Committee County Board (Majority Vote)

WHEREAS, your committee has received from the Department of Administrative Services, Fiscal Affairs, departmental requests for transfer to the 2016 capital improvement accounts and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2016 capital improvement appropriations:

1)				<u>From</u>	<u>To</u>
	WP2250	21 (	Oakwood GC Cart Paths (Front Nine)		
	6030	_	Advertising		\$1,000
	6050	_	Contract Pers Services- Short		\$60,000
	7930	_	Phot, Print, Reproduction, Binding		\$1,000
	9706	_	Prof Div Services		\$60,000
	6146	_	Prof Serv- Cap/Major Mtce		\$15,000
	WP1910	11 M	Toody Park Renovation		
	8502	_	Major Maint Bldg (Exp)	\$29,000	
	WP2020	11 M	ILK Jr. Community Center HVAC		
	9706	_	Prof Div Services	\$5,000	
	8509	_	Other Building Improvement (CAP)	\$38,000	
	WP2710	)1 Jc	ohnson Park Pavilion		
	8502	_	Major Maint Bldg (Exp)	\$65,000	

An appropriation transfer of \$137,000 is being requested by the Department of Administrative Services and the Department of Parks, Recreation and Culture to create new Project WP22502 Oakwood Golf Course Cart Paths (Front Nine). Expenditure authority of \$137,000 is requested to be transferred from projects that have surplus cash funding so that design work can begin on the Oakwood Golf Course Cart Paths (Front Nine) project.

In 2015, an appropriation of \$1,100,560 funded design and construction of cart paths and tee renovations for the **back nine** golf holes (WO22501 Oakwood Golf Course Cart Path (**Back Nine**)). Cart paths allow use of golf carts in all types of weather, making the course more playable for golfers throughout the season and improving accessibility for golfers with difficulty walking. When it is raining or the course is wet, carts are not allowed on the holes without paved cart paths, limiting usage and revenue. Cart paths for the entire course not only increases revenue, but provides better customer service.

This fund transfer request creates new subproject WO22502 Oakwood Golf Course Cart Path (**Front Nine**). The project will include construction of asphalt cart paths along front nine golf holes to complete the cart path project at Oakwood at an estimated cost of \$777,000. Cart paths are eight feet wide and work includes excavating topsoil/subsoil for cart path pavement section, stockpiling topsoil/subsoil in designated areas on the golf course (all excavated material will stay on site), placing and compacting stone base course and asphalt pavement, backfilling along sides of new cart path pavement with topsoil, and turf grass restoration.

Completion of this project will increase playable days on Oakwood golf course, increasing revenues from greens fees, concessions, and cart rentals. It will also attract more golf outings and fees and catering associated with these outings.

This appropriation transfer will provide \$137,000 of expenditure authority to the Oakwood Golf Course Cart Path (**Front Nine**) project so that design work on the project can begin. It is anticipated that a future appropriation will be provided to finish construction on the project.

The projects from which the funds are being transferred are substantially complete or complete, have surplus cash financing, and are listed below. Included with each project is the estimated substantial completion date along with the amount be transferred from the each project to the Oakwood Golf Course Cart Path (**Front Nine**) project.

- WP19101 Moody Park Renovation (August 2016) (\$29,000)
- WP20201 MLK Jr. Community Center HVAC (November 2015) (\$43,000)
- WP27101 Johnson Park Pavilion (June 2016) (\$65,000)

This fund transfer has no tax levy impact.

# 10-07-2016 FINANCE, PERSONNEL AND AUDIT COMMITTEE APPROPRIATION TRANSFERS UNALLOCATED CONTINGENCY

Action Required

Finance, Personnel and Audit Committee County Board (2/3 Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Fiscal Affairs, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2016 appropriations of the respective listed departments:

1)		<u>From</u>	<u>To</u>
	WO87001 Special Assessments		
	8589 – Other Capital Outlay (CAP)		\$100,000
	9706 – Prof Div Services		\$20,000
	Org. Unit 1945 Appropriations for Contingencies		
	8901 – Appropriation for Contingencies	\$100,000	
	Org. Unit 5130 MCDOT- Transportation Services		
	3806 – Serv Provided- Professional	\$20,000	

An appropriation transfer of \$120,000 is being requested by the Department of Transportation to increase expenditure authority for Project WO87001 Special Assessments by \$120,000. Financing is requested to be provided from the Appropriation for Contingencies account and from internal service revenue in the Transportation Services Section of the Milwaukee County Department of Transportation (MCDOT).

Special Assessment costs result from improvements (such as sidewalk repair/replacement) performed by municipalities on County owned property. The transfer will allow for the payment of special assessments that various municipalities have levied for improvements on property owned by Milwaukee County.

As of October 5, 2016, there is currently approximately \$86,000 of funding available in Project WO870 to pay outstanding invoices of approximately \$135,000 and estimated future 2016 expenses of \$50,000. Therefore, an additional \$100,000 is required. The additional \$100,000 funding is requested to be transferred from the Appropriations for Contingencies account.

MCDOT staffing expenses related to the special assessments are being absorbed within the Transportation Services section. The transfer includes \$20,000 of staffing costs in the project that are offset with additional internal service revenue in the Transportation Services Section.

This fund transfer has no tax levy impact.

2)		<u>From</u>	<u>To</u>
	WO24001 Project Management Software		
	8527 – Land Improvements (CAP)		\$100,000
	Org. Unit 1945 Appropriations for Contingencies		
	8901 – Appropriation for Contingencies	\$100,000	

An appropriation transfer of \$100,000 is being requested by the Department of Administrative Services (DAS) to increase expenditure authority for Project WO24001 Project Management Software. Financing is requested to be provided from the Appropriation for Contingencies account.

A May 2014 County Board Resolution (14-290) authorized the creation of capital projects that were financed with land sale proceeds that were part of the Milwaukee County Innovation Fund. The projects included a \$200,000 appropriation for WO240 Project Management Software.

The project scope included the upgrade or replacement of the project management (PM) software currently used to manage the DAS-Architecture Engineering and Environmental Services (AE&ES) capital budget projects. This software provides project lifecycle management for capital planning, project delivery, cost control, and facilities and real estate management and governance across all project phases, from planning and building to operations and maintenance, integrating critical business processes, data, and documents across the organization.

In July 2014, AE&ES retained a consultant to assist AE&ES Section in conducting a needs analysis and development of an RFP in order to solicit proposals to provide replacement or upgrade of the current project management software (Primavera Contract Manager, ver. 12.0, 2008). An informational status report to the County Board was submitted in October of 2014. Progress on the preparation and issuance of an RFP was delayed in 2015 as the County considered the impact of enterprise resource planning on purchase and deployment of this software. Ultimately it was determined that this stand-alone project management software was required.

In early 2016, a formal RFP process was administered by DAS Procurement Division for procurement of the software. The RFP was developed with input from DAS-FM, Procurement and IMSD staff using the standard Procurement Division RFP format and process. The evaluation panel selected Oracle Unifier software. The Oracle Unifier software proposal included a third party software deployment consultant certified as an Oracle Platinum Partner.

Currently there is approximately \$114,000 remaining in the capital project account. The consultant contract cost to deploy the software is \$205,020. The additional \$100,000 expenditure authority will provide sufficient funding to complete the project. Assuming approval of the appropriation transfer, the project is anticipated to be substantially completed by March 2017.

The additional funding is requested to be transferred from the Appropriations for Contingencies account.

This fund transfer has no tax levy impact.

## TRANSFERS SIGNED BY THE COUNTY EXECUTIVE OCTOBER 6, 2016

3)		<u>From</u>	<u>To</u>
	1151 Dept of Administrative Services		
	8502 – Major Maintenance		\$75,000
	Org. Unit 1945 Appropriations for Contingencies		
	8901 – Appropriation for Contingencies	\$75,000	

An appropriation transfer of \$75,000 is being requested by the Department of Administrative Services (DAS) to increase expenditure authority for replacement parts related to elevator #9 in the Milwaukee County Public Safety Building. Financing is requested to be provided from the Appropriation for Contingencies account.

DAS-Facilities Management (DAS-FM) staff has indicated there have been a number of in which elevator services were halted or stuck in the last few weeks. An example was a deputy was stuck in an elevator with an inmate on September 20th. Sheriff staff are now using the elevator across the hall to bring in-custody inmates to

and from the courtroom. This involves walking inmates through the public hallway and public courtroom gallery and may pose its own set of safety risks.

DAS-Facilities Management staff has indicated that the repair work will begin shortly as contractor scheduling is already underway and will begin in October.

Due to the unforeseen service failure, and subsequent repairs, DAS-FM was required to use budgeted major maintenance funding. Assuming repairs are completed at the anticipated amount of \$75,000, this would only leave approximately \$200,000 in expenditure authority for major maintenance items until year end. This includes major maintenance needs of the Courthouse Complex (Safety Building, Courthouse, Coggs Building, and County Grounds). This appropriation transfer request seeks to replenish the original funding so that DAS-FM can address planned major maintenance needs as well as any emergent items that may arise between now and year end.

There is no tax levy impact from this fund transfer.

# 10-07-2016 FINANCE, PERSONNEL AND AUDIT COMMITTEE APPROPRIATION TRANSFERS DEPARTMENTAL - CONTRIBUTION FROM RESERVE

Action Required

Finance, Personnel and Audit Committee County Board (2/3 Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Fiscal Affairs, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2016 appropriations of the respective listed departments:

1)				<u>From</u>	<u>To</u>
	<u>9960 – </u>	Debt	Service		
	8021	_	Principal		\$1,167,311
	8022	_	Interest		\$1,129
	8034	_	Midwest/Skyway Tender Interest Adj		\$108
	4707	_	Contribution from Reserves (Hangar Trust)	\$1,168,548	

An appropriation transfer of \$1,168,548 is requested by the Comptroller to increase expenditure authority to reflect the \$1,168,440 prepayment that was made on the 2016 Taxable Bank Loan. The expenditure authority will also be used adjust the interest amount on the tendered Midwest and Skyway Industrial Development Revenue Bonds (IDRBs) by \$108 to reflect the actual interest due on the transaction. Financing for the prepayment is being provided from the remaining balances in the hangar trusts.

County Board Resolution 16-306 (Resolution), provided the authority to the Comptroller to issue General Obligation Promissory Notes to US Bank to provide funding to pay the County's obligation under the Reimbursement Agreement to US Bank for the Industrial Development Revenue Bonds (IDRBs). The Resolution also provided the authority to transfer funds from the Trust Reserve to make payments to US Bank under the Standby Reimbursement Agreement and to pay costs of issuance. On July 28, 2016, the Office of the Comptroller closed on the sale of the Taxable Bank Notes (Notes). The Notes were issued to tender the Midwest and Skyway IDRBs principal and interest amounts due under the 2003 Standby Reimbursement Agreement between Milwaukee County and US Bank along with costs of issuance.

Subsequent to the sale of the Notes, the County was informed that it could use the funds in the Midwest Trust to prepay the Notes. This matter was undetermined at the time of the sale of the Notes due to issues associated with the Chapter 11 reorganization filing of Republic Airways (Midwest/Skyway). The Notes allow for the County to prepay principal at any time. On August 22, 2016, the County used \$1,168,440 of the remaining funds in the hangar trusts to redeem principal of \$1,167,310.78 and pay interest of \$1,128.40.

There is no tax levy impact associated with this appropriation transfer.

2016 BUDGETED CONTINGENCY APPROPRIATION SUMMARY					
UNALLOCATED CONTINGENCY ACCOUNT					
2016 Budgeted <u>Unallocated</u> Contingency Appropriation Budget	\$5,176,701				
Approved Transfers from Budget through September 15, 2016					
Coyote Control Project	(\$25,000)				
1% Reductions for Orgs OPD, War Memorial, and Aging	(\$202,595)				
Dome Repairs May	(\$500,000)				
Historical Society Cornice	(\$40,500)				
Milwaukee Art Museum (MAM)/O'Donnell Park	(\$355,000)				
Milwaukee Public Museum Elevator	(\$15,000)				
Courthouse Façade	(\$374,235)				
Domes Repairs June	(\$472,000)				
Gas Chromatograph/ Mass Spectrometer (GC/MS) Equipment	(\$82,000)				
Coggs Electrical and Air Conditioning System Repairs	(\$226,479)				
Safe Zone in the Amani Neighborhood	(\$37,500)				
Unallocated Contingency Balance September 15, 2016	\$2,846,392				
Transfers from the Unallocated Contingency Pending in Finance, Personnel & Audit Committee through September 15, 2016					
Elevator #9 in Milwaukee County Public Safety Building	(\$75,000)				
AE&ES Project Management Software	(\$100,000)				
MCDOT Special Assessments	(\$120,000)				
Total Transfers Pending in Finance, Personnel & Audit Committee	(\$295,000)				
Potential Contingency Fund Requirements					
Sheriff's Office Abatement and Inmate Telephone Revenues	(\$5,000,000)				
Insurance Deductible Payments	(\$858,330)				
1% Budget Reduction Needs	(\$685,133)				
Family Care Crosscharge	(\$650,000)				
DAS - Water Utility	(\$1,250,000)				
Transit Revenue Shortfalls	(\$2,060,000)				
Net Balance	(\$7,952,071)				
ALLOCATED CONTINGENCY ACCOUNT					
2016 Budgeted Allocated Contingency Appropriation Budget	\$300,000				
Approved Transfers from Budget through September 15, 2016					
Office on African American Affairs	(\$300,000)				
Allocated Contingency Balance September 15, 2016	\$0				
Transfers from the Allocated Contingency Pending in Finance, Personnel & Audit Committee through September 15, 2016					
Total Transfers Pending in Finance, Personnel & Audit Committee	\$0				
N. D. I.					
Net Balance	\$0				