

(ITEM) From the Office of the Sheriff, requesting authorization to execute a Professional Services Contract with G4S Secure Solutions (USA), Inc., in the total amount of \$8,685,980 to provide inmate transportation services from September 1, 2016, through December 31, 2019, with two possible one-year extension options, by recommending adoption of the following:

AN AMENDED RESOLUTION

WHEREAS, currently G4S Secure Solutions (USA), Inc., provides transportation services to the Milwaukee County Sheriff for Milwaukee County (the County) inmates between the County Jail, House of Correction, Vel Phillips Juvenile Justice Center, all State and county institutions, United States Marshall's, medical appointments, and any other transport of inmates that may be needed; and

WHEREAS, G4S Secure Solutions (USA), Inc., currently provides approximately 34,200 inmates transported State-wide per year, approximately 395,000 State miles traveled per year, and approximately 21,000 inmates moved between the County Jail and the House of Correction per year using their own vehicles and providing their own staff; and

WHEREAS, the current contract with G4S Secure Solutions (USA), Inc., expires August 31, 2016; and

WHEREAS, in May of 2016 a Request for Proposals (RFP #7111) was issued by the Milwaukee County Sheriff's Office to provide inmate transportation services for the Sheriff with responses due on June 10, 2016; and

WHEREAS, two vendors submitted responses/bids and G4S Secure Solutions (USA) Inc., was scored highest and selected by the evaluation committee based upon experience, financial condition, scope of operations, and detailed response; and

WHEREAS, if approved, the contract will begin September 1, 2016, with the first year ending December 31, 2017, to align the contract with the calendar year of the County and two additional twelve-month periods ending December 31, 2019; and

WHEREAS, the County will have the option to extend the original contract for two additional twelve-month renewal periods, an additional 4th and 5th year for a total of five years; and

WHEREAS, the contract includes three modified 49-53 passenger buses for transporting inmates between the County Jail and the House of Correction, nine modified Chevrolet Express, 3500 Extended 15-passenger vans for County and State-wide transportation, and one 10,000 square foot garage for storage and maintenance of vehicles provided by G4S Secure Solutions (USA). Inc.; and

WHEREAS, the contract includes 26 1/2 full-time Transportation Officers, three full-time Supervisors, one full-time Project Manager ,and two full-time Administrative Personnel provided by G4S Secure Solutions (USA). Inc.; and

WHEREAS, the annual expense caps for the three year contract are: \$3,474,392 from September 1, 2016, through December 31, 2017; \$2,605,794 through December 31, 2018; and \$2,605,794 through December 31, 2019; and

WHEREAS, the termination of the previous inmate transportation contract by G4S Secure Solutions (USA) Inc., highlighted a number of issues with the County's contracting process in regard to early termination of a contract by a vendor; and

WHEREAS, during the July 21, 2016, meeting of the Committee on Finance and Audit, the Director of Audits, Audit Services Division, Office of the Comptroller, suggested a number of policy options to dissuade vendors from terminating contracts early; and

WHEREAS, while these issues are being considered, the County can rely on certain protections in the contract, including the unrestricted right of the Sheriff to terminate the contract without cause, to ensure the County's interests are protected; and

WHEREAS, the Committee on Judiciary, Safety, and General Services, at its meeting of July 14, 2016, considered this resolution for informational purposes only; and

WHEREAS, the Committee on Finance and Audit, at its special meeting of July 28, 2016, recommended adoption of the Sheriff's request as amended (vote 6-0); now, therefore,

BE IT RESOLVED, the Office of the Sheriff is hereby authorized to execute a three year and four month contract (Year 1 - September 1, 2016, to December 31, 2017, Year 2 - January 1, 2018, to December 31, 2018, and Year 3 - January 1, 2019, to December 31, 2019) with two one-year renewal options, with G4S Secure Solutions (USA) Inc., for inmate transportation services, including staffing and vehicles, at a cost of \$8,685,980; and

BE IT FURTHER RESOLVED, a representative from the Office of the Comptroller will chair a Workgroup to evaluate and create recommendations related to vendor contract termination; and

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88 BE IT FURTHER RESOLVED, the Chair of the Workgroup will assemble the
89 Workgroup from departments the Chair deems necessary to carry out the purpose of
90 the Workgroup, such as the Procurement Division, Department of Administrative
91 Services, and Corporation Counsel; and

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93 BE IT FURTHER RESOLVED, the Workgroup is authorized and directed to
94 analyze current contracting policies and practices and develop policy recommendations
95 that will discourage vendors from early termination of contracts with Milwaukee County,
96 including adding financial penalties, longer timelines for notice to terminate, negative
97 impact on future scoring of proposals, and a clear policy statement regarding early
98 termination; and

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100 BE IT FURTHER RESOLVED, that the Workgroup will provide its policy
101 recommendations for consideration by the Milwaukee County Board of Supervisors
102 (County Board) as soon as practicable; and

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104 BE IT FURTHER RESOLVED, the Sheriff has agreed and is authorized to issue
105 a new Request for Proposals (RFP) to provide inmate transportation services for the
106 Sheriff within six months from the date of adoption of this resolution and the RFP will
107 incorporate the County Board's adopted policy changes related to the Workgroup's
108 recommendations regarding termination of contracts by vendors; and

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110 BE IT FURTHER RESOLVED, the County Board hereby authorizes and directs
111 that funds for the inmate transportation contract between the County and G4S Secure
112 Solutions (USA), Inc., shall be paid by the County for work commencing September 1,
113 2016, through the end of the contract period and any allowable contract extensions, if
114 agreed to by the Sheriff, or his designee, and amounts paid shall be the lesser of the
115 contract or invoiced rates.

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