### Milwaukee County Parks, Energy, and Environment Committee March 8, 2016

The Domes in Mitchell Park Conservatory

Facilities Management Division Milwaukee County Parks



# Agenda

- 2015-2016 Timeline Review
- Short Term Solution for Show Dome
- Updated Cost Estimates
- Arid & Tropical Dome Next Steps
- Overarching Challenges with Domes
- Long Term Plan





# Recent Timeline: Overview

Spalling Concerns Identified	Mitigation Efforts Complete	Mitigation Report Submitted		Pieces Found In Soil – Mitigation Effort Debris		Further Pieces Identified – Closure	
•	Ongoing Mitigation Efforts & Drafting of Report		Pa	nitoring by tks Staff & Engineers	Planni	ive Installation ng. Installation /Summer 2016.	
August 2013	September 2014	Janu 20	uary 15	M 20	•	January 2016	
		ſ					
			Reco	ommendati	on		
			to in	spect entire	e		
			struc	ture "every	/ 2-3		
			year	s."			

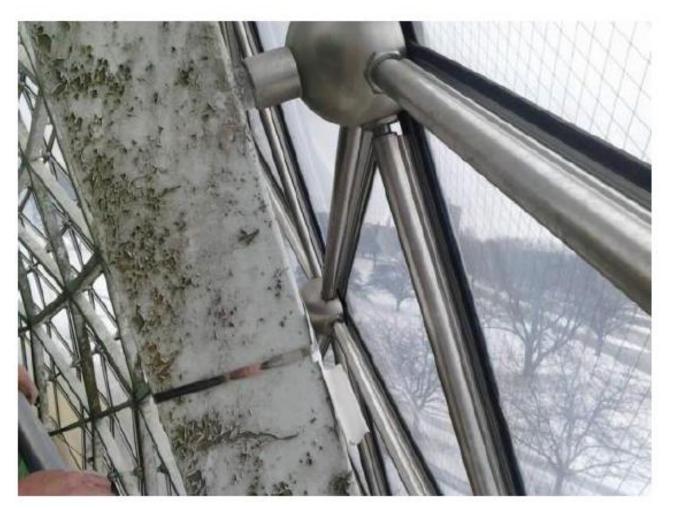


#### BROKEN GLASS



#### Photo F11: BROKEN GLASS LETS IN AIR AND MOISTURE.





#### Photo F12: WATER DIVERTER INSTALLED BELOW HUB.





### **Photo Taken Prior to Mitigation Efforts**

#### CONCRETE DETERIORATION AT EMBEDS

# Typical for ~40% of Connections



Photo F01: VISIBLE CONCRETE CRACKING AT CONNECTION OF GLAZING STANDOFF PIPE TO STRUCTURAL SPACE FRAME.



# **Photo Taken During Mitigation Efforts**

Typical for ~40% of Connections



Photo F02: DELAMINATED CONCRETE WAS KNOCKED LOOSE. EXPOSED EDGES OF THE RUSTY STEEL PLATE WERE LATER PAINTED WITH GRAY ZINC-RICH SPRAY PAINT. REMOVING THE CONCRETE PICTURED IN THE PREVIOUS PHOTO ELIMINATES A POTENTIAL FALLING HAZARD.



# **Photo Taken Prior to Mitigation Efforts**

MISALIGNMENT BETWEEN GLAZING STANDOFF PIPE AND CONCRETE EMBED PLATE

# Occurrences

- 4 Tropical
- 1 Arid
- 0 Show

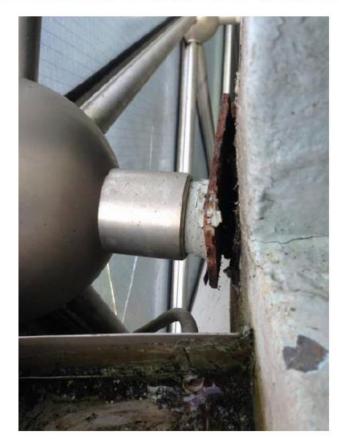


Photo F03: MISALIGNED CONNECTION LEAVES GAP WHERE WELD CANNNOT BE MADE ALONG THE BOTTOM EDGE OF PLATE.





# **Photo Taken <u>After</u> Mitigation Efforts**

# Occurrences

- 4 Tropical
- 1 Arid
- 0 Show



Photo F04: STAINLESS STEEL CLAMPS PULL MISALIGNED CONNECTIONS TIGHT TO SUPPORTING REINFORCED CONCRETE STRUCTURE.



### **Photo Taken <u>After</u> Mitigation Efforts**



Photo F07: REMOVAL OF GROUT MAKES ROOM FOR NEW GROUT REPAIR. CONNECTION PLATE EXHIBITS SOME RUST.

# Recent Timeline: May 2015

Spalling Concerns Identified	Mitigation Efforts Complete	Mitigation Report Submitted		Mitigation		Further Pieces Identified – Closure	
	Ongoing Mitigation Efforts & Drafting of Report		Monitoring Parks Staft Engineer	f&	Planning.	Installation Installation Inmer 2016.	
August 2013	September 2014	January 2015		Ma 201	· /	Janu 20	uary 16





### May 2015

# **Concrete Pieces Identified in Soil**

- Appeared to be from mitigation project, but that short / medium / long term plans must be initiated.
- **Three Plans Initiated:**
- 1. Extensive Monitoring & Logging
- 2. Netting Project Development
- 3. Public Long Range Planning Process for Repair or Replacement Options



# Recent Timeline: 2015 Funding

Spalling Concerns Identified	Eff	orts	Mitigation Report Submitted	Pieces In So Mitig Effort I	oil – ation	Further Identi Clos	fied –
•	Ongoing Mitigation Efforts & Drafting of Report	ļ		Monitoring by Parks Staff & Engineers	Protective I Planning. In Spring/Sum	stallation	
August 2013	-	ember 14	January 2015 2	м 20 2015 Funding	15		uary 16
				Vetting P&D			
				ong Range I Development			



# Recommendation to Close

#### <u>Situation</u>

- Engineering team on site for netting mock up meeting in January 2016
- Further spalled concrete identified in January.

#### Action Taken:

- Consultant Engineers, Risk Management, FMD, Parks, Exec's Office, and Budget met to discuss situation
- Concurrence that with unknown source of larger piece and signs of continued spalling, despite mitigation efforts in 2014, only logical answer to close effective immediately.



# **Spalling Protection Options**

- 1. Covered Pathways
  - Doesn't protect staff and greatly lessens 'Domes experience'
- 2. Netting/Mesh on Inside of Structure
  - Initially challenged due to aesthetics
  - Better aesthetic solution identified recently
  - Benefits related to simplicity & all encompassing protection
- 3. Netting/Mesh at Connections
  - Initially viewed as top solution.
  - Incredibly expensive
  - Highly volatile pricing due to time required.
  - Simply assuming \$300 per connection = \$1.5M

5,100 Connections



- $\frac{1}{2}$ " or smaller opening size
- Flame Resistant
- Mold/Mildew Resistant
- Drains Water





# Criteria for Objective Review

- Staff areas protected as well as pedestrian paths
- Cost
- Duration to install
- Availability
- Lifespan (5 yr min up to 10+)
- Visually appealing
- Impact on future inspection
- Impact on plants
- Impact on visitor experience
- Vegetation/habitat modification requirements





### **Objective Review**

			Meta' Mesh Option	IS	Poly Netting Options*		Canopy Over	
Criteria	Importance Rating	Wrap Joints SS 1/2" Hex	Interior Face SS 1/2" Hex	Interior Face Galv 1/4" Square	Wrap Joints 1/4" White	Interior Face 1/4" White	Walkways	
Cost	5	1	2	2	1	3	3	
Duration of Installation per Dome	3	2	3	3	2	3	1	
Availability	1	2	2	3	1	1	2	
Lifespan (5 yr min - up to 10+)	4	3	3	1	2	2	3	
Visually appealing	2	3	3	2	3	1	1	
Impact on future inspection	5	2	2	2	1	2	1	
Impact on Plants	4	3	3	2	3	1	1	
Impact on Visitor Experience	5	3	3	3	3	3	1	
Protect Staff Area	5	3	3	3	3	3	1	
Vegetation/Habitat Modification	4	3	3	3	3	3	1	
Maximum Possible Points:	114	95	103	90	85	91	57	
Minimum Possible Points:	38							
Approx Cost for Show Dome		\$301,000	\$266,000	\$239,000	\$276,000	\$231,000	\$283,000	

\* Poly will not allow Show Dome to open in May due to lead time

Red indicates an unacceptable condition





Project Cost	½" SS Hex Mesh
Show Dome	\$266K
Tropical Dome*	\$TBD
Arid Dome*	\$TBD
Spalling Protection (Three Domes)	\$266K + Arid/Tropical Domes
Updated 2008 Estimates	\$30K
Pre-Award Long Range Plan Support	\$50K
Long Range Planning RFP	\$100K
Graef Engineering Support	\$100K
AE&ES Project Management	\$85K
Short & Long Term Soft Costs	\$365K

**Current Total** 

\$631K + Arid/Tropical Domes

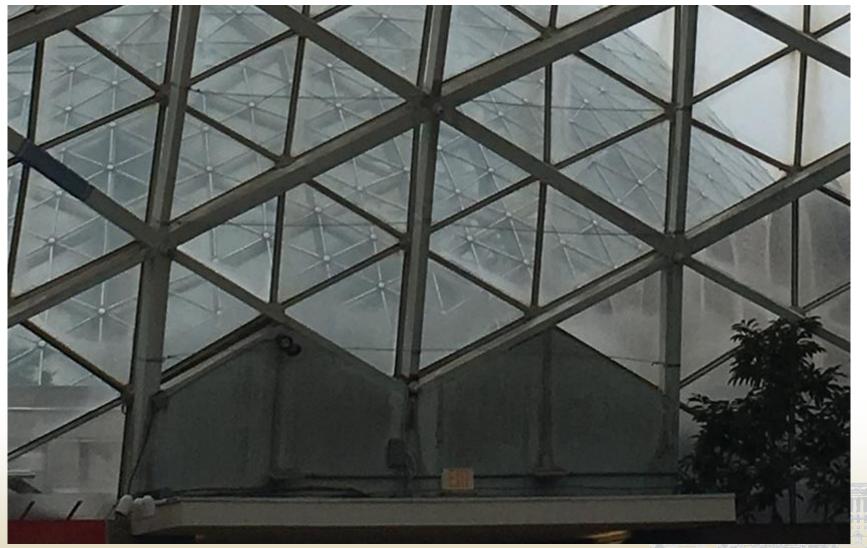
Recommend approving resolution and \$500K.

\* Return in May with better cost analysis for Arid and Tropical Domes.





# Picture of Interior Netting - Distance





# Arid / Tropical Dome Plan

- Use lessons learned in Show Dome for efficiencies and cost control
- Arid and Tropical Domes have highly variable schedule based on:
  - Lift Availability
  - Material Availability
  - Personnel Availability & Concurrent Work Options
  - Acquisition Plan
- Specialized lift required to access concrete frame...





# Specialized Lift (Tropical and Arid)





# Specialized Lift (Tropical and Arid)





# Specialized Lift (Tropical and Arid)





- Priority 1: Show Dome Opening
- Priority 2: Scope Development for Arid and Tropical
- Priority 3: Award work on Arid and Tropical Dome
- Timeline for Arid and Tropical Domes?
  - Too many variables to answer at this time.
  - 10-20 weeks per Dome
  - Material lead times vs. costs of more expensive materials
    - \$1/SF lead time possibly 3-4 months
    - \$4/SF lead time TBD
  - Concurrent work options based on lift availability





# None of the short term solutions greatly extend the serviceable life of the Domes' structure.

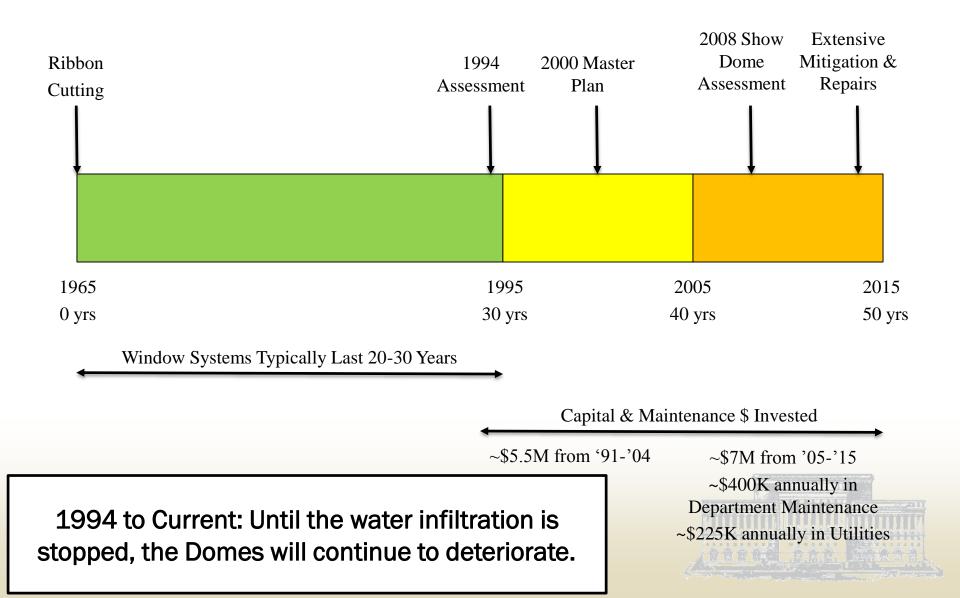
Ongoing challenges will persist...

We have an opportunity we need to seize.





# **Domes Engineering Timeline**





# Challenges with Domes Design & Use

#### 1. Inability to affordably access interior or exterior above 20'.

- Exterior typically requires crane for each maintenance action.
- In 2013, located specialized lift to access Arid & Tropical Dome interiors.
- Few economies of scale due to unique requirements for repair.

### 2. ~9,400 Windows

- Each cut to size when replaced.
- Due to racking/settling, every piece should be verified off site prior to install.
- 3. ~5,100 Hub Connections (aluminum to concrete frame)
  - Each a point of potential corrosion and spalling due to steel baseplate.
- 4. Internal Drainage System internal to aluminum framing
  - Clogged throughout structure and virtually inaccessible due to #1.
  - Tropical Dome constantly dripping inside due to backup in clogged drains.
- 5. Ensuring plant life maintained throughout repairs
  - Particularly challenging in Arid and Tropical Domes.
  - Must be trimmed back by staff to access interior walls.





### **Our Public Process Framework**

- Phase 1: Community Engagement & Research
- Phase 2: Conservatory Plan Development
- Phase 3: Conservatory Plan Presentation and Approvals

Our plan is to preserve and protect the Conservatory's legacy through a robust community planning process with active public involvement and ongoing respect for the history and unique heritage of the Mitchell Park Horticultural Conservatory.





#### Phase 1: Community Engagement & Research (3 months)

- Form a Conservatory Steering Committee
- Review materials, plans, reports, studies
- Asses conservatory programs, funding and structure
- Engage stakeholders and the community at large
- Identify options and make recommendations
- Answer "What is the long range plan for the Conservatory Domes?"
- Prepare a Scope (RFP/RFQ) for Conservatory Master Plan process (Phase 2)





# Planning for the Future

- Which options are on the table?
  - Repair the Domes?
  - Complete Restoration of the Domes?
  - Rebuild the Conservatory Domes?
  - Envision a new future of the Mitchell Park Conservatory?
- We are committed to engaging with the public in a long-term planning process that is transparent and comprehensive





#### Conservatory Steering Committee

- Horticultural Services Manager, Department of Parks, Recreation and Culture
- President, Friends of the Domes
- Representative, Clarke Square
  Neighborhood Initiative
- Representative, Potawatomi Bingo and Casino
- Representative, Journey House
- Representative, MPS, Department of Business, Community and Family Partnerships

- Representative, Visit Milwaukee
- Representative, Newaukee
- Representative, Zilber Foundation
- Representative, Brewers Foundation
- Representative, Horticultural Practitioner
- Representative, Historical Preservation Group
- Milwaukee County resident
- Consultant



#### Phase 2: Conservatory Plan Development (3-6 months)

- Public information and Public Workshop meetings
- Draft Conservatory Master Plan
- Detailed analysis and Projected costs
- Presentations of the draft plan
- Follow-up interviews and meetings





#### Phase 3: Conservatory Plan Presentation and Approvals (3 months)

- Final Conservatory Plan, including implementation plan
- Presentations to Steering Committee, County Executive and staff, and County Board of Supervisors

#### <u>Phase 4: (contingent item) development of design, bid, build</u> <u>contract documents</u>



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http://county.milwaukee.gov/Domes