County Board mental health support and initiatives 2000-2014

2014

 The Milwaukee County Board of Supervisors make \$781,210 available to the Mental Health Board in order to apply the same employee fringe benefits to the workers at the Behavioral Health Division that are provided to the general county workers.

2013

- Established guidelines to transition BHD's long-term care facilities to a community-based model of care
- Authorized the DHHS Director to implement the initiatives outlined in the Mental Health Redesign Specific, Measurable, Attainable, Realistic, and Timebound (SMART) Goals.
 - Expansion of case management services
 - o Peer Specialist Pipeline initiative
 - Mental Health Community Investment Initiative
- Authorized increase in staff for the Crisis Mobile Team

2012

 Authorized and Directed the DHHS Director to develop the detailed and data driven implementation plan for the mental health redesign that was originally directed to be done in 2011, but had not spent the full three million that was devoted funding to mental health redesign.

2011

- Passed the 2012 budget with over 3 million dollars to support mental health redesign efforts and community resources. Ensured that any savings associated with the closing of inpatient units remains in the BHD budget to continue efforts of moving to a community-based mental health system.
- Supported County Executive's request to have the DHHS Director develop a report describing the details of a pilot project creating a model for a managed care system with small facilities located in the community.
- Creation of the Mental Health Redesign Task Force to redesign the Milwaukee County mental health system through data-driven implantation and planning.
- Direction to the New Behavioral Health Facility Study Committee to submit an action oriented plan to implement the Human Services Research Institute study findings and other recommendations.
- Endorse the Facility Study Committee's plan that states that the county's inpatient model of providing mental health care is financially unsustainable and less cost effective than community-based mental health systems. Also, endorsing the report's conclusion that the county must maintain a maximum of 120 inpatient beds as a safety net.

 Released \$1,825,890 from 2010 BHD allocated contingency fund within capital funds to address issues related to the Statement of Deficiency

2009

• \$1,264,267 provided for the provision of identified high priority community-based service for children with mental health needs

2008

- Authorized holiday pay for physicians and psychiatrists to assist in attracting qualified candidates and improve morale.
- Creation of a Special Needs County Housing Trust Fund to provide gap financing to assist in developing units of supportive housing in Milwaukee County.

2007

- Create a new permanent housing program for homeless persons with disabilities with the Guest House.
- Authorized creation of a Commission on Supportive Housing.
- Authorize increase staffing with 25 CNA's 6 R.N.'s and an additional 5 R.N.'s in the future to address understaffing, lessen stress on staff, increase morale, increase safety.
- Budget amendments to the 2008 budget
 - o An additional \$600,000 for AODA services
 - o An additional \$302,016 for AODA prevention activities
 - o \$1 million of possible land sale revenue added to Inclusive Housing Fund.

2006

- Expanded youth focused AODA prevention and education
- An initiative to provide permanent housing option to persons with mental illness
- Created a task force to advocate and recommend continuous sources of funding for BHD services.

2005

Approved a request to realign management responsibilities at BHD

2004

- 2005 Budget amendment to restore BHD positions.
- Approval of increase in psychiatrist social workers to provide BHD with requested staffing.

2003

2004 budget amendment to restore targeted case management.

- Created an Acute Inpatient Task Force to formulate a plan for future provision of acute inpatient services.
- Approved a resolution/ordinance providing parity between represented and nonrepresented nurses.

2001

- Restored \$200,000 to BHD in the 2002 budget
- Directing \$100,000 to be used to provide mental health services to individuals in need who have been released into the community by the Milwaukee County Jailor House of Correction.
- The Milwaukee County Mental Health Division strategic plan, 2001-2004, was requested in 1999 and presented to the Board in April 2001. The plan was approved in the December cycle in 2001.

2000

• Adopted a budget amendment to require reporting by the Mental Health Division regarding inpatient census, overcrowding, and community initiatives.

File #	Туре	Status	Final Action	Title
14-745	2015 Budget County Exec. Veto 14	Overridden	11/19/14	Employee Fringe Benefit includes \$781,210 related to employee fringe benefits for workers at the DHHS Behavioral Health Division. These funds shall be placed in an allocated contingency account. The Mental Health Board, with the agreement of the County Executive, may request the transfer of these funds to supplement the DHHS BHD tax levy to apply the same employee fringe benefits offered to general county workers. (Exec. vetoed this provision and County Board overrode the veto to include this provision in the 2015 budget)
14-845	Action Report	Executive's Office		A resolution to acknowledge the responsibility and limitations of the Milwaukee County Board of Supervisors to approve and review the tax levy required to operate the Department of Health and Human Services - Behavioral Health Division as determined by the Mental Health Board and County Executive.
14-566	Action Report	Executive's Office	8/11/14	From the Senior Labor Relations Specialist, Labor Relations Division, Department of Human Resources, requesting ratification of the 2014 Memorandum of Agreement between Milwaukee County and the Federation of Nurses and Health Professionals, for Non-Mental Health Board bargaining unit positions.
14-451	Action Report	Adopted		Consideration of <u>candidates</u> to be suggested to the governor for positions on the Milwaukee County <u>Mental Health Board</u> , pursuant to Wisconsin Statutes s.15.195(9).
14-301		Held in Committee	4/17/14	2014 Adopted Budget Amendment 1C002: From the Director, Department of Health and Human Services, requesting approval of a <u>retention package for employees</u> affected by the restructuring of the Behavioral Health Division. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
14-163	Action Report	Signed	4/21/14	From the Director, Department of Health and Human Services, requesting authorization to retroactively increase the 2014 Purchase of Service Contracts with Project Access, Inc., and Wisconsin Community Services for the Community Support Programs in the Community Access to Recovery Services Section, Behavioral Health Division. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
14-71	Action Report	Signed	4/21/14	From the Director, Department of Health and Human Services, requesting authorization to <u>create</u> <u>one position of Program Evaluator</u> (title code TBD, pay range 29) within the Community Services Branch of the Behavioral Health Division.

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	Action			From the Director, Department of Health and Human Services, <u>requesting authorization to enterinto 2014 Professional Services Contracts for the Behavioral Health Division.</u> (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
14-70	Report	Signed	2/25/14	
14-72	Action Report	Signed	2/25/14	From the Director, Department of Health and Human Services, requesting a 180-day extension of the Temporary Assignment to a Higher Classification for the positions of Deputy Administrator and Director of Clinical Compliance at the Behavioral Health Division.
13-954	Resolution	Adopted	1/9/14	A resolution in support of various State Assembly and Senate Bills related to mental health services in Milwaukee County.
13-934	Resolution	Adopted	179714	From the Director, Department of Health and Human Services, requesting authorization to enter into 2014 Purchase of Service Contracts for the Behavioral Health Division for the provision
13-906	Action Report	Signed	1/9/14	of Adult and Children Mental Health Services and Alcohol and Other Drug Abuse (AODA) Services. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
13-839	Action Report	Withdrawn	1/21/14	From the Director, Department of Health and Human Services, requesting authorization to create one position of Fiscal Specialist (title code 00004042, pay range 05P), one position of Administrative Coordinator - Behavioral Health Division (title code 000045135, pay range 27) and one position of Integrated Services Coordinator (title code 00057761, pay range 31) for the Community Recovery Services Program within the Adult Community Services Branch at the Behavioral Health Division. (Referred to the Committee on Finance, Personnel and Audit, Department of Administrative Services and Human Resou
13-911	Action Report	Adopted	1/9/14	From the Director, Department of Health and Human Services, and the Director, Information Management Services Division, Department of Administrative Services, requesting authorization to execute a Professional Services Contract amendment with the Joxel Group, LLC, for implementation of an Electronic Medical Records System for the Department of Health and Human Services - Behavioral Health Division. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
13-910	Action Report	Adopted	1/9/14	From the Director, Department of Health and Human Services, and the Director, Information Management Services Division, Department of Administrative Services, requesting authorization to execute a Professional Services Contract amendment with the Joxel Group, LLC, for Information Technology support of the Community Mental Health Care application for the Department of Health and Human Services - Behavioral Health Division. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)

				From the Director, Department of Health and Human Services, requesting authorization to enter
13-908	Action Report	Adopted	1/9/14	into 2014 Professional Services Contracts for the Behavioral Health Division. (Referred to the Committees on Health and Human Needs and Finance, Personnel, and Audit.)
				From the Director, Department of Health and Human Services, requesting authorization to increase the <u>Purchase of Service Contracts with Project Access, Inc.</u> , by \$10,000 from \$452,836 to \$462,836 <u>and Wisconsin Community Support Programs</u> by \$10,000 from \$1,936,529 to \$1,946,529 in the Behavioral Health Division for the period of October 16, 2013, through December
13-836	Action Report	Signed	11/20/13	31, 2013. (Referred to the Committees on Health and Human Needs and Finance, Personnel and Audit.)
				From the Director, Department of Health and Human Services, requesting authorization to <u>increase</u> the Purchase of Service Contracts with Horizon Healthcare for the Office of Consumer Affairs
	Action			and Community Advocates for the Milwaukee County Substance Abuse Prevention Coalition in the Behavioral Health Division. (Referred to the Committees on Health and Human Needs and
13-790	Report	Signed	11/20/13	Finance, Personnel and Audit.)
13-696	Action Report	Signed	10/25/13	From the Director, Department of Health and Human Services, requesting <u>authorization to release</u> funds from the Planning Council for Individual Placement and Support (IPS) supported <u>employment services as part of the Mental Health Redesign</u> at the Behavioral Health Division.
13-593	Action Report	Signed	8/23/13	From the Director, Department of Health and Human Services, submitting a report regarding the status of programs funded through the 2013 Planning Council Contract related to the Mental Health Redesign Initiative and requesting authorization to allow the Planning Council to release \$200,000 in funding for additional supportive housing units.
13-520	Appointment		7/10/13	From the Director, Department of Health and Human Services, appointing Kathleen Eilers to the position of Administrator of the Behavioral Health Division.
13-320	Арропшнени	rejected	7710/13	From the Director, Department of Health and Human Services, <u>requesting authorization to</u> retroactively increase the Purchase of Service Contracts with various provider agencies in
				the amount of \$442,500 for reimbursement of Medicaid funds for the provision of community
	Action			mental health services from January 1 through December 31, 2013, for the Behavioral Health
13-518	Report	Signed	7/5/13	Division.

				From the Director Department of Health and Human Services requesting authorization to
				From the Director, Department of Health and Human Services, requesting authorization to retrospectively establish the effective date of the 2013 Behavioral Health Division
				Professional Services Contracts with the Medical College of Wisconsin and the Medical
	Action		0.0110	College of Wisconsin Affiliated Hospitals and extend the period covered by the current contracts.
13-425	Report	Signed	6/6/13	
			图制性	A resolution establishing guidelines surrounding Milwaukee County's efforts to transition the
13-363	Resolution	Signed	4/26/13	Behavioral Health Division's long-term care facilities to a community-based model of care.
13-303	Resolution	Signed	4/20/13	
				From the Director, Department of Health and Human Services, requesting authorization to
	Action			implement the initiatives outlined in the Mental Health Redesign Specific, Measurable,
13-266	Report	Signed	3/29/13	Attainable, Realistic, and Timebound (SMART) Goals. (Mental Health Redesign Enhancement)
				From the Director, Department of Health and Human Services, requesting authorization to
				increase the Purchase of Service Contracts with Milwaukee Mental Health Associates and
				Bell Therapy/Phoenix Health Care to administer the activities for the expansion of Case
	Action			Management Services as part of the Mental Health Redesign at the Behavioral Health Division.
13-206	Report	Signed	3/29/13	(Mental Health Redesign Enhancement)
				From the Director, Department of Health and Human Services, requesting authorization to increase
	Action			the Purchase of Service Contract with Milwaukee Mental Health Associates to administer a
13-204	Report	Signed	3/29/13	Protective Payee Program for the Behavioral Health Division.
				From the Director, Department of Health and Human Services, requesting authorization to enter
				into 2013 Purchase of Service Contracts with Silver Springs, Northcott, UMOS, and the Urban
	Action			League neighborhood centers to administer the Celebrating Families Selective Preventative
13-203	Report	Signed	3/29/13	Intervention within the Behavioral Health Division.
				From the Director, Department of Health and Human Services, requesting authorization to allow
				the Planning Council to enter into an agreement with Horizon Healthcare, Office of Consumer
				Affairs, to administer the activities for the Peer Specialist Pipeline initiative as part of the
10.000	Action		0/00/40	Mental Health Redesign. (Mental Health Redesign Enhancement)
13-202	Report	Signed	3/29/13	
				From the Director, Department of Health and Human Services, requesting authorization to enter into
	Action	Corporation		a 2013 Professional Services Contract with Pharmerica for pharmacy services at the Behavioral Health Division. (03/13/13: Referred to Corporation Counsel and Departmental staff for further
13-201	Action Report	Corporation Counsel		information.)
13-201	Ivehour	Courise		Información.

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				From the Director, Department of Health and Human Services, requesting authorization to create
				one position of ED1 - Environment of Care Administrator, one position of Fiscal Specialist and two
				positions of Assistant Program Administrator, abolish one position of Operations Coordinator, two
	Action			positions of Clerical Assistant 1 and abolish upon vacancy two positions of Integrated Services
13-40	Report	Signed	3/1/13	Coordinator - NR at the Behavioral Health Division.
				From the Director, Department of Health and Human Services, requesting authorization to enter into
				a Purchase of Service Contract with M&S Clinical Services to function as the fiscal agent for the
	Action			Families Moving Forward Coalition and to retroactively establish this contract for the time period
13-88	Report	Signed	3/1/13	of December 1, 2012, through December 31, 2013. (Mental Health Redesign Enhancement)
10 00	report	Olginou .	OF IT TO	
				From the Director, Department of Health and Human Services, requesting authorization to enter into
				a 2013 Purchase of Service Contract with Milwaukee Center for Independence (MCFI) for \$500,000
	Action			to provide <u>supportive services for the Pathways to Permanent Housing Program</u> from March 1, 2013, through December 31, 2013. (<u>Mental Health Redesign Enhancement</u>)
13-83	Report	Signed	3/1/13	2013, through December 31, 2013. (Mental Health Redesign Enhancement)
				From the Director, Department of Health and Human Services, requesting authorization to amend
				Section 15.18 of the Milwaukee County General Ordinances to create a trust fund for the
10.00	Onding and	Oi-man al	0/5/4/4	Behavioral Health Division's Wraparound Milwaukee Program. (Referred to the Committees on
13-89	Ordinance Action	Signed	9/5/14	Health and Human Needs and Finance, Personnel, and Audit.)
12-954	Report	Signed	12/28/12	From the Director, Department of Health and Human Services, requesting authorization to enter into 2013 Professional Services Contracts for the Behavioral Health Division.
12 004	report	Olgrica	12/20/12	From the Director, Department of Health and Human Services, requesting authorization to create
	Action			one position of RN 2 and one position of Behavioral Health Emergency Service Clinician for
12-875	Report	Signed	1/18/13	the Crisis Mobile Team at the Behavioral Health Division
		建筑装件等级 和		From the Director, Department of Health and Human Services, requesting authorization to enter into
				2013 Purchase of Service Contracts for the Behavioral Health Division for the provision of the
	Action			Mental Health Community Investment Initiative. (Mental Health Redesign Enhancement)
13-26	Report	Signed	1/18/13	The state of the s
				From the Director, Department of Health and Human Services, requesting authorization to enter into
	Action			2013 Purchase of Service Contracts for the Behavioral Health Division for the provision of Adult
13-25	Report	Signed	1/18/13	and Children Mental Health Services and Alcohol and Other Drug Abuse (AODA) Services.
10 20	rtoport	Cigilica	1710/10	From the Director, Department of Health and Human Services, requesting authorization to increase
	Action			the 2012 Purchase of Service Contract with Community Advocates for the Behavioral Health
12-951	Report	Signed	1/18/13	Division. (Mental Health Redesign Enhancement.)

	Action			From the Chief Information Officer, Information Management Services Division, Department of Administrative Services, requesting authorization to execute a Professional Services Contract amendment with the Joxel Group, LLC, for information technology support of the Community Mental Health Care application for the Department of Health and Human Services - Behavioral
12-928	Action Report	Signed	1/18/13	Health Division.
12-927	Action Report	Signed	1/18/13	From the Director, Information Management Services Division, Department of Administrative Services requesting authorization to execute a Professional Services Contract Amendment with the Joxel Group, LLC, for Phase 3 of the implementation of the Electronic Medical Records System for the Department of Health and Human Services - Behavioral Health Division.
12-850	Resolution	Adopted	3/12/13	A resolution authorizing and directing the Director, Department of Health and Human Services and the BHD Administrator to develop a detailed, data-driven implementation plan for mental health redesign in Milwaukee County (as originally directed in adopted resolution File No. RES 11-284).
12-835	Action Report	Signed	11/13/12	From the Director, Department of Health and Human Services, requesting authorization to amend the 2010 Professional Services Contract with the University of Wisconsin - Population Health Institute for the Behavioral Health Division.
12-834	Action Report	Signed	11/13/12	From the Director, Department of Health and Human Services, requesting authorization to enter into a two-year contract with Sellers Dorsey and Associates, LLC, for the Behavioral Health Division Revenue Maximization Initiative.
12-709	Action Report	Signed	11/13/12	From the Director, Department of Health and Human Services, requesting authorization to enter into a Professional Services Contract with the Planning Council for Health and Human Services for the Behavioral Health Division. (Amended and Laid Over 09/19/12) (Mental Health Redesign Enhancement)
12-721	Action Report	Signed	10/18/12	From the Director, Department of Health and Human Services, requesting authorization to <u>increase</u> the 2011 Professional Services Contract with Roeschen's Omnicare for the Behavioral Health Division.
12-729	Appointment	Confirmed	9/27/12	From the County Executive appointing <u>Paula Lucey to the position of Administrator</u> of the Behavioral Health Division, Department of Health and Human Services.
12-677	Action Report	Signed	10/18/12	From the Director, Department of Health and Human Services, requesting to abolish one position of Clinical Psychologist III upon vacancy and create one position of Clinical Program Director-Psychology within the Behavioral Health Division. (Referred to the Committee on Finance, Personnel and Audit, Department of Administrative Services and Human Resources)

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	Action			From the Director, Department of Health and Human Services, requesting authorization to <u>increase</u> the 2012 Professional Services Contract with Critical Management Solutions in the Behavioral
12-717	Report	Signed	10/18/12	Health Division.
12-715	Action Report	Signed	10/18/12	From the Director, Department of Health and Human Services, requesting authorization to increase the Professional Services Contract with Hall, Render, Killian, Heath & Lyman for legal services related to contractual agreements between the Behavioral Health Division and third party payers relative to patient accounts.
10-1(a)(e)	Fund Transfer	Signed by Exec 1/20/11 - Approved by finance 1/27/11		BHD is requesting authority to use WIMCR revenue of \$2,392,090 to establish additional expenditure authority for various costs that are anticipated to be over budget in 2010 and reduce revenue in the Acute and Child Inpatient Services Areas due to reduced State Medicaid reimbursements.
11-49	Resolution	Signed	3/17/11	From the County Executive requesting support of the concepts and objectives outlined in the mental health initiative and directing the Interim Director, Department of Health and Human Services, to develop a report describing the details of a pilot project creating a model for a managed care system with small facilities located in the community [supported 6-0 in health and human needs]
11-5(a)(b)	Resolution	Signed	######################################	that the Interim Director of the Department of Health and Human Services, or his/her designee, is authorized to enter into a new 2011 Purchase of Service Contract with ARO Behavioral Healthcare, Inc., for <u>Targeted Case Management services</u> in an amount not to exceed \$224,112 to reflect the organization's assumption of Social Rehabilitation & Residential Resource's Purchase of Service Contract for the period of January 1, 2011, through December 31, 2011,
11-114	Resolution	Signed	3/17/11	From the Interim Director, Department of Health and Human Services, requesting authorization to enter into 2011 Professional Service Contracts with psychiatrists for the Behavioral Health Division.
10- 396(a)(a)/ 11-65	Ordinance	Signed	3/17/11	An adopted resolution, 11/4/10, authorizing and directing the Corporation Counsel and outside counsel to provide the Director, Department of Audit, confidential and privileged access to the unreleased Behavioral Health Division patient security report.
11-244	Action Report		5/26/11	From the Interim Director, Department of Health and Human Services, requesting authorization to revise the 2010 Professional Service Contracts for the Behavioral Health Division.
11-245	Action Report		5/26/11	From the Interim Director, Department of Health and Human Services, requesting authorization to revise the 2011 Professional Service Contracts for the Behavioral Health Division.

				A Resolution in support of efforts to redesign the Milwaukee County Mental Health System
				and create a Mental Health Redesign Task Force to provide the County Board with data-
11-284	Resolution	Adopted	4/24/11	driven implementation planning.
11-280	CB Resolution	Adopted	6/23/11	From the Interim Director, Department of Health and Human Services, requesting authorization to enter into a <u>2011 lease and options to extend for space</u> for the Behavioral Health Division's Community Support Program (CSP).
				A Resolution in support of efforts to redesign and transform Milwaukee County's mental
				health delivery and financing system and directing the New Behavioral Health Facility Study
				Committee to submit an action-oriented plan to implement the Human Services Research
11-323	Resolution	Adopted	5/26/11	Institute (HSRI) study findings and other recommendations.
				A resolution endorsing a plan submitted by the Milwaukee County New Behavioral Health Facility Study Committee which states that the county's inpatient model of providing mental
				health care is financially unsustainable and less cost effective than a community-based
				mental health system and urging county government to permanently and fundamentally shift
				its funding, staff, and programming into a community-based system of care and endorsing
				Milwaukee County's continued operation of an inpatient hospital facility with a 120 maximum
				number of county provided inpatient beds as part of the county's obligation to provide safety
11-516	Resolution		9/29/11	net services for persons with mental illness
2012	BUDGET	Adopted		Mental Health Redesign and Community Resource Investment \$3,033,062 Multiple efforts have been undertaken recently to study the existing mental health delivery system in Milwaukee County and offer recommendations for a possible redesign. In the spring of 2011, DHHS was given responsibility for establishing a Mental Health Redesign Task Force to be comprised of stakeholders from the public and private sectors, as well as providers, advocates and consumers. The Task Force will coordinate the recommendations put forth, and prioritize and implement the new mental health system design ideas and innovative strategies. Any savings associated with the closure of inpatient (long-term care or acute) units will remain in the BHD budget in 2012.
				BHD is requesting permission to enter into a five-year Purchase of
			建筑等的	Service Contract with MHA for grant coordination services from January 1, 2010, through
10-5(a)(b)	Resolution	Adopted	12/17/10	December 31, 2014, in the amount of \$159,800 annually;

10-65	Resolution	Adopted	2/4/10	the Interim Director, Department of Health and Human Services (DHHS), or his/her designee, is hereby authorized to work with Corporation Counsel to structure a lease agreement, which once in its final form, be brought back before the Committee on Health and Human Needs for review and approval, with St. Charles Youth and Family Services Inc., My Home, Your Home Inc., and Willowglen Community Care to lease space within the Behavioral Health Division
10-120				From the Interim Director, Department of Health and Human Services, and the Administrator, Behavioral Health Division, requesting authorization to <u>create one position</u> of Administrative Coordinator (BH) and <u>one position</u> of Temporary Assistance for Needy Families (TANF) Best Practice Coordinator in the Department of Health and Human Services-Behavioral Health Division,
10-108	Resolution		3/18/10	Milwaukee County will look into setting aside existing resources such as HOME and Community Development Block Grant (CDBG) for the purpose of creating additional supportive housing units for homeless individuals such as has been provided in the \$3 million Special Needs Capital Budget over the past three years; BE IT RESOLVED, that the Milwaukee County Board of Supervisors endorses the Milwaukee Continuum of Care's Ten Year Plan To End Homelessness and that Milwaukee County will assist in developing strategies to implement the principles and goals outlined in the Plan.
	Fund Transfer	Signed	4/7/10	BHD has been the recipient of TANF funding for many years. However, in this grant round the State is requiring additional oversight and review of outcomes related to TANF therefore BHD included a new position of TANF Best Practice Coordinator in their 2010 grant application. The County Board approved this new position in March 2010 and this fund transfer realigns funding from client services related to TANF to personnel services in the amount of \$64,116.

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10-213	Resolution	Adopted	5/27/10	A resolution directing the Administrator of the Behavioral Health Division (BHD) to continue collaborative strategies with the District Attorney and the Sheriff to create, where possible, enhanced policies and procedures addressing the safety of patients within County BHD facilities. A Multidisciplinary Trauma-Informed Care Implementation Team, chaired by BHD Administration and Medical staff, and including members from applicable law enforcement agencies, District Attorney's Office, Peer Support Specialists, an expert on sexual assault/domestic violence, a Crisis Intervention Team Officer, and a disability advocate, will be established to assist in the development of annual training on trauma informed cares; and BE IT FURTHER RESOLVED, that the expertise of the Behavioral Health Advisory Committee, an independent body in existence since 2007 that provides input on the quality and services provided at BHD and throughout the community, chaired by the BHD Administrator, and consists of representatives from various professions in the field of mental health, including law enforcement, public and private providers, advocates, and various government and policy representatives shall be utilized to assist in this process. BE IT FURTHER RESOLVED, that an Community Advisory Board Council consisting of former patients, peer specialists, family members, advocates from the sexual assault community, law enforcement (including a Crisis Intervention Team officer), clinicians, mental health advocates, and a County Board representative, appointed by the Chairman of the County Board, shall be formed to provide input on the following policies regarding patient safety and mental health treatment on the Acute Care Unit and receive regular reports from BHD staff on progress and implementation; the council shall be staffed by BHD in partnership with staff from a disability advocacy organization who will chair the council and co-chaired by Disability Rights Wisconsin, and a representative from the health care community who will be appo
10-322	Resolution		11/8/10	to utilize the balance of funds available in the allocated contingency fund within Capital Improvement Project WE033 Behavioral Health Facility to construct a new behavioral health hospital on the Milwaukee County grounds
10-186	Action	Adopted		On April 30, 2010 the Milwaukee County Board Chairman directed the Department of Audit to conduct an audit of the Behavioral Health Division to address patient safety in response to the Milwaukee Journal Sentinel article from March 2010

		E Nobel State Chic Sales		
10-107	Resolution	Adopted	2/25/10	BE IT FURTHER RESOLVED, that to insure preservation of public health and safety, the Department of Administrative Services will <u>include in the furlough policy guidelines a process to exempt</u> represented employees in Combined Court Operations, the Office of the Sheriff, the District Attorney's Office, the Medical Examiner's Office, and <u>direct patient care personnel at the Behavioral Health Division</u> and in 24/7 operations, and other critical functions;
10-245	Resolution	Adopted	6/24/10	BE IT RESOLVED, that the Director Department of Administrative Services (DAS) is authorized and directed to release \$673,500 in expenditure authority from the allocated contingency fund for the purpose of addressing the following bond eligible capital improvements required by the State/CMS Statement of Deficiency: library halon system, door replacement, additional sprinkler heads, and construction of 100,000 square feet of seamless ceilings.
10-284	Resolution	Adopted	7/29/10	From the Interim Director Department of Health and Human Services (DHHS) and the Fiscal and Budget Administrator, Department of Administrative Services (DAS), requesting the release of \$1,825,890 from the 2010 Behavioral Health Division (BHD) allocated contingency fund within capital funds to address issues related to the Statement of Deficiency (SOD).
09-5(a)(b)	Resolution	Adopted	2/5/09	the Milwaukee County Board of Supervisors does hereby authorize and direct the Director of the Department of Health and Human Services, or his designee, to enter into a 2009 Behavioral Health Division Purchase of Service Contract for the period March 1, 2009, to December 31, 2009, with La Causa, Inc. in the amount of \$1,264,267 for the provision of identified high priority community-based services for children with mental health needs;
09-5(a)(c	Resolution	Adopted	2/5/09	the Director of the Department of Health and Human Services, or his designee, is authorized to increase the Behavioral Health Division's Purchase of Service Contract with Transitional Living Services by\$200,000 , from \$2,766,376 to \$2,966,376, for the purpose of supporting the activities of the Crisis Resource Center ; the availability of these crisis resources has allowed the BHD to manage the census on the adult psychiatric inpatient hospital units effectively, which, in turn, has alleviated delays in transferring individuals in psychiatric crisis from local general hospital emergency rooms to the BHD Psychiatric Crisis Service;

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07- 71(a)(d)	Resolution	Denial	3/19/09	Report from the Director of Health and Human Services and the Administrator of the Behavioral Health Division, requesting authorization to enter into <u>final lease</u> negotiations with Weas Development Co. for the long-term lease of the St. Michael Hospital Facility for Behavioral Health Division Inpatient and Nursing Home Operations, by recommending DENIAL of the said resolution as appearing in the March 19, 2009, Journal of Proceedings, by a vote of 5-2. The Committee of Health and Human Needs, at its meeting of March 16, 2009, concurred with the Committee of Finance and Audit to deny by a vote of 4-2.
09-5(a)(d)	Resolution	Adopted	3/19/09	the Director of the Department of Health and Human Services, or his designee, is authorized to increase the Behavioral Health Division's (BHD) Purchase of Service Contract with Our Space, Inc. by \$13,741, from \$318,162 to \$331,903, for the <u>purpose of providing peer support services to patients of the BHD Psychiatric Crisis Service</u> .
09-286	Resolution	Adopted	7/23/09	From Interim Director, Department of Health and Human Services, requesting <u>authorization to create</u> one position of RN II MDS & Care Plan Coordinator and two positions of Psychiatric Social Worker and abolish one position of RN 2 MH and three positions (2.6 FTE) Human Service Worker (HSW) in the Department of Health and Human Services-Behavioral Health Division because BHD has identified <u>a number of key position changes that are essential to BHD's efforts to continue to meet regulations and provide effective and efficient service;</u>
	Info. Report	RPOF	7/23/09	A Resolution to RECEIVE AND PLACE ON FILE (vote 6-1) a report from the Director, Department of Health and Human Services, dated June 23, 2009, regarding initiating a capital master plan for the Behavioral Health Division – Mental Health Facility, and the Committee on Finance and Audit took no action on this item.
09- 1(a)(aa)	Fund Transfer	Signed	11/5/09	A fund transfer for \$864,339 is requested by the Interim Director of the Department of Health and Human Services and the Administrator of the Behavioral Health Division (BHD) to recognize carryover revenue and related expenditures associated with the Access to Recovery (ATR) Grant.
09-412	Resolution	Adopted	11/5/09	From the Chief Judge, requesting authorization to accept a Substance Abuse and Mental Health Services Administration Adult Drug Treatment Court Grant in the amount of \$900,000 for the period of September 30, 2009-September 29, 2012, by recommending adoption of the following. the Combined Court Related Operations, in a collaborative effort with the Milwaukee County Behavioral Health Division, submitted an application to the Substance Abuse and Mental Health Services Administration (SAMHSA) requesting funds to expand substance abuse treatment capacity and services for Milwaukee County's Drug Treatment Court;

08-114	Resolution/O rdinance	Adopted	3/20/08	From the Director, Department of Health and Human Services, requesting authorization for a change in the pay policy governed by Chapter 17.16(2) of the Milwaukee County General Ordinances regarding holiday pay for physicians and psychiatrists because BHD is the only psychiatric ER in Milwaukee that does not routinely pay its psychiatrists/physicians a differential for overtime, nights, weekends or holidays;
07-1(a)	Fund Transfer	Signed	2/7/08	A 2007 appropriation transfer of \$1,200,866 is requested by the Director of the Department of Health and Human Services and the Administrator, Behavioral Health Division, to offset increased expenditures for medical drugs, security costs, food, household supplies and utilities costs. These increases will be offset by surplus funds received from the Wisconsin Medicaid Cost Report (WIMCR) settlement of an equal amount.
08-5(a)(b)	Resolution	Adopted	3/20/08	the Director, Department of Health and Human Services, or his designee, is hereby authorized to increase the 2008 purchase-of-service contract with Our Space, Inc. by an amount not to exceed \$48,543, from \$425,318 to \$473,861, for the purpose of providing peer support services to patients of the BHD Psychiatric Crisis Service.
08-5(a)(c)	Resolution	Adopted	3/20/08	the County Board of Supervisors hereby authorizes the Director, DHHS, or his designee, to entertinto a 2008 purchase-of-service contract with Milwaukee Mental Health Associates, Inc. for the Behavioral Health Division (BHD) in the amount of \$585,928, in order to reflect Milwaukee Mental Health Associates' assumption of the Milwaukee Mental Health Services, Inc. purchase-of-service contract effective January 1, 2008
07-		Adopted	5/22/08	BE IT RESOLVED, that the County Board of Supervisors does hereby authorize the Director, Department of Audit, to retain an outside consultant to provide technical real estate consulting services that, among other things, will help quantify the value of the current Behavioral Health Division site; and BE IT FURTHER RESOLVED, that the Director, Department of Administrative Services, is authorized and directed to process a fund transfer in an amount not to exceed \$50,000 from Org. Unit 1945 – Appropriation for Contingencies to the Department of Audit to cover actual consultant costs.
07-71		Adopted	2/1/07	From the Director, Department of Health and Human Services, and the Director, Economic Community Development, requesting authorization to negotiate with Wheaton Franciscan Healthcare for the purchase or long-term lease of the St. Michael Hospital facility for Behavioral Health Division inpatient and nursing home operations and to make expenditures in an amount not to exceed \$200,000 for engineering, environmental, architectural, legal, and other services necessary to complete such negotiations, by recommending adoption of a resolution approving the said request.

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File No. 08-5(a)(e	Resolution	Adopted	6/26/08	the Director, Department of Health and Human Services, or his designee, is hereby authorized to amend the existing purchase of service contract with Transitional Living Services, Inc. for the purpose of providing expanded benefit advocacy services on behalf of consumers receiving care and treatment through the BHD;
08-5(a)(f)	Resolution	Adopted	6/26/08	prior to the implementation of WIser Choice, the Behavioral Health Division (BHD) contracted with multiple agencies to operate Central Intake Units (CIUs), and in 2003 BHD convened an Alcohol and Other Drug Abuse (AODA) Redesign Community Coalition; the Director, Department of Health and Human Services, or his designee, is <u>authorized to amend the three separate contracts</u> with IMPACT, M&S, and WCS requiring that each entity establish its own waiting list and that these waiting lists be balanced among the three entities to <u>ensure efficiency and continuity of services</u> .
Not specific to a BHD file, but mentions BHD initiative	2009 Veto Message	From: Scott Walker	11/16/08	"There are more creative ways to address the fiscal matters of the County other than simply imposing more taxes on Milwaukee County residents. For example, the County Board should get serious about plans I have submitted regarding the move of the Behavioral Health Division to the vacant St. Michael Hospital site. This will result in better care for the clients we serve and will save the taxpayers approximately \$4 million per year (over \$100 million over the term of the lease)."
07- 71(a)(c)	Resolution	Adopted	9/25/08	BE IT RESOLVED, that the Directors of the Department of Administrative Services, Department of Health and Human Services and Economic and Community Development are not authorized to negotiate a final long-term lease for the St. Michael's property with Weas Development Co; and BE IT FURTHER RESOLVED, that the County Board of Supervisors hereby supports the recommendation by County Board/Department of Audit staff recommendation to build a new Behavioral Health Division (BHD) facility on county-owned land across the street from the current BHD facility but within the Milwaukee Regional Medical Center;
2009 Budget		Veto was sustained	11/10/08	To amend the County Executive's 2009 Recommended Capital Improvements Budget to add a new capital improvement project for the construction of a new Behavioral Health Division (BHD) facility. \$750K added

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08-458	Resolution	Adopted	12/18/08	in February of 2007, the County Executive proposed and the County Board approved <u>creation of a Special Needs County Housing Trust Fund (CHTF) to provide gap financing to assist in developing units of supportive housing in Milwaukee County; the Milwaukee County Board of Supervisors approves and authorizes an allocation of \$750,000 from the County Housing Trust Fund to Mercy Housing Lakefront, with \$500,000 allocated in 2009 and \$250,000 allocated in 2010, to support the development project known as "Johnston Center Residences";</u>
07-75	Resolution	Adopted	2/1/07	From the Director, Department of Health and Human Services, requesting authorization to enter into a 2007 Lease Agreement with the Mental Health Association of Wisconsin for the premises occupied by the Behavioral Health Division's downtown Community Support Program, by recommending adoption of a resolution approving the said request
07-113	Resolution	Adopted	3/1/07	From Administrator, Behavioral Health Division, requesting <u>authorization to create one Clinical</u> <u>Safety/Risk Management Nurse and one Director of Quality Assurance and Risk Management.</u>
	Resolution	Adopted	3/1/07	Reference file established by the County Board Chairman, relative to 2007 Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to amend a 2007 Purchase of Service Contract with the Guest House for a new permanent housing program for homeless persons with disabilities.
07-5(a)(d)	Resolution	Adopted	4/5/07	authorizing the Director, Department of Health and Human Services, to increase the 2007 Purchase of Service Contract with Transitional Living Services, Inc. by \$65,119 for the purpose of expanding benefit acquisition services to clients of the Behavioral Health Division.
		Adopted as		the Director of the Department of Health and Human Services (DHHS) and the Administrator of the Behavioral Health Division (BHD) request the <u>creation of 25.0 full time equivalent positions of Certified Nurse Assistant (MH) Pool, 5.0 full time equivalent positions of Registered Nurse 3 (MH), and 1.0 full time equivalent position of Registered Nurse 2 – Utilization Review; AN AMENDMENT BY COUNTY BOARD ADD the following BE IT FURTHER RESOLVED clause beginning on line 86 as follows: BE IT FURTHER RESOLVED, that the Director, Department of Health and Human Services, is hereby authorized and directed to submit a request to the County Board of Supervisors, for consideration by the appropriate policy committees in June 2007, to create five positions of Registered Nurse I to assist the Behavioral Health Division with patient care.</u>
07-213	Resolution	amended	5/17/07	

				From Director, Department of Administrative Services, requesting authorization to apply for a loan
				from the State Trust Fund Loan Program to finance Milwaukee County Inclusive Housing
07-232	Resolution	Adopted	5/17/07	Fund Projects,
07-				From Director, Department of Health and Human Services, requesting authorization to create five
213(a)(a)	Resolution	Adopted	7/26/07	Registered Nurse I positions in the Behavioral Health Division.
				the Department of Administrative Services recommends approval of the request to apply to the
				Board of Commissioners of Public Lands for \$1,000,000 from the State Trust Fund Loan Program
				for the purpose of acquisition of land and construction and/or renovation of facilities for housing
07 204	Decelution	Adapted	7/26/07	persons with mental illness and/or other special needs and the approval of the resolution from the Board of Commissioners of Public Lands;
07-294	Resolution	Adopted	1120101	A resolution to receive and place on file <u>a report</u> from the Administrator, Behavioral Health Division
				(BHD), dated August 28, 2007, providing information addressing BHD's operations and staffing
07-373	Info. Report	Adopted	9/27/07	issues.
				From the County Executive requesting the County Board to authorize the creation of a
				Commission on Supportive Housing per recommendations of the Special Needs Housing Action Team. The Action Team membership consisted of representatives from County, City and State
				governments, local foundations and businesses, community-based social service organizations and
				providers, housing developers and mental health/substance abuse consumers;
07-336(a)	Resolution	Adopted	9/27/07	
				The adopted budget also maintained my recommendations related to key human services initiatives,
				including increased funding of more than \$1.7 million for the Behavioral Health Division to address
				patient and staff safety concerns caused by increased patient volume and the increased acuity of
				patients being served at the mental health complex. The Board also approved my supportive
				housing initiative that will provide an additional \$1 million for the construction of housing for individuals with mental illness. These efforts, combined
			THE RESERVE ASSESSMENT OF THE PARTY OF THE P	with the creation of a new Housing Division in the Department of Health and Human Services and
				continued support for the recommendations of the Special Needs Housing Action Team, provide for
THE RESERVE OF THE PROPERTY OF THE PARTY OF	2008 Budget	Coott Mallen	11/5/07	meaningful, long-range action to address the housing needs of our most vulnerable citizens.
07-379	Message	Scott Walker	11/5/07	
				This amendment provides an additional \$600,000 in tax levy in the Department of Health and
	2008 Budget	Veto was		Human Services – Behavioral Health Division budget for AODA services in 2008.
The second secon	Amendment		11/14/07	

This amendment modifies the Land Sales budget to reflect the potential sale of the County Grounds Northeast Quadrant to UW-Milwaukee and allocates \$1.0 million of land sale revenue and expenditure authority to the Capital Improvements budget for project WO043-Inclusive Housing Fund. This amendment modifies the Land Sales budget to reflect the potential sale of the County Grounds Northeast Quadrant to UW-Milwaukee and allocates \$1.0 million of land sale revenue and expenditure authority to the Capital Improvements budget for project WO043-Inclusive Housing Fund. From the Director, Department of Health and Human Services, recommending the creation, funding, and abolishment of positions, and other personnel actions, constituting a reorganization of various clinical and administrative functions in the Behavioral Health Division. Resolution Adopted 2/2/06 Adopted Resolution Adopted 3/9/06 Reference file established by the Director of Audits to initiate a formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of a resolution receiving and placing on file a status report from the Director of Audits dated February 16, 2006. Reference file established by the County Board Chairman relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Purchase of Service Contract with IMPACT Alcohol and Other Drug Abuse Services, Inc. for the period of March I through December 31, 2006 for the purpose of expanding alcohol and other drug abuse Central Intake Unit Services to persons involved in the criminal justice system. From Director, Department of Health and Human Services, requesting authorization to create one position of Quality Assurance Specialist in the Behavioral Health Division. From Director, Department of Health and Human Service					
Or-379 Budget Veto was Amendment overridden 11/14/07 From Director, Department of Health and Human Services, recommending the creation, funding, and abolishment of positions, and other personnel actions, constituting a reorganization of various clinical and administrative functions in the Behavioral Health Division, Resolution Adopted 12/2/06 Resolution Adopted 2/2/06 Adopted Adopted 3/9/06 Resolution Adopted 3/9/06 Reference file established by the County Board Chairman relative to Purchase of Human Services (Contracts for the Behavioral Health Division of a resolution and placing on file a status report from the Director of Audits to initiate a formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell Therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of the said resolution. Adopted Resolution Adopted 3/9/06 Reference file established by the County Board Chairman relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director of Audits to initiate a formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of a resolution receiving and placing on file a status report from the Director of Audits dated February 16, 2006. Reference file established by the County Board Chairman relative to Purchase of Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Purchase of Service Contract with IMPACT Alcohol and Other Drug Abuse Services, Inc. for the period of March 1 through December 31, 2006 for the purpose of expanding alcohol and other drug abuse Central Intake Unit Services to persons involved in the criminal justice system. From Director, Department of Health and Human Services, requ	07-379			11/14/07	Human Services-Behavioral Health Division for purchase of services contracts with the AIDS
From the Director, Department of Health and Human Services, recommending the creation, funding, and abolishment of positions, and other personnel actions, constituting a reorganization of various clinical and administrative functions in the Behavioral Health Division, Resolution Adopted 2/2/06 Resolution Adopted 2/2/06 Adopted Resolution Adopted 3/9/06 Resolution Adopted 5/18/06 Resolution Adopted 5/1	NAME AND ADDRESS OF THE PARTY O	A SHARE THE PARTY OF THE PARTY		11/14/07	Grounds Northeast Quadrant to UW-Milwaukee and allocates \$1.0 million of land sale revenue and expenditure authority to the Capital Improvements budget for project WO043-
and abolishment of positions, and other personnel actions, constituting a reorganization of various clinical and administrative functions in the Behavioral Health Division, Resolution Adopted 2/2/06 Resolution Adopted 2/2/06 Adopted Resolution Adopted Adopted Adopted Adopted Resolution Adopted Adopted Resolution Adopted Adopted Adopted Adopted Resolution Adopted Resolution Adopted Adopted Resolution Resoluti	01-313	Amendment	Overridaen	11/14/07	Intercent of the control of the cont
formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell Therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of the said resolution. An adopted resolution authorizing and directing the Director of Audits to initiate a formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of a resolution receiving and placing on file a status report from the Director of Audits dated February 16, 2006. Reference file established by the County Board Chairman relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Purchase of Service Contract with IMPACT Alcohol and Other Drug Abuse Services, Inc. for the period of March 1 through December 31, 2006 for the purpose of expanding alcohol and other drug abuse Central Intake Unit Services to persons involved in the criminal justice system. From Director, Department of Health and Human Services, requesting authorization to create one position of Quality Assurance Specialist in the Behavioral Health Division. From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral	07-474	Resolution	Adopted	12/20/07	and abolishment of positions, and other personnel actions, constituting a reorganization of various
the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of a resolution receiving and placing on file a status report from the Director of Audits dated February 16, 2006. Reference file established by the County Board Chairman relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Purchase of Service Contract with IMPACT. Alcohol and Other Drug Abuse Services, Inc. for the period of March 1 through December 31, 2006 for the purpose of expanding alcohol and other drug abuse Central Intake Unit Services to persons involved in the criminal justice system. From Director, Department of Health and Human Services, requesting authorization to create one position of Quality Assurance Specialist in the Behavioral Health Division. From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral	06-77	Resolution	Adopted	2/2/06	formal review of the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell Therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending
Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Purchase of Service Contract with IMPACT Alcohol and Other Drug Abuse Services, Inc. for the period of March 1 through December 31, 2006 for the purpose of expanding alcohol and other drug abuse Central Intake Unit Services to persons involved in the criminal justice system. From Director, Department of Health and Human Services, requesting authorization to create one position of Quality Assurance Specialist in the Behavioral Health Division. From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral	SUMMERS OF THE RESIDENCE OF THE PARTY.			3/9/06	the public bidding procedures used by the Behavioral Health Division to award two contracts to Bell therapy, a subsidiary of Phoenix Care Systems, Inc., by recommending adoption of a resolution
From Director, Department of Health and Human Services, requesting authorization to create one position of Quality Assurance Specialist in the Behavioral Health Division. From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral	06-5(a)(d)	Resolution	Adopted	3/9/06	Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to <u>increase the Purchase of Service</u> <u>Contract with IMPACT</u> Alcohol and Other Drug Abuse Services, Inc. for the period of March 1 through December 31, 2006 for the <u>purpose of expanding alcohol and other drug abuse Central</u>
authorization to create one position of Quality Assurance Specialist in Mesolution Adopted 5/18/06 the Behavioral Health Division. From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral			FORDER ASSESSED.		From Director Department of Health and Human Services, requesting
From Director, Department of Health and Human Services, requesting authorization to create two Administrative Coordinator BH positions and abolish one Integrated Services Coordinator position in the Behavioral	06-234	Resolution	Adopted	5/18/06	authorization to create one position of Quality Assurance Specialist in
authorization to <u>create two Administrative Coordinator BH positions and</u> <u>abolish one Integrated Services Coordinator</u> position in the Behavioral		(B) (\$1.4E) (\$4.			
					authorization to create two Administrative Coordinator BH positions and
	06-279	Resolution	Adopted	5/18/06	

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				Reference file established by the County Board Chairman, relative to 2006 Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Behavioral Health Division's 2006 Purchase of Service Contract with Fighting Back, Inc. by \$58,573 for the purpose of expanding youth focused alcohol and other drug abuse prevention and education
06-5(a)(f)	Resolution	Adopted	6/26/06	services.
				Reference file established by the County Board Chairman, relative to 2006 Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the Behavioral Health Division's 2006 Purchase of Service Contract with Our Space, Inc. by \$74,687 and to terminate the 2006 Professional Services Contract with the Mental Health Association of Milwaukee County for the
06-5(a)(a)	Resolution	Adopted	6/26/06	purpose of consolidating oversight and administration of various peer support and mental health consumer activities and initiatives.
06-433	2007 RPOF Budget	Adopted	11/2/06	A resolution to receive and place on file Budget Amendment (1A004) for Org. Unit No. 6300-Behavioral Health Division, that was referred to both the Committees of Health and Human Needs and Economic and Community Development, regarding an initiative to provide permanent housing options to persons with mental illness.
06-417	Resolution	Adopted	11/2/06	Resolution by Supervisors Coggs-Jones, Johnson, West, Quindel, Rice, Clark, and Cesarz creating a task force to be appointed by the County Executive and County Board Chairman to advocate and recommend continuous sources of funding for services provided by the Milwaukee County Behavioral Health Division's (BHD) Wisconsin Supports Everyone's Recovery Choice (Wlser Choice) network, by recommending adoption of the said resolution.
06-426	Resolution	Adopted	11/2/06	Resolution by Supervisors Coggs-Jones, Johnson, Clark, West, and Quindel authorizing the use of 2006 surplus funds within the Department of Health and Human Services for a planning blueprint to support the development of safe and secure housing for poor persons affected by mental illness and/or substance abuse, by recommending adoption of the said resolution.
06-5(a)(h)	Resolution	Adopted	11/2/06	Reference file established by the County Board Chairman, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to amend the 2006 Purchase of Service Contract with the Guest House of Milwaukee.

				To amend the County Executive's 2007 Recommended Budget for Org. Unit 6300 –
06-395	Walker veto	Overridden	11/15/06	DHHS-Behavioral Health Division, by providing \$200,000 for AODA prevention services.
06-395	Walker veto	Overridden	11/15/06	To amend the County Executive's 2007 Recommended Budget for Org. Unit Nos. 3400 – Register of Deeds, 6300 – Department of Health and Human Services- Behavioral Health Division (DHHS-BHD) and 8000- Department of Health and Human Services by providing \$160,000 to Fighting Back, Inc. for AODA prevention services and \$70,000 to the Aids Resource Center of Wisconsin for health and social services.
				A resolution to receive and place on file Budget Amendment (1A004) for Org. Unit No.
				6300-Behavioral Health Division, that was referred to both the Committees of Health
				and Human Needs and Economic and Community Development, regarding an initiative
06-433	Resolution	Adopted	11/2/06	to provide permanent housing options to persons with mental illness.
				Reference file established by the County Board Chairman, relative to 2007 Purchase of
				Human Service Contracts for the Behavioral Health Division, by recommending
				adoption of an amended resolution authorizing the Director, Department of Health and
				Human Services, to execute 2007 Purchase of <u>Service Contracts</u> for the Behavioral
				Health Division for the provision of Adult and Children Mental Health Services and
	Amended		10/11/00	Alcohol and Other Drug Abuse Services with the agencies and in the amounts
07-5(a)(a)	Resolution	Adopted	12/14/06	delineated in the said amended resolution.
				A resolution to receive and place on file Budget Amendments (1A005 and 1A006) for
				Org. Unit No. 6300-Behavioral Health Division, that was referred to both the
				Committees on Health and Human Needs and Economic and Community
				Development, regarding (1A005) policies relating to the future sale of the Mental
06 406	RPOF	Adopted	10/14/00	Health Complex and (1A006) directing a study of the consolidation of Milwaukee
06-486	RPOF	Adopted	12/14/06	County housing programs into a separate Housing Division under DHHS.
				From Director, Department of Health and Human Services, requesting
				authorization to enter into a one-year renewable contract with the Milwaukee Center for Independence (MCFI) allowing MCFI to co-locate
				its kitchen operations on the Behavioral Health Division (BHD) campus
				and to manage BHD's food service operations. Referred to the
05-89	Resolution	Adopted	2/3/05	Committee on Health and Human Needs.
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05-146	Resolution	Adopted	3/17/05	From Director, Department of Health and Human Services, requesting <u>abolishment</u> of 1 R.N. 2 and 1 Activity Aide Bilingual <u>and the creation</u> of 1 Mental Health Clinical Case Manager and 1 Certified Occupational Therapy Assistant, by recommending adoption of a resolution creating one position of Psychiatric Social Worker (Community Support Program) and one position of Certified Occupational Therapy Assistant and abolishing one position of R.N. 2 MH and one position of Activity Aide Bilingual, effective March 28, 2005, <u>in order to maximize revenue reimbursements</u> , realize cost savings and broaden recruiting ability while maintaining client services in the Department of Health and Human Services-Behavioral Health Division
05-5(a)(b)	Resolution	Adopted	3/17/05	Reference file established by the County Board Chairperson relative to Purchase of Human Service contracts for the Behavioral Health Division (BHD), by recommending adoption of a resolution authorizing the Director of Health and Human Services, or his designee, to increase the existing BHD 2005 purchase of service contract with Health Care for the Homeless by \$223,300, from \$1,442,394 to \$1,665,694, for continued provision of Community Support Program services through the remainder of 2005.
05-191	Resolution	Adopted	4/28/05	From Director, Department of Health and Human Services, requesting the <u>abolishment</u> of a Clerical Assistant 2 and the <u>creation</u> of a Unit Clerk position in the Behavioral Health Division, by recommending adoption of a resolution creating one position of Unit Clerk and abolishing one position of Clerical Assistant 2, effective May 9, 2005, in order to <u>provide flexibility and enhance the ability to provide direct patient assistance</u> in the Department of Health and Human Services-Behavioral Health Division Adult Services area, as also recommended for approval by the Personnel Committee on 4/22/05 relative to the following classification and rate of pay: 1 Unit Clerk, pay range 6 (\$24,239 - \$29,562).
	Resolution	Adopted	4/28/05	Reference file established by the County Board Chairman, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the 2005 Purchase of Service Contract with Impact, Inc. for the provision of Alcohol and other Drug Abuse Service Central Intake Unit Services.
05-304	Resolution	Adopted	6/23/05	From Director, Department of Health and Human Services, requesting authorization to create six positions and abolish seven positions constituting a realignment of management responsibilities within the Behavioral Health Division.

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				From Director, Department of Health and Human Services, requesting
				authorization to increase the Behavioral Health Division's Professional
				Services contract with the Medical College of Wisconsin by \$27,670 to
05-314	Resolution	Adopted	6/23/05	obtain additional needed pediatric medical services.
				Reference file established by the County Board Chairperson, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to enter into a 2005 Purchase of Service Contract with The Guest House of Milwaukee in the amount of \$29,500 for the period of June 1 to December 31, 2005 for the provision of case management services to persons receiving housing subsidies
05-5(a)(d)	Resolution	Adopted	6/23/05	through the Shelter Plus Care Program.
				Reference file established by the County Board Chairperson, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to increase the 2005 Purchase of Service Contract with Our Space, Inc. by
05-5(a)(e)	Resolution	Adopted	6/23/05	\$12,000 in order to train peer support specialists in crisis prevention.
05-536	Resolution	Adopted	12/15/05	From Director, Department of Health and Human Services, requesting authorization to enter into 2006 Professional Service Contracts for the Behavioral Health Division in the amount of \$6,675,294, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to enter into 2006 Professional Service Contracts for Behavioral Health Division in the amount of \$6,675,294 with the vendors and in the amounts as delineated in the said resolution.
			40/45/05	Reference file established by the County Board Chairperson relative to 2006 Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services, to enter into 2006 Purchase of Service Contracts for the Behavioral Health Division for the provision of Adult and Children Mental Health Services and Alcohol and Other Drug Abuse Services in the amount of \$27,476,849 with provider agencies and in the amounts as delineated in the said resolution.
06-5(a)(a)	Resolution	Adopted	12/15/05	in the amounts as delineated in the said resolution.

04-111	Resolution	Adopted	3/18/04	From Interim Administrator, Behavioral Health Division (BHD), requesting creation of 10 Psychiatric Social Worker (PSW) Pool positions, by recommending adoption of a resolution creating ten positions of Psychiatric Social Worker-Pool, effective March 28, 2004, in order to provide the BHD with the staffing necessary to provide the appropriate level of social services in in-patient and/or community-based programs
03-				An adopted resolution directing the Director of DHHS, Behavioral Health Division, to present an updated fiscal and operational plan for the Behavioral Health Division for 2004 to the Committees on Finance and Audit and Health and Human Needs during the March 2004 committee cycle, by recommending adoption of a resolution receiving and placing on file a report from the Director, DHHS, dated 3/5/04, as concurred in by the Committee on Finance and Audit at its meeting on 3/11/04. BE IT FURTHER RESOLVED, that the updated fiscal and operational plan shall minimally address and/or outline: • Changes in the level of community in-patient mental health services and potential impact, if any, on demand for services at the County's facility • Changes in the level of community outpatient mental health services and potential impact, if any, on demand for County services • The status of negotiations with hospitals for the potential provision of T-19 care at the mental health facility • Revised departmental fiscal estimates • Employee retirements and updated staffing plans
582(a)(a)	RPOF	Adopted	3/18/04	Other factors influencing departmental operations and expenditures. Page lytical by Symposium Kryg directing the Interim Director Department of
03-502		Dead		Resolution by Supervisor Krug, directing the Interim Director, Department of Health and Human Services-Behavioral Health Division, to study the feasibility of adopting a pharmaceutical formulary for treatment of the mentally ill.
				From the Director, Department of Health and Human Services, requesting authorization for the Behavioral Health Division to enter into a Professional Service Contract with Roeschen's Omnicare Pharmacy for the period June 1,
04-237	Resolution	Adopted	5/27/04	2004 through December 31, 2004 in an amount not to exceed \$2,700,000.

04-5(a)(b)	Resolution	Adopted	6/24/04	Reference file established by the County Board Chairman, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Director, Department of Health and Human Services (DHHS), to extend the 2004 Behavioral Health Division Purchase of Service Contract with La Causa, Inc. for the provision of Care Coordination and Safety Services Case Management.
04-362	Resolution	Adopted	9/30/04	From Interim Administrator, Behavioral Health Division, requesting creation of seven positions for the administrative functions of the Access to Recovery (ATR) grant.in order to provide the Behavioral Health Division with the staffing necessary to effectively implement the Access to Recovery Grant and to combine all AODA and Service Access to Independent Living (SAIL) services
04-5(a)(c)	Resolution	Adopted	9/30/04	Reference file established by the County Board Chairman, relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of a resolution authorizing the Acting Director, DHHS, to amend 2004 contracts with Transitional Living Services, Social Rehabilitation and Residential Resources and Our Space, Inc. in order to increase supervised apartment capacity and peer support services for persons having serious and persistent mental illness.
04-469	Resolution	Adopted	12/16/04	From Director, Department of Health and Human Services and Administrator, Behavioral Health Division, requesting the <u>creation of ten Occupational Therapist</u> Pool positions. in order to provide the Department of Health and Human Services Behavioral Health Division with the <u>staffing necessary to effectively provide occupational therapy services to patients and clients in the Inpatient and Community Based Program areas.</u>
04-500	Resolution	Adopted	12/16/04	From Director, Department of Health and Human Services and Administrator, Behavioral Health Division, requesting creation of ten Nurse Practitioner MH Pool positions.in order to provide the Department of Health and Human Services Behavioral Health Division with the flexibility and staffing necessary to effectively provide medical services to patients and clients in the Inpatient and Community Based Program areas.

				From Director, Department of Health and Human Services, requesting
				authorization to enter into 2005 Professional Service Contracts for the Behavioral
04-535	Resolution	Adopted	12/16/04	Health Division in the amount of \$6,977,231.
				Reference file established by the County Board Chairman, relative to Purchase of
				Human Service Contracts for the Behavioral Health Division by recommending adoption of a
				resolution authorizing the Director, Department of Health and Human Services, to enter into
				2005 Purchase of Service Contracts for the Behavioral Health Division for the provision of
				Adult and Children Mental Health Services and Alcohol and Other Drug Abuse (AODA)
	国际基础	Total Bridge		Services in the amount of \$28,521,412.
05-5(a)(a)	Resolution	Adopted	12/16/04	
	2005 0#			
	2005 Scott Walker			Restore positions to BHD with partial funding
04-427	Budget Veto	Overridden	11/17/04	
	Dauget vote			Resolution by Supervisor Coggs-Jones, directing the Director, Department of Health and Human
				Services and the Administrator, DHHS-Behavioral Health Division to develop a proposal review
				process that assures objectivity and fairness in the awarding of purchase of service
				contracts, by recommending adoption of the said resolution as appearing in the January 23, 2003
03-74	Resolution	Adopted	1/23/03	Journal of Proceedings.
				A resolution by Supervisor Krug authorizing and directing the Behavioral Health Division to
				undertake a pilot demonstration project effective January 1, 2003, in which it will test the viability of
		Failed		"Six Sigma" or an alternative quality improvement methodology as a means of improving
00.400	Deschation	Adoption &		service delivery, increasing cost efficiency and promoting greater accountability to the taxpayers of
03-420	Resolution	Laid Over Amendment	THE REPORT OF	Milwaukee County.
03-494	2004 Budget		11/3/03	Restore targeted case management program
	200 i Daaget	ricopioa	The same and	From the Director, Department of Health and Human Services, requesting authorization to enter into
03-610	Resolution	Adopted	12/18/03	2004 professional service contracts for the Behavioral Health Division,
				that the Director of the Department of Health and Human Services, or her designee, is authorized to
	by the second			enter into 2004 purchase of service contracts with provider agencies for the time period of
04-5(a)(a)	Resolution	Adopted	12/18/03	January 1 through December 31, 2004,

PORT OF STREET	Territoria de la companya del companya del companya de la companya			
02-121	Resolution	Adopted	2/21/02	From Administrator, Behavioral Health Division, requesting <u>creation</u> of <u>one</u> position of Research and Program Evaluation Data Analyst and one half-time position of Clerk 3 Data Entry and abolishment of one position of Quality Management Coordinator within the Behavioral Health Division. (needed <u>to improve quality of mental health services by analyzing data</u> and providing meaningful feedback for programmatic changes.
02- 32(a)(c)	Resolution	Adopted	4/25/02	Reference file established by the County Board Chairman, relative to State Social Services and Community Programs (including Behavioral Health Division) with the Department of Health and Family Services (DHFAS). (Accept State funds to expand Community Support Programs and shorten the wait list)
02-341	Resolution	Adopted	6/20/02	From the Acting Director, Department of Human Services, DHS, requesting authorization to increase the CY 2002 Behavioral Health Division Budget by \$500,000.00 to reflect the <u>award of a Substance Abuse and Mental Health Services Administration (SAMHSA) Center for Substance Abuse Treatment Services Grant Award.</u>
02-413	Resolution	Adopted	9/26/02	From Administrator, Behavioral Health Division, recommending adoption of a resolution/ordinance providing parity between represented and non-represented nurses.
02-542	Resolution	Adopted	10/31/02	A resolution by Supervisor DeBruin, creating an Acute Inpatient Task Force to formulate a plan for future provision of acute inpatient services by the Department of Human Services – Behavioral Health Division in Milwaukee County.
02-607	Resolution	Adopted	12/19/02	that the Administrator of the Behavioral Health Division is authorized to extend existing leases from January 1, 2003 through December 2003 for the following programs at the stated costs: Northside CSP, 2266 North Prospect Avenue, Suite 608, \$5,933 per month, and Downtown CSP, 734 North Fourth Street, Suite 300, \$7,182 per month. to continue to provide community support program services to persons with serious and persistent mental illness at the sites.
01-	Resolution	Adopted	12/1/01	BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby authorizes and directs the Director of the Department of Human Services or his designee to sign Addendum No. 01-71 CY to the 2001 State/County Contract to receive and expend an award of \$40,000 to fund infrastructure enhancements in the managed care demonstration sites related to "Mental Health/Alcohol or Other Drug Abuse Managed Care Demonstration Project -Mental Health Block Grant Funds".
32(a)(c)	Titosolution	Muopicu	12/1/01	Proof. Crant Carrot

01-90	Resolution	Adopted	2/15/01	From Director of Human Services, requesting the <u>abolishment</u> of the following positions: one Clerk Typist 2, one Medical Records Supervisor and two Admission Representative; and the <u>creation</u> of one Assistant Medical Records Administrator and two Account Clerk 2 positions at the Mental Health Division, by recommending adoption of the following:WHEREAS, the Mental Health Division (MHD), in order <u>to maintain its accreditation and address the requirements of various statutory review agencies</u> , is mandated to perform quality assurance monitoring of the maintenance of medical records; From Director of Audits, submitting a copy of the <u>Audit of Mental Health Division Wraparound</u>
01-421 (a)(a)	Info. Report	Adopted	1/24/02	Milwaukee Program, dated January 2002. Referred to the Committee on Finance and Audit, Health and Human Needs.
01-251	Resolution	Adopted	4/12/01	From Administrator, Mental Health Division, requesting the <u>creation</u> of two positions of Administrative Coordinator, one position of Integrated Services Coordinator and one position of Clerk 3 Data Entry in the Service Access to Independent Living (SAIL) area of the Community Service Branch in the Mental Health Division. (MHD is participating in the State's Behavioral Managed Care Demonstration Project, with the <u>overall aim of exploring ways in which county mental health programs can improve the quality and effectiveness of care while reducing the cost of providing care.</u>
01-332	Resolution	Adopted	5/17/01	From Director of Human Services, requesting additional resources for program improvements to reduce acute inpatient overcrowding at the Mental Health Complex in the amount of \$347,290. BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby authorizes the Administrator. Mental Health Division, to

01-337	Resolution	Adopted	5/17/01	From Administrator. Mental Health Division.requesting the <u>creation of a new Psychiatric LPN</u> <u>nurse pool and a new Nursing Assistant 1 pool</u> . WHEREAS, due to the extremely competitive labor market for health care professionals, seen both regionally and nationally, MHD has for some time been experiencing difficulty in recruiting and retaining staff for a variety of positions, including the classifications of Psychiatric Licensed Practical Nurse and Nursing Assistant 1 (MH), with vacancies a particular problem in the Rehabilitation Centers Central and Hilltop; and WHEREAS, limited staffing at the Rehabilitation Centers Central and Hilltop has resulted in the inability to transfer patients out of the short-term Acute Adult Hospital units and into the longerterm care Rehabilitation Center units once acute hospitalization is no longer required and been a key contributor to the overcrowding seen in the Acute Adult Hospital units in recent months;
01-411	Resolution	Adopted	6/21/01	WHEREAS, the Mental Health Division (MHD), under the direction of the Milwaukee County Board of Supervisors, initiated a new strategic planning process in 1999; the Administrator, Mental Health Division, is hereby authorized to pursue implementation of the strategic goals and action steps delineated in the "Milwaukee County Mental Health Division Strategic Plan 2001-2004", with the understanding that any implementation steps that would require approval from the County Board of Supervisors will in fact be brought back for approval.
01-173	Resolution	Adopted	3/15/01	From Administrator, Mental Health Division, Administrator, Criminal Justice Facility, Superintendent, House of Correction, and County Board Research Analyst, in response to 2001 Adopted Budget Amendment IC003 allocating \$100,000 for persons with mental illness who are released from the Jail and House of Correction into the community, WHEREAS, the 2001 Adopted Budget included an amendment allocating \$100,000 in Potawatomi Revenue for the "initiation of strategies to provide mental health services to individuals who are in need of such services and who have been released into the community by the Milwaukee County Jailor House of Correction"
1A009	2001 Budget	Adopted	11/6/00	"The Administrator of the Mental Health Division is directed to submit quarterly reports, during 2001, to the Health and Human Needs Committee and the Finance and Audit Committee regarding the following: 1) The status of the acute psychiatric inpatient census; 2) An update on community initiatives which have been put into place to reduce overcrowding; and 3) Any additional recommendations if MHD overcrowding continues";

1-602	2002 Budget Amendment		11/5/01	To amend the CountY Execulive's 2002 Recommended Budget for Org. Unk 6300 _ OHS -Menlal Health Division (MHO). by denying tile reduction 01 \$300,000 in the Adull Purchase 01 5ervice budgel and instead restoring \$200,000. leaving a reduction of only \$100,000. Approv. oflhil amendment would provide the MHO with an addnional \$200;000 for purchase 01 services contracts resulling in a nella. levy inClease 01 \$200.000.
1-602	2002 Budget Veto	Overridden	11/5/01	To amend Ihe County Executive's 2002 Recommended Budget for o.g. Unil 6300 -DHS-Mental Health Division and Org. Unil 8000 -DHS-Delinquency and Court Services Division, by increasing expenditures for Wraparound Placements by \$200,000 In the MHO and DHS.
00-311	Resolution	Adopted	5/18/00	From Director, Department of Human Services, requesting <u>authorization from the contingency</u> <u>fund for support of funding for an Acute Inpatient Census Reduction Plan</u> . (The resolution notes that each unit has 24 beds (4 units), but the average daily census was 28 due to "longer lengths of stay and more complex clients who often have co-occurring disorders of substance abuse and/or developmental disabilities, in addition to mental illness". The following initiatives were AUTHORIZED by the Board to shorten lengths of stay: 1. Creation of a crisis respite program. 2. Creation of a community based transitional living service. 3. Decrease case managers caseloads.)
00-198	Resolution	Adopted	3/16/00	From Director, Department of Human Services, requesting authorization for the Administrator of the Mental Health Division to <u>submit a Mental Health/Alcohol and other Drug Abuse (MH/AODA)</u> <u>Managed Care proposal to the State of Wisconsin Department</u> of Health and Family Services for the redesigning and planning of the MH/AODA treatment system
00-723		Adopted		From Director of County Health Related Programs, requesting <u>authorization to submit and, if</u> <u>awarded, accept a Federal grant</u> for the second year of the Federal Community Access Program (CAP), Substance Abuse and Mental Health Services Program, <u>for emergency medical education</u> <u>regarding mental illness and substance abuse</u> , and to the State of Wisconsin Tobacco Control Board for authorization to submit a request to the Center for Disease Control, Public Health Prevention Services, for a CDC-funded intern.
00- 589(a)(e)	2001 Budget amendment	Adopted	11/6/00	2001 Adopted Budget Amendment IA009 requiring a report regarding the status of the Mental Health Division (MHD) Acute Psychiatric Inpatient Census, community initiatives which have been put into place to reduce overcrowding and additional recommendations if MHD overcrowding continues,