# COUNTY OF MILWAUKEE INTEROFFICE COMMUNICATION

Date:

March 28, 2014

To:

Marina Dimitrijevic, Chairwoman, Milwaukee County Board of Supervisors

From:

Josh Fudge, Director, Office of Performance, Strategy and Budget; Department of

Administrative Services

Subject:

Funding Mechanism for Human Resources Positions

#### Issue

In the March County Board Committee cycle, the Department of Human Resources (DHR) requested, and the Department of Administrative Services – Office of Performance, Strategy and Budget (DAS-PSB) approved a fund transfer of \$126,674 from the Appropriation for Contingencies to fund three positions that DHR views as critical to their operations. The Committee on Finance, Personnel and Audit has requested that an alternate funding mechanism for two of these positions be considered. The attached resolution would allocate funding from identified savings due to vacancies, and approve the creation of 4.0 FTE positions included in the phase II position creation report related to the 2014 Adopted Budget.

### Analysis

The two positions that would be funded are 2.0 FTE Management Assistant – Human Resources (also referred to as Human Resources Information System (HRIS) Assistants), title code 00000019, pay grade 06PM. Funding for these positions was included in the 2014 County Executive's Recommended Budget; however this funding was eventually eliminated in the Adopted Budget.

The DHR views these positions as being critical to the functioning of their office, and the Office of the Comptroller has indicated support for them due to critical integrity issues related to multiple employee data access points (see attached letter). Based on a review of DHR's year-to-date salary expenditures relative to the budget, DHR does not have sufficient resources to hire these two positions. It is estimated that if the attached resolution is approved on April 24, and the three positions are hired as of May 24, the total salary and social security costs would be approximately \$46,050.

DAS-PSB has analyzed available resources in other departments to determine if funding is available to allow DHR to hire these two positions. Based on this analysis and the available timeframe, the following resources could be made available to DHR:

1. Facilities Director Vacancy: The position of Facilities Director in the Facilities Management Division of the Department of Administrative Services (DAS-FM) is presently vacant. The Executive Director, Administrative Services indicates that a

candidate for this position has recently rejected the appointment due to uncertainty over the pay grade (903E). Therefore, this position is now likely to be vacant for at least two to three more months. Assuming the position is not hired until June 1, salary and social security savings of \$17,700 are available to transfer to DHR.

- 2. Facilities Maintenance Coordinator Vacancy: The position of Facilities Maintenance Coordinator in DAS-FM is also vacant. The Executive Director, Administrative Services indicates that a candidate for this position recently informed DAS-FM that he was staying in his present employment, and as a result this position must be re-solicited. Assuming the position is not hired until June 1, salary and social security savings of \$15,900 are available to transfer to DHR.
- 3. Economic Development Project Managers: Three new project management positions were created and funded in the 2014 Adopted Budget; however these positions have not yet been authorized for creation. Since they have been vacant for the first three months of 2014, approximately \$2,250 in salary and social security savings are available to transfer to DHR.
- 4. Contract Manager, DAS-Procurement: One new position of Contract Manager was created and funded in the 2014 Adopted Budget; however this position has not yet been authorized. Since the position has been vacant for the first three months of 2014, approximately \$5,000 in salary and social security savings are available to transfer to DHR.
- 5. Accountant, Office of the Comptroller: One accountant position has been vacant for the first quarter of the year; therefore, approximately \$5,000 in salary and social security savings are available to transfer to DHR.
- 6. Budget Analyst, DAS-Fiscal Affairs: One new position of Budget Analyst was created and funded to administer the collections program; however this position has not yet been authorized. Since the position has been vacant for the first three months of 2014, approximately \$1,700 is available to transfer to DHR.

The available salary and social security resources above total \$46,050, which is the estimated amount necessary to fill the positions in DHR, as noted previously.

Because State Statute prevents inter-departmental fund transfers until the fourth quarter of the year, the attached resolution would create a policy directive requiring DAS-PSB to implement a fund transfer on October 1, 2014 to move the resources identified above to DHR in order to offset the anticipated cost of the positions.

The resolution would also approve the creation of 4.0 FTE positions that were funded in the 2014 Adopted Budget and were included in the phase II position creation report: 2.0 FTE Economic Development Project Manager and 1.0 FTE Associate Economic Development Project Manager positions in the Economic Development Division of the Department of Administrative Services (DAS-Economic Development), and 1.0 FTE Budget Analyst in DAS-Fiscal Affairs.

## Recommendation

It is recommended that DHR be allowed fill the two positions listed above (2.0 FTE HRIS Specialist) in a way that does not require any additional funds other than the \$46,050 estimated cost above. Assuming this action results in a forecasted salary and social security deficit in DHR, DAS-PSB will implement a fund transfer in the fourth quarter of 2014 that would move the salary and social security resources identified above into DHR.

It also recommended that 2.0 FTE Economic Development Project Manager and 1.0 FTE Associate Economic Development Project Manager positions be created in DAS-Economic Development, and 1.0 FTE Budget Analyst be created in DAS-Fiscal Affairs.

## **Fiscal Impact**

There is no fiscal impact of this action. This resolution authorizes the future transfer of available surpluses and creates 4.0 FTE positions that are funded in the 2014 Adopted Budget.

Josh Fuelge

Director, Office of Performance, Strategy & Budget

Attachment

CC:

Scott Manske, Milwaukee County Comptroller Don Tyler, Executive Director, Administrative Services Kerry Mitchell, Chief Human Resources Officer

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