UNIT NO. 5100 FUND: General - 0001

Budget Summary

Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Variance	
		Expenditur	es			
Personnel Costs	\$11,095,283	\$10,913,550	\$12,202,743	\$11,948,691	(\$254,052)	
Operation Costs	\$2,037,691	\$1,985,385	\$2,171,023	\$2,367,559	\$196,536	
Debt & Depreciation	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$26,962	\$218,161	\$47,064	\$20,900	(\$26,164)	
Interdept. Charges	\$6,552,673	\$6,236,104	\$6,543,016	\$6,276,527	(\$266,489)	
Total Expenditures	\$19,712,609	\$19,353,200	\$20,963,846	\$20,613,677	(\$350,169)	
		Revenues	5		_	
Direct Revenue	\$257,600	\$201,027	\$207,600	\$247,600	\$40,000	
Intergov Revenue	\$17,309,318	\$18,128,868	\$17,924,831	\$17,477,513	(\$447,318)	
Indirect Revenue	\$1,256,477	\$886,229	\$1,746,388	\$1,684,569	(\$61,819)	
Total Revenues	\$18,823,395	\$19,216,124	\$19,878,819	\$19,409,682	(\$469,137)	
Tax Levy	\$889,214	\$137,076	\$1,085,027	\$1,203,995	\$118,968	
Personnel						
Full-Time Pos. (FTE)	121.8	121.8	126.8	128	1.2	
Seas/Hourly/Pool Pos.	0.5	0.5	0.5	0.5	0	
Overtime \$	\$303,180	\$347,344	\$412,008	\$412,368	\$360	

Department Mission: The Highway Division will strive to provide the highest level of service and maintenance on expressways and State and County trunk highways within Milwaukee County so that motorists have access to safe, functional roadways at the lowest possible cost as well as provide cost-effective planning, design and implementation services necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, and traffic control facilities.

Department Description: As part of the Department of Transportation, the Highway Division is comprised of the Highway Maintenance and Transportation Services sections.

Strategic Program Area 1: Highway Maintenance

Service Provision: Mandated

Strategic Outcome: Personal Safety

What We Do: Activity Data						
Activity	Activity 2012 Actual 2013 Budget 2014 Budget					
This program area does not have Activity Data						

How We Do It: Program Budget Summary							
Category	Category 2012 Budget 2012 Actual 2013 Budget 2014 Budget 2014/2013 Va						
Expenditures	\$17,914,525	\$17,835,538	\$18,876,711	\$18,647,478	(\$229,233)		
Revenues	\$17,278,509	\$18,086,948	\$18,044,022	\$17,636,791	(\$447,231)		
Tax Levy	\$636,016	(\$251,411)	\$832,689	\$1,010,687	\$177,998		
FTE Positions	112.3	112.3	114.3	116.5	2.2		

How Well We Do It: Performance Measures					
Performance Measure	2012 Actual	2013 Budget	2014 Budget		
Cost per Lane Mile of Maintaining County Trunk Highways	N/A	N/A	N/A*		
Cost per Lane Mile of Maintaining State Trunk Highways	N/A	N/A	N/A*		

*The department will begin tracking performance measure data in 2014 and will record it in future budgets.

Strategic Implementation:

The Highway Maintenance service area is responsible for providing State and County Highway maintenance.

State Highway maintenance provides general and winter maintenance on the expressways and state trunk highways within Milwaukee County. All costs related to state highway maintenance are 100 percent offset by state reimbursement revenue. The reimbursement program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current Wisconsin Highway Maintenance Manual's actual cost provision, and material purchases authorized by the Wisconsin Department of Transportation. County Highway Maintenance provides general and winter maintenance on the County Trunk Highway (CTH) system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, snow and ice control, traffic signal maintenance, highway signing and pavement marking. The division is provided 116.5 FTE to provide these services. This is an increase over 2013 of 2.2 FTE which is a result of the transfer of 1.0 FTE Highway Maintenance Worker IC from the Director's Office and the funding of 1.28 FTE Highway Maintenance Worker 1.

Operating Costs are increased \$189,066 primarily due to increased expenditures for labor and materials needed for maintenance on county trunk highways.

Interdepartmental Charges are reduced by \$303,844 primarily due to a reduction in direct charges from Fleet Services of \$273,352 and decreased Risk charges of \$47,882.

General Transportation Aids (GTA) is budgeted at \$1,887,920, the same level as the 2013 actual GTA payment. The Wisconsin Department of Transportation will issue the 2014 GTA Estimate in October 2013.

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State funding for maintenance is decreased \$447,231 primarily due to changes in employee benefits. The 2014 Routine Maintenance Agreement (RMA) from the State will be released in November 2013, and will set forth service levels for expressways and State trunk highways. Should the State reduce reimbursable costs, the Highway Maintenance Section staff will take corrective action and reduce maintenance expenditures on State trunk highways and expressways to match state funding levels.

Strategic Program Area 2: Transportation Engineering

Service Provision: Administrative

Strategic Outcome: Personal Safety

What We Do: Activity Data						
Activity	Activity 2012 Actual 2013 Budget 2014 Budget					
This program area does not have Activity Data						

How We Do It: Program Budget Summary							
Category	y 2012 Budget 2012 Actual 2013 Budget 2014 Budget 2014/2013 Va						
Expenditures	\$1,798,091	\$1,517,678	\$2,087,135	\$1,966,199	(\$120,936)		
Revenues	\$1,544,886	\$1,129,178	\$1,834,797	\$1,772,891	(\$61,906)		
Tax Levy	\$253,205	\$388,501	\$252,338	\$193,308	(\$59,030)		
FTE Positions	10	10	13	12	-1		

How Well We Do It: Performance Measures						
Performance Measure 2012 Actual 2013 Budget 2014 Budget						
Pavement Sufficiency Ratings	N/A	N/A	N/A			
Bridge Sufficiency Ratings	N/A	N/A	N/A			

*The department will begin tracking performance measure data in 2014 and will record it in future budgets.

Strategic Implementation:

The Transportation services area provides planning, design, and construction management for capital projects on County Trunk Highways (CTH) and County-owned bridges. Highway Engineering provides planning, design, and construction activities for Highway Capital Improvement Projects, County Highway Action Program Projects, and Local Road Improvement Projects as required by state law. Bridge Engineering provides planning, design, and construction of new bridges and the rehabilitation of existing County-owned bridges. As mandated by state law, Bridge Engineering oversees the biennial bridge inspections of all County-owned bridges and administers the Local Bridge Program for all municipality-owned bridges in Milwaukee County. Traffic Engineering provides planning, design, and implementation of projects needed to maintain and improve the safety, operational efficiency, and functional integrity of the County's highway network, including projects in the Congestion Mitigation and Air Quality Program and Highway Safety Improvement Program. Traffic Engineering is also responsible for the implementation of the sign inventory program and the use of mitigation funds. Construction Engineering is responsible for field inspection, construction management, and contract administration of highway, bridge, and traffic projects.

This service is maintained with 12.0 FTE, a decrease of 1.0 FTE from 2013 which is the result of abolishing 1.0 FTE vacant Engineer. In addition, 1.0 FTE Management Assistant TPW is transferred to the Director's Office and 1.0 FTE Secretarial Assistant NR is transferred in from the Airport. Capital Outlay expenditures are reduced \$14,052 primarily due to the elimination of funds budgeted for major maintenance in 2013.

Interdepartmental charges are increased \$37,355 primarily due to a decrease in negative expense abatements for professional services of \$30,913 from (\$115,615) to (\$84,702). This abatement offsets an internal crosscharge within the department of the same amount. The crosscharge is used to track tax levy funded projects through the work authorization process.

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DOT-Highway Maintenance Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation	
Accountant 4	1	1	0		
Asst Hiway Maint Mgr	1	1	0		
Asst Hiway Mtce Supv	4	4	0		
Cement Mason	3	3	0		
Clerical Asst 2 Nr	1	1	0		
Construction Coordinator	2	2	0		
Dir of Highway Operations	1	1	0		
Dispatch Clerk Seas	0.5	0.5	0		
Electrical Mech Dot	3	3	0		
Electrical Mech Suphiwa DOT	1	1	0		
Engineer	4	3	-1	Abolish	
Engnrng Technician	1	1	0		
Fiscal Analyst	1	1	0		
Fiscal And Budget Mgr Hiw	1	1	0		
Fiscal Asst 2	1	1	0		
Highway Mtce Mgr	1	1	0		
Highway Mtce Supv	5	5	0		
Highway Mtce Wkr - IC	0	1	1	Transfer In	
Highway Mtce Wkr 1	36.4	42.6	6.2	Fund	
Highway Mtce Wkr 2	30	27	-3	Unfund	
Highway Mtce Wkr 3	18	16	-2	Unfund	
Managing Eng Constr	1	1	0		
Managing Eng Traf Des & Const	1	1	0		
Mgmt Asst - TPW	1	0	-1	Transfer Out	
Overtime	9	8.5	-0.5		
Parks/Highway Maint Worker	5.4	5.4	0		
Res Cont Mgr Highway	1	1	0		
Secretarial Asst Nr	0	1	1	Transfer In	
Shift Differential	0.7	0.6	-0.1		
Special Premium	3.6	1.9	-1.7		
Transpor & Hiway Maint Supv	1	1	0		
Transpor Design & Cons Eng Mgr	1	1	0		
Vacancy & Turnover	-3.8	-4.5	-0.7		
TOTAL	136.8	135	-1.8		

Legacy Health Care and Pension Expenditures					
2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Variance	
\$2,113,357	\$2,403,018	\$2,394,308	\$2,741,008	\$346,700	