

DOT-AIRPORT (5040) BUDGET

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076**Budget Summary**

Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Variance
Expenditures					
Personnel Costs	\$24,868,570	\$24,117,704	\$26,090,206	\$26,298,127	\$207,921
Operation Costs	\$26,846,218	\$24,420,577	\$25,728,710	\$26,851,541	\$1,122,832
Debt & Depreciation	\$22,358,745	\$21,258,396	\$23,703,500	\$20,013,072	(\$3,690,428)
Capital Outlay	\$997,000	\$649,262	\$536,000	\$655,325	\$119,325
Interdept. Charges	\$10,477,294	\$9,366,228	\$10,939,400	\$10,150,952	(\$788,448)
Total Expenditures	\$85,547,827	\$79,812,167	\$86,997,816	\$83,969,017	(\$3,028,798)
Revenues					
Direct Revenue	\$85,065,433	\$83,138,092	\$86,475,596	\$83,394,617	(\$3,080,979)
Intergov Revenue	\$75,000	\$579,422	\$125,000	\$175,000	\$50,000
Indirect Revenue	\$407,400	\$386,542	\$397,220	\$399,400	\$2,180
Total Revenues	\$85,547,833	\$84,104,056	\$86,997,816	\$83,969,017	(\$3,028,799)
Tax Levy	(\$0)	(\$4,291,889)	\$0	\$0	\$0
Personnel					
Full-Time Pos. (FTE)	273.6	272.3	274.3	273.6	-0.7
Seas/Hourly/Pool Pos.	5.7	5.7	5.7	5.7	0
Overtime \$	\$678,924	\$1,009,654	\$819,432	\$823,752	\$936

Department Mission: The Airport Division will plan, enhance, operate and maintain efficient, cost-effective air transportation facilities that meet the current and future needs of the region, airlines and tenants while remaining responsive to the concerns of the Airport's neighboring residents.

Department Description: The Airport Division provides air transportation services for Milwaukee County and the surrounding region and manages all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are divided into the following service areas of responsibility: GMIA, MKE Regional Business Park (the former 440th Air Force Base), and Lawrence J. Timmerman Airport.

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Strategic Program Area 1: General Mitchell International Airport

Service Provision: Committed

Strategic Outcome: Economic Opportunity

What We Do: Activity Data			
Activity	2012 Actual	2013 Budget	2014 Budget
Enplanements	3,780,315	3,850,200	3,156,000
Total Passengers	7,515,070	7,700,400	6,312,000
Landed Weight (total, in thousands of pounds)	5,024,172	5,215,000	4,320,863

How We Do It: Program Budget Summary					
Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Var
Expenditures	\$83,600,178	\$77,877,165	\$84,750,440	\$82,054,987	(\$2,695,452)
Revenues	\$84,624,355	\$83,156,516	\$85,982,066	\$82,897,939	(\$3,084,127)
Tax Levy*	(\$1,024,177)	(\$5,279,351)	(\$1,231,626)	(\$842,952)	\$388,675
FTE Positions	275	275	277	276.3	-0.7

Although tax levy is shown in this service area, no tax levy is actually received. This amount reflects the subsidy paid by airport customers to operate the Lawrence J. Timmerman Airport and the South 440th. Any surplus or deficit is settled annually with the airlines per the terms of the airline lease agreements resulting in an overall \$0 property tax levy for the County's airport system.

How Well We Do It: Performance Measures			
Performance Measure	2012 Actual	2013 Budget	2014 Budget
Airport Cost Per Enplanement	\$22.25	\$23.24	\$27.79
Customer Satisfaction Survey*	N/A	N/A	N/A*
Indirect revenue as a % of Total Revenue	63.3%	61.9%	62.5%

*The department will begin collecting performance data in 2014 and will record it in future budgets.

Strategic Implementation:

The amounts in the various revenue and expenditure accounts fully reflect airline reduced operations as a result of airline mergers and consolidations. In addition, the 2014 Budget fully reflects the closure of Frontier Airline's Milwaukee Hub. This service continues to maintain operations with 275.2 FTE, a net decrease of 1.8 FTE. Parking revenues from county owned parking lots and structures increase \$900,000 from \$26,500,000 to \$27,400,000. This change is a combination of changes in passenger traffic and a \$0.50 per day rate increase in all parking lots and structures.

New five year agreements for car rental concessions will be implemented in 2014, resulting in increased revenue of \$540,500 from \$8,600,000 to \$9,140,500.

Revenue from Airport Parking Operators is a new revenue source in 2014 and is budgeted at \$101,435. This privilege fee was approved by the Milwaukee County Board of Supervisors in April 2013, which amended the

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code of General Ordinances to allow the airport to assess each of the off-airport Parking Operators an annual per space fee, effective January 1, 2014. The amount budgeted is based on a projected 2,634 spaces assessed a fee of \$38.51 per space per year.

Capital Outlay expenditures decrease \$717,355 from \$4,174,530 to \$3,457,175. Significant Capital Outlay projects are shown below:

\$350,000	Creation of a new Telecom Closet at new switchgear facility.
\$325,000	Additional speaker coverage for areas on the C concourse and the central Concession Mall areas for the emergency notification system.
\$300,000	Replacement of the old paging system equipment to finalize the conversion to Globalcom (full IP based paging system).
\$375,000	Parking structure annual repairs to floor surfaces; resurface lot B, and construction of additional parking lot shelters.
\$180,000	Flight Display Monitor replacements.
\$125,000	Security cameras and storage allocation (approximately 100 cameras).
\$ 67,000	Safety compliance, fuel tank integrity, aircraft deicing pad infrastructure and sanitary sewer capacity management operation and maintenance.

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Strategic Program Area 2: GMIA South 440th

Service Provision: Committed

Strategic Outcome: Economic Opportunity

What We Do: Activity Data			
Activity	2012 Actual	2013 Budget	2014 Budget
This program area does not have Activity Data			

How We Do It: Program Budget Summary					
Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Var
Expenditures	\$1,490,436	\$1,479,569	\$1,792,703	\$1,429,574	(\$363,129)
Revenues	\$687,700	\$529,296	\$800,000	\$825,000	\$25,000
Tax Levy*	\$802,736	\$950,273	\$992,703	\$604,574	(\$388,129)
FTE Positions	1	1	1	1	0

*Although tax levy is shown in this service area, no tax levy is actually received. The costs for this service area net direct revenue received are subsidized by GMIA.

How Well We Do It: Performance Measures			
Performance Measure	2012 Actual	2013 Budget	2014 Budget
Performance measures have not yet been created for this program area			

Strategic Implementation: The GMIA South 440th service area is responsible for the rental of existing buildings for aviation and business purposes and maintains the buildings and property to that purpose. Overall tax levy in this service area is reduced \$388,129 due to a reduction in costs of \$363,129 from \$1,792,703 to \$1,429,574 related to the repair, maintenance, and operation of MKE Regional Business Park facilities. The operating costs in this budget are for the oversight and management of the Business Park and one-time costs of bringing older vacant buildings up to standards so they are rentable. The expenditures are partially offset by an increase in building rental revenue of \$25,000 from \$800,000 to \$825,000. This revenue is expected to continue to increase over the next several years as more buildings become occupied.

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Strategic Program Area 3: LJ Timmerman General Aviation

Service Provision: Committed

Strategic Outcome: Economic Opportunity

What We Do: Activity Data			
Activity	2012 Actual	2013 Budget	2014 Budget
This program area does not have Activity Data			

How We Do It: Program Budget Summary					
Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Var
Expenditures	\$457,220	\$455,462	\$454,673	\$484,456	\$29,783
Revenues	\$235,778	\$418,247	\$215,750	\$246,078	\$30,328
Tax Levy*	\$221,442	\$37,215	\$238,923	\$238,378	(\$545)
FTE Positions		2	2	2	0

*Although tax levy is shown in this service area, no tax levy is actually received. The costs for this service area net direct revenue received are subsidized by GMIA.

How Well We Do It: Performance Measures			
Performance Measure	2012 Actual	2013 Budget	2014 Budget
Performance measures have not yet been created for this program area			

Strategic Implementation: The Lawrence J. Timmerman Airport is located on the northwest side of Milwaukee and is the general aviation reliever airport in the County's airport system. Revenues and expenditures associated with the operation of LJT are governed by the terms of the airline lease agreements. Revenue is increased \$30,328 from \$215,750 to \$246,078 and can be attributed to an increase in Fixed Base Operator revenue.

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DOT-Airport Budgeted Positions				
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation
Accountant 2	2	2	0	
Accountant 3	3	3	0	
Accountant 4-NR	2	2	0	
Accting Manager Airport	1	1	0	
Airport Business Mgr	1	1	0	
Airport Cont Ctr Op	9	9	0	
Airport Emerg Mgmt Coord	1	1	0	
Airport Enviro Compl Mg	1	1	0	
Airport Ground Wrkr Sea	1.4	1.4	0	
Airport Intern	3.4	3.4	0	
Airport Marketing & PR Coord	1	1	0	
Airport Marketing Manager	0	1	1	Create
Airport Mktg & Pub Rel Mgr	1	1	0	
Airport Mrketing Resrch Analyst	1	1	0	
Airport Mtce Asst Supt	1	1	0	
Airport Mtce Mgr	1	1	0	
Airport Mtce Wkr	63.1	62	-1.1	Abolish
Airport Mtce Wkr Asst	37	37	0	
Airport Mtce Wkr Asst IC	3	3	0	
Airport Mtce Wkr IC	5	5	0	
Airport Oper Coord	5	5	0	
Airport Oper Coord 2	12	12	0	
Airport Oper Mgr	1	1	0	
Airport Ops Mgr Landside	1	1	0	
Airport Planner	1	1	0	
Airport Properties Mgr	1	1	0	
Airport Properties Mgr NR	1	1	0	
Airport Pub Saf & Sec Coord 2	2	2	0	
Airport Pub Saf & Secur Manage	1	1	0	
Airport Security Operator	2	2	0	
Airport Worker - Seasonal	0.3	0.3	0	
Asst Airport Noise Prog Mgr	1	1	0	
Asst Airport Oper Mgr Landside	1	1	0	
Asst Airport Pub Safe/Sec Mgr	1	1	0	
Asst Airpt Maint Supv	4	6	2	Create
Asst Airpt Oper Mgr	2	2	0	
Asst Chief of Air Res & Firefg	7	6.6	-0.4	Abolish
Asst Facilities Supv	3	3	0	
Auto And Eq Parts Tech	1	1	0	
Auto And Eq Serv Supv DOT	1	1	0	
Auto And Eq Serv Tech DOT	8	8	0	
Auto And Eq Svs Tech I-C DOT	1	1	0	
Chief of Airpt Res & Fire Figh	1	1	0	
Clerical Asst 1	1	1	0	

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Clerical Asst 1 Nr	1	1	0	
Clerical Asst 2	1	1	0	
Clerical Spec Airport	1	0	-1	Transfer Out
Contract Payment Spec	1	1	0	
Contract Spec Airport	1	1	0	
Electrical Mech	1	2	1	Fund
Electrical Mech Dot	8	7	-1	Unfund
Electrical Mech Supv	2	2	0	
Electronic Mechanic	1	1	0	
Exdir2-Dep Airport Dir	1	1	0	
Exdir2-Deparptdir-Finad	1	1	0	
Exdir2-Deparptdir-Oprmn	1	1	0	
Exdir3-Airport Director	1	1	0	
Executive Assistant Airport	1	1	0	
Facilities Supv	1	1	0	
Firefighter Equip Oper ¹	25.2	25.9	0.7	Fund
Fiscal Asst 2	1	1	0	
Geographic Info Sys Coord	1	1	0	
GIS Specialist	1	1	0	
Heating And Vent Mech 1	8	8	0	
Heating And Vent Mech 2	2	2	0	
Maintenance Supv Airport	1	1	0	
Manager- IT Airport	0	1	1	Create
Market Pubrelcoord Airport	1	1	0	
Mgmt Asst - TPW	0	1	1	Transfer In
Network Tech Spec Airpt	2	0	-2	Abolish Upon Vacancy
Network Tech Spec IV Airport	2	3	1	Create
Noise Program Coord	1	1	0	
Noise Program Coordinator	1	0	-1	Abolish
Operatting And Mtce Supv	1	1	0	
Overtime	17.9	17.9	0	
Payroll Asst	1	0	-1	Transfer Out
Payroll Asst ²	0	0	0	Abolish
Plumber	2	2	0	
Public Relats Coord	1	0	-1	Abolish
Safety Train Spec Airport	1	1	0	
Secretarial Asst	1	1	0	
Secretarial Asst Nr	2	1	-1	Transfer Out
Secretary Nr	1	1	0	
Senior Exec Asst DPW NR	0	1	1	Transfer In
Steamfitter Temp Contrl	2	2	0	
Stores Clerk 1	1	1	0	
Student Intern	0.6	0.6	0	
Vacancy & Turnover	-8.9	-8.7	0.2	
TOTAL	289	288.4	-0.6	

¹ Includes 1.44 FTE –RC- Firefighter Equipment Operator

² Position was previously unfunded

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Legacy Health Care and Pension Expenditures				
2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Variance
\$4,288,418	\$4,741,401	\$4,989,000	\$5,874,336	\$885,336