COUNTY OF MILWAUKEE INTEROFFICE COMMUNICATION

Date:

01/04/2012

To:

Lee Holloway, Chairman of the County Board of Supervisors

FROM:

Patrick Farley, Director, Department of Administrative Services

SUBJECT:

Request to amend Chapters 44 and 56 of the Milwaukee County Code of General Ordinances as it pertains to contracts (of a public works nature)

based on the provisions of the 2012 Adopted Budget

Background

Milwaukee County Code of General Ordinances contains various provisions that relate to contracts and professional services in respect to a public works function. The contracts defined in ordinance require modification due to changes approved in the 2012 Adopted Budget. As stated in the 2012 Adopted Budget, ordinance changes must be brought before the County Board for approval in order to effectuate these changes.

Issue

The 2012 Adopted Budget reorganizes the former Department of Transportation & Public Works Divisions into the Department of Transportation (DOT), the Department of Administrative Services – Facilities Management Division (DAS – Facilities Management), and the Department of Administrative Services – Economic Development Division (DAS – ED).

| FROM: | | | | TO: | | |
|-------|--------------------------------|----------------------|-------|--------------------------------|-----------------------------------|--|
| Dept. | <u>Division</u> | <u>Section</u> | Dept. | Division | <u>Section</u> | |
| DTPW | Central Fleet | ALL | DOT | Central Fleet | ALL | |
| DTPW | Airport | ALL | DOT | Airport | ALL | |
| DTPW | Highway Maintenance* | ALL | DOT | Highway* | Highway Maintenance | |
| DTPW | Transportation Services* | ALL | DOT | Highway* | Transportation Services | |
| DTPW | Transit & Paratransit Services | ALL | DOT | Transit & Paratransit Services | ALL | |
| DTPW | Director's Office** | Director's Office | DOT | Director's Office** | Director's Office | |
| DTPW | Arch, Eng & Env Services | Arch/Eng | DAS | Facilities Management | Architecture/Engineering Services | |
| DTPW | Arch, Eng & Env Services | Env & Energy | DAS | Facilities Management | Environmental & Energy | |
| DTPW | Director's Office | Real Estate Services | DAS | Economic Development** | Real Estate Services | |
| DTPW | Director's Office | Economic Development | DAS | Economic Development** | Economic Development | |
| DTPW | Arch, Eng & Env Services | MCAMLIS | DAS | Economic Development | MCAMLIS | |

^{*} The 2012 Adopted Budgeted created a new DOT Division of Highway that includes the former DTPW Divisions of Highway Maintenance and Transportation Services as Sections.

^{**} The former DTPW - Director's Office Division included Real Estates Services, Economic Development, and Director's Office as Sections. The 2012 Adopted Budget transfers the Real Estate Services and Economic Development Development Division (as Sections).

Prior to the 2012 Adopted Budget, public works function(s) included in County Ordinance Chapters 44 and 56 were housed within the Department of Transportation & Public Works (DTPW). Upon adoption of the 2012 Budget, these public works functions are now performed within DAS – ED, DAS – Facilities Management, and DOT. However, these current County Ordinance Chapters only recognize the Director of Public Works and the Department of Public Works. Revisions to these current County Ordinance Chapters are necessary in order to assign responsibility to the appropriate DOT or DAS departments and staff.

Recommendation

The Department of Administrative Services is recommending approval of the proposed amendments to various sections of Chapters 44 and 56 of the Milwaukee County Code of General Ordinances regarding public works (functions) relating to contracts and professional services. The amendments are necessary to effectuate the organizational changes approved in the 2012 Adopted Budget.

DAS anticipates providing additional updates (i.e. March 2012 Committee cycle) to other Ordinance Chapters as they relate to the DAS/DTPW reorganization resulting from the 2012 Adopted Budget. These anticipated updates will contain additional items necessary to properly reflect the reorganization within County Ordinance.

Patrick Farley

Director, Department of Administrative Services

Cc: County Executive Chris Abele

Supervisor John Thomas, Finance & Audit Committee

Supervisor Michael Mayo, Transportation, Public Works, and Transit Committee

Terry Cooley, County Board Chief of Staff

Pamela Bryant, Interim Fiscal & Budget Administrator

Kimberly Walker, Corporation Counsel

Martin Weddle, Senior Research Analyst, County Board

Steve Cady, Fiscal and Budget Analyst, County Board

Carol Mueller, Chief Committee Clerk

MILWAUKEE COUNTY FISCAL NOTE FORM

| DAT | ΓΕ: 1/5/12 | | Origin | nal Fiscal No | ote 🖂 | | | | | |
|--|---|------------------------------------|-------------------------------|-----------------------------|-----------------|--|--|--|--|--|
| | | | Subst | titute Fiscal I | Note | | | | | |
| SUBJECT: Fiscal impact of County Ordinance modifications to Chapters 44 and 56 as a result of the DAS / DTPW reorganization as adopted in the 2012 Budget. | | | | | | | | | | |
| FISCAL EFFECT: | | | | | | | | | | |
| | No Direct County Fig | scal Impact | | Increase Capital Expenditur | | | | | | |
| | Existing Staff | | Decrease Capital Expenditures | | | | | | | |
| | Increase Operating (If checked, check o | | Increase Capital Revenues | | | | | | | |
| | Absorbed Within Agency's Budget | | | Decrease Capital Revenues | | | | | | |
| | ☐ Not Absorbed | d Within Agency's Budget | i . | | | | | | | |
| | ☐ Decrease Operating Expenditures | | | Use of contingent funds | | | | | | |
| ☐ Increase Operating Revenues | | | | | | | | | | |
| ☐ Decrease Operating Revenues | | | | | | | | | | |
| Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year. | | | | | | | | | | |
| | | Expenditure or Revenue Category | Current Year | | Subsequent Year | | | | | |
| Operating Budget | | Expenditure | 0 | | 0 | | | | | |
| | | Revenue | | 0 | 0 | | | | | |
| | | Net Cost | | 0 | 0 | | | | | |
| Capital Improvement Budget | | Expenditure | | | | | | | | |
| | | Revenue | | | | | | | | |

Revenue Net Cost

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

- A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
- B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. ¹ If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
- C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
- D. Describe any assumptions or interpretations that were utilized to provide the information on this form.
- A. Fiscal impact resulting from the proposed Chapter 44 and 56 County Ordinance modifications subsequent to the Department of Administrative Services (DAS) / Department of Transportation & Public Works (DTPW) reorganization as adopted in the 2012 Budget.
- B. The proposed County Ordinance modifications for Chapters 44 and 56 reflect the reorganized DTPW / DAS divisions as adopted in the 2012 budget. Therefore, there are no expenditure or revenue impact(s) resulting from the approval of the proposed modifications to County Ordinance Chapters 44 and 56.
- C. No budgetary impact results from approval of the proposed County Ordinance change to Chapters 44 and 56. Approval of the ordinance modifications effectuates the DAS / DTPW reorganization as adopted in the 2012 Budget.

Chapter 44 and 56 make reference to the Public Works Department and/or the Public Works Director. The 2012 Adopted Budget reorganizes all former DTPW divisions into the Department of Transportation and the Department of Administrative Services divisions of Facilities Management and Economic Development. If the proposed modification to Chapters 44 and 56 are not approved, there is no existing county department (and director) to be responsible for (public works) contracts and professional services as DTPW and the DTPW Director no longer exist.

¹ If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

| Department/Prepared By | ared By DAS-Fiscal Affairs, Vince Masterson | | | |
|----------------------------|---|-----|-------|--|
| | | | | |
| Authorized Signature | fam | 6_ | Lujal | |
| Did DAS-Fiscal Staff Revie | w? 🛚 | Yes | ☐ No | |

1 To conform to the 2012 Adopted budget for Org. Unit 5700–Facilities Management, Org. Unit 2 5040-Airport, Org. Unit 5100-Highway, Org. Unit 5300-Fleet Management, Org. Unit 5500-3 Water Utility, Org. Unit 5600-Milwaukee County Transit/Paratransit, and Org. Unit 5800-4 Directors Office: 5 6 File No. 7 (Journal,) 8 9

AN ORDINANCE

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The County Board of Supervisors of the County of Milwaukee does ordain as follows:

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SECTION 1. Section 30.04(5)(b) of the General Ordinances of Milwaukee County is hereby amended as follows:

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30.04 Audit authority; complaints and filing fees; penalties; hearings; duty of contractor and subcontractor to make and keep payroll records; proof of compliance with chapter 30.

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1) Audit authority. Every contract for the performance of a public work of the county shall require every contractor to permit the county, by its duly authorized representatives, to audit payroll records of the contractor relating to the county contract at all times during the performance of the contract and for three (3) years after completion thereof. If requested by any person, upon the payment of the deposit fee and filing of the verified complaint described below, the county shall audit the payroll records of the contractors, subcontractors or agents to ensure compliance with this chapter.

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(2) Complaint and filing fee. Audit requests from third parties shall be based upon verified complaints which shall be filed with the department and shall, upon filing, become public records. The director shall establish a complaint format and an audit complaint filing fee not to exceed fifty dollars (\$50.00) which shall be paid to the department upon the filing of a complaint requesting an audit. Such fee shall be applied toward the costs of the audit. If the contractor, subcontractor or agent subject to the audit is found to be in compliance with this chapter the department shall retain a sufficient amount from said deposit to cover the costs of the audit and return the balance of said deposit, if any, to the person who signed the complaint. If noncompliance is established, the full deposit shall be returned to the person who signed the complaint, and the costs of the audit shall be charged against the contractor and deducted from any payments due the contractor on the project.

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(3) Penalties. If the contractor, subcontractor, or agent is determined by the audit to be in violation of this chapter, the director may declare the contractor in default and seek recourse against the contractor's bond for payment of the unpaid wages or benefits determined to be due offended employes of the contractor. If the county is holding monies due or to become due to the contractor on the contract, a sum sufficient to make whole the offended employes of the contractor may be withheld from the contractor, paid to the employes, and charged against the balance due the offending contractor. The

director may, in addition, declare the offending contractor ineligible to bid on contracts or subcontracts on county projects for up to three (3) years from the date of completion of the audit.

(4) Hearing. Any contractor or subcontractor subject to this chapter who is found to be in violation hereof and who is penalized as provided in paragraph (3), above, is entitled to a hearing as provided under chapter 110 of the Code.

(5) Duty to keep payroll records, production of payroll records.

(5)(b) In addition to any disclosures of records required in proceedings initiated by the complaint of third parties in the manner described above, every contractor shall, upon written demand from the <u>appropriate</u> director of <u>public-transportation</u> (or <u>designee</u>) or <u>the director of administrative services</u> (or <u>designee</u>) and development or such other officer as may be designated by the county board, file a true and correct copy of any such payroll records, including those of any subcontractor, with the county clerk. The copies so furnished shall be public records. Every contract for public works executed by the county shall contain the language in this subparagraph.

SECTION 2. Sections 44.001(b), 44.02, 44.03, 44.04, 44.05, 44.06, 44.07(b), 44.08, 44.09(a), 44.11, 44.12, 44.13(1), 44.13(2), 44.14(1), 44.14(2), and 44.16(3) of the General Ordinances of Milwaukee County is hereby amended as follows:

44.001 Public Works contracts.

44.001 Exception. Notwithstanding any conflicting provisions of the Milwaukee County Ordinances, the <u>appropriate</u> Director of <u>Public Works Transportation (or designee)</u> or the Director of Administrative Services (or designee) is hereby authorized, to the fullest extent of the grant of authority contained in 1999 Wis. Act 9, Sec. 1580m, to proceed with the construction of the project known as the sheriff's department training academy according to the design-build construction process.

 44.02 Separate letting.

44.02 For purposes of this chapter for contracts calling for the construction, repair, remodeling, or improvement of any public building or structure or utility usage other than highway structures and facilities, the appropriate director of public works transportation (or designee) or the director of administrative services (or designee) may bid projects based on a single or multiple division of work. Contracts shall be awarded according to the division of work selected for bidding. The county may set out in any public contract reasonable and lawful conditions, as to the hours of labor, wages, residence, character and classification of workers to be employed by any contractor, and to classify such contractors as to financial responsibility, competency and ability to perform work.

44.03 Solicitation of bids.

 44.03 The <u>appropriate</u> department of <u>public works</u> <u>transportation or the department of administrative services</u> shall solicit sealed bids by public notice inserted at least twice in a newspaper and/or trade magazine of county-wide circulation with the last publication occurring at least seven (7) days prior to bid opening.

44.04 Bidding and contract documents.

44.04 Bidding and contract documents shall be prepared by the <u>appropriate</u> department of <u>public works</u> <u>transportation or the department of administrative services</u> or private consultants and reviewed by the <u>appropriate</u> director of <u>public works</u> <u>transportation</u> (or designee) or the director of administrative services (or designee), or <u>designee</u>, for conformity with project requirements. Such project requirements may include special employment considerations and goals as determined by the director. Single source or brand name products, materials or processes may be specified whenever the department ascertains the need for such specifications; otherwise, the term "or approved equal" shall be used and the department shall establish uniform and fair rules for such approvals.

44.05 Delivery of bid and contract documents.

44.05 Bid and contract documents shall be delivered by the <u>appropriate</u> department of <u>public works transportation or the department of administrative services</u> to prospective bidders who deposit cash or credit in an amount determined by the <u>appropriate</u> director of <u>public works transportation</u> (or designee) or the director of administrative <u>services</u> (or designee) to cover cost of document preparation. In lieu of deposit, the <u>appropriate</u> department of <u>public works transportation or the department of administrative services</u> may accept deposit guarantee cards issued by organized contractor associations, approved by the <u>appropriate</u> director of <u>public works transportation</u> (or designee) or the director of administrative services (or designee), guaranteeing return of plans and specifications or payment of deposit. Cash or credit deposits shall be refunded upon return of the documents in good order and condition, reasonable wear and tear excepted, within ten (10) days after bid opening, or be forfeited.

44.06 Bid opening.

44.06 Bid opening times shall be scheduled by the <u>appropriate</u> department of <u>public</u> works transportation or the department of administrative services. A member of that department shall be present at all such bid openings. All sealed bids shall be delivered to, and received by, the office of the county clerk prior to the time set for the opening of said bid. The county clerk, or designee, shall open bids of qualified bidders only, and shall inspect each bid to ascertain whether it conforms to the bid signature affidavit and bond requirements, and shall reject any bid found not to be in compliance with said elements. Evidence of failure of compliance shall be retained by the county clerk and said rejected bid shall be immediately returned to the bidder accompanied by notice of reason for rejection.

44.07 Bid requirements, disqualification and rejection of bids.

44.07(b) Bidder's certificate. A sworn statement shall be incorporated in the bid that the bidder has examined and carefully completed the bid and contract documents supplied by the <u>appropriate</u> department of <u>public works</u> <u>transportation or the</u> department of administrative services and checked it in detail before submission.

44.08 Bid rejection and forfeiture.

44.08 Bids received after the time set for closing and bids of contractors not qualified by the appropriate director of public works transportation (or designee) or the director of administrative services (or designee) shall be returned unopened to bidders. Bids which fail to conform to signature, affidavit and bond requirements, shall be rejected by the director and returned to the bidder. If a bidder awarded a contract fails to return the signed contract and executed performance bond within ten (10) days from receipt thereof or within such additional time for which there exists an excusable delay approved by the director, the bid bond and/or deposit shall be forfeited as liquidated damages. Upon such forfeiture, the contract may be awarded by the director to the next lowest, responsible, responsive bidder or readvertised and/or relet to public bid or cancelled if the next lowest responsive, responsible bidder is not within the project budget. The director is authorized to reject all bids, or cancel the entire bid, after consultation with corporation counsel has determined that such action is in the best interest of the county. The rejected bidder may appeal the decision in accordance with chapter 110 of the Code. The county, through its appropriate director of public works transportation (or designee) or the director of administrative services (or designee). reserves the right to accept or reject all bids, or cancel the entire bid, in its best interest.

44.09 Bid withdrawal, correction and contract reward.

44.09(a) Bid withdrawal. A bidder may withdraw at any time prior to the time set for bid closing and submit a new bid if done prior to bid closing. A bidder claiming an error or omission after bid closing but prior to bid opening shall immediately notify the appropriate department of public works transportation or the department of administrative services (or designee) and the bid shall be returned immediately and the bidder shall not be eligible to bid on the work unless it is relet by advertisement.

44.11 Change orders.

44.11 All contracts shall contain provisions for issuing change orders. The appropriate director of public works transportation (or designee) or the director of administrative services (or designee) or designee is authorized to approve and issue such orders when required to meet conditions not reasonably foreseen at the date of bid submission. No contract amount plus authorized change orders shall exceed funds appropriated for the project unless the county appropriates the necessary additional funds.

44.12 Escalator clauses.

44.12 Public works contracts in excess of fifty thousand dollars (\$50,000.00) and with a projected performance period in excess of six (6) months may, at the discretion of the appropriate director of public works transportation (or designee) or the director of administrative services (or designee), contain escalator clauses providing for additional payment to contractors for increased prices. Bidders, to be eligible for such payment, shall submit with bids, a schedule of materials and equipment which may escalate. No increase shall be allowed in excess of fifteen (15) percent of the scheduled price of any item or the actual cost to the contractor, whichever is less.

44. 13 Allowance of partial payments on county public works contracts; who to authorize.

44.13(1) Partial payments for incurred costs shall be made by the county to the contractor from time to time as the work proceeds, upon application as specified in the contract documents and when approved by the head of the department having jurisdiction over the contract. In making such payments, ten (10) percent of the amount approved shall be retained until final completion and acceptance of all work covered by the contract; provided that after fifty (50) percent of the work has been completed and if the appropriate director of public works transportation (or designee) or the director of administrative services (or designee) determines that the contractor's performance and progress are satisfactory, partial payments in full for the work subsequently completed may be made.

44.13(2) Partial payments may include the cost of building and construction materials and equipment for future incorporation in the work, upon presentation by contractors of receipted bills or other satisfactory evidence of payment, and proof of proper storage and protection as required by the <u>appropriate</u> department of <u>public works</u> transportation or the department of administrative services.

44.14 Award of public works contracts.

44.14(1) The appropriate director of public works transportation (or designee) or the director of administrative services (or designee) shall, in his or her sole discretion, establish procedures for awarding all public works contracts where the aggregate amount of any such contract is less than five thousand dollars (\$5,000.00). Except as provided in the preceding sentence and in subsection (4) below, a minor public works contract less than twenty thousand dollars (\$20,000.00) may be awarded to the lowest qualified responsible bidder after solicitation of three (3) informal bids, or may be performed by county forces, provided sufficient county funds are available. Contracts greater than twenty thousand dollars (\$20,000.00) shall be awarded to the lowest, responsive, responsible bidder after solicitation of formal bids.

44.14(2) The <u>appropriate</u> director of <u>public works</u> <u>transportation</u> (or <u>designee</u>) or the <u>director of administrative services</u> (or <u>designee</u>) shall award and execute all public

230 works contracts where the amount of any such contract is five thousand dollars 231 (\$5,000.00) or more. 232 233 44.016 Minority/women business enterprise program. 234 235 44.16(3) The appropriate director of the department of public works transportation 236 (or designee) or the director of administrative services (or designee), is further 237 authorized and empowered by this section to effectuate and establish appropriate 238 procedures, standards and bid specifications to implement and achieve the county 239 policies and goals contained in chapter 42. 240 241 **SECTION 3.** Sections 56.20(3)(4) and 56.30(4)(a)(1) of the General Ordinances 242 Milwaukee County is hereby amended as follows: 243 244 56.20 Centralized administration of public works contracts and construction. 245 246 (1) Policy. Uniformity of bid documents, contracts and procedures for construction of 247 public works projects and centralization in one (1) office of related activities is essential 248 to efficient management of public construction programs. 249 250 (2) Definitions. As used in this ordinance: 251 (a) "Public work project" means all projects for construction, repair, remodeling 252 or major maintenance or capital improvements subject to s. 59.08. Wis. Stats., and 253 authorized by the county board or departments of county government, including 254 boards and commissions 255 256 (b) "Administration" means preparation of preliminary and final plans, 257 specifications, project and professional service cost estimates, and bid documents; 258 analysis of bids, preparation of schedules for plans, bidding and construction 259 completion, making recommendations for award of contract, contract drafting, 260 inspection of construction during work progress and reporting scheduled progress 261 to responsible department on a monthly basis; drafting and recommending 262 contract change orders and certificates of payment, and maintaining project 263 records; establishment of a program for maintaining structural integrity of all 264 capital improvements and routine major maintenance; recommending professional 265 architectural, engineering and specialized trade consultants, drafting contracts and issuance of certificates of payment for such professional service, and review of all 266 267 plans and specifications prepared by such professional consultants. 268 269 (3) Central office. Administration of all public work projects shall be the function of, and 270 centralized in, the appropriate department of public works transportation or the 271 department of administrative services. 272 273 (4) Service charge. The cost of all services performed by the appropriate department of 274 transportation or the department of administrative services shall be charged, where

applicable, against the project account, the department for which the services are rendered, or the revolving fund established in conformity with section <u>56.12</u> of the Code.

56.30 Professional Services.

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(4)(a)(1) During its annual budget process, departments shall provide a list to the county board of which capital projects contained in the recommended budget are intended to require the assistance of a professional services consultant. Departments are authorized to enter into contractual services or professional services agreements as may be required for specific capital improvement projects which have been approved by the county board through the budget process. Expenditures shall only be for those projects and professional services specifically identified in the budget write-up reviewed by the committee on finance and audit during the budget review process and approved by the county board, or for those projects approved by action of the county board. The budget write-up shall contain specific information as to the scope of the project, professional services required and estimated cost of the professional services work to be performed. The appropriate department of public works transportation or the department of administrative services shall provide in February of each year to the committee on finance and audit and the committee on transportation, public works and transit an updated report on public works capital projects requiring the use of a professional services contract. Any professional services work costing more than twenty thousand dollars (\$20,000.00) which is not identified in the February report shall require county board approval.

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SECTION 4. This ordinance shall become effective upon publication.