### 1A028 By Supervisors Harris, Thomas, Biddle, Dimitrijevic, Johnson

Substitute Amendment No. 1

to

Amendment No. 1A027 (See Page 6 in Blue Digest)

## To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
<u>Description</u>	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 1152 DAS-Procurement and 3400 –	1152	(\$100,000)	\$0	(\$100,000)
Register of Deeds, as follows:				
	3400	<u>\$0</u>	(\$50,000)	\$50,000
On Page 1152-3		(\$100,000)	(\$50,000)	(\$50,000)

### Procurement Study \$100,000

The 2012 Budget includes \$100,000 to work with a consultant on a study of best management practices in Procurement. The study would include recommendations to create a County procurement system that meets or exceeds best practices in public sector procurement to generate greater efficiencies and savings in the Procurement Division. The study would focus on the recommendations included in the Department of Audit's 2008 review of the Procurement Division.

# <u>Insert the following into Org. 3400 – Register of Deeds narrative:</u>

Register of Deeds revenues have been reduced by \$50,000 in order to implement a free birth certificate program for individuals requiring the vital record in order to obtain identification to vote. Individuals seeking a free birth certificate will need to state in writing, in a form acceptable to the Register of Deeds, that the birth certificate is being obtained for the purpose of obtaining an operator's license issued under Chapter 343 of the state statutes or an identification card issued under section 343.50 of the statutes for purposes of voting. In addition, the individual will need to attest that they have not previously received a state issued identification.

Staff from Corporation Counsel, Department of Administrative Services and County Board, working in conjunction with the Register of Deeds, shall develop a form that individuals would need to sign verifying (self-declaring) that they meet the criteria for a free birth certificate. Once the limit (2,500 birth certificates at \$20 each) is reached, no additional free birth certificates shall be provided unless authorized and funded by the County Board.

Note: Finance Committee change to County Executive's Budget
1A027: Finance adjusted Org. Unit No. 1152 - DAS
Procurement & Org. Unit No. 3400 Register of Deeds - by
decreasing expenditures \$100,000 and by decreasing revenues
\$100,000, with at \$0 tax levy impact, as follows:

Amend Org. Unit No. 1152 DAS-Procurement and 3400 – Register of Deeds, as follows:

1152 (\$100,000) \$0 (\$100,000) 3400 \$\frac{\\$0}{(\$100,000)}\$ (\$\\$100,000) (\$100,000) (\$100,000) \$0

### On Page 1152-3

#### Procurement Study

\$100,000

The 2012 Budget includes \$100,000 to work with a consultant on a study of best management practices in Procurement. The study would include recommendations to create a County procurement system that meets or exceeds best practices in public sector procurement to generate greater efficiencies and savings in the Procurement Division. The study would focus on the recommendations included in the Department of Audit's 2008 review of the Procurement Division.

# <u>Insert the following into Org. 3400 – Register of Deeds</u> narrative:

Register of Deeds revenues have been reduced by \$100,000 in order to implement a free birth certificate program for individuals requiring the vital record in order to obtain identification to vote. Individuals seeking a free birth certificate will need to state in writing, in a form acceptable to the Register of Deeds, that the birth certificate is being obtained for the purpose of obtaining an operator's license issued under Chapter 343 of the state statutes or an identification card issued under section 343.50 of the statutes for purposes of voting. In addition, the individual will need to attest that they have not previously received a state issued identification.

Staff from Corporation Counsel, Department of Administrative Services and County Board, working in conjunction with the Register of Deeds, shall develop a form that individuals would need to sign verifying (self-declaring) that they meet the criteria for a free birth certificate. Once the limit (5,000 birth certificates at \$20 each) is reached, no additional free birth certificates shall be provided unless authorized and funded by the County Board.

This amendment would have a no tax levy effect.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Denied in Finance and Audit Committee (Vote: 6-0)

\$0 \$50,000 (\$50,000)

## 1A050 By Supervisors Sanfelippo, Rice and Cesarz

## Substitute Amendment No. 1

to

Amendment No. 1A048 (See Page 8 in Blue Digest)

To amend the County Executive's 2012 Recommended Budget at fo	llows:
	Org

		Unit		Revenue	
Description		<u>No.</u>	<u>Expenditure</u>	or Bonds*	Tax Levy
Amend Org. Unit No. 4000 – Office of the	Sheriff by restoring	4000	\$1,460,691	\$0	\$1,460,691
24 FTE Deputy Sheriff 1 and 2.0 FTE Dep		4000	ψ1,400,071	ΨΟ	Ψ1,+00,071
positions for the Tactical Enforcement Uni		1151	(\$136,538)	\$0	(\$136,538)
fringe cost of \$2,346,329 and denying the		1101	(\$100,000)	40	(4100,000)
hourly Tactical Enforcement /Park Patrol p		1152	(\$100,000)	\$0	(\$100,000)
and fringe savings of \$885,638, for a net le		-	(1	, -	(, , , , , , , ,
4000 of \$1,460,691.	, .	5700	(\$120,822)	\$0	(\$120,822)
, , ,			( , , , ,		· , ,
A second address Over IVe to a Callege		1011	(\$54,510)	\$0	(\$54,510)
Amend other Org. Units as follows:					
Org. Unit 1151–DAS–Fiscal	Deny the creation	1000	(\$54,000)	\$0	(\$54,000)
	of the DAS Senior				
	Policy Adviser,	9960	<u>(\$1,000,000)</u>	<u>\$0</u>	<u>(\$1,000,000)</u>
	reducing salary and		(\$5,179)	\$0	(\$5,179)
	fringe \$136,538.				
Org. Unit 1152–DAS–Procurement	Deny the \$100,000				
	allocation for a				
	procurement study.				
Org. Unit 5700–DAS–Facilities	Deny the creation				
	of the Director of				
	Sustainability,				
	reducing salary and				
O H : 1011 C + F	fringe \$120,822.				
Org. Unit 1011–County Executive	Deny the re-				
	funding of the				
	Administrative Secretary-Exec.				
	Asst. to the County				
	Executive, reducing				
	salary and fringe				
	\$54,510.				
Org. Unit 1000–County Board	Reduce the office				
org. One root County Board	account for 18				
	County Supervisors				
	by \$3,000 each for				
	a reduction of				
	\$54,000.				
Org. Unit 9960-Debt Service	Deny the				
-	\$1,000,000				
	allocation to Debt				
	Service Reserve.				

This amendment would reduce tax levy by \$5,179.

Note: Finance Committee change to County Executive's Budget 1A048: Finance adjusted Org. Unit No. 4000 – Office of the Sheriff - by increasing expenditures \$1,551,991, for a net tax levy increase of \$1,551,991, as follows:

4000 \$1,551,991 \$0 \$1,551,991

Amend Org. Unit No. 4000 – Office of the Sheriff, by restoring 25 FTE Deputy Sheriff 1 and 2.0 FTE Deputy Sheriff Sergeant positions for the Tactical Enforcement Unit for a total salary and fringe cost of \$2,437,629 and denying the creation of 23 FTE hourly Tactical Enforcement /Park Patrol positions for a salary and fringe savings of \$885,638, for a net levy increase of \$1,551,991.

This amendment would increase tax levy by \$1,551,991.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Denied in Finance and Audit Committee (Vote: 5-1) (No: Schmitt)

(\$1,557,170) \$0 (\$1,557,170)

## 1A052 By Supervisor Weishan

## Substitute Amendment No. 2

to

Amendment No. 1A048 (See Page 8 in Blue Digest)

## To amend the County Executive's 2012 Recommended Budget at follows:

Description  Amend Org. Unit No. 4000 – Office of the Sheriff, by restoring 25 FTE Deputy Sheriff 1 and 2.0 FTE Deputy Sheriff Sergeant positions for the Tactical Enforcement Unit and restoring 13 additional Deputy Sheriff 1 positions for a total salary and fringe cost of \$3,624,529 and denying the creation of 23 FTE hourly Tactical Enforcement /Park Patrol positions for a salary and fringe savings of \$885,638, for a net levy increase of \$2,738,891.  This amendment would increase tax levy by \$2,738,891.	Org Unit <u>No.</u> 4000	Expenditure \$2,738,891	Revenue or Bonds* \$0	<u>Tax Levy</u> \$2,738,891
Note: Finance Committee change to County Executive's Budget 1A048: Finance adjusted Org. Unit No. 4000 – Office of the Sheriff - by increasing expenditures \$1,551,991, for a net tax levy increase of \$1,551,991, as follows:	4000	\$1,551,991	\$0	\$1,551,991
Amend Org. Unit No. 4000 – Office of the Sheriff, by restoring 25 FTE Deputy Sheriff 1 and 2.0 FTE Deputy Sheriff Sergeant positions for the Tactical Enforcement Unit for a total salary and fringe cost of \$2,437,629 and denying the creation of 23 FTE hourly Tactical Enforcement /Park Patrol positions for a salary and fringe savings of \$885,638, for a net levy increase of \$1,551,991.				
This amendment would increase tax levy by \$1,551,991.				
Fiscal effect of this amendment compared to the Finance Committee Recommendations:		\$1,186,900	\$0	\$1,186,900

Denied in Finance and Audit Committee (Vote: 6-0)

### 1A056 By Supervisor Thomas

## Substitute Amendment No. 1

to

budgets.

Amendment No. 1A049 (See Page 9 in Blue Digest)

## To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
<u>Description</u>	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 4000 – Office of the Sheriff to restore	4000	\$1,320,531	(\$20,000)	\$1,320,531
Inmate Medical and Mental Health Services and begin planning				
for a mid-year transfer of this function to Org. Unit 8000-	8000	<u>\$0</u>	\$20,000	<u>\$0</u>
Department of Health and Human Services. Funding is restored		\$1,320,531	\$0	\$1,320,531
for all related expenditures and revenues, and for all positions in				
the inmate medical unit as reflected on page 4000-17, at a cost of				
\$1,320,531. The following amended language is added to both				

Outsource Mid-year transfer of Inmate Medical and Mental Health Services to the Department of Health and Human Services (\$640.919

Inmate medical and mental health services will continue to be provided by the Medical Unit in the Office of the Sheriff for the first six months of 2012 while a transition plan is developed to transfer inmate medical and mental health services to the Department of Health and Human Services. A transition planning work group, consisting of staff from DHHS, the Sheriff's Office, DAS, and Corporation Counsel, with input from the Christensen Medical Monitor, will convene in January 2012 to review and evaluate all related factors and alternatives including the possibility of outsourcing -- to efficiently and costeffectively provide these services at a level consistent with the requirements of the Christensen Consent Decree. Monthly status reports will be provided by the work group beginning in March 2012 to the Committees on Health and Human Needs and Judiciary, with final transition plan recommendations to be presented in June 2012 for County Board approval. Upon transfer DHHS will begin cross charging MCSO for these services.

As required by state statute, the Sheriff retains responsibility for providing inmate medical care. Notwithstanding the proposed transfer to DHHS, the Sheriff is authorized to pursue private contracting options as deemed necessary, provided such contract assures full compliance with the terms of the Christensen Consent Decree. Any contract proposal must be approved by the County Board. The Sheriff is not authorized to reduce staffing for inmate medical services. The Sheriff will provide a report to the Judiciary Committee for the March 2012 meeting on the status of inmate medical and mental health services, at which point the Committee may provide additional direction to the Sheriff's Office and/or the Department of Health and Human Services as circumstances require, including but not limited to pursuing alternatives to transferring inmate medical services to DHHS.

Inmate Medical and Mental Health Services are to be provided by a private contractor as requested by the Sheriff in 2012. The contractual cost, as requested by the Sheriff, is budgeted at \$11,815,159. County costs for outside medical services are reduced by \$300,000 to \$800,000 based on improved utilization review anticipated by the Sheriff. Actual costs in 2010 for outside medical services were \$1,094,696. In addition, there are the following remaining county costs included in the 2012 budget request: legacy costs of \$2,156,985, crosscharges of \$1,072,096 and revenue of \$40,000. All current positions in the Inmate Medical and Mental Health Services section are unfunded and will be replaced with contract staff (see position changes table for detail).

The Sheriff will submit the proposed contract to the County Board and County Executive for review and approval per County ordinance. If the resources requested and provided are not adequate to provide inmate medical and mental health services in a quality manner and in compliance with the terms of the Christiansen Consent Decree, or are not adequate to fund the resulting unemployment compensation costs, the Office of the Sheriff will identify and submit a plan to absorb the increased cost within its existing tax levy budget.

Account Area	County Staff	Out-Source	<del>Variance</del>
Personal Services (legacy costs remain)	\$ 12,726,985	\$ 2,156,985	<del>\$ (10,570,000)</del>
Outside Medical	\$ 1,100,000	\$ 800,000	\$ (300,000)
Medical Service Contract		<del>\$ 11,815,159</del>	<del>\$ 11,815,159</del>
Other Services	\$ 1,209,959	\$	\$ (1,209,959)
Commodities	\$ 1, <del>325,500</del>	-\$	\$ (1,325,500)
<del>Crosscharges</del>	\$ 1,072,086	\$ 1,072,086	\$
Revenue	\$ (40,000)	\$ (40,000)	\$
TOTAL - 2012 Levy Requirement	<del>\$ 17,394,530</del>	<del>\$ 15,804,230</del>	<del>\$ (1,590,300)</del>

This initiative results in a tax levy reduction of \$640,919. According to the Office of the Sheriff, utilizing existing County staff for this function would have required an additional \$1,590,300 in tax levy support in 2012.

This amendment would increase tax levy by \$1,320,531.

Note: Finance Committee change to County Executive's Budget 1A049: Finance adjusted Org. Unit No. 4000 – Office of the Sheriff & Org. Unit No. 8000-Department of Health and Human Services - by increasing expenditures \$1.320,531, for a net tax levy increase of \$1,320,531, as follows:

Amend Org. Unit No. 4000 – Office of the Sheriff to restore Inmate Medical and Mental Health Services and begin planning for a mid-year transfer of this function to Org. Unit 8000–Department of Health and Human Services. Contracting for inmate medical services is denied and funding is restored for all related expenditures and revenues, and for all positions in the inmate medical unit as reflected on page 4000–17, at a cost of \$1,320,531. The following amended language is added to both budgets.

Outsource Mid-year transfer of Inmate Medical and Mental Health Services to the Department of Health and Human Services (\$640.919

\$1,320,531	(\$20,000)	\$1,300,531	4000
<u>\$0</u>	\$20,000	\$20,000	8000
\$1,320,531	\$0	\$1,320,531	

Inmate medical and mental health services will continue to be provided by the Medical Unit in the Office of the Sheriff for the first six months of 2012 while a transition plan is developed to transfer inmate medical and mental health services to the Department of Health and Human Services. A transition planning work group, consisting of staff from DHHS, the Sheriff's Office, DAS, and Corporation Counsel, with input from the Christensen Medical Monitor, will convene in January 2012 to review and evaluate all related factors to efficiently and costeffectively provide these services at a level consistent with the requirements of the Christensen Consent Decree. Monthly status reports will be provided by the work group beginning in March 2012 to the Committees on Health and Human Needs and Judiciary, with final transition plan recommendations to be presented in June 2012 for County Board approval. Upon transfer DHHS will begin cross charging MCSO for these services.

Inmate Medical and Mental Health Services are to be provided by a private contractor as requested by the Sheriff in 2012. The contractual cost, as requested by the Sheriff, is budgeted at \$11,815,159. County costs for outside medical services are reduced by \$300,000 to \$800,000 based on improved utilization review anticipated by the Sheriff. Actual costs in 2010 for outside medical services were \$1,094,696. In addition, there are the following remaining county costs included in the 2012 budget request: legacy costs of \$2,156,985, crosscharges of \$1,072,096 and revenue of \$40,000. All current positions in the Inmate Medical and Mental Health Services section are unfunded and will be replaced with contract staff (see position changes table for detail).

The Sheriff will submit the proposed contract to the County Board and County Executive for review and approval per County ordinance. If the resources requested and provided are not adequate to provide inmate medical and mental health services in a quality manner and in compliance with the terms of the Christiansen Consent Decree, or are not adequate to fund the resulting unemployment compensation costs, the Office of the Sheriff will identify and submit a plan to absorb the increased cost within its existing tax levy budget.

Account Area	County Staff Out-Source		Variance	
Personal Services (legacy costs remain)	\$ 12,726,985	\$ 2,156,985	<del>\$ (10,570,000)</del>	
Outside Medical	\$ 1,100,000	\$ 800,000	\$ (300,000)	
Medical Service Contract		<del>\$ 11,815,159</del>	<del>\$ 11,815,159</del>	
Other Services	\$ 1,209,959	\$	\$ (1,209,959)	
Commodities	\$ 1,325,500	\$	\$ (1,325,500)	
<del>Crosscharges</del>	<del>\$ 1,072,086</del>	<del>\$ 1,072,086</del>	-\$	
Revenue	\$ (40,000)	\$ (40,000)	\$	
TOTAL - 2012 Levy Requirement	\$ <del>17,394,530</del>	\$ <u>15,804,230</u>	\$ (1,590,300)	

This initiative results in a tax levy reduction of \$640,919. According to the Office of the Sheriff, utilizing existing County staff for this function would have required an additional \$1,590,300 in tax levy support in 2012.

Effective July 1, 2012 or upon approval by the County Board of a transition plan, all positions and related expenditures and revenues are transferred to DHHS and abated out through a cross charge to the Office of the Sheriff.

This amendment would increase tax levy by \$1,320,531.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

\$0

\$0

\$0

Denied in Finance and Audit Committee (Vote: 6-0)

#### 1A040 By Supervisor Jursik

Substitute Amendment No. 1

to

Amendment No. 1A037 (See Page 13 in Blue Digest)

<u>Description</u> Amend Org. Unit No. 5600 – Paratransit, as follows:	Org Unit <u>No.</u> 5600	Expenditure \$0	Revenue <u>or Bonds*</u> (\$458,800)	<u>Tax Levy</u> \$458,800
Paratransit Fares (\$1,14 Paratransit fares increase by \$4.275 from \$3.25 to \$4.50 one-way trip.	<b>7<u>689</u>,000</b> ) 1950 00 per	(\$525,000) (\$525,000)	\$ <u>0</u> (\$458,800)	(\$525,000) (\$66,200)

Amend Org. Unit No. 1950 - Employee Fringe Benefits as follows:

**Domestic Partner Benefits.** The Employee Fringe Benefits budget includes \$700,000 125,000 within the basic healthcare budgeted expenditures for the provision of domestic partner benefits for same sex couples only. It is estimated that this initiative, approved by the County Board and County Executive, will increase healthcare expenditures anywhere from 0.5 percent to 2.0 percent. Because the County has no actual experience to accurately estimate the impact of this cost, the 2012 Recommended Budget assumes an increase of approximately 0.25 percent of the base healthcare costs.

Expenditures in Org. Unit 5600 increase \$458,800, while expenditures in Org. Unit 1950 decrease \$525,000, reducing net property tax levy by \$66,200.

This amendment would decrease property tax levy by \$66,200.

Note: Finance Committee change to County Executive's Budget 1A037: Finance adjusted Org. Unit No. 5600 – Milwaukee County Transit/Paratransit - by decreasing revenues \$458,800, for a net tax levy increase of \$458,800, as follows:

Amend Org. Unit No. 5600 Milwaukee County Transit/ Paratransit System as follows:

Paratransit Fares (\$1,147,000)(\$458,800)
Paratransit fares increase by \$1.25 from \$3.25 to \$4.50 per one-way trip.

Paratransit fares increase by \$0.75 from \$3.25 to 4.00 per oneway trip.

Border-to-border service shall be maintained.

This amendment would increase tax levy by \$458,800.

Fiscal effect of this amendment compared to the Finance (\$525,000) \$0 (\$525,000) Committee Recommendations:

5600

\$0

(\$458,800)

\$458,800

Denied in Finance and Audit Committee (Vote: 4-2) (Noes: Mayo, Schmitt)

### 1A071 By Supervisor Mayo

### Substitute Amendment No. 1

to

Amendment No. 1A029 (See Page 15 in Blue Digest)

To amend the County Executive's 2012 Recommended Budget at	follows:
	0

	Org Unit		Revenue	
<u>Description</u> Amend Org. Unit No. 5600 & 4000 – Milwaukee County Transit/Paratransit System as follows:	No. 5600	Expenditure \$0	or Bonds* \$0	Tax Levy \$0
Wackenhut G4S will continue to provide transit security services for the Milwaukee County Transit/ Paratransit System (MCTS) in 2012, with oversight and recommendations coming from the Committee on Transportation, Public Works, & Transit.				
This amendment would have no tax levy effect.				

Note: Finance Committee change to County Executive's Budget	5600	(\$920,000)	\$0	(\$920,000)
1A029: Finance adjusted Org. Unit No. 5600 -Milwaukee				
County Transit/Paratransit & Org. Unit No. 4000 Office of the	4000	\$920,000	<u>\$0</u>	\$920,000
Sheriff - by a net tax levy increase of \$0, as follows:		\$0	\$0	\$0

Amend Org. Unit No. 5600 & 4000 – Milwaukee County Transit/Paratransit System & Office of the Sheriff as follows:

# Add the following narrative language to Org. 4000, Office of the Sheriff and Org 5600 Transit/Paratransit:

Beginning in 2012, the Office of the Sheriff will administer the current contract with Wackenhut G4S for security on transit busses and the \$920,000 appropriation for these services is budgeted in the Office of the Sheriff. Previously, the funds and the administration of this contract were included in Org. 5600 - Transit/Paratransit. The Sheriff is requested to manage transit security services and recommend changes to improve effectiveness.

This amendment would have no tax levy effect.

Fiscal effect of this amendment compared to the Finance \$0 \$0 \$0 Committee Recommendations:

Denied in Finance and Audit Committee (Vote: 4-2) (Noes: Mayo, Schmitt)

### 1A006 By Supervisors Weishan, Dimitrijevic, Lipscomb, Biddle, Haas, Harris

Substitute Amendment No. 1

to

Amendment No. 1A061 (See Page 20 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
Description	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 – Behavioral Health Division, as	6300	\$1,500,000	\$0	\$1,500,000
follows:				

## EMS Subsidy to Local Municipalities (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. The distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

Municipality	Percentage Percentage	2012 EMS Payment
<u>Milwaukee</u>	48.3 %	\$725,000
North Shore	<u>10.0%</u>	\$150,000
South Milwaukee	8.3%	\$125,000
Oak Creek	6.67%	\$100,000
<u>Franklin</u>	<u>6.67%</u>	\$100,000
<u>Greenfield</u>	6.67%	\$100,000
West Allis	<u>6.67%</u>	\$100,000
<u>Wauwatosa</u>	<u>6.67%</u>	\$100,000
<u>Total</u>	<u>100 %*</u>	\$1,500,000

\*Percentages may not add up to exactly 100 percent due to rounding.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

In 2012, a new requirement is created to limit municipalities' EMS billing for seniors (defined as individuals age 65 and older), to the combined reimbursement provided by Medicare and an individual's co-insurance (if any), at which time service shall be treated as paid in full.

The EMS Director is authorized and directed to work with municipalities currently under contract with Milwaukee County to provide emergency medical services on any contract amendments necessitated to effectuate the aforementioned policy changes in early 2012. In the event that a municipality does not agree with these changes and, as a result, opts out of the

Milwaukee County EMS program, any subsidy funding they were to receive under the new funding formula shall be redistributed to participating municipalities according to the same formula.

This amendment would increase tax levy by \$1,500,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

# EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
West Allis	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	<u>\$1,500,000</u>

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

<u>In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve</u>

6300 \$1,500,000 \$0 \$1,500,000

functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Denied in Finance and Audit Committee (Vote: 5-1) (Noes: Mayo)

14

\$0

\$0

\$0

### 1A009 By Supervisor Borkowski

Substitute Amendment No. 2

to

Amendment No. 1A061 (See Page 20 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
Description	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 – Behavioral Health Division, as	6300	\$3,000,000	\$0	\$3,000,000
follows:				

## EMS Subsidy to Local Municipalities — (\$3,000,000) \$0

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated. maintained in 2012, with the expectation that it will be reduced by \$1,500,000 in 2013. Participating municipalities are encouraged to plan for the development of program efficiencies and cost reductions throughout 2012, in anticipation of the subsidy reduction.

This amendment would increase tax levy by \$3,000,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

# EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
West Allis	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	<u>\$1,500,000</u>

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for

6300 \$1,500,000 \$0 \$1,500,000

January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 3-3) (Noes: DeBruin, Schmitt, Thomas)

\$1,500,000 \$0 \$1,500,000

#### 1A010 By Supervisor Borkowski

### Substitute Amendment No. 3

to

Amendment No. 1A061 (See Page 20 in Blue Digest)

## To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
<u>Description</u>	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 - Behavioral Health Division, as	6300	(\$1,000,000)	\$0	(\$1,000,000)
follows:	(Crisis			
	Invest-			
M AIT MD I I IC I I D	ment)			
Mental Health Redesign and Community Resource				
Investment \$3,033,062 \$2,033,062	6300	\$3,000,000	<u>\$0</u>	\$3,000,000
	(EMS)			
Multiple afforts have been undertaken recently to study the		\$2,000,000	\$0	\$2,000,000

Multiple efforts have been undertaken recently to study the existing mental health delivery system in Milwaukee County and offer recommendations for a possible redesign. In the spring of 2011, DHHS was given responsibility for establishing a Mental Health Redesign Task Force to be comprised of stakeholders from the public and private sectors, as well as providers, advocates and consumers. The Task Force will coordinate the recommendations put forth, and prioritize and implement the new mental health system design ideas and innovative strategies. Any savings achieved through closure or other initiatives in 2012 will be reprogrammed for community initiatives after BHD has achieved financial solvency.

In efforts to build community capacity that is vital to the framework of mental health redesign, BHD will implement a multifaceted initiative comprised of the following initiatives at a cost of  $$\underline{23},033,062$ .

A community-based Crisis Stabilization program is created that will utilize Peer Specialists to provide support to clients as they transition from inpatient hospitalization back into their communities. Clients will be maintained in this program until they no longer require the service. BHD staff will provide clinical oversight, and a Stabilization Coordinator position is created in Adult Crisis Services, at a cost of \$75,870, to assist the Peer Specialists. BHD will acquire the Peer Specialists positions as well as a Peer Specialist Coordinator through purchase of service contracts in the amount of \$330,000.

Support is provided for an additional 8-bed crisis respite facility in the community by increasing purchase of service contracts by \$250,000. Two positions (1.5 FTE) of BH Emergency Service Clinician are created to provide clinical management of the new respite facility, at a cost of \$113,800. Further, \$330,000 will be used to develop additional community crisis options, including possible expansion of the crisis mobile team and \$1,400,000 will be used to support a up to 2 new North Side Crisis Intervention Programs and assist with needs at the current South Side location. These north side programs will increase the level of service in the community for individuals experiencing psychiatric crisis as well as decrease the number of emergency detentions in Milwaukee County. One Quality Assurance Coordinator position is also created, at a cost of \$85,352, to coordinate and develop quality assurance/quality improvement plans and other strategic

directives to ensure the highest quality of care is maintained in the new programs created through this initiative.

In conjunction with the Disabilities Services Division (DSD), a Developmental Disabilities-Mental Health Pilot Respite Program is also established to provide community treatment and supports to an identified group of individuals with a demonstrated high utilization of Adult Crisis Services. The Pilot will implement an Assertive Community Treatment model of care that is focused on prevention and primary care. DSD is planning to identify risk factors and explore implementation of additional communitybased supports that may help to reduce the need for emergency services from Adult Crisis Services. To achieve these goals, four positions are redeployed from Targeted Case Management at a cost of \$338,040 and a purchase of service contract of \$110,000 is established. It is anticipated that this initiative will positively impact Adult Crisis Services' capacity and help to prevent costly inpatient admissions of individuals with developmental disabilities/mental health diagnoses.

BHD will continue several of the community-based initiatives begun in 2011, including: expansion of clinical training for Trauma Informed Care (TIC) to all clinical staff within the Acute Inpatient Hospital; contracting in the community on a fee-for-service basis for psychotherapy services and trauma counseling sessions by a licensed therapist; and additional support for the crisis resource center and crisis respite beds.

# EMS Subsidy to Local Municipalities (\$3.000.000) \$0

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated maintained in 2012.

This amendment would increase tax levy by \$2,000,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

# EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

6300 \$1,500,000 \$0 \$1,500,000

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>West Allis</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	<u>\$1,500,000</u>

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Denied in Finance and Audit Committee (Vote: 4-2) (Noes: Johnson, Romo West)

\$500,000 \$0 \$500,000

## 1A015 By Supervisor Mayo

Substitute Amendment No. 4

to

Amendment No. 1A061 (See Page 20 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
Description	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 – Behavioral Health Division, as	6300	\$1,750,000	\$0	\$1,750,000
follows:				

6300

# EMS Subsidy to Local Municipalities (\$3,000,000) (\$1,250,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,250,000 to \$1,750,000.

This amendment would increase tax levy by \$1,750,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

## EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
West Allis	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	<u>\$1,500,000</u>

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current

\$0

\$1.500,000

\$1.500,000

agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 3-3) (Noes: DeBruin, Schmitt, Thomas)

\$250,000 \$0 \$250,000

## 1A018 By Supervisor Thomas

Substitute Amendment No. 5

to

Amendment No. 1A061 (See Page 20 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
Description	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 – Behavioral Health Division, as	6300	\$1,000,000	\$0	\$1,000,000
follows:				

6300

\$1.500,000

\$0

\$1.500,000

# EMS Subsidy to Local Municipalities (\$3,000,000) (\$2,000,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$2,000,000 to \$1,000,000.

This amendment would increase tax levy by \$1,000,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

## EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
West Allis	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	<u>\$1,500,000</u>

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current

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22

agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 3-3) (Noes: Mayo, Johnson, Romo West)

(\$500,000) \$0 (\$500,000)

### 1A024 By Supervisor Jursik

Substitute Amendment No. 6

to

follows:

Amendment No. 1A061 (See Page 20 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Oig			
	Unit		Revenue	
Description	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 6300 – Behavioral Health Division, as	6300	\$1,500,000	\$0	\$1,500,000

# EMS Subsidy to Local Municipalities (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. In keeping with the current contract, the 2012 subsidy will be distributed among participating municipalities according to the existing formula developed by the Intergovernmental Cooperation Council.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Note: Finance Committee change to County Executive's Budget 1A061: Finance adjusted Org. Unit No. 6300 – DHHS Behavioral Health Division - by increasing expenditures \$1,500,000, for a net tax levy increase of \$1,500,000, as follows:

Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:

# EMS Subsidy to Local Municipalities — (\$3,000,000) (\$1,500,000)

The EMS subsidy of \$3,000,000 paid to specific Milwaukee County municipalities is eliminated reduced by \$1,500,000 from \$3,000,000 to \$1,500,000 for 2012. Under the terms set forth below, the distribution for the subsidy will be dispersed amongst participating municipalities, as follows:

6300 \$1,500,000 \$0 \$1,500,000

<u>Municipality</u>	<u>Percentage</u>	2012 EMS
		<u>Payment</u>
<u>Milwaukee</u>	<u>48.3 %</u>	<u>\$725,000</u>
North Shore	<u>10.0%</u>	<u>\$150,000</u>
South Milwaukee	<u>8.3%</u>	<u>\$125,000</u>
Oak Creek	<u>6.67%</u>	<u>\$100,000</u>
<u>Franklin</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Greenfield</u>	<u>6.67%</u>	<u>\$100,000</u>
West Allis	<u>6.67%</u>	<u>\$100,000</u>
<u>Wauwatosa</u>	<u>6.67%</u>	<u>\$100,000</u>
<u>Total</u>	<u>100 %*</u>	\$1,500,000

<sup>\*</sup>Percentages may not add up to exactly 100 percent due to rounding.

Milwaukee County shall provide notice of termination of all EMS contracts with all municipalities upon final adoption of the 2012 Budget. The Director of the Milwaukee County EMS program is authorized to negotiate new EMS contracts for January 1, 2012 through December 31, 2012 with all municipalities with the same terms and conditions of the current agreements, except that any supplemental payment of tax levy funds under section 2.6.3 of the contract shall be distributed in accordance with the percentages set forth above. In the event a municipality will not agree to this revised distribution percentage provision, the EMS Director is authorized to negotiate a new agreement with that municipality containing all other provisions of the current agreement, but providing for no supplemental payment of tax levy funds to that municipality. The 2012 EMS payment set forth above related to that municipality shall be reallocated to the municipalities that do reach an agreement according to the same relative percentages set forth above.

In awarding these subsidies in 2012, Milwaukee County EMS is encouraging participating municipalities to strive to achieve functional consolidation. The Director of the Milwaukee County EMS Program will work with participating municipalities to provide opportunities for on-shift initial Paramedic training and in-station continuing education, which would help municipal partners reduce overtime costs resulting from sending employees to the Milwaukee County EMS Education Center to attend EMS classes. The EMS Director will monitor the use of this change in educational service delivery, and provide the County Board with a report analyzing its use and any resulting efficiencies in June 2012.

This amendment would increase tax levy by \$1,500,000.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 3-3) (Noes: Mayo, Schmitt, Thomas)

\$0 \$0 \$0

#### 1A008 By Supervisor Harris

### Substitute Amendment No. 1

to

Amendment No. 1A005 (See Page 22 in Blue Digest)

### To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
<u>Description</u>	<u>No.</u>	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Org. Unit No. 8000 – Department of Health and Human	8000	\$100,000	\$0	\$100,000
Services, as follows:				

#### **Youth Programs and Services**

<del>\$0</del> \$100,000

The 2012 Budget maintains all purchase of service contracts at 2011 levels. The budget allows the Division to continue to purchase and provide existing service levels including the Wraparound program serving youth with mental health issues; programs targeting high risk offenders such as youth found in possession of a firearm and chronic offenders; and alternatives to State corrections through the FOCUS program, a full continuum of care program partnership. In addition, the 2012 Budget maintains funding for the Safe Alternatives for Youth (SAY) program in the amount of \$100,000 and increases funding for the Youth Sports Authority in the amount of by \$100,000 to \$200,000. The Sports Authority Board will use this investment for Sports Authority-sponsored activities to solicit matching funds from other organizations for additional programs. The division is directed to track the amount of funds that are leveraged by these programs as a result of the contribution from Milwaukee County and to provide an annual report to the Committees of Health and Human Needs and Finance & Audit.

This amendment would increase tax levy by \$100,000.

Note: Finance Committee change to County Executive's Budget	8000	\$0	\$100,000	(\$100,000)
1A005: Finance adjusted Org. Unit No. 1937 – Potawatomi				
Revenue & Org. Unit No. 8000 – Department of Health and	1937	<u>\$0</u>	<u>(\$72,964)</u>	\$72,964
Human Services - by increasing revenues \$27,036, for a net tax		\$0	\$27,036	(\$27,036)
levy decrease of (\$27,036), as follows:				

To amend the County Executive's 2012 Recommended Budget for Org. Unit No. 1937 – Potawatomi Revenue and Org. Unit No. 8000 – Department of Health and Human Services, by increasing Potawatomi Revenue \$27,036 (to \$5,500,000 which is the same amount the City of Milwaukee has budgeted for 2012), allocating \$100,000 in Potawatomi Revenue to the Safe Alternatives for Youth Program instead of tax levy, and restoring the budget narrative for the Safe Alternatives for Youth Program to the Department of Health and Human Services – Delinquency and Court Services Division budget (which was last included in the 2009 Budget).

Org. 1937 – Potawatomi Revenue

Modify the Potawatomi Revenue Budget narrative for Non-Departmental Revenues on page Non-Departmental Revenues - 2

of the budget narrative as follows:

**Potawatomi Revenues:** Represents payments, based on Class III Net Win during the period July 1, 2011 to June 30, 2012 by the Potawatomi Bingo Casino per contract. The amount is net of allocations to operating departments (see below). The 2011 net win payment (after allocations) was \$3,984,441. The 2012 Budget includes Potawatomi revenue (after allocations) of \$4,084,441 \$4,011,477. The gross Potawatomi Revenue is flat compared to the actual amount received in 2011.

Allocations to departments total \$1,388,523 \$1,488,523 and is a decrease of \$100,000 compared to the 2011 Adopted Budget. The decrease of \$100,000 represents a decrease in the allocation to the Department of Health and Human Services (DHHS) for the Safe Alternatives for Youth (SAY) program. The \$100,000 for the SAY program is now being financed by property tax levy in DHHS.

DHHS-Behavioral Health Division (Org. 6300)

An allocation of \$337,203 is budgeted to support the Community Services Section programs.

An allocation of \$500,000 is budgeted to support Alcohol and Other Drug Abuse (AODA) treatment through the Non-Temporary Assistance to Needy Families (TANF) AODA Voucher System.

Department of Health and Human Services (Org. 8000)

An allocation of \$350,000 is budgeted to increase the level of revenue in the Division's Birth-to-Three program to avoid a reduction in Federal revenue due to non-compliance with the Maintenance of Effort expenditure requirement.

An allocation of \$201,320 is budgeted to support the programs of the Delinquency and Court Services Division.

An allocation of \$100,000 is budgeted for the Safe Alternatives for Youth (SAY) program to continue community-based services to low-income "at-risk youth."

Org. 8000 – Department of Health and Human Services

Modify the DHHS Budget narrative on page 8000-7 of the budget narrative as follows:

### **Youth Programs and Services**

<del>\$0 (\$100,000)</del>

The 2012 Budget maintains all purchase of service contracts at 2011 levels. The budget allows the Division to continue to purchase and provide existing service levels including the Wraparound program serving youth with mental health issues; programs targeting high risk offenders such as youth found in possession of a firearm and chronic offenders; and alternatives to

State corrections through the FOCUS program, a full continuum of care program partnership. In addition, the 2012 Budget maintains Potawatomi revenue funding for the Safe Alternatives for Youth (SAY) program in the amount of \$100,000. The 2012 Budget also maintains and tax levy funding for the Youth Sports Authority in the amount of \$100,000. The Sports Authority Board will use this investment for Sports Authority-sponsored activities to solicit matching funds from other organizations for additional programs. The division is directed to track the amount of funds that are leveraged by these programs as a result of the contribution from Milwaukee County and to provide an annual report to the Committees of Health and Human Needs and Finance & Audit.

Add the following language to the DHHS Budget narrative on page 8000-7:

The Safe Alternatives for Youth (SAY) program was initially established with a \$150,000 appropriation in the 2003 County Budget to provide community-based services to young people living in low-income areas of Milwaukee County who were exposed to barriers that placed them at risk in their community. In 2012, the SAY program will continue to operate under the provisions of Adopted County Board Resolution File No. 03-427, which established the Safe Homes (subsequently re-named Safe Alternatives for Youth) Oversight Committee. Consistent with the terms of the Adopted Resolution, the SAY Oversight Committee, appointed by the County Board Chairman, will continue to oversee the program and direct the distribution of small SAY grants, and the Milwaukee Urban League will continue to serve as the SAY fiscal agent. The Director of the Department of Health and Human Services shall execute a contract in the amount of \$8,000 with the Milwaukee Urban League for fiscal agent services, including serving as depository for the funds to be allocated, distributing the funds as directed by the SAY Oversight Committee, preparing and distributing tax forms for grantees, and providing quarterly reports on the distribution of funds and remaining balances to the SAY Oversight Committee. In addition, the Director of the Department of Health and Human Services is authorized to deposit \$92,000 in SAY appropriations with the Milwaukee Urban League as fiscal agent, which identifies activities to be funded under the program.

This amendment would decrease tax levy by \$27,036.

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 2-4) (Noes: DeBruin, Mayo, Schmitt, Thomas)

\$100,000 (\$27,036) \$127,036

## 1A003 By Supervisors Broderick, De Bruin, Romo West, Johnson

## Substitute Amendment No. 1

to

Amendment No. 1A044 (See Page 25 in Blue Digest)

To amond the County Executive 8 2012 Incommended Eduger at	0			
<u>Description</u> Amend Org. Unit No. 9000 – Parks, Recreation and Culture, as follows:	Org Unit <u>No.</u> 9000	<u>Expenditure</u> \$999,010	Revenue or Bonds* \$0	<u>Tax Levy</u> \$999,010
Increase seasonal staff hours from 366,683 to 456,123 for an expenditure increase of \$999,010.				
This amendment would increase tax levy by \$999,010.				
Note: Finance Committee change to County Executive's Budget 1A044: Finance adjusted Org. Unit No. 9000 – Department of Parks, Recreation & Culture - by increasing expenditures \$500,000, for a net tax levy increase of \$500,000, as follows:	9000	\$500,000	\$0	\$500,000
Amend Org. Unit No. 9000 – Parks, Recreation and Culture, as follows:				
Increase seasonal staff hours from 366,683 to 411,446 for an expenditure increase of \$500,000.				
This amendment would increase tax levy by \$500,000.				
Fiscal effect of this amendment compared to the Finance Committee Recommendations:		\$499,010	\$0	\$499,010
Failed in Finance and Audit Committee (Vote: 3-3) (Noes: Mayo,				

#### 1B003 By Supervisors Schmitt

### Substitute Amendment No. 1

to

Amendment No. 1B002 (See Page 29 in Blue Digest)

## To amend the County Executive's 2012 Recommended Budget at follows:

	Org			
	Unit		Revenue	
<u>Description</u>	No.	<b>Expenditure</b>	or Bonds*	Tax Levy
Amend Capital Improvements Project WO624, Revolving Loan	WO	\$0	\$0	\$0
Fund, by deleting all of the existing narrative language and	624			
retitling as the "Workforce and Economic Development				
<b>Fund.</b> " Add the following narrative language:	1933	\$0	\$0	\$0
Workforce Development	1945	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
A workforce development and training contract titled "Ready to		\$0	\$0	\$0
XX7 - 1.22 1 4 - 1.12 - 1 - 4 - 4 - 4 11 1 1 - 4				

Work" is established that will include a consortium of local groups for skill training for possible placement in county or private sector jobs. Milwaukee County will join a consortium that includes nonprofits Wisconsin Regional Training Partnership/Big Step (WRTP/Big Step), Milwaukee Area Technical College, Milwaukee Public Schools and local building and construction trades. The partnership will provide educational training and on-the-job work experience needed to allow Milwaukee County residents to advance to the next level on the path to higher-wage, family-supporting jobs.

The Director of Economic Development, working in conjunction with the Directors of the Departments of Transportation and Public Works and Parks, shall meet with WRTP/Big Step staff and other partners as needed to develop a detailed overview of the program including goals, budget, outcomes and detailed reporting requirements. This overview shall be presented to the Committee on Economic and Community Development at its January 2012 meeting.

After County Board approval of the plan, Milwaukee County will provide a total of \$500,000 from future land sale revenues (2012 and beyond) for this initiative. For 2012, the first \$400,000 of any land sale revenue is earmarked for the Real Estate Services Section in the Department of Economic Development.

## **Economic Development Fund**

An Economic Development Fund is created to develop sustainable jobs and new tax base in Milwaukee County. Funding for the Economic Development Fund is \$1 million, which will be provided from future land sale revenue after the Real Estate Services Section retains its \$400,000 in real estate sale commission revenue and the balance of the \$500,000 earmarked for the Ready to Work Initiative, as outlined above, is financed. Future land sales revenue to seed the Economic Development Fund may not be received until later in 2012 or 2013.

The Ready to Work Initiative and Economic Development Fund anticipate a total of \$1.5 million in future land sale revenue. It is the policy that once this land sale revenue commitment is provided, including any budgeted amounts amount to be retained by the Real Estate Services Section, and the earmark for the

Economic Development Fund, remaining land sale revenues shall be deposited in the Org. Unit 1945 -Appropriation for Contingencies.

## Modify Org. 1933 - Land Sales narrative as follows:

Land Sales: Accounts for the sale of County land approved by the County Board. As in previous years, \$400,000 is budgeted in Real Estate Services to cover their operating expenditures. This represents the first \$400,000 of unallocated land sales and is historically realized through the sale of foreclosed properties and other miscellaneous land. Beginning in 2012 any land sale revenue received by the County, above the amount budgeted in Real Estate Services to cover operating expenditures, shall be allocated as described below:

Fifty percent of the land sale revenue shall be allocated to the Debt Service Reserve and will be specifically earmarked for the County's newly created Debt Retirement Program (see Org. Unit 9960 Debt Service). Fifty percent of the land sale revenue, up to a maximum of \$5,000,000 shall be allocated to the newly created Milwaukee County Economic Development Corporation (MCEDC) for the purposes of providing financing to the Milwaukee County Revolving Loan Fund (MCRLF) and providing financing to a non-profit agency that is actively managed by minority group members and principally serves minority group members. After \$5,000,000 has been deposited into the MCRLF, 100 percent of land sale proceeds above the amount budgeted in Real Estate Services to cover operating expenditures shall be allocated to the Debt Service Reserve and will be specifically earmarked for the Debt Retirement Program. Any land sale revenue allocated to the MCEDC for the MCRLF that is not disbursed within eighteen (18) months of its receipt must be returned to Milwaukee County and shall be deposited into the Debt Service Reserve and will be specifically earmarked for the County's Debt Retirement Program.

Milwaukee County will provide a total of \$1.5 million million in future land sale revenue (2012 and beyond) for the Ready to Work Initiative and the Economic Development Fund. (See Capital Improvement Project WO624 – Workforce and Economic Development Fund) Once this funding commitment has been met, any remaining land sale revenue (less any budgeted in the Real Estate Services Section), shall be deposited in Org. 1945 – Appropriation for Contingencies unless otherwise directed. It should be noted that per a previous agreement related to the demolition of the Courthouse Annex, a portion of the MSOE land sale (federal share) proceeds will be placed into Org. 9960 – Debt Service Reserve.

# Modify Org. 1945 – Appropriation for Contingencies narrative as follows:

## MISSION

Since 2003, it has been the policy of Milwaukee County that any new or unanticipated revenue actually received in the current year that is not identified in that year's budget shall be transferred to the Appropriation for Contingencies (Org. Unit 1945) Budget. This policy shall apply to new revenue sources, unanticipated revenues and revenues from existing sources that are in excess of the amounts included in the current year's budget. Beginning in 2012, this policy shall not apply to land sale revenue. Any land sale revenue received above the amount budgeted in Real Estate

Services shall be allocated as described below: Fifty percent of the land sale revenue shall be allocated to the Debt Service Reserve and will be specifically earmarked for the County's newly created Debt Retirement Program (see Org. Unit 9960 Debt Service). Fifty percent of the land sale revenue, up to a maximum of \$5,000,000 shall be allocated to the newly created Milwaukee County Economic Development Corporation (MCEDC) for the purposes of providing financing to the Milwaukee County Revolving Loan Fund (MCRLF) and providing financing to a non-profit agency that is actively managed by minority group members and principally serves minority group members. After \$5,000,000 has been deposited into the MCRLF. 100 percent of land sale proceeds above the amount budgeted in Real Estate Services to cover operating expenditures will be allocated to the Debt Service Reserve and will be specifically earmarked for the Debt Retirement Program. Any land sale revenue allocated to the MCEDC for the MCRLF that is not disbursed within eighteen (18) months of its receipt must be returned to Milwaukee County and shall be deposited into the Debt Service Reserve and will be specifically earmarked for the County's Debt Retirement Program. The Department of Administrative Services (DAS) is authorized and directed to process such fund transfer(s) as necessary if and when such new revenue sources or excess revenues are identified. For unanticipated land sale revenue, the DAS will process an administrative fund transfer upon the receipt of any land sale revenue received above the amount budgeted in Real Estate Services and the DAS will provide the County Board with an informational report after the fund transfer is processed. The first priority for use of any such revenues, excluding land sales, is to allow the County to achieve a balanced budget in the current year. The second goal will be to achieve a surplus equal to that in the previous year's budget. Finally, if it appears that the first two goals will be achieved, such revenue can be used for emergency needs during the current budget year.

This amendment would increase tax levy by \$0.

Note: Finance Committee change to County Executive's Budget
1B002: Finance adjusted Org. Unit No. WO624 - Revolving
Loan, Org. Unit No. 1933 - Land Sales & Org. Unit No. 1945
Appropriation for Contingencies - with at \$0 tax levy impact, as
follows:

Amend Capital Improvements Project WO624, Revolving Loan Fund, by deleting all of the existing narrative language and retitling as the "Workforce and Economic Development Fund." Add the following narrative language:

#### **Workforce Development**

A workforce development and training contract titled "Ready to Work" is established that will include a consortium of local groups for skill training for possible placement in county or private sector jobs. Milwaukee County will join a consortium that includes nonprofits Wisconsin Regional Training Partnership/Big Step (WRTP/Big Step), Milwaukee Area Technical College, Milwaukee Public Schools and local building and construction trades. The partnership will provide educational training and on-the-job work experience needed to allow

WO 624	\$0	\$0	\$0
1933	\$0	\$0	\$0
1945	<u>\$0</u> \$0	<u>\$0</u> \$0	<u>\$0</u> \$0

Milwaukee County residents to advance to the next level on the path to higher-wage, family-supporting jobs.

The Director of Economic Development, working in conjunction with the Directors of the Departments of Transportation and Public Works and Parks, shall meet with WRTP/Big Step staff and other partners as needed to develop a detailed overview of the program including goals, budget, outcomes and detailed reporting requirements. This overview shall be presented to the Committee on Economic and Community Development at its January 2012 meeting.

After County Board approval of the plan, Milwaukee County will provide a total of \$1,000,000 from future land sale revenues (2012 and beyond) for this initiative. For 2012, the first \$400,000 of any land sale revenue is earmarked for the Real Estate Services Section in the Department of Economic Development.

#### **Economic Development Fund**

An Economic Development Fund is created to develop sustainable jobs and new tax base in Milwaukee County. Funding for the Economic Development Fund is \$1 million, which will be provided from future land sale revenue after the Real Estate Services Section retains its \$400,000 in real estate sale commission revenue and the balance of the \$1 million earmarked for the Ready to Work Initiative, as outlined above, is financed. Future land sales revenue to seed the Economic Development Fund may not be received until later in 2012 or 2013.

The Ready to Work Initiative and Economic Development Fund anticipate a total of \$2 million in future land sale revenue. It is the policy that once this land sale revenue commitment is provided, including any budgeted amounts amount to be retained by the Real Estate Services Section, and the earmark for the Economic Development Fund, remaining land sale revenues shall be deposited in the Org. Unit 1945 -Appropriation for Contingencies.

### Modify Org. 1933 – Land Sales narrative as follows:

Land Sales: Accounts for the sale of County land approved by the County Board. As in previous years, \$400,000 is budgeted in Real Estate Services to cover their operating expenditures. This represents the first \$400,000 of unallocated land sales and is historically realized through the sale of foreclosed properties and other miscellaneous land. Beginning in 2012 any land sale revenue received by the County, above the amount budgeted in Real Estate Services to cover operating expenditures, shall be allocated as described below:

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providing financing to a non-profit agency that is actively managed by minority group members and principally serves minority group members. After \$5,000,000 has been deposited into the MCRLF, 100 percent of land sale proceeds above the amount budgeted in Real Estate Services to cover operating expenditures shall be allocated to the Debt Service Reserve and will be specifically earmarked for the Debt Retirement Program. Any land sale revenue allocated to the MCEDC for the MCRLF that is not disbursed within eighteen (18) months of its receipt must be returned to Milwaukee County and shall be deposited into the Debt Service Reserve and will be specifically earmarked for the County's Debt Retirement Program.

Milwaukee County will provide a total of \$2 million in future land sale revenue (2012 and beyond) for the Ready to Work Initiative and the Economic Development Fund. (See Capital Improvement Project WO624 – Workforce and Economic Development Fund) Once this funding commitment has been met, any remaining land sale revenue (less any budgeted in the Real Estate Services Section), shall be deposited in Org. 1945 – Appropriation for Contingencies unless otherwise directed. It should be noted that per a previous agreement related to the demolition of the Courthouse Annex, a portion of the MSOE land sale (federal share) proceeds will be placed into Org. 9960 – Debt Service Reserve.

# Modify Org. 1945 – Appropriation for Contingencies narrative as follows:

#### MISSION

Since 2003, it has been the policy of Milwaukee County that any new or unanticipated revenue actually received in the current year that is not identified in that year's budget shall be transferred to the Appropriation for Contingencies (Org. Unit 1945) Budget. This policy shall apply to new revenue sources, unanticipated revenues and revenues from existing sources that are in excess of the amounts included in the current year's budget. Beginning in 2012, this policy shall not apply to land sale revenue. Any land sale revenue received above the amount budgeted in Real Estate Services shall be allocated as described below: Fifty percent of the land sale revenue shall be allocated to the Debt Service Reserve and will be specifically earmarked for the County's newly created Debt Retirement Program (see Org. Unit 9960 Debt Service). Fifty percent of the land sale revenue, up to a maximum of \$5,000,000 shall be allocated to the newly created Milwaukee County Economic Development Corporation (MCEDC) for the purposes of providing financing to the Milwaukee County Revolving Loan Fund (MCRLF) and providing financing to a non-profit agency that is actively managed by minority group members and principally serves minority group members. After \$5,000,000 has been deposited into the MCRLF, 100 percent of land sale proceeds above the amount budgeted in Real Estate Services to cover operating expenditures will be allocated to the Debt Service Reserve and will be specifically earmarked for the Debt Retirement Program. Any land sale revenue allocated to the MCEDC for the MCRLF that is not disbursed within eighteen (18) months of its receipt must be returned to Milwaukee County and shall be deposited into the Debt Service Reserve and will be specifically earmarked for the County's Debt Retirement Program. The Department of Administrative Services (DAS) is authorized and directed to

process such fund transfer(s) as necessary if and when such new revenue sources or excess revenues are identified. For unanticipated land sale revenue, the DAS will process an administrative fund transfer upon the receipt of any land sale revenue received above the amount budgeted in Real Estate Services and the DAS will provide the County Board with an informational report after the fund transfer is processed. The first priority for use of any such revenues, excluding land sales, is to allow the County to achieve a balanced budget in the current year. The second goal will be to achieve a surplus equal to that in the previous year's budget. Finally, if it appears that the first two goals will be achieved, such revenue can be used for emergency needs during the current budget year.

This amendment would increase tax levy by \$0. (1B002)

Fiscal effect of this amendment compared to the Finance Committee Recommendations:

Failed in Finance and Audit Committee (Vote: 1-4) (Noes: DeBruin, Mayo, Johnson, Romo West) (Exc: Thomas)

35

\$0

\$0

\$0