Milwaukee Public Museum



Date: May 12, 2023

To: Chairperson Sheldon Wasserman, Committee on Parks and Culture Kelsey Evans, Committee Coordinator

- CC: Janelle M. Jensen, Legislative Services Division Manager, Office of the Milwaukee Clerk requesting that the report be appended to the existing established Reference File P 23-46
- Subject:Report from the Milwaukee Public MuseumResults for the seven months ending March 31, 2023

The Mission of the Milwaukee Public Museum is to inspire curiosity, excite minds and increase desire to preserve and protect our world's natural and cultural diversity through exhibitions, educational programs, collections, and research.

Current State of the Museum

The museum continues to exceed our projections for attendance. When the budget was approved, we had projected attendance to be slightly lower than pre-pandemic attendance. Between September and March, attendance was 25% ahead of projection. April and May are as projected. Part of the attendance success can be attributed to the exhibit Survival of the Slowest which hosted close to 70,000 visitors and closed to the public on May 19.

MPM Research Curator of Cultural Collections Dr. Aaron Atencio participated in a panel hosted by the Milwaukee Art Museum's Herzfeld Center for Photography and Media Arts. Haberman Local Luminaries brings together a set of cross-disciplinary voices to share ten-minute reflections on artworks in a feature photography exhibition. Notable figures from our region, including Aaron, offered new perspectives about the works on view in Native America: In Translation.

MPM is hosting its annual Bioblitz on June 9-10 at Havenwoods State Forest (6141 N. Hopkins Ave, Milwaukee)- scientists and surveyors will start counting species at 3 pm on Friday and go through the night to 3 pm on Saturday. On Saturday, the event is open to the public, with activities from 10 am-3 pm and a community lunch. MPM is working with Milwaukee Community Schools Partnership Green Schools to coordinate a family shuttle to this year's event. Activities include making your own plant press, pond scooping, bird, butterfly, nature walks, and more. Activities are good for people of all ages and abilities.

Dr. Zaspel, Vice President and Academic Dean, was showcased in Milwaukee's Notable Women in STEM, a special editorial feature within BizTimes Milwaukee's March 27, 2023 issue.

New Museum progress

Over the past quarter, MPM rolled out the plans for the new museum exhibits. Every few weeks another gallery was revealed and highlighted. We started with *the Time Travel Gallery* which will take visitors on a journey back in time through the time when the first humans appeared to the time of the dinosaurs and all the way back to when Wisconsin was covered by a shallow warm water sea (425MYA). The next

Milwaukee Public Museum

gallery to be revealed was the *Wisconsin Journey Gallery* – a gallery focused on the geologic wonders and varied cultures of Wisconsin. The next reveal was the spiritual successor to the *Streets of Old Milwaukee* – named *Milwaukee Revealed*, the exhibit will immerse visitors in city streetscapes where they can explore and learn about Milwaukee's history, the people who settled it and live here, and the interconnectedness of the natural systems with the city. The fourth gallery is called *Living in a Dynamic World* which will take visitors on an unconventional journey to five distinct ecosystems across the globe, where they will be immersed in the landscapes and cultures that occupy them. And the final reveal was the *Rainforest* and *Butterfly Vivarium* where visitors will learn about the wonders of the tropics that support a rich array of biodiversity. The live butterflies come to us from the tropical rainforests.

The library inventory is on track at about the same pace as last quarter - 46,800 items inventoried and verified/checked in Worldcat. Barcoding is in full force. Of our 23,000-item goal for the glass and ceramic collection, we're nearing the 20,000-item mark for completed barcodes (printed, associated and attached to objects). We've also started writing procedures for packing. We've separated the collection into shape categories by material type and have distinct packing plans for each group. We are experimenting with creating short, 1–2-minute videos demonstrating how to pack each type of group as well.

The company that builds collection storage systems (Spacesaver) visited in April. Two representatives toured the entire Natural History collections (consisting of 15 distinct spaces) and spoke with C/R staff about their collections. The Cultural collections will be assessed in Summer '23. We're also working closely with the architectural team to determine building specifications that will affect future collections cabinetry.

Progress also continues with the site for the new museum. The second building is being demolished and environmental and geotechnical testing on-going.

MPM Federally Funded Projects

Research Curator of Botany Dr. Christopher Tyrrell and Community Engagement and Advocacy Officer Dawn Koceja submitted a grant proposal to the National Science Foundation as a part of a nationwide consortium of forty institutions. Their proposed project seeks to digitize tree specimens held at each institution and develop a novel internship program, headed by MPM, that aims to attract students from traditionally underserved communities and engage them in museum and botanical sciences. If awarded, the project would span four years beginning in early 2024. The total project requested \$4.7 million, with MPM receiving \$253,000.

Dr. Jennifer Zaspel, VP/Academic Dean submitted an NSF grant proposal for \$3.5M to establish an ecosystem of biodiversity ambassadors through a statewide community science project. This project, if funded, will provide some funding for an exhibit in the new museum.

Ms. Patty Burke continued to digitize and organize the Devonian fossils. This project will also help to ready the collections for a move. Funding is provided by the Institute of Museum and Library Services (\$86,740).

Fiscal Summary

Consolidated operating revenue decreased in this fiscal year to approximately \$8.7M vs \$9.1M during the same period last year. Even though revenue from admissions and gift shops increased by \$332K and fundraising event revenue from gala and food & froth was up by \$400K, last fiscal year the museum received several large one-time estate gifts. The endowment contributions also decreased by approximately \$385K.

Consolidated operating expenditures for the fiscal year were \$7.5M vs \$6.6M in the previous year. The

Milwaukee Public Museum

operating expenses increased as expected in the current year with our return to normal operations. The largest increase was salary and benefits -- approximately \$714K increase.

Thus, for the seven-month ending March 31, 2023, MPM consolidated financial statements reported net operating assets of \$1.3M compared to \$2.5M in the previous year.

In non-operating income, there is a consolidated net investment gain of \$228K vs a \$55K loss in the prior year due to market volatility.

County Funded Capital Projects

Major County funded projects that are currently in process or will hopefully be in process soon at the Museum include:

• Fire panel/fire safety system replacement – testing continues.

I will be happy to take questions during my appearance before the Committee.

Sincerely,

Ellen 9 Censky

Ellen Censky, PhD President/CEO Milwaukee Public Museum

MPM Consolidated Statement of Activities for the Seven Months Ended 3/31/23

WIPWI Consolidated Statement of Ad	YTD YTD Prior Year				Prior Year
	Actual	Budget	Dov	Actual	<u>Change</u>
Revenue:	Actual	Duuget	<u>Dev</u>	<u>Actual</u>	Change
Contributions	2,062,320	1,740,540	321,780	2,936,048	(873,728)
Membership	868,553	1,165,923	(297,370)	937,266	(68,714)
Special Event Revenue	801,195	639,900	161,295	403,734	397,461
Public Support	2,048,270	2,041,667	6,603	2,047,320	949
Admissions	1,604,762	1,271,360	333,402	1,428,520	176,242
Theatre/Planetarium	107,431				
	,	143,888	(36,457) 4,246	81,964	25,467 36,716
Programs	48,221	43,975	,	11,505	,
Contributed Services	0	0	0	0	0
Restaurant and Facility Rental	156,421	105,490	50,931	71,609	84,812
Retail	545,820	422,825	122,995	449,758	96,062
Other income	85,337	129,303	(43,966)	67,072	18,264
Net Assets released from restrictions	400,751	294,626	106,124	663,002	(262,251)
Total Operating Revenue	8,729,079	7,999,496	729,583	9,097,797	(368,719)
Operating Expenses:	224 002	476 474	FF 022	402 400	20.005
Cost of Goods Sold	231,992	176,171	55,822	192,188	39,805
Supplies	470,752	630,412	(159,660)	459,407	11,345
Salaries and Wages	3,890,139	4,195,634	(305,495)	3,239,318	650,822
Benefits	859,580	1,025,564	(165,984)	796,361	63,219
Travel	42,350	83,745	(41,395)	29,514	12,836
Insurance	42,151	42,447	(296)	39,980	2,171
Marketing/Public Relations	348,496	455,779	(107,283)	248,084	100,411
Member/Donor Development	39,249	48,795	(9,546)	31,552	7,697
Subscriptions/Memberships	30,186	33,102	(2,916)	11,313	18,873
Maintenance	405,110	517,613	(112,503)	491,442	(86,332)
Utilities	660,660	655,363	5,297	578,413	82,247
Professional Fees	308,792	312,807	(4,015)	402,048	(93,256)
Interest Expense	2,421	1,100	1,321	1,059	1,362
Miscellaneous	130,756	118,246	12,510	104,366	26,390
Tax Expense	3,190	1,700	1,490	1,567	1,622
Contributed Services	0	0	0	0	0
Total Operating Expenses	7,465,821	8,298,476	(832,654)	6,626,611	839,211
Inc/(dec) from Net Assets in Operating Activities	1,263,257	(298,980)	1,562,237	2,471,187	(1,207,930)
Non-Operating Items:					
Investment Earnings (Loss)	227,794	0	227,794	(55,190)	282,984
Transfer to Endowment	0	0	0	0	0
Pension & Post Retirement Expenses	(210,000)	(210,000)	0	(210,000)	0
Depreciation	(477,313)	(465,069)	(12,244)	(466,223)	(11,090)
Non-Operating Income - Covid Related	0	0	0	2,572,381	(2,572,381)
Foundation for Future Revenue	0	0	0	8,806	(8,806)
Foundation for Future Expenses	0	0	0	(279,362)	279,362
Total Non-Operating Items	(459,519)	(675,069)	215,550	1,570,412	(2,029,931)
		. , , ,			<u>, , , ,</u>
Inc/(dec) in Net Assets Without Donor Restrictions	803,739	(974 <i>,</i> 049)	1,777,787	4,041,599	(3,237,860)
					<u> </u>
Changes in With Donor Restricted Net Assets:					
Contributions	5,167,005	250,000	4,917,005	321,587	4,845,418
Investment Earnings	201,638	, 0	201,638	(65,650)	267,287
Net Assets released from restrictions for operations	(400,751)	(294,626)	(106,124)	(663,002)	262,251
	. , - 1	, , <u></u>	. , ,	, , 1	
Inc/(dec) in With Donor Restricted Net Assets	4,967,892	(44,626)	5,012,518	(407,064)	5,374,956
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	(11,020)	-,-=, - =0	(121,00.)	-,,200
Inc/(dec) in Net Assets	5,771,630	(1,018,675)	6,790,306	3,634,534	2,137,096
	2,1,000	(_,=,==0,0,0)	2,7.2.0,000	0,00 1,00 1	_,, 0000
Total Net Assets at Beginning of Period	19,980,903	10,382,143	0	16,906,999	3,073,904
		_0,002,110	5	_0,000,000	2,010,000
Total Net Assets at End of Period	25,752,533	9,363,468	6,790,306	20,541,533	5,211,000
	, ,	, -,	, ,,	, ,	, ,

MPM Consolidated Statement of Financial Position as of 3/31/23

	Consolidated	Consolidated	Consolidated	
	<u>3/31/23</u>	<u>3/31/22</u>	8/31/22	<u>Change</u>
A				
Assets:	7 280 574	8,613,343	9 190 216	(799,642)
Cash and cash equivalents Investments	7,389,574 1,435,895	453,382	8,189,216 409,227	1,026,668
Accounts Receivable	1,433,855	74,044	113,471	(1,300)
Note Receivable	0	500,000	0	(1,500)
Contributions Receivable -Current	967,590	104,523	213,037	754,553
Due From Other Funds/Entities	0	0	0	0
Inventories, net	82,716	69,046	55,939	26,777
Prepaid Expenses	49,659	43,495	89,374	(39,715)
Total Current Assets	10,037,606	9,857,833	9,070,264	967,342
Other Assets:				
Cash and investments held for endowment	9,543,599	8,647,568	7,975,768	1,567,831
Contributions Receivable - Long Term	4,146,721	423,086	868,006	3,278,715
Total Other Aassets	13,690,320	9,070,654	8,843,774	4,846,546
Property & Equipment:				
Building Additions	19,875,741	19,875,741	19,875,741	(0)
Furniture, equipment and other improvements	13,015,955	12,980,289	12,989,560	26,395
Right to Use Assset	65,637	0	0	65,637
C .				,
Gross Property & Equipment	32,957,332	32,856,030	32,865,301	92,031
Less-Accumulated depreciation & amortiization	(25,187,179)	(24,330,111)	(24,726,217)	(460,962)
Net Property & Equipment	7,770,153	8,525,918	8,139,084	(368,931)
Total Assets	31,498,079	27,454,406	26,053,122	5,444,957
Liabilities and Net Assets:				
Accounts Payable	436,637	523,959	425,592	11,045
Accounts Payable Accrued Payroll & Benefits	568,708	492,750	42 <i>3,39</i> 2 544,584	24,124
Deferred Revenue	1,001,955	1,454,407	1,457,883	(455,928)
Refundable Advance	1,001,555	1,454,407	1,457,665	(455,520)
Lease Payable - Current	13,399	0	247,895	(234,496)
Current Portion of Post Retirement Benefits	247,895	276,186	0	247,895
Line of Credit	0	0	0	0
Total Current Liabilities	2,268,594	2,747,302	2,675,954	(407,360)
Accrued Postretirement Benefits	3,430,659	4,165,571	3,396,265	34,394
Due to Other Funds/Entities	0,100,000	0	0	0
Lease Payable	46,292	0	0	46,292
Total Liabilities	5,745,545	6,912,873	6,072,219	(326,674)
Net Assets:				
Without Donor Restrictions	13,801,516	13,783,553	12,997,782	803,734
With Donor Restrictions	11,951,019	6,757,981	6,983,121	4,967,898
Total Net Assets	25,752,534	20,541,533	19,980,903	5,771,631
Total Liabilities and Net Assets	31,498,079			
וטנמו בומטווונוכז מווע ווכנ אזזכנג	51,490,079	27,454,406	26,053,122	5,444,957

YTD ActualPrior YTD ActualOperating Activities:Increase in net assets1,258,5812,304,263Adjustments to recordie net cash flows from operations:477,313466,223Depreciation and amortization477,313466,223Loss on disposil of assets00Forgivess of PPP Refundable Advance00Unrealized (gain)/loss on investments(17,559)(6,551)Contages in operating assets and liabilities:00Accounts Receivable(188,051)36,6923Inventories and Other Assets(26,777)(23,074)Accounts Receivable(188,051)36,6923Inventories and Charle Assets(26,777)(23,074)Accounts Receivable(198,057)(7,64,89)Due to Affiates(400,00)0Accounts Payable, Accrued Expenses and Accrued Benefits69,567(7,64,89)Due to Affiates(400,00)00Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Purchases of Property & Equipment(1,116,930)(554,880)Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in investing activities(1,116,930)(554,880)Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in investing activities(1,116,930)(554,880)<	Consolidated Statement of Cash Flows for the Seven Months Ended 3/31/23					
Operating Activities: Increase in net assets1.258.5812.304,263Adjustments to reconcile net cash flows from operations: Depreciation ad amortization477,313466,223Loss on disposal of assets00Degreciation ad amortization477,313466,223Loss on disposal of assets00Unrealized (gain)/loss on investments035,918Realized (gain)/loss on investments(17,589)(6,551)Contributions restricted for capital and endowment(544)0Changes in operating assets and liabilities: Accounts Receivable1,300263,386Contribution Receivable(188,051)366,523Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Acrued Expenses and Acrued Benefits69,567(76,489)Due to Affiliates(400,000)00Refundable Advance0(1,237,700)Deferred Revenue(455,528)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities(11,16,930)(554,880)Purchases of Property & Equipment Net cash provided/(used) in investing activities(12,20,689)(89,678)Purchases of Property & Equipment testricted Net cash provided/(used) in investing activities(12,20,689)(89,678)Purchases of Property & Equipment testricted Net cash provided/(used) in investing activities(12,20,689)(69,678) </th <th></th> <th></th> <th colspan="2">-</th>			-			
Increase in net assets1,258,5812,304,263Adjustments to reconcile net cash flows from operations:0Depreciation and amoritazion477,313Loss on disposal of assets0Loss on disposal of assets0Unrealized (gain)/loss on investments0Changes in operating assets and liabilities:(17,589)Accounts Receivable1,300Contributions restricted for capital and endowment(534)Contributions restricted for capital and endowment(688,051)Contribution Receivable(688,051)Contribution Receivable(688,051)Inventories and Other Assets(26,777)Prepaid Expenses39,715Accounts Pavable, Accrued Expenses and Accrued Benefits69,567Contribution Receivable0Une to Afflates(400,000)Due to Afflates(100,094)Ad44,390444,390Net cash provided/(used) by operating activities257,598Zortal Adjustments(1,200,694)Horesses of Property & Equipment(108,383)(42,132)(748,653)Purchases of Property & Equipment(108,383)Purchases of Investments(21,214)Purchases of Investments(12,20,699)(89,673)(254,880)Purchases of Investments(12,20,699)Purchases of Investments(21,212)Purchases of Property & Equipment(0O0Proceeds from Sale of Investments(12,20,699)Purchases of Investments(12,20,699) <tr< th=""><th></th><th><u>Actual</u></th><th><u>Actual</u></th></tr<>		<u>Actual</u>	<u>Actual</u>			
Increase in net assets1,258,5812,304,263Adjustments to reconcile net cash flows from operations:0Depreciation and amoritazion477,313Loss on disposal of assets0Loss on disposal of assets0Unrealized (gain)/loss on investments0Changes in operating assets and liabilities:(17,589)Accounts Receivable1,300Contributions restricted for capital and endowment(534)Contributions restricted for capital and endowment(688,051)Contribution Receivable(688,051)Contribution Receivable(688,051)Inventories and Other Assets(26,777)Prepaid Expenses39,715Accounts Pavable, Accrued Expenses and Accrued Benefits69,567Contribution Receivable0Une to Afflates(400,000)Due to Afflates(100,094)Ad44,390444,390Net cash provided/(used) by operating activities257,598Zortal Adjustments(1,200,694)Horesses of Property & Equipment(108,383)(42,132)(748,653)Purchases of Property & Equipment(108,383)Purchases of Investments(21,214)Purchases of Investments(12,20,699)(89,673)(254,880)Purchases of Investments(12,20,699)Purchases of Investments(21,212)Purchases of Property & Equipment(0O0Proceeds from Sale of Investments(12,20,699)Purchases of Investments(12,20,699) <tr< td=""><td>Operating Activities:</td><td></td><td></td></tr<>	Operating Activities:					
Adjustments to reconcile net cash flows from operations: 477,313 466,223 Depreciation and amortization 477,313 466,23 Loss on disposal of assets 0 0 Progivess of PPP Refundable Advance 0 0 Unrealized (gain)/loss on investments 0 35,918 Realized (gain)/loss on investments (17,589) (6,551) Contributions estricted for capital and endowment (534) 0 Changes in operating assets and liabilities: - - Accounts Receivable 1,300 263,386 Contribution Receivable (688,051) 366,523 Inventories and Other Assets (26,777) (23,074) Prepaid Expenses 39,715 3,600 Accounts Payable, Accrued Expenses and Accrued Benefits 69,557 (76,489) Due to Affliates (400,000) 0 (1,237,700) Deferred Revenue (455,928) 652,152 Total Adjustments (1,000,984) 444,390 Net cash provided/(used) by operating activities 257,598 2,748,653 Investing Activities: 0 0 0 Pur		1.258.581	2.304.263			
Depreciation and amortization477,313466,223Loss on disposal of assets00Forgivess of PP Refundable Advance00Unrealized (gain)/loss on investments(17,589)(6,551)Contribution restricted for capital and endowment(33)0Changes in operating assets and liabilities:1,300263,386Accounts Receivable(688,051)366,923Inventories and Other Assets(26,777)(22,074)Prepaid Expenses33,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)00Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment(108,383)(42,132)Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,330)(554,880)Financing Activities:(1,220,689)(89,678)On consets from contributions restricted for capital and endowment00Net cash provided/(used) in investing activities(1,116,330)(554,880)Financing Activities:(1,220,689)(0,020)0Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in investing activities <td></td> <td>_,</td> <td>_,,</td>		_,	_,,			
Loss on disposal of assets00Forgivess of PPP Refundable Advance00Unrealized (gain/loss on investments035,918Realized (gain/loss on investments(17,589)(6,551)Contributions restricted for capital and endowment(534)0Changes in operating assets and liabilities:1,300263,386Accounts Receivable(688,051)366,923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)00Refundable Advance0(1,23,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment - Restricted00Proceeds from Sale of Investments(1,220,689)(49,78)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:100Proceeds from Cash ed for capital and endowment00Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:100Net cash provided/(used) in investing activities59,6910Net cash provided/(used) in financing activities59,6910<		477.313	466.223			
Forgivess of PPP Refundable Advance00Unrealized (gain)/loss on investments035,918Realized (gain)/loss on investments(17,589)(6,551)Contributions restricted for capital and endowment(534)0Changes in operating assets and liabilities:1,300263,386Accounts Receivable(688,051)366,923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)00Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Purchases of Property & Equipment - Restricted00Net cash provided/(used) by operating activities(1,220,689)(89,678)Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:Proceeds form Contributions restricted for capital and endowment00Net cash provided/(used) in investing activities(1,120,689)(89,678)Net cash provided/(used) in investing activities59,6910Net cash provided/(used) in investing activities59,6910Net cash provided/(used) in financing activities59,6910Net tash pro						
Unrealized (gain)/loss on investments035,918Realized (gain)/loss on investments(17,589)(6,551)Contribution restricted for capital and endowment(534)0Changes in operating assets and liabilities:1,300263,386Accounts Receivable(688,051)366,923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,23,770)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment(108,383)(42,132)Purchases of Investments212,14276,931Purchases of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Finacing Activities:100Proceeds from Line of Credit00Net cash provided/(used) in financing activities59,6910Net cash provi		0	0			
Realized (gain)/loss on investments(17,589)(6,551)Contributions restricted for capital and endowment(534)0Changes in operating assets and liabilities:1,300263,386Accounts Receivable(688,051)366,923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment(108,383)(42,132)Purchases of Investments212,14276,931Purchases of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Finacing Activities:000Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in investing activities59,6910Net cash provided/(used) in investing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net tash provided/(used) in financing activities <td< td=""><td></td><td>0</td><td>35,918</td></td<>		0	35,918			
Contributions restricted for capital and endowment(534)0Changes in operating assets and liabilities:Accounts Receivable1,300263,386Contribution Receivable(688,051)366;923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affitates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net cash provided/(used) in investing activities212,14276,931Purchases of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities59,6910Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910<		(17.589)				
Changes in operating assets and liabilities:Accounts Receivable1,300263,386Contribution Receivable(26,777)(22,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:900Purchases of Property & Equipment - Restricted00Net cash provided/(used) in investing activities212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:9,69100Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net tash provided/(used) in financing activiti						
Accounts Receivable1,300263,386Contribution Receivable(688,051)366,923Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affiliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:000Purchases of Property & Equipment(108,383)(42,132)Purchases of Investments(1,22,689)(89,678)Net cash provided/(used) in investing activities(1,216,930)(554,880)Financing Activities:100Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in investing activities59,6910Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used)						
Contribution Receivable (688,051) 366,923 Inventories and Other Assets (26,777) (23,074) Prepaid Expenses 39,715 3,601 Accounts Payable, Accrued Expenses and Accrued Benefits 69,567 (76,489) Due to Affiliates (400,000) 0 Refundable Advance 0 (1,237,700) Deferred Revenue (455,928) 652,152 Total Adjustments (1,000,984) 444,390 Net cash provided/(used) by operating activities 257,598 2,748,653 Investing Activities: 2 0 0 Purchases of Property & Equipment - Restricted 0 0 0 Net Cash provided/(used) by operating activities 212,142 76,931 0 Purchases of Property & Equipment - Restricted 0 0 0 Net Cash provided/(used) in investing activities (1,116,930) (554,880) Financing Activities: 1 0 0 Proceeds from contributions restricted for capital and endowment 0 0 0 Net cash provided/(used) in investing		1,300	263,386			
Inventories and Other Assets(26,777)(23,074)Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:200Purchases of Property & Equipment - Restricted00Net cash provided/(used) in investing activities212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash and Cash Equivalents(799,642)2,193,774						
Prepaid Expenses39,7153,601Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:900Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted000000Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from Line of Credit00Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Accounts Payable, Accrued Expenses and Accrued Benefits69,567(76,489)Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:257,5982,748,653Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Cash provided/(used) in investing activities212,14276,931Purchases of Investments(1,220,689)(88,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from Caredit for capital and endowment00Net cash provided/(used) in financing activities59,6910Net inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Due to Affliates(400,000)0Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted000Net Cash provided/(used) in investing activities212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from Line of Credit00Net proceeds from Line of Credit00Net cash provided/(used) in financing activities59,6910Net ach provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Refundable Advance0(1,237,700)Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:108,383)(42,132)Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net ash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Deferred Revenue(455,928)652,152Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:257,5982,748,653Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net tor/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Total Adjustments(1,000,984)444,390Net cash provided/(used) by operating activities257,5982,748,653Investing Activities:257,5982,748,653Purchases of Property & Equipment - Restricted00Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:000Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569		-				
Net cash provided/(used) by operating activities257,5982,748,653Investing Activities: Purchases of Property & Equipment Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities: Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569		(455,528)	052,152			
Investing Activities:Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:Proceeds from contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net lnc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Total Adjustments	(1,000,984)	444,390			
Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:00Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Net cash provided/(used) by operating activities	257,598	2,748,653			
Purchases of Property & Equipment(108,383)(42,132)Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:00Proceeds from Contributions restricted for capital and endowment00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Investing Activities					
Purchases of Property & Equipment - Restricted00Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569		(108 383)	(12 132)			
Net Change in Note Recievable0(500,000)Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net cash provided/(used) in financing activities59,6910Net cash provided/(used) in financing activities59,6910Net lnc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Proceeds from Sale of Investments212,14276,931Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Purchases of Investments(1,220,689)(89,678)Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities:00Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	-					
Net cash provided/(used) in investing activities(1,116,930)(554,880)Financing Activities: Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Financing Activities:Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569						
Proceeds from contributions restricted for capital and endowment00Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569		() ,	()			
Net proceeds from Line of Credit00Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Financing Activities:					
Net change in Lease obligations59,6910Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Proceeds from contributions restricted for capital and endowment	0	0			
Net cash provided/(used) in financing activities59,6910Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Net proceeds from Line of Credit	0	0			
Net Inc/(Dec) in Cash and Cash Equivalents(799,642)2,193,774Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Net change in Lease obligations	59,691	0			
Cash and Cash Equivalents, beginning of period8,189,2166,419,569	Net cash provided/(used) in financing activities	59,691	0			
	Net Inc/(Dec) in Cash and Cash Equivalents	(799,642)	2,193,774			
Cash and Cash Equivalents, end of period7,389,5748,613,343	Cash and Cash Equivalents, beginning of period	8,189,216	6,419,569			
	Cash and Cash Equivalents, end of period	7,389,574	8,613,343			