

SLFRF Compliance Report - SLT-0577 - P&E Report - Q1 2023

Report Period : Quarter 1 2023 (January-March)

Recipient Profile

Recipient Information

Recipient UEI	F8GRJ6J3GV28
Recipient TIN	396005720
Recipient Legal Entity Name	Milwaukee County, Wisconsin
Recipient Type	Metro City or County
FAIN	
CFDA No./Assistance Listing	
Recipient Address	901 N. 9th Street
Recipient Address 2	
Recipient Address 3	
Recipient City	Milwaukee
Recipient State/Territory	WI
Recipient Zip5	53233
Recipient Zip+4	
Recipient Reporting Tier	Tier 1. States, U.S. territories, metropolitan cities and counties with a population that exceeds 250,000 residents
Base Year Fiscal Year End Date	12/31/2019
Discrepancies Explanation	
Who approves the budget in your jurisdiction?	Legislature + Executive
Is your budget considered executed at the point of obligation?	No
Is the Recipient Registered in SAM.Gov?	Yes

Project Overview

Project Name: Trauma Response Program

Project Identification Number	1AR08
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$19,721,200.00
Total Cumulative Obligations	\$12,295.89
Total Cumulative Expenditures	\$12,295.89
Current Period Obligations	\$11,743.18
Current Period Expenditures	\$11,743.18
Project Description	The Trauma Response project will include the development of crisis beds in the community for those who are experiencing various forms of trauma or going through a mental health crisis. This project is a partnership between Housing Services (HS) and Behavioral Health Services (BHS) within the Milwaukee County Department of Health and Human Services. HS will locate and rehabilitate a facility to house these crisis beds in partnership with a private real estate developer. BHS will play a key role in providing crisis services to participants of the program. The HS Homeless Outreach team will respond to individuals who are actively engaged in a mental health crisis and provide immediate shelter.

Project Name: Safer Milwaukee Program

Project Identification Number	1AR11
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$550,000.00
Total Cumulative Obligations	\$633.49
Total Cumulative Expenditures	\$633.49
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
	The Safer Milwaukee project will provide support for non-law enforcement crisis response. The County's Trauma Response Team (TRT) consists of two care coordinators under the supervision of a clinician. This unit has worked first shift in alignment with the Milwaukee Police Department (MPD) since 2015 and with additional community partners since 2018. The TRT receives referrals from MPD and community partners after an officer or community member recognizes that a youth may have been

Project Description	exposed to or witnessed a potentially traumatic event. Community partners include the Office of Violence Prevention, District Attorney's Office, Sojourner Family Peace Center, and the Milwaukee Fire Department. TRT clinicians contact the referred families with the goal of offering support and providing recommendations for additional help as guided by the parameters of comfort expressed by each family. The service can include information on an array of mental health services in the community, psychoeducational information on trauma and possible trauma-related symptoms, and recommendations and/or referrals to community providers.
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Project Name: Milwaukee Market Match

Project Identification Number	1AR24
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,100,000.00
Total Cumulative Obligations	\$138,666.96
Total Cumulative Expenditures	\$138,666.96
Current Period Obligations	\$47,309.06
Current Period Expenditures	\$47,309.06
Project Description	The Milwaukee Market Match (MMM) project increases the purchase and consumption of locally grown fruits and vegetables by accepting SNAP/EBT (FoodShare) benefits at Milwaukee County farmers markets. The MMM program provides matching dollars to individuals and families participating in FoodShare to purchase additional fruits and vegetables at participating farmers markets. Match dollars are capped at \$20 a day per participant. By providing incentives at the point of purchase, Wisconsin grown produce is made more affordable by doubling the value of the customer's transaction. This promotes equitable economic investment by increasing the income of small family produce farmers, many of whom are Milwaukee County residents.

Project Name: Affordable Housing Development

Project Identification Number	1AR25
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$15,000,000.00
Total Cumulative Obligations	\$9,294.03
Total Cumulative Expenditures	\$9,294.03
Current Period Obligations	\$6,452.76
Current Period Expenditures	\$6,452.76

Project Description	The Affordable Housing Development project will increase the supply of affordable housing in Milwaukee County's suburban municipalities and is operated in a similar fashion to the County's existing HOME Program operated by the Housing Division. ARPA funds are used as gap financing for projects that have identified other sources of funding to be used as leverage including Low Income Housing Tax Credits. The Housing Division will have a rolling Request for Proposal for qualified real estate developers. The Division will primarily use this list to assist in the development of projects and will also prioritize the use of developers of color.
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Project Name: Foreclosure Rehabilitation

Project Identification Number	1AR26
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$3,000,000.00
Total Cumulative Obligations	\$75,596.60
Total Cumulative Expenditures	\$75,596.60
Current Period Obligations	\$54,699.47
Current Period Expenditures	\$54,699.47
Project Description	The Foreclosure Rehabilitation project rehabilitates foreclosed properties that Milwaukee County controls due to tax delinquencies. The Housing Division partners with the Milwaukee County Treasurer, and the Milwaukee County Economic Development Division to rehabilitate these properties and prioritize the sale once completed to first time homebuyers and when possible prioritizing BIPOC homeownership. This initiative ensures anyone who loses their home in foreclosure receives housing assistance and basic needs assistance as a part of the foreclosure process. Families receive a housing subsidy and assistance with finding alternative affordable housing. The Housing Division will expand its Opportunity Knocks program which pairs residents of the House of Corrections with contractors to receive on the job training.

Project Name: Early Childhood & Family Engagement

Project Identification Number	1AR32
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,538,636.00
Total Cumulative Obligations	\$45,857.69
Total Cumulative Expenditures	\$45,857.69
Current Period Obligations	\$5,759.73

Current Period Expenditures	\$5,759.73
Project Description	The Early Childhood & Family Support project helps children thrive and gives families techniques to help enhance their child's development and learning potential. This is especially important for families who have been underserved and under-resourced. Due to the COVID-19 pandemic, child and family-focused pandemic recovery supports are essential to address potential risks to child development due to social and economic stressors. Families who benefit from the services, resources, and programs will take part in selecting the organizations that will facilitate the projects as part of a "Participatory Budgeting" process, which allocates resources by involving community members to share power and decision-making with government entities. Through this process, the project will ensure resources are acceptable, accessible, and meet their needs in a way that is relevant and promotes equity. Partners participating in this project include Milwaukee County DHHS Birth to Three Program, the City of Milwaukee Office of Early Childhood Initiatives, Hear WI, the United Community Center, and local mission-aligned community-based organizations.

Project Name: Childhood, Youth, and Family Services (CYFS) and Community Continuum Expansion

Project Identification Number	1AR33
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$4,076,974.00
Total Cumulative Obligations	\$3,286.37
Total Cumulative Expenditures	\$3,286.37
Current Period Obligations	\$2,500.44
Current Period Expenditures	\$2,500.44
Project Description	The CYFS and Community Continuum Expansion project expands the continuum of services within the secure youth detention center and the community for justice involved youth and their families. The project will address an urgent need to build staff and programming capacity within CYFS and increase programming for young people who need it most. Funding provides critical resources to 1) expedite implementation of the developing Champions Make Change (CMC) program; 2) expand programming for youth in both secure care and the community including dedicated credible messengers; 3) reduce the amount of time young people are in detention waiting for services; and, 3) improve outcomes for committed youth.

Project Name: Girls Programming & Programming for Special Populations in CYFS

Project Identification Number	1AR34
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services

Status To Completion	
Adopted Budget	\$2,950,000.00
Total Cumulative Obligations	\$31,367.34
Total Cumulative Expenditures	\$31,367.34
Current Period Obligations	\$30,499.69
Current Period Expenditures	\$30,499.69
Project Description	<p>The Girls Programming & Programming for Special Populations in Childhood, Youth and Family Services (CYFS) project supports the development, implementation, and engagement of community partners to provide services for girls and other special populations of justice involved youth. Youth in the special populations will include youth who are in multiple systems of care such as children in disability programs, child welfare, youth justice, behavioral health, and youth who identify as LGBTQIA+. Services will counteract social isolation and other harmful effects of the COVID-19 pandemic, particularly African American girls who are disproportionately at risk, adjudicated, and placed out of home in the Milwaukee County youth justice system. The project supports comprehensive, gender responsive services for girls including: 1) prevention and intervention services through new and growing partnerships with grassroots community-based organizations best positioned to serve these girls and address the root causes of behavioral problems; 2) programming for girls in secure care; and 3) expanded community-based alternatives to incarceration to prevent harmful placements.</p>

Project Name: Milwaukee County ARPA Evaluation

Project Identification Number	1AR23
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$4,000,000.00
Total Cumulative Obligations	\$141.45
Total Cumulative Expenditures	\$141.45
Current Period Obligations	\$141.45
Current Period Expenditures	\$141.45
Project Description	<p>The Office of Strategy, Budget, and Performance will contract with an entity to design and conduct an evaluation plan for strategies funded through ARPA. The evaluation partner will support federal reporting activities. The evaluation contract will allow Milwaukee County to analyze data to measure short, intermediate, and long-term progress toward meeting the programmatic goals of ARPA investments and achieving Milwaukee County's racial and health equity vision. The evaluation plan will allow Milwaukee County to establish data collection systems and processes to measure and report the impact of ARPA investments.</p>

Project Name: Department of Health & Human Services ARPA Administrative Support

Project Identification Number	1AR37
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$896,500.00
Total Cumulative Obligations	\$5,182.94
Total Cumulative Expenditures	\$5,182.94
Current Period Obligations	\$5,182.94
Current Period Expenditures	\$5,182.94
Project Description	The Department of Health and Human Services (DHHS) ARPA Administrative support provides funding for four positions to maintain reliable planning, monitoring, evaluation, accountability, and reporting of projects across DHHS. The positions support services including affordable housing, expansion of senior meals, vaccine outreach, enhanced Adult Protective Services, and mental health initiatives designed to address the root causes of violence, substance abuse, and other mental health issues as well as neighborhood redevelopment around the Marcia P. Cogg Human Services Center.

Project Name: Office of Emergency Management Tornado Sirens Upgrade & Replacement

Project Identification Number	WY010701
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,665,283.00
Total Cumulative Obligations	\$416,320.75
Total Cumulative Expenditures	\$416,320.75
Current Period Obligations	\$416,320.75
Current Period Expenditures	\$416,320.75
Project Description	The Milwaukee County Office of Emergency Management (OEM) will upgrade and replace Milwaukee County's tornado sirens due to age and rising maintenance costs. The frequency of siren malfunctions continue to grow, causing funding to be diverted from other areas in OEM to cover the maintenance costs. The sirens are a vital component in Milwaukee County's ability to provide early warning to citizens of approaching life threatening weather events. OEM will replace all hardware components at all 58 siren sites.

Project Name: 800 MHz Microwave Backhaul Replacement

Project Identification Number	WY010702

Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$3,588,433.00
Total Cumulative Obligations	\$897,108.25
Total Cumulative Expenditures	\$897,108.25
Current Period Obligations	\$897,108.25
Current Period Expenditures	\$897,108.25
Project Description	Milwaukee County will replace the 800 MHz microwave backhaul for its Countywide public safety radio system, due to end of life and end of support from the current vendor. Without replacement of this microwave backhaul, the result would be a significant risk of failure, that would directly impact the integrity of the Countywide radio system and public safety operations. The microwave backhaul serves as a closed loop network for the OASIS radio system, and this microwave network is used for data communications from site to site for simulcast operations. Simulcast is what allows the radio system to activate all 10 radio sites at the same time, providing countywide coverage. The result of simultaneous activation of the OASIS radio sites is countywide radio coverage to over 80 agencies within Milwaukee County, and over 189 agencies OASIS system wide. The backhaul replacement is critical to the successful operation of the OASIS system and allows the County to continue to maintain the OASIS system into the future with parts availability and support.

Project Name: Medical Examiner Mass Spectrometer

Project Identification Number	WY011801
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$500,000.00
Total Cumulative Obligations	\$415,810.10
Total Cumulative Expenditures	\$415,810.10
Current Period Obligations	\$415,810.10
Current Period Expenditures	\$415,810.10
Project Description	The Toxicology Laboratory of the Medical Examiner's Office will purchase an LC-QToF (Liquid Chromatograph Quadrupole Mass Spectrometer with a Time of Flight Detector) to support the screening capabilities of the lab. The lab currently has one instrument and needs to replicate that instrumentation to keep up with an increasing case load. The Toxicology Laboratory serves as an essential service provider as Milwaukee County continues to fight the opioid epidemic. The addition of an LC-QToF to the Toxicology Laboratory will decrease turnaround time and provide accurate and timely results in the death investigations that fall under the purview of the Medical Examiner's Office.

	The equipment will also provide additional revenue through laboratory requests from other clients who provide revenue for services offered by the Medical Examiner's Office.
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Project Name: Milwaukee County Parks Building Occupancy Controls

Project Identification Number	WY012309
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$249,600.00
Total Cumulative Obligations	\$380.00
Total Cumulative Expenditures	\$380.00
Current Period Obligations	\$380.00
Current Period Expenditures	\$380.00
Project Description	The Milwaukee County Parks Department will address building occupancy automation and remote boiler operations so that facilities can be better managed by staff. Currently, these functions are performed in person by an individual who also has many concurrent work responsibilities. Installing boiler operating controls optimizes the efficiencies by utilizing outdoor temperature values to adjust the system temperatures remotely. These boiler control upgrades can also buy years of reduced costs and downtime associated with invisible problems such as worn piping erosion often found near the existing valves. This proposal has a Return on Investment (ROI) period of five years. Installation of 52 boiler controls at \$250,000 in costs would reduce the energy and staff use by \$50,000 per year, providing an Return on Investment (ROI) in five years and resulting in ongoing savings beyond the five-year timeline.

Project Name: Milwaukee County Parks King Community Center Building Exterior Improvements

Project Identification Number	WY012303
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,377,273.00
Total Cumulative Obligations	\$8,182.35
Total Cumulative Expenditures	\$8,182.35
Current Period Obligations	\$8,182.35
Current Period Expenditures	\$8,182.35
	The Milwaukee County Parks Department will enhance energy efficiency and attractiveness of the King Community Center by repairing the building exterior to include: 1) façade enhancements, 2) roof replacement, 3) window and door replacement, and 4) other deferred maintenance and insulation. The King Community Center was designed in the

Project Description	early 1970s and the façade has not been updated since 1976. This project addresses deferred maintenance as part of the Milwaukee County capital plan. It is expected to result in cost savings through energy efficiency as well as reduced need for routine exterior repairs. Improvements to the building may also result in increased annual memberships and revenue. The majority of members of the center are people of color, and the investment in health outcomes in this project focuses on achieving racial equity by boosting the health outcomes of the population that the community center serves.
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Project Name: Milwaukee County Parks Golf Course Irrigation & Cart Path Construction

Project Identification Number	WY012305
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$5,850,000.00
Total Cumulative Obligations	\$37,447.65
Total Cumulative Expenditures	\$37,447.65
Current Period Obligations	\$37,447.65
Current Period Expenditures	\$37,447.65
Project Description	The Milwaukee County Parks Department will replace the irrigation systems at Lake, Warnimont, Noyes, and Zablocki golf courses and install cart paths at Whitnall and Dretzka golf courses. The project will remedy the failing infrastructure and grow direct revenue for the Parks Department. The condition of the golf courses and amenities offered directly correlates to the revenue that each course can generate. The Parks Department will replace obsolete irrigation infrastructure with a modern, efficient infrastructure that will reduce staff time due to manual watering, ongoing maintenance, and utility operating expenses. Additionally, this project proposes to install cart paths at courses scheduled to experience infrastructure improvements to take advantage of already in-progress capital projects. Cart paths are important because they increase the number of days that golf carts can be rented which grows direct revenue for the department.

Project Name: Milwaukee County Parks System Wide Steam Boiler Replacements

Project Identification Number	WY012307
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,340,000.00
Total Cumulative Obligations	\$6,087.60
Total Cumulative Expenditures	\$6,087.60
Current Period Obligations	\$6,087.60

Current Period Expenditures	\$6,087.60
Project Description	The Milwaukee County Parks Department will replace six steam boiler systems. Operating this type of heating system is labor intensive and require constant attention from staff. Failed steam boilers are also prone to explosion. The rate of failure of these systems increases as they age. One of the six existing steam boilers will be addressed as part of the collaborative project with Milwaukee Metropolitan Sewerage District to enhance Jackson Park, and the remaining five remaining steam boilers that will be replaced are the 1) Lake Park Service Yard building, 2) Wilson Park Boat house, 3) Center Street Park Pavilion, 4) Parks Maintenance at 68th and State St., and 5) Pulaski Milwaukee Pavilion. In the short term, the Parks Department estimates \$40,000 of maintenance cost savings per year and earned revenue at two pavilions of \$42,000 per year. Enhancing the two rental facilities at Wilson Park and Pulaski Park will increase rental revenue.

Project Name: Milwaukee County Parks Energy Efficient Light Fixture Upgrades

Project Identification Number	WY012308
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$3,000,000.00
Total Cumulative Obligations	\$3,325.00
Total Cumulative Expenditures	\$3,325.00
Current Period Obligations	\$3,325.00
Current Period Expenditures	\$3,325.00
Project Description	The Milwaukee County Parks Department will replace inefficient and aging lighting throughout the park system with new LED fixtures to improve the safety for park users within parks and parkways. The new LED fixtures will be installed along parkways, interior park pathways, and fixtures within buildings. The Parks Department staff will address light fixtures that are in the most urgent need of attention, and which need to be upgraded. The Parks Department budgeted to expend \$1.6 million on electric utility charges in 2022. General estimates are that lighting comprises between 20 percent to 25 percent of the electrical bill. The project will result in reduced energy usage, fewer greenhouse gas emissions and reduced need for staff repairs and standard maintenance. Estimated savings range from 10 percent to 40 percent in electrical costs for replaced fixtures.

Project Name: Milwaukee County Zoo Network Upgrade & Modernization

Project Identification Number	WY082601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	

Adopted Budget	\$1,228,920.00
Total Cumulative Obligations	\$163,000.00
Total Cumulative Expenditures	\$163,000.00
Current Period Obligations	\$163,000.00
Current Period Expenditures	\$163,000.00
Project Description	The Milwaukee County Zoo (Zoo) will upgrade and modernize its network infrastructure including the installation of fiber ring for redundancy and increased capacity, network cabling for wireless access points, and wireless access points to improve wireless coverage. For the Milwaukee County Information Management Services Department, network improvements are required to address current stability issues caused by aging as well as damaged fiber network and remediate coverage gaps. For the Zoo, the modernized network will provide support for operational processes, including Animal Care, Security, the Point-of-Sale (POS) system, and provide a platform for future service growth. Network improvements will improve operational effectiveness via a reduction in paper tracking, rework, and staff time. Improvements in these operational activities also reduce animal health and welfare risks.

Project Name: Flexible Housing Subsidy Pool Administration

Project Identification Number	1AR02AR601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$20,562.22
Total Cumulative Obligations	\$20,562.22
Total Cumulative Expenditures	\$20,562.22
Current Period Obligations	\$20,562.22
Current Period Expenditures	\$20,562.22
Project Description	Milwaukee County administers the Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid) and the Flexible Housing Subsidy Pool & Services for Unhoused Persons. These two projects provide immediate housing access and offers voluntary services once individuals are housed. The second project is for those that are currently homeless and in need of housing and case management.

Project Name: Community Engagement & Strategic Partnerships

Project Identification Number	1AR30
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$2,087,500.00
Total Cumulative Obligations	\$420,512.72

Total Cumulative Expenditures	\$420,512.72
Current Period Obligations	\$115,118.72
Current Period Expenditures	\$115,118.72
Project Description	Milwaukee County's Office of Equity will build a sustainable model for equitable community engagement that centers on community health and resilience, and that builds the leadership, organizational, and advocacy capacity of County residents and vulnerable communities to be full and equal partners in determining and implementing strategies for COVID-19 response and recovery.

Project Name: Emergency Health & Healing Campaign

Project Identification Number	1AR10AR112
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$233,600.00
Total Cumulative Obligations	\$207,480.07
Total Cumulative Expenditures	\$207,480.07
Current Period Obligations	\$146,007.89
Current Period Expenditures	\$146,007.89
Project Description	Milwaukee County will invest in a public awareness campaign about behavioral health issues while also making the public aware of services available through the Department of Health & Human Services, Behavioral Health Services (BHS). This campaign promotes and increases awareness about non-law enforcement community supports/responses and preventative/upstream services provided by BHS. The project will focus on providing awareness that supports the DHHS “No Wrong Door” initiative with an emphasis on neighborhoods hardest hit by COVID-19. Additionally, the project will have a primary focus on behavioral health and substance use disorder prevention, outreach, impact, and service navigation to include any efforts that decrease trauma and the impact of trauma for individuals and families. Funds will support agencies and organizations with innovative efforts that support community outreach and healing.

Project Name: Emergency COVID-19 Response Q1FY22

Project Identification Number	1.7Q1FY22
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)
Status To Completion	Completed
Adopted Budget	\$39,235.86
Program Income Earned	\$0.00

Program Income Expended	\$0.00
Total Cumulative Obligations	\$39,235.86
Total Cumulative Expenditures	\$39,235.86
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The Emergency COVID-19 Response project funded communications activities that informed internal and external stakeholders of transitional requirements related to evolving COVID-19 burden.
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	18 Dis Imp HHs residing in the U.S. territories or receiving services
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The objective of the communications contract was to develop public messaging and recommendations for the latter stages of the COVID-19 pandemic as the status transitioned into an endemic. Communications service providers made recommendations for dissemination of internal and external messaging as mitigation strategies were reduced and public spaces opened with fewer restrictions.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Communications to the public and internal stakeholders were aligned with current CDC recommendations, as well as local data analysis on how COVID was affecting Milwaukee County.

Project Name: Digital Transformation: Evaluation

Project Identification Number	WY0726011
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$500,000.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	Milwaukee County will establish a digital transformation assessment project, with the output of an executable roadmap of follow-on projects. This assessment will allow Milwaukee County to use the full capability of existing information systems, to avoid operational inefficiencies coupled with increased expenses. The roadmap for Milwaukee County is necessary to identify projects to transform traditional manual process to modern, automated, or digitized processes. The County will contract the assessment for the third party's experience across other governmental organizations, knowledge of best practices, and the ability to easily work across departments during an assessment.

Project Name: Safe Routes to Parks Program

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Project Identification Number	WY012301
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,287,000.00
Total Cumulative Obligations	\$11,835.45
Total Cumulative Expenditures	\$11,835.45
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The Safe Routes to Parks program is a targeted investment to improve pedestrian safety and decrease reckless driving in and near our parks. As an amenity that is dispersed throughout Milwaukee neighborhoods – and, in many cases, adjacent to schools and other community gathering places – providing safe access to parks is critical to ensuring that the benefits of these greenspaces are able to be realized by all citizens. This funding will help provide pedestrian safety measures like curb extensions, raised crosswalks, crosswalk painting and signage, as well as collaboration with the City of Milwaukee for City rights of way.

Project Name: Crime Prevention Through Environmental Design Program

Project Identification Number	WY012302
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,149,500.00
Total Cumulative Obligations	\$6,150.30
Total Cumulative Expenditures	\$6,150.30
Current Period Obligations	\$6,150.30
Current Period Expenditures	\$6,150.30
Project Description	Crime Prevention Through Environmental Design (CPTED) is an urban design strategy that focuses on addressing issues with the built environment in order to deter criminal activity and improve public safety. This proposal focuses on aspects of the built environment within Milwaukee County Parks that will improve visibility and access to parks in order to deter gun violence and criminal activity. Placement and alignment of physical improvements are selected not only to prevent criminal activity in the immediate area, but also to reduce criminal activity in the surrounding area. This includes alteration of existing landscaping and the physical elements of parks that limit visibility, the improvement of park lighting to improve visibility, installation of motion sensor lighting controls on buildings, addition of traffic control features like bollards and gates, and the removal and regrading of vacant facilities.

Project Name: Purchase & Replace Kitchen Equipment & Traying Station in Correction Facilities

Project Identification Number	WY06250
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$6,268,000.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The Superintendent House of Correction, Sheriff's Office, Department of Health and Human Services, and the Office of Strategy, Budget, and Performance will purchase and/or replace kitchen equipment and traying equipment across corrections facilities. This will result in reduced operating costs in the future, including reductions in annual maintenance and repair costs, as well as a reduction in the price per meal when compared to the cost that would be needed if the County's food service vendor is required to replace equipment. Replacing the kitchen and traying equipment will result in an improvement in the reliability of food service equipment, including the ability to control food temperatures. A consultant study of overall food services was conducted in 2021, and a key finding of the study included a need to replace critical kitchen equipment beyond its useful life, as necessary for continued efficient food service operations.

Project Name: Climate Action Plan & Lighting Upgrades

Project Identification Number	WY062502
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	Completed less than 50%
Adopted Budget	\$2,171,566.00
Total Cumulative Obligations	\$33.30
Total Cumulative Expenditures	\$33.30
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The project will advance the County's Climate Action 2050 initiative by delivering a comprehensive plan for the County to reduce and offset its operational greenhouse (GHG) emissions. Additionally, the project will launch a Lighting Upgrades Program to reduce the County's largest source of greenhouse gas (GHG) emissions, reducing building energy use. The project will improve energy efficiency of County lighting systems in 3 million square feet of building space, resulting in an estimated \$258,664 of energy savings per year and 611 metric tons of carbon dioxide equivalent per year. Further, the program will actively seek participation by

	women, people of color, and residents of Qualified Census Tracts to help dismantle barriers to careers in the trades. The Plan will identify GHG emission mitigation and climate adaption strategies that provide financial, equity, and health co-benefits for communities of color and other vulnerable populations.
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Project Name: Courts Backlog Initiative & Grant Management

Project Identification Number	1AR09AR601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,250,000.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	The County has experienced a historic backlog in criminal court cases as a result of the COVID-19 pandemic. The project will expedite the backlog of Milwaukee County's criminal courts, ensuring public safety, and meeting the needs of those involved in the criminal justice system by processing and disposition of pending cases.

Project Name: Senior Grants Analyst

Project Identification Number	1AR07AR601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$191,466.00
Total Cumulative Obligations	\$104,071.99
Total Cumulative Expenditures	\$104,071.99
Current Period Obligations	\$23,597.11
Current Period Expenditures	\$23,597.11
Project Description	The Senior Grants Analyst position performs oversight and project management of ARPA aid by coordinating funding allocations across the County; monitoring expenditures and documentation; satisfying fiscal and programmatic reporting requirements; and supporting supplemental grant proposals.

Project Name: In-Home Monitoring Program: Emergency COVID-19 Response 1.4 Q1FY22

Project Identification Number	1.4Q1FY22
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services

Status To Completion	Completed
Adopted Budget	\$183,876.82
Total Cumulative Obligations	\$183,876.82
Total Cumulative Expenditures	\$183,876.82
Current Period Obligations	\$56,451.62
Current Period Expenditures	\$56,451.62
Project Description	The In-Home Monitoring Program is an alternative youth detention program operated by a local community-based agency. The project expands the number of slots in this program and reduces the number of youth in the detention center that is at capacity and has a high potential of COVID-19 exposure.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	5 Imp HHs that qualify for certain federal programs
Secondary Impacted and/or Disproportionately Impacted populations	2 Imp Low or moderate income HHs or populations
Tertiary Impacted and/or Disproportionately Impacted populations	6 Imp For services to address lost instructional time in K-12 schools
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The program includes face-to-face monitoring, group activity sessions and optional Global Positioning System (GPS) monitoring. It allows more youth to be released from the secure youth detention to the community safely and reduces their exposure to COVID-19. It decreases the census of youth in detention, reducing exposure to other youth and staff in the detention center. Each youth is assigned a Monitor who supports and monitors youth pending court and ensures compliance with court order.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The population of youth in detention has been at or near capacity since mid-2021. There have been increases in youth allegedly committing delinquent acts and delays in the court process, which are linked to the impact of the pandemic. These factors contribute to a higher census of youth in detention. The In-Home Monitoring project is an alternative to secure detention and allows more youth to be safely released from detention to their homes and communities.

Project Name: Credible Messenger Program

Project Identification Number	1AR05AR111
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$1,201,200.00
Total Cumulative Obligations	\$4,512.35

Total Cumulative Expenditures	\$4,512.35
Current Period Obligations	\$4,093.16
Current Period Expenditures	\$4,093.16
Project Description	<p>Violence among youth in the United States is a public health crisis and there has been an increase in youth activities related to gun violence, group-based violence and auto thefts. The COVID-19 pandemic has exacerbated the inequities across all social determinates of health and specifically impact justice involved youth and their families. The Credible Messenger program works with youth in the justice system, as well as youth referred from law enforcement who are engaging in high-risk activities. The Credible Messengers are individuals with lived experience who live in the same communities in which our youth live. The Credible Messengers engage the youth in mentoring and supportive activities seven days a week and are available 24 hours a day for crisis response. This program helps to target and engage youth to develop and maintain positive community connections, expand access to and knowledge of community-based services and engage youth in transformative mentoring to promote community safety. There are five community-based agencies engaged in this work in 2022 and the goal is to expand the work of these agencies moving forward to be able to engage more youth.</p>
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$0.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Secondary Impacted and/or Disproportionately Impacted populations	5 Imp HHs that qualify for certain federal programs
Tertiary Impacted and/or Disproportionately Impacted populations	14 Dis Imp Low income HHs and populations
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	<p>The Credible Messenger Program (CMP) includes five, community-based agencies trained in the Credible Messenger (CM) model. Goals and outcomes include: Youth will not receive any new charges, while receiving service. Youth engaged in a positive pro-social activity and with a positive, pro-social person, while in the program and upon completion. Youth will receive a minimum of 26 weeks/78 hours of time with the CM. Group based-violence injury/re-injury of youth will not occur while on CM caseload.</p>
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	<p>The Credible Messenger Program (CMP) targets youth in the justice system who have been negatively impacted by racial inequities across all systems, exasperated by the pandemic. Credible Messengers are individuals who work and live within the same communities as the youth and families we serve and have lived experience, which support their work in engaging the youth. The CMP aims to improve social determinants of health across Milwaukee County.</p>

Project Name: Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)

Project Identification Number	1AR02AR202
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.2-Household Assistance: Rent, Mortgage, and Utility Aid
Status To Completion	Completed less than 50%
Adopted Budget	\$1,500,000.00
Total Cumulative Obligations	\$315,787.80
Total Cumulative Expenditures	\$208,127.80
Current Period Obligations	\$31,471.00
Current Period Expenditures	\$31,471.00
Project Description	The Flexible Housing Subsidy Pool will provide flexible housing subsidies to address residents in need of emergency assistance. Eligible recipients include individuals or families dealing with homelessness, are precariously housed, or do not have a lease and are at-risk of becoming homeless. Currently, neither of these populations are eligible for emergency rental assistance through funding. The model allows families to access money for rent and housing-related needs either to prevent their homelessness. Milwaukee County is using a Housing First philosophy for prevention and housing programs, and most frequently uses a Rapid Rehousing model for families.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$136,999.80
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	4 Imp HHs that experienced increased food or housing insecurity
Secondary Impacted and/or Disproportionately Impacted populations	5 Imp HHs that qualify for certain federal programs
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	An increase in flexible rent assistance has become more important during the COVID-19 pandemic. The flexible rental assistance will provide emergency housing funds to keep individuals and families housed, while seeking stable housing. By providing immediate permanent housing options through the Housing First philosophy, other services can be offered to individuals during the housing process.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Housing is one of the main social determinates of health and the Milwaukee community has declared a shortage of affordable housing amid the COVID-19 pandemic. Data shows that approximately 75% of those being served in homeless and eviction prevention programs are African-American households. This program adheres to the Housing First philosophy to provide immediate housing access and offer voluntary services once individuals are housed which has reduced homelessness by almost 50% since 2015.
Number of households served (by program if recipient establishes multiple separate household assistance programs)	92

Project Name: Grant Accounting Services

Project Identification Number	1AR20AR601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$373,887.00
Total Cumulative Obligations	\$91,231.76
Total Cumulative Expenditures	\$91,231.76
Current Period Obligations	\$20,002.73
Current Period Expenditures	\$20,002.73
Project Description	The Milwaukee County Comptroller's Office will provide grant accounting services include the following American Rescue Plan Act related services: (1) Setting up and maintaining the grant tracking system within the accounting software, (2) Providing data and guidance to the Office of Strategy, Budget, and Performance and/or recipient department fiscal staff as needed, (3) Reviewing proposed grant claims, (4) Recording claimed expenses and revenue in the accounting system, (5) Reconciling between grant claims and the accounting system, (6) Preparing information for the external auditors including single audit (and Federal auditors if needed), (7) Answering auditor questions and/or referring auditors to the appropriate County staff to do so, (8) Preparing grant financial reports, and (9) Reviewing the compliance of County subrecipients with the American Rescue Plan Act annual and single audit requirements.

Project Name: Operational COVID-19 Mitigation Expenses

Project Identification Number	1AR03AR601
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$4,276,887.32
Total Cumulative Obligations	\$412,039.54
Total Cumulative Expenditures	\$412,039.54
Current Period Obligations	\$323,090.92
Current Period Expenditures	\$323,090.92
Project Description	Milwaukee County invested funds to support operational expenses related to COVID-19 mitigation within the Milwaukee County Courthouse, the Department of Administrative Services, and the Office of Emergency Management. These funds included protecting jurors, cleaning facilities and communicating to internal and external stakeholders.

Project Name: Emergency Health & Healing Campaign

Project Identification Number	1AR10AR112
Project Expenditure Category	1-Public Health
Project Expenditure Subcategory	1.12-Mental Health Services
Status To Completion	Cancelled
Adopted Budget	\$0.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	
Current Period Expenditures	
Project Description	Milwaukee County will invest in a public awareness campaign about behavioral health issues while also making the public aware of services available through the Department of Health & Human Services, Behavioral Health Services (BHS). This campaign promotes and increases awareness about non-law enforcement community supports/responses and preventative/upstream services provided by BHS. The project will focus on providing awareness that supports the DHHS “No Wrong Door” initiative with an emphasis on neighborhoods hardest hit by COVID-19. Additionally, the project will have a primary focus on behavioral health and substance use disorder prevention, outreach, impact, and service navigation to include any efforts that decrease trauma and the impact of trauma for individuals and families. Funds will support agencies and organizations with innovative efforts that support community outreach and healing.
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$22,500.00
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Secondary Impacted and/or Disproportionately Impacted populations	5 Imp HHs that qualify for certain federal programs
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The Emergency Health & Healing Campaign will also promote Milwaukee County’s Services ‘No Wrong Door’. The No Wrong Door model has led the way in bridging the gap in health disparities by ensuring that no matter how an individual comes in contact with Milwaukee County, there is ‘no wrong door’ for someone to enter to receive all the services they may need. The objective of the project is to increase access to mental health and public safety services by raising awareness and visibility.
Brief description of recipient’s approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	The Milwaukee County Behavioral Health division will analyze demographic data to reach audiences who’s economic, health, and trauma was most impacted during the COVID-19 Pandemic. The department will also analyze the data to identify areas within Milwaukee to target with the

	public awareness and wellness campaign. Known geographic areas of focus will be the northside and near southside of Milwaukee.
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Project Name: Right to Counsel Milwaukee

Project Identification Number	1AR01AR218
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.18-Housing Support: Other Housing Assistance
Status To Completion	Completed
Adopted Budget	\$2,749,729.00
Total Cumulative Obligations	\$2,749,729.00
Total Cumulative Expenditures	\$2,749,729.00
Current Period Obligations	\$1,304,787.81
Current Period Expenditures	\$1,304,787.81
Project Description	<p>The Right to Counsel Milwaukee (RTCM) program provides legal counsel for persons facing eviction or foreclosure in Milwaukee County. The Right to Counsel program provides tenants facing eviction who meet certain criteria such as residing in a certain zip code, meeting a specified income status, and other eligibility requirements free legal representation.</p> <p>RTCM will ensure all families facing the complex eviction process in Milwaukee County have legal counsel to negotiate disputes, access supportive services, and provide in-court advocacy. Any family unable to afford a lawyer will be represented by one of RTCM's 12 attorneys specializing in housing law. This full representation model ensures proper time to develop legal strategy and defenses for each family, research, prepare motions and discovery, pursue out-of-court resolutions and advocacy at critical court dates. The RTCM bridges a gaping void by putting Milwaukee families on equal footing in court; decreasing frivolous proceedings; and significantly reducing the public costs associated with the court, criminal justice, and human service system response to evictions.</p> <p>The RTCM program in Milwaukee County would alleviate the stress of individuals and their families being evicted as they would have legal representation to advocate for them and help them understand the eviction process from beginning to end.</p> <p>Through the RTCM program, participants will maintain or increase housing stability, experience greater income security, and receive referrals to additional housing stability resources. Outcome measures include the number and percent of represented cases and participants.</p>
Please identify the dollar amount of the total project spending that is allocated towards evidence-based interventions	\$1,444,941.19
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	2 Imp Low or moderate income HHs or populations
Secondary Impacted and/or Disproportionately Impacted	4 Imp HHs that experienced increased food or housing

populations	insecurity
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	RTCM will establish a new system to interrupt, delay or prevent eviction proceedings, improving the economic, mental and physical health of over 14,000 households. RTCM provides representation to develop legal strategy and defenses, investigate out-of-court resolutions, advocate at hearings, and address monetary damage judgments. RTCM will stabilize housing and alter an eviction culture that displaces individuals and families from their homes and neighborhoods to their lifelong detriment.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	National data shows that individuals who have been evicted are more likely to experience homelessness and extended usage of homeless shelters, lose their jobs, and have children who become chronically absent from school after eviction occurs. RTCM will serve households and communities disproportionately impacted by COVID-19 including households that reside in Qualified Census Tracts and households that experienced unemployment or increased unemployment.
Number of households served (by program if recipient establishes multiple separate household assistance programs)	240

Project Name: Flexible Housing Subsidy Pool & Services for Unhoused Persons

Project Identification Number	1AR02AR216
Project Expenditure Category	2-Negative Economic Impacts
Project Expenditure Subcategory	2.16-Long-Term Housing Security: Services for Unhoused persons
Status To Completion	Completed less than 50%
Adopted Budget	\$1,500,000.00
Total Cumulative Obligations	\$208,342.54
Total Cumulative Expenditures	\$138,827.56
Current Period Obligations	\$51,612.54
Current Period Expenditures	\$51,612.54
Project Description	The Flexible Housing Subsidy Pool will provide flexible housing subsidies to address residents in need of emergency assistance. Eligible recipients include individuals or families dealing with homelessness, are precariously housed, or do not have a lease and are at-risk of becoming homeless. Currently, neither of these populations are eligible for emergency rental assistance through other funding. One of the program goals is to provide case management services to meet families where they are and to support them in resolving their housing crisis through social service support, connection, building and strengthening networks, and financial assistance. Families experiencing homelessness will be aided in resolving barriers to housing such as a lack of stable income. Milwaukee County is using a Housing First philosophy for prevention and housing programs, and most frequently uses a Rapid Rehousing model for families.
Please identify the dollar amount of the total project	

spending that is allocated towards evidence-based interventions	\$119,311.23
Is a program evaluation of the project being conducted?	Yes
What Impacted and/or Disproportionally Impacted population does this project primarily serve?	4 Imp HHs that experienced increased food or housing insecurity
Secondary Impacted and/or Disproportionately Impacted populations	5 Imp HHs that qualify for certain federal programs
Is a program evaluation of the project being conducted?	Yes
Brief description of structure and objectives of assistance program(s), including public health or negative economic impact experienced	The flexible rental assistance will provide emergency housing funds to keep individuals and families housed, while seeking stable housing. This project provides individual-level assistance through case management services and assistance for groups of individuals through master leases to expand available shelter.
Brief description of recipient's approach to ensuring that response is reasonable and proportional to a public health or negative economic impact of Covid-19	Housing is one of the main social determinates of health and the Milwaukee community has declared a shortage of affordable housing amid the COVID-19 pandemic. Data shows that approximately 75% of those being served in homeless and eviction prevention programs are African-American households. This program adheres to the Housing First philosophy to provide immediate housing access and offer voluntary services once individuals are housed. This has reduced homelessness by almost 50% since 2015.
Number of households served (by program if recipient establishes multiple separate household assistance programs)	17

Project Name: Capital Program Management Office

Project Identification Number	103
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$500,000.00
Total Cumulative Obligations	\$205,101.64
Total Cumulative Expenditures	\$205,101.64
Current Period Obligations	\$122,823.26
Current Period Expenditures	\$122,823.26
Project Description	An ARPA Capital Program Management Office (CPMO) will be set up within the Facilities Management Division to provide overall organization of all approved ARPA capital projects through the Revenue Replacement Project Expenditure Category. This project will address Milwaukee County's backlog of capital projects and deferred maintenance. Its purpose is to establish procedures, provide oversight and controls, and provide uniform reporting of project status. Responsibilities would include project intake, assignments, record-keeping, procurement strategies, project accounting and reporting of all ARPA capital projects through the Revenue Replacement Project Expenditure Category. The CPMO shall meet regularly to provide

	oversight and guidance to the executing of approved projects. Funds will provide supplementary external resources, which will be procured via the County's standard bid process, to establish and operate the CPMO.
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Project Name: Premium Pay for Correction Officer Staff

Project Identification Number	102
Project Expenditure Category	6-Revenue Replacement
Project Expenditure Subcategory	6.1-Provision of Government Services
Status To Completion	
Adopted Budget	\$4,039,955.00
Total Cumulative Obligations	\$0.00
Total Cumulative Expenditures	\$0.00
Current Period Obligations	\$0.00
Current Period Expenditures	\$0.00
Project Description	This allocation will address pay and retention within Correctional Officer positions through premium pay increases in response to recent and significant increases in vacancies. Funds will allow for implementation of a \$3.00 per hour premium pay increase for eligible Correction Officer staff in the House of Correction, Sheriff's Office, and Department of Health and Human Services effective to ensure stabilization of county services.

Subrecipients

Subrecipient Name: United Way of Greater Milwaukee & Waukesha County, Inc.

TIN	390806190
Unique Entity Identifier	
POC Email Address	
Address Line 1	225 W Vine Street
Address Line 2	
Address Line 3	
City	Milwaukee
State	WI
Zip	53212
Zip+4	3935
Entity Type	Subrecipient
Is the Recipient Registered in SAM.Gov?	Yes

Subrecipient Name: Hope House of Milwaukee, Inc

TIN	
Unique Entity Identifier	D8XHDXNA5KU1
POC Email Address	wendyw@hopehousemke.org
Address Line 1	209 W Orchard Street
Address Line 2	P.O. Box 04095
Address Line 3	
City	Milwaukee
State	WI
Zip	53204
Zip+4	2957
Entity Type	Subrecipient
Is the Recipient Registered in SAM.Gov?	Yes

Subrecipient Name: St. Catherine's of Hope LLC

TIN	872342162
Unique Entity Identifier	
POC Email Address	
Address Line 1	1032 E Knapp Street
Address Line 2	
Address Line 3	
City	Milwaukee

State	WI
Zip	53202
Zip+4	
Entity Type	Contractor
Is the Recipient Registered in SAM.Gov?	No
In the preceding fiscal year, did recipient receive 80% or more of its annual gross revenue from federal funds?	No
In the preceding fiscal year, did recipient receive \$25 million or more of its annual gross revenue from federal funds?	No

Subawards

Subward No: contract1391

Subaward Type	Contract: Definitive Contract
Subaward Obligation	\$215,874.00
Subaward Date	3/1/2022
Place of Performance Address 1	1032 E Knapp Street
Place of Performance Address 2	
Place of Performance Address 3	
Place of Performance City	Milwaukee
Place of Performance State	WI
Place of Performance Zip	53202
Place of Performance Zip+4	
Description	St. Catherine's of Hope LLC (St. Catherine's) provides women of diverse talents and needs stable, affordable housing for as long, or as brief, as needed. Ten units will be master leased, providing transitional family units at St. Catherine's. Families will be referred via the Family Initiative and placed in master leased units. The lease agreement details that Milwaukee County is the lessee. Families are provided case management services by Hope House staff. Outcomes include: 70% prevention rate of those families that enter the program do not become homeless within a year of leaving the program and 85% retention rate of those families housed within the program do not become homeless again within a year of leaving the program.
Subrecipient	St. Catherine's of Hope LLC
Period of Performance Start	3/1/2022
Period of Performance End	12/31/2023

Subward No: 4021960500

Subaward Type	Grant: Lump Sum Payment(s)
Subaward Obligation	\$2,749,729.00
Subaward Date	9/1/2021
Place of Performance Address 1	225 W Vine Street
Place of Performance Address 2	
Place of Performance Address 3	
Place of Performance City	Milwaukee
Place of Performance State	WI
Place of Performance Zip	53212
Place of Performance Zip+4	3935
	United Way provides fiscal agent services to Legal Aid Society for legal representation in evictions for eligible

Description	Description households through RTCM. Legal Aid Society of Milwaukee leads program intake, legal advice and representation, training, and collaboration with Milwaukee County Small Claims Court. RTCM establishes a new system to interrupt, delay or prevent eviction proceedings, which will improve the economic, mental, and physical health of over 14,000 households. Expected outcomes include: (1) participants will maintain or increase housing stability, (2) participants will experience greater income security, and (3) participants will receive referrals to additional housing stability resources.
Subrecipient	United Way of Greater Milwaukee & Waukesha County, Inc.
Period of Performance Start	9/1/2021
Period of Performance End	2/28/2023

Subward No: 4021960500a

Subaward Type	Grant: Lump Sum Payment(s)
Subaward Obligation	\$99,000.00
Subaward Date	12/1/2021
Place of Performance Address 1	209 W Orchard
Place of Performance Address 2	P.O BOX 04095
Place of Performance Address 3	
Place of Performance City	Milwaukee
Place of Performance State	WI
Place of Performance Zip	53204
Place of Performance Zip+4	
Description	Milwaukee County will contract with Hope House Milwaukee to provide case management services to support families experiencing homelessness in resolving housing crises through social service support, connection, building and strengthening networks and financial assistance. Outcomes include: (1) 70% prevention rate (families that enter the program do not become homeless within a year of leaving the program) and (2) 85% retention rate of (families housed with the program who were homeless do not become homeless again within a year of leaving the program).
Subrecipient	Hope House of Milwaukee, Inc
Period of Performance Start	12/1/2021
Period of Performance End	12/31/2022

Expenditures

Expenditures for Awards more than \$50,000

Expenditure: EN-00842760

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	9/1/2022
Expenditure End	11/30/2022
Expenditure Amount	\$28,050.00

Expenditure: EN-01315544

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward ID	SUB-0657129
Subaward No	contract1391
Subaward Amount	\$215,874.00
Subaward Type	Contract: Definitive Contract
Subrecipient Name	St. Catherine's of Hope LLC
Expenditure Start	12/1/2022
Expenditure End	2/28/2023
Expenditure Amount	\$18,964.00

Expenditure: EN-00626574

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	6/1/2022
Expenditure End	8/31/2022

Expenditure Amount	\$27,200.00
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Expenditure: EN-00420750

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	4/8/2022
Expenditure End	5/27/2022
Expenditure Amount	\$34,000.00

Expenditure: EN-01302340

Project Name	Right to Counsel Milwaukee
Subaward ID	SUB-0656441
Subaward No	4021960500
Subaward Amount	\$2,749,729.00
Subaward Type	Grant: Lump Sum Payment(s)
Subrecipient Name	United Way of Greater Milwaukee & Waukesha County, Inc.
Expenditure Start	12/1/2022
Expenditure End	2/28/2023
Expenditure Amount	\$1,304,787.81

Expenditure: EN-00618482

Project Name	Right to Counsel Milwaukee
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	6/1/2022
Expenditure End	8/31/2022
Expenditure Amount	\$917,388.07

Expenditure: EN-00275508

Project Name	Right to Counsel Milwaukee
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	9/1/2021
Expenditure End	12/31/2022
Expenditure Amount	\$527,553.12

Expenditure: EN-00841631

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	9/1/2022
Expenditure End	11/30/2022
Expenditure Amount	\$6,535.66

Expenditure: EN-00626514

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward ID	
Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	6/1/2022
Expenditure End	8/31/2022
Expenditure Amount	\$12,682.56

Expenditure: EN-00391368

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward ID	

Subaward No	
Subaward Amount	\$0.00
Subaward Type	
Subrecipient Name	
Expenditure Start	5/21/2022
Expenditure End	5/31/2022
Expenditure Amount	\$10,266.80

Aggregate Expenditures for Awards less than \$50,000

Expenditure: EN-00275520

Project Name	Emergency COVID-19 Response Q1FY22
Subaward Type (Aggregates)	Aggregate of Contracts Awarded
Total Period Expenditure Amount	\$39,235.86
Total Period Obligation Amount	\$39,235.86

Expenditure: EN-00847938

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$9,657.00
Total Period Obligation Amount	\$9,657.00

Expenditure: EN-01324925

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$4,169.00
Total Period Obligation Amount	\$4,169.00

Expenditure: EN-00628537

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$12,253.00
Total Period Obligation Amount	\$12,253.00

Expenditure: EN-00384419

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Subaward Type (Aggregates)	Aggregate of Direct Payments

Total Period Expenditure Amount	\$18,860.00
Total Period Obligation Amount	\$18,860.00

Expenditure: EN-00379378

Project Name	Emergency Health & Healing Campaign
Subaward Type (Aggregates)	Aggregate of Contracts Awarded
Total Period Expenditure Amount	\$0.00
Total Period Obligation Amount	\$0.00

Expenditure: EN-00847957

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$9,610.00
Total Period Obligation Amount	\$9,610.00

Expenditure: EN-01319657

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$11,781.00
Total Period Obligation Amount	\$11,781.00

Expenditure: EN-01325129

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$17,058.54
Total Period Obligation Amount	\$17,058.54

Expenditure: EN-00626544

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward Type (Aggregates)	Aggregate of Direct Payments
Total Period Expenditure Amount	\$11,610.00
Total Period Obligation Amount	\$11,610.00

Expenditure: EN-00384384

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Subaward Type (Aggregates)	Aggregate of Direct Payments

Total Period Expenditure Amount	\$11,610.00
Total Period Obligation Amount	\$11,610.00

Payments To Individuals

Expenditure: EN-00847943

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Total Period Expenditure Amount	\$1,950.00
Total Period Obligation Amount	\$1,950.00

Expenditure: EN-01315574

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Total Period Expenditure Amount	\$8,338.00
Total Period Obligation Amount	\$8,338.00

Expenditure: EN-00626581

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Total Period Expenditure Amount	\$1,950.00
Total Period Obligation Amount	\$1,950.00

Expenditure: EN-00284484

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Total Period Expenditure Amount	\$40,786.80
Total Period Obligation Amount	\$40,786.80

Expenditure: EN-00384414

Project Name	Flexible Housing Subsidy Pool (Rent, Mortgage, Utility Aid)
Total Period Expenditure Amount	\$1,950.00
Total Period Obligation Amount	\$1,950.00

Expenditure: EN-00847960

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Total Period Expenditure Amount	\$7,470.00
Total Period Obligation Amount	\$7,470.00

Expenditure: EN-01317813

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Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Total Period Expenditure Amount	\$22,773.00
Total Period Obligation Amount	\$22,773.00

Expenditure: EN-00626542

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Total Period Expenditure Amount	\$7,470.00
Total Period Obligation Amount	\$7,470.00

Expenditure: EN-00384387

Project Name	Flexible Housing Subsidy Pool & Services for Unhoused Persons
Total Period Expenditure Amount	\$9,960.00
Total Period Obligation Amount	\$9,960.00

Report

Revenue Replacement

Is your jurisdiction electing to use the standard allowance of up to \$10 million, not to exceed your total award allocation, for identifying revenue loss?	No
Base Year General Revenue	\$614,182,109.00
Growth Adjustment Used	5.20%
Base Year Fiscal Year End Date	12/31/2019
Total Estimated Revenue Loss	\$235,780,957.00
Are you reporting Actual General Revenue using calendar year or fiscal year?	Calendar Year

2020

Actual General Revenue	\$579,865,653.00
Estimated Revenue Loss Due to Covid-19 Public Health Emergency	\$66,253,926.00
Were Fiscal Recovery Funds used to make a deposit into a pension fund?	No
Please provide an explanation of how revenue replacement funds were allocated to government services	<p>The Milwaukee County Board of Supervisors approved two urgent projects to deliver government services. Those include providing premium pay increases in response to increases in Correctional Officer vacancies and establishing a Capital Project Management Office to manage ARPA capital projects.</p> <p>A number of government service projects in the approval process have been recommended by the Milwaukee County ARPA Task Force and Finance Committee. This includes the Marcia P. Coggs Human Services Center Renovation for \$32,335,694. The investment will stabilize government services, address the backlog of capital projects and deferred maintenance, achieve cost-saving and efficiency investments, and investment in revenue generation. In addition, the Digital Transformation Initiative will complete a digital transformation assessment and result in a roadmap of follow-on projects for \$500,000. Milwaukee County continues to seek projects to improve the fiscal health of the organization.</p>

2021

Actual General Revenue	\$604,833,567.45
Estimated Revenue Loss Due to Covid-19 Public Health Emergency	\$74,844,229.00
Were Fiscal Recovery Funds used to make a deposit into a pension fund?	No

<p>Please provide an explanation of how revenue replacement funds were allocated to government services</p>	<p>The 2021 year end results are being reviewed in order to prepare updated revenue loss figures. At the time this report submission is due, the final revenue 2021 revenue loss calculation is not complete. An estimate is provided and updates will be included in future reports.</p> <p>The Milwaukee County Board of Supervisors approved two urgent projects to deliver government services. Those include providing premium pay increases in response to increases in Correctional Officer vacancies and establishing a Capital Project Management Office to manage ARPA capital projects.</p> <p>A number of government service projects in the approval process were recommended by the Milwaukee County ARPA Task Force and Finance Committee. This includes the Marcia P. Coggs Human Services Center Renovation for \$32,335,694. The investment will stabilize government services, address the backlog of capital projects and deferred maintenance, achieve cost-saving and efficiency investments, and invest in revenue generation. In addition, the Digital Transformation Initiative will complete a digital transformation assessment and result in a roadmap of follow-on projects for \$500,000. Milwaukee County continues to seek projects to improve the fiscal health of the organization.</p>
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2022

Actual General Revenue	\$620,380,320.49
Estimated Revenue Loss Due to Covid-19 Public Health Emergency	\$94,682,802.00
Were Fiscal Recovery Funds used to make a deposit into a pension fund?	No
	<p>The 2021 year-end results are being reviewed in order to prepare updated revenue loss figures. At the time this report submission is due, the final revenue 2021 revenue loss calculation is not complete nor are the 2022 year-end results. The amount shown is based on an analysis put together in 2021 after the 2020 year-end close was final.</p> <p>Milwaukee County identified and funded 15 projects through the Milwaukee County Fiscal Health Challenge totaling nearly \$24.2M. The challenge allowed Milwaukee County departments to identify an opportunity to improve Milwaukee County's fiscal position by making limited, one-time investments that will impact the structural deficit. Projects were designed to influence one or more of the following areas: (1) Cost Savings, (2) Revenue Generation, (3) Capital Improvements & Deferred Maintenance, and (4)</p>

Please provide an explanation of how revenue replacement funds were allocated to government services

Operational Improvements. The challenge allowed Milwaukee County departments an opportunity to identify operational needs which also improve Milwaukee County's fiscal position by making limited, one-time investments that will impact the structural deficit. These investments will provide lighting upgrades and other energy efficiency savings, provide health care and wellness services, address deferred maintenance needs, and fund necessary government services. Milwaukee County allocated 93 percent, or \$170M, of the \$183M ARPA funds. Milwaukee County identified and funded 27 projects through the annual budget process and five-year capital plan that addressed a capital or operational need totaling nearly \$101.2M. Funds were invested in 15 projects that support Milwaukee County programming and staffing totaling \$31.1M. Milwaukee County Board of Supervisors approved \$4M in an evaluation of its use of ARPA funds and \$2M for ARPA-related community engagement and strategic partnerships.

Overview

Total Obligations	\$7,250,487.82
Total Expenditures	\$7,073,312.84
Total Adopted Budget	\$103,156,784.22
Total Number of Projects	40
Total Number of Subawards	3
Total Number of Expenditures	30

Certification

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Submission Date	4/28/2023 5:00 PM