## Opioid Settlement Projects Presentation

February-March 2023



#### Agenda

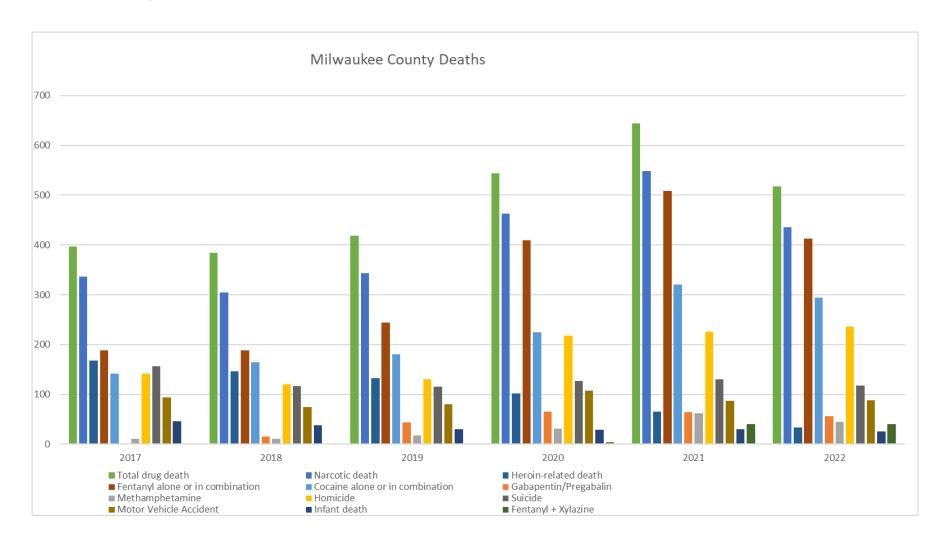
- Background Substance Use Data and Current Services
- Recommendations from the City/County Cocaine, Opioid, Heroin Taskforce and from the Wisconsin Policy Forum Report
- Opioid Settlement Process and Community Engagement
- Opioid Funded Projects, Mapped to Recommendations



# Background on Substance Use Data and Current Services



#### **Drug-Related Deaths in our Community**





Source: Medical Examiner

#### **Current BHS Services for SUD**

Access	Prevention / Promotion	Harm Reduction	Care Coordination	Treatment	Recovery Support
<ul> <li>4 Community         Access Points</li> <li>Behavioral         Health Services         - CARS Intake         Team</li> </ul>	<ul> <li>RISE Drug Free MKE coalition (formerly MCSAP)</li> <li>Contracts with 4 vendors for evidence-based prevention programming</li> <li>Better Ways to Cope Campaign</li> </ul>	<ul> <li>Narcan</li> <li>Fentanyl Test Strips</li> <li>Deterra Envelopes</li> <li>Locked Medication Bags</li> <li>Vending Machines</li> </ul>	5 Recovery     Support     Coordination     Teams	<ul> <li>Sobering Center</li> <li>Withdrawal Management</li> <li>AODA Residential Treatment</li> <li>Day Treatment</li> <li>Outpatient Treatment</li> </ul>	<ul> <li>Safe, sober housing (Bridge Housing, Outpatient Plus, Oxford Houses)</li> <li>Employment</li> <li>Peer Support</li> <li>Transportation</li> </ul>

## Recommendations for Further Development



#### City/County Taskforce

- In 2018, the City-County Heroin, Opioid, Cocaine Task Force (CCHOCTF) was created. Milwaukee County representatives include the Deputy District Attorney, Housing Services Administrator, Behavioral Health Services Administrator, Medical Examiner's Office, Director of Office of Emergency Management, and a DHHS representative
- The CCHOCTF represents multiple sectors from city, county, and state agencies and those with lived experiences of substance abuse. The CCHOCTF met regularly to gather information and create items to guide the community in addressing substance abuse.
- Opportunity for community comments was provided during regular meetings, and two additional meetings were held specifically for community input.

#### City/County Taskforce Recommendations

Reduce the number of opioid-related deaths in Milwaukee County

Enhance prevention programs

Ensure adequate access to quality services for all people with SUDs

Develop programs in collaboration with the criminal justice system

Enhance collaboration between community-based initiatives and government agencies

Improve epidemiology and surveillance

Support federal, state and local policies and legislation aimed at reducing substance misuse and overdose



Recommendations were used as BHS developed programs in the past several years, and as an input into Opioid Settlement fund process



#### **Policy Forum Report Context**

- BHS leaders approached the Wisconsin Policy Forum in late 2021 for assistance in enhancing understanding of the SUD provider landscape in the county – both for itself and for other stakeholders and the general public.
- The goal was to provide greater clarity on SUD service provision in the county with an eye toward identifying service gaps and opportunities for new investment
- Methods used include interviews with officials and staff from BHS, community-based providers, and data analysis



#### **Policy Forum Report Recommendations\***

Invest in Residential Treatment and Housing

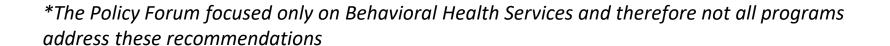
Address Funding Flaws

Invest in Behavioral Health Services' role as Coordinator and Gatekeeper

Address Other Pressing Service Gaps

**Bolster Prevention and Harm Reduction** 

These recommendations, along with those from the Taskforce and other community feedback served as inputs into further investments





### Opioid Settlement Context + Projects



#### **Background**

On December 15, 2021, the Milwaukee County Board approved Resolution 21-1127 which authorized Corporation Counsel to enter into a Settlement Agreement resulting in the following:

- Milwaukee County will receive \$56.6 million.
- Any unused funds that remain at the end of the year will be carried over to the new year.

#### **Table A: Anticipated Disbursement 2022-202**

FY22	FY23	FY24	FY25	TOTAL
\$9,690,043	\$2,068,598	\$2,589,143	\$4,816,028	\$19,163,814



#### **Funding Recommendation Process**

Milwaukee
County
Departments
Submit Proposals

October 3 – November 3

SBP Process Team Reviews Proposals for Eligibility November Review Panel Scores Proposals Using Criteria and Makes Funding Recommendations

November/ December Recommendation s Presented to County Executive's Office December Fund
Authorization is
Requested in
County Board of
Supervisors
February 2023
Meeting Cycle

#### **Further Community Engagement**

- Phase 1, DHHS is hosting two community conversations:
  - Feb. 21, 3:30pm 5:30pm
  - Feb. 23, 10am noon
- Sessions aim to gather input from people with lived experience and organizations, in order to maximize use of settlements funds by creating a regranting RFP that is responsive to local needs.
- Additional in-person sessions are in planning stages.



#### **Summary of All Funded Projects**

Prevention / Promotion	Harm Reduction	Treatment	Other Strategies
1 Coordination of Opioid Prevention Services (\$1.4M)	4 Harm Reduction Supplies (\$392K)	7 Medication Assisted Treatment - Behind the Walls (\$2.5M)	Homeless Outreach Project (\$482K)
2 Aging and Disabilities Services Prevention Project (\$843K)	5 Harm Reduction Kits (\$98K)	Residential Substance Abuse Treatment Capacity (\$1.1M)	Medical Examiner Staffing Needs (\$1.9M)
Opioid Educator – EMS (\$408K)	6 Narcan Deployment and Education (\$67K)	9 Strengthening Opioid and Substance Use Education and Treatment for Justice Involved Youth (\$800K)	Harm Reduction Data Analytics (\$720K)
		Opioid Treatment in the Prehospital Environment (\$537K)	Portable Body Cooler (\$192K)
			15 Autopsy Carts (\$20K)

## Policy Forum Recommendations Mapped to DHHS Funded Proposals

Invest in Residential Treatment and Housing	Residential Substance Abuse Treatment Capacity (\$1.1M)	
Address Funding Flaws	<ul><li>Medication Assisted Treatment</li><li>Behind the Walls (\$2.5M)</li></ul>	
Invest in Behavioral Health Services' role as Coordinator and Gatekeeper	Recommendation under consideration by the team	
Address Other Pressing Service Gaps	Strengthening Opioid and Substance Use Education and Treatment for Justice Involved Youth (\$800K)	Homeless Outreach Project (\$482K)
Bolster Prevention and Harm Reduction	<ol> <li>Coordination of Opioid Prevention Services (\$1.4M)</li> <li>Aging and Disabilities Services Prevention Project (\$843K)</li> </ol>	Harm Reduction Supplies (\$392K)

#### Coordination of Opioid Prevention Services Project

Project Summary	This two-component project will regrant funds to community-based organizations while also implementing a new Integrated Prevention Program Manager position. The community can provide input into the regranting process during engagement sessions. Funded projects will align with prevention, treatment, recovery, and harm reduction activities to respond to the opioid crisis. The IPP Manager will be part of DHHS BHS CARS Program, and will oversee the regranting while also managing prevention projects which span DHHS service areas and align with the "No Wrong Door" service goal.
Target Population	Community- based organizations and collaboratives who target historically underserved, marginalized and/or adversely affected groups in Milwaukee.
Intended Outcomes	To reduce silos in local opiate response through targeted efforts that ensure that a variety of community organizations benefit from regranted funds, and through work that weaves prevention through DHHS in cross-service-area ways that enable new ways to serve.
Requested Amount	\$1,407,402
Department	Department of Health and Human Services (BHS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### 2 Aging and Disabilities Opioid Prevention Services Project

Project Summary	Aging and Disabilities Services aims to address the unique needs of older adults related to preventing and responding to opioid misuse, including trainings and outreach to stakeholders to promote prevention, development of a system to capture prevalence in older adults, and collaboration with community partners to support people in treatment and recovery.
Target Population	Elders, adults with disabilities, and adults at risk for opioid addiction
Intended Outcomes	Goal 1: Address the unique needs of adults at risk or older adults related to preventing and responding to opioid misuse. Goal 2: Increase Aging and Disabilities Services' ability to identify and track the prevalence of opioid misuse among older adults.
Requested Amount	\$843,661
Department	Department of Health and Human Services (ADS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### 4 Harm Reduction Supplies

Project Summary	Purchase harm reduction supplies that will reduce the number of opioid-related deaths in Milwaukee County. The Community Access to Recovery Services (CARS) division of BHS will partner with Vivent Health's Lifepoint program to increase Milwaukee County residents' access to harm reduction and prevention supplies via a distribution website and vending machines.
Target Population	Zip codes with the highest counts of fatal and nonfatal overdoses: 53204, 53206, 53208, 53209, 53212, 53214 and 53215.
Intended Outcomes	Increase residents' access to life-saving harm reduction supplies.
Requested Amount	\$392,719
Department	Department of Health and Human Services (BHS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

## Residential Substance Abuse Treatment Capacity

Project Summary	Increase residential treatment capacity by making two start-up investments per year for three years (six different agencies total) to agencies who can develop new residential substance abuse treatment facilities. This increase in treatment capacity aims to reduce the wait list of individuals in need of evidence-based, life-saving treatment for their opioid use disorder.
Target Population	Seven zip codes with highest numbers of fatal and nonfatal overdose: 53204, 53206, 53208, 53209, 53212, 53214 and 53215.
Intended Outcomes	To save more Milwaukee County residents from opioid overdose and suffering by working to ensure treatment services are available and accessible across our community.
Requested Amount	\$1,071,140
Department	Department of Health and Human Services (BHS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

## Medication Assisted Treatment – Behind the Walls

Project Summary	The MAT-Behind the Walls Program addresses the significant treatment needs of incarcerated and newly released individuals. Medication Assisted Treatment (MAT) is the use of FDA-approved medications, coupled with behavioral counseling for individuals living with an opioid use disorder. Continuing this successful program will reduce relapse, recidivism and overdoses for those served.
Target Population	Incarcerated individuals
Intended Outcomes	To reduce the risk of overdose deaths for individuals who are being released from the Community Reintegration Center (formerly House of Correction) and the Milwaukee County Jail who participate in the MAT Behind the Walls program.
Requested Amount	\$2,514,909
Department	Dept of Health and Human Services (BHS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum	
Recommendations	Recommendations	

#### Strengthening Opioid and Substance Use Education and Treatment for Justice Involved Youth

Project Summary	DHHS CYFS aims to improve education, treatment, and community-based linkages for detained young people with substance use disorders. CYFS intends to create and fund two new positions – a clinical director and one additional clinician – who would provide prevention and intervention services for young people in detention and those returning to the community following detention.
Target Population	Justice-involved youth
Intended Outcomes	Goal 1: Improve diagnosis, treatment, and services for detained and incarcerated young people in Milwaukee struggling with substance use disorders and trauma; Goal 2: Increase referrals for caregivers, siblings, and other family members of incarcerated youth to needed services and supports; and Goal 3: Strengthen and expand collaboration between CYFS and community-based agencies who provide services and supports for people with substance use disorders.
Requested Amount	\$799,190
Department	Department of Health and Human Services (CYFS)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Homeless Outreach Project

Project Summary	Two treatment and resource navigators aim to expand Milwaukee County Housing Services' Homeless Outreach Team to provide additional services to those experiencing unsheltered homelessness and dealing with substance use disorders.
Target Population	Those experiencing unsheltered homelessness and substance use disorders.
Intended Outcomes	Increase access to harm reduction and medically assisted treatment options for those experiencing unsheltered homelessness, and to ensure that every individual staying on the street has a pathway to these resources.
Requested Amount	\$481,570
Department	Department of Health and Human Services (Housing)

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations



#### Opioid Educator – EMS

Project Summary	The purpose of the Opioid EMS Educator is to establish an opioid specific first responder and public education program that will increase the level of training to those called to respond to overdose cases, family members and member of the public in targeted or heavily hit areas of the County, as well as to increase the general knowledge of the public. The intent is for first responder agencies to get more hands-on education surrounding response strategies for overdose cases. For the public and families affected by opioid use, OEM is attempting to raise the overall level of understanding about bystander response to overdoses similar to that of CPR.
Target Population	This project and educator would have contact with the first responder agencies within the county, including law enforcement, fire departments, and emergency medical services which each have an impact in all areas of the county.
Intended Outcomes	Goal 1: Provide education to the EMS System Goal 2: Partner with county law enforcement agencies Goal 3: Public education
Requested Amount	\$407,798
Department	Office of Emergency Management

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Harm Reduction Kits

Project Summary	The purpose of this project is to get Harm Reduction Kits in the hands of emergency responders for better application of counter-opioid tactics. Kits will have items like personal protective equipment, fentanyl test strips, and naloxone medication.
Target Population	Milwaukee County EMS providers
Intended Outcomes	Goal 1: Prepare Milwaukee County EMS providers for providing harm reduction kits. Educate Milwaukee County EMS providers on workflow and reporting requirements within one year to provide harm reduction kits to all participating EMS agencies.  Goal 2: Utilize the Milwaukee County EMS CORE Team twice monthly for outreach and education to vulnerable populations or to educate trusted messengers within high-risk communities.
Requested Amount	\$97,906
Department	Office of Emergency Management

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Opioid Treatment in the Prehospital Environment (EMS-MAT)

Project Summary	Recently the Wisconsin DHS EMS Physicians Advisory Committee approved the pilot use of Buprenorphine in Mobile-Integrated Health, or Community Paramedicine programs to assist in tackling the severe cravings post-naloxone use. The intent of this program would be through medical direction from the Medical College of Wisconsin, a trial buprenorphine program would be established to begin field inductions of this opioid antagonist to reduce the number of secondary overdoses, and to buy time for the patient to seek medical and substance abuse treatment.
Target Population	Opioid overdose patients across Milwaukee County
Intended Outcomes	Goal 1: Prepare Milwaukee County EMS providers for performing inductions in the field Goal 2: Prepare Milwaukee County healthcare facilities for how to care for those induced in the field. Goal 3: Implement induction practices between EMS and dedicated ED receiving centers. Goal 4: Evaluate the effectiveness of induction programming on the community.
Requested Amount	\$536,550
Department	Office of Emergency Management

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Harm Reduction Data Analytics

Project Summary	Develop and maintain an overdose surveillance dashboard that provides a deeper level of detail and visibility to EMS calls for suspected overdoses than is currently available in public facing dashboards.
Target Population	The Milwaukee County Office of Emergency Management Data Analytics team.
Intended Outcomes	Goal 1: Create an internal facing dashboard that deep dives into opioid data to better understand the burden on the community.  Goal 2: Explore 3 additional disease pathways to dig into and analyze that are exacerbated by opioid use disorder.  Goal 3: Create additional mapping tools for each project above and models to further analyze the impacted geospatial space affected by opioid use.
Requested Amount	\$719,909
Department	Office of Emergency Management

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Portable Body Cooler

Project Summary	This funding request is to replace our existing portable body cooler with one with an increased capacity and does not operate with diesel.
Target Population	Death investigations in Milwaukee County serve all citizens including those in historically underserved, marginalized, and/or adversely affected groups.
Intended Outcomes	The replacement of the portable body cooler will provide an increased capacity for respectful body storage in a unit that is not operated by diesel fuel. The proper, respectful storage of the bodies is essential to the investigation in these deaths.
Requested Amount	\$192,448
Department	Medical Examiner

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### **ME Autopsy Carts**

Project Summary	This funding request is for the purchase of five (5) autopsy carts
Target Population	Death investigations in Milwaukee County serve all citizens including those in historically underserved, marginalized, and/or adversely affected groups.
Intended Outcomes	
Requested Amount	\$19,450
Department	Medical Examiner

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

#### Medical Examiner Staffing Needs

Project Summary	The office of the medical examiner requests funding for 3 positions (1-forensic pathologist, 1-medicolegal death investigator, 1- forensic chemist). These positions support the scope of work of the medical examiner's office and the investigation into drug-related deaths. Additionally, in order to be competitive in recruiting a forensic pathologist, funding is requested for student loan forgiveness for a forensic pathologist.
Target Population	Death investigations in Milwaukee County serve all citizens including those in historically underserved, marginalized, and/or adversely affected groups.
Intended Outcomes	These additional staffing positions will affect the turnaround time and capacity of investigations in the medical examiner's office.
Requested Amount	\$1,904,942
Department	Medical Examiner

Prevention /	Harm	Treatment	Other
Promotion	Reduction		Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations

## OPatrol Division Narcan Deployment and Education

Project Summary	This project will provide line staff with training on the use of Narcan. It will also provide each Deputy Sheriff assigned to the Patrol Division nasal Narcan to carry during their tours of duty.
Target Population	This project will serve all of Milwaukee County.
Intended Outcomes	Two specific goals of this project will be to decrease overdose deaths to citizens and mitigate the overdose potential to first responders.
Requested Amount	\$66,500
Department	Milwaukee County Sheriff's Office

Prevention	Harm Reduction	Treatment	Other Strategies

Addresses Task Force	Addresses Policy Forum
Recommendations	Recommendations