

COUNTY OF MILWAUKEE
Inter-Office Communication

Date: January 12, 2022
To: Milwaukee County ARPA Task Force
From: Bess Earl, Senior Grant Analyst
Subject: Update on ARPA Service Area Subgroups
File Type: Informational Report

REQUEST

This report is intended to provide an update on the Milwaukee County American Rescue Plan Act (ARPA) project pipeline and expenditure category allocations approved during the Milwaukee County ARPA Task Force Meeting on September 2, 2021.

POLICY

Milwaukee County Board file 21-555: “A resolution to create a Task Force to review and recommend funding allocations to the Milwaukee County Board of Supervisors for monies received by the County in the Federal American Rescue Plan Act of 2021”

BACKGROUND

On September 2, 2021, the ARPA Task Force approved ARPA Expenditure Categories and a process for reviewing and recommending ARPA funding allocations. Since that time ARPA funding requests have been submitted based on the Milwaukee County ARPA Expenditure Categories (Community Support, COVID-19 Mitigation, Fund Administration, and Revenue Loss Recovery). This report serves to provide an update on projects approved for ARPA funding by the Milwaukee County Board of Supervisors (Table A), ARPA Funding Allocated and Available as of January 10, 2023 (Chart A), and Community Feedback submitted as of January 10, 2023 (Chart B). Updates on subgroup activities are provided below.

In September 2022 the ARPA Task Force approved reallocating \$18,380,505 of COVID-19 Mitigation funds to the other three Milwaukee County expenditure categories. The Milwaukee County ARPA [landing page](#) and [ARPA Allocation Dashboard](#) reflect these changes.

Table A: Projects Approved for ARPA Funding by the Milwaukee County Board of Supervisors

Project Name	Project Budget	Expenditure Category
Flexible Housing Subsidy Pool	\$1,500,000	Community Support
Pilot Right to Counsel Program	\$2,749,729	Community Support
Credible Messenger Program	\$1,201,200	Community Support
Trauma Response Program	\$1,971,200	Community Support
Emergency Health & Healing Campaign	\$234,799	Community Support

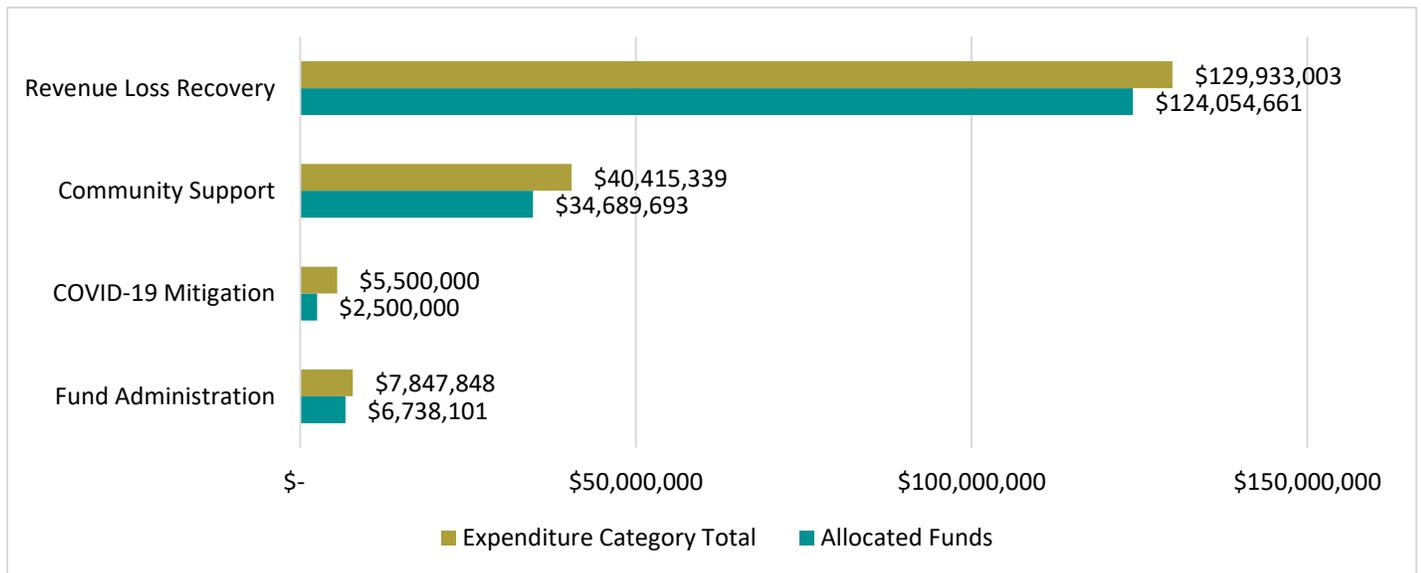
Safer Milwaukee Proposal	\$550,000	Community Support
Milwaukee Market Match	\$1,100,000	Community Support
Affordable Housing Development	\$15,000,000	Community Support
Foreclosure Rehabilitation	\$3,000,000	Community Support
Early Childhood & Family Support	\$1,538,636	Community Support
Girls Programming & Programming for Special Populations in CYFS	\$2,950,000	Community Support
Beach Ambassador Program	\$128,500	Community Support
Milwaukee Diaper Mission	\$181,641	Community Support
Acts Housing Homeownership Acquisition	\$2,583,988	Community Support
Community Support Total Allocation:	\$34,689,693	
Emergency COVID-19 Mitigation Response	\$2,500,000	COVID-19 Mitigation
COVID-19 Mitigation Total Allocation:	\$2,500,000	
Senior Grant Analyst	\$182,544	Fund Administration
ARPA Evaluation	\$4,000,000	Fund Administration
Grant Accounting Services	\$394,536	Fund Administration
Community Engagement & Strategic Partnerships to Advance Health, Equity, and Community Resilience	\$2,087,500	Fund Administration
Comptroller's Office Audit Costs	\$102,821	Fund Administration
Fund Administration Total Allocation:	\$6,767,401	
Capital Program Management Office	\$500,000	Revenue Loss Recovery
Premium Pay for Correction Officer Staff	\$4,039,955	Revenue Loss Recovery
IMSD Digital Transformation Evaluation & Projects ¹	\$10,500,000	Revenue Loss Recovery
Marcia P. Coggs Human Services Renovation ²	\$32,335,694	Revenue Loss Recovery
Safe Routes to Parks Program	\$1,287,000	Revenue Loss Recovery
Crime Prevention Through Environmental Design Park Programming	\$1,149,500	Revenue Loss Recovery
Kitchen Equipment & Traying Station Across Correction Facilities	\$6,268,000	Revenue Loss Recovery
Climate Action Plan & Lighting Upgrades	\$2,171,566	Revenue Loss Recovery
Courts Backlog Initiative & Grant Management	\$1,250,000	Revenue Loss Recovery
King Community Center Building Exterior Improvements (Parks)	\$1,515,000	Revenue Loss Recovery
Boat Launch Electronic Pay Stations (Parks)	\$69,300	Revenue Loss Recovery
Golf Course Irrigation & Cart Path Construction (Parks)	\$6,435,000	Revenue Loss Recovery
Conversion to Bicycle & Pedestrian Trail (Parks)	\$2,648,800	Revenue Loss Recovery
System Wide Steam Boiler Replacements (Parks)	\$1,474,000	Revenue Loss Recovery

¹ County Board Approved \$500,000 for Digital Transformation Evaluation and Authorized \$10,000,000 for Project for Set-Aside.

² County Board authorized transfer of funds into an allocated contingency account.

Energy Efficient Light Fixture Upgrades (Parks)	\$3,000,000	Revenue Loss Recovery
Historical Society Records Management Improvements	\$696,534	Revenue Loss Recovery
MCDOT Fleet Management Building Solar PV System	\$125,000	Revenue Loss Recovery
Medical Examiner Mass Spectrometer (LC-QToF)	\$550,000	Revenue Loss Recovery
Zoo Point-of-Sale System	\$1,938,767	Revenue Loss Recovery
Milwaukee County Onsite Health Clinic	\$1,813,000	Revenue Loss Recovery
Zoo Network Upgrade & Modernization	\$1,228,920	Revenue Loss Recovery
Facilities Management Division (FMD) Lead Drinking Water Testing in County facilities	\$227,260	Revenue Loss Recovery
Parks Building Occupancy Controls	\$274,560	Revenue Loss Recovery
Children, Youth, & Family Services Secure & Community Continuum of Care	\$4,076,974	Revenue Loss Recovery
Matching Grant Pilot Program	\$2,000,000	Revenue Loss Recovery
Courthouse Complex Security Technology	\$3,180,605	Revenue Loss Recovery
MCDOT Transportation Services Lapham Office Relocation	\$830,950	Revenue Loss Recovery
Tornado Sirens Upgrade and Replacement	\$1,665,283	Revenue Loss Recovery
OEM Radios: Microwave Backhaul Replacement	\$3,588,433	Revenue Loss Recovery
Countywide Emergency Medical Dispatch System	\$226,609	Revenue Loss Recovery
House of Correction Critical Video Storage Capacity	\$406,648	Revenue Loss Recovery
Medical Examiner Case Management Software	\$1,154,160	Revenue Loss Recovery
Parks Fuel Inventory Management System	\$695,047	Revenue Loss Recovery
Lake Michigan Bluff Repairs (Planning & Design Funds)	\$267,850	Revenue Loss Recovery
Courthouse 7th Floor Remodel	\$750,000	Revenue Loss Recovery
Clinton Rose Façade Upgrade	\$1,998,720	Revenue Loss Recovery
Wilson Senior Center Lighting	\$232,380	Revenue Loss Recovery
Washington Senior Center Lighting	\$244,627	Revenue Loss Recovery
Clinton Rose Fire Separation	\$478,519	Revenue Loss Recovery
General Aging Senior Center Projects	\$500,000	Revenue Loss Recovery
Forensic Science Center	\$20,000,000	Revenue Loss Recovery
Milwaukee County Transit Employees Use of Onsite Health Clinics	\$260,000	Revenue Loss Recovery
Revenue Loss Recovery Total Allocation:	\$124,054,661	
Total Amount Approved:	\$168,011,755	

Chart A: Milwaukee County ARPA Funds Allocated and Available³



Service Area Subgroups Updates

Community Support. In November and December 2022, the Household Assistance, Mental & Behavioral Health, and Other Social Determinants of Health (SDoH) Subgroups reviewed the remaining project proposals in the Community Support pipeline. Community Support subgroups weigh project ideas against the criteria set forth by the ARPA Task Force as well as all other submitted projects to determine the best use of ARPA funds. In December 2022, using Balancing Act, the Department of Health & Human Services (DHHS) & Community Support Subgroup Leadership made final project recommendations to the Strategy & Budget team for ARPA Task Force consideration. In January the Strategy & Budget team recommended three projects for the ARPA Task Force to consider during the January 2023 meeting. The community engagement project idea submittal form is now closed. Since 2021, 126 unduplicated project ideas were submitted through the Community Engagement form which resulted in:

- 67 project ideas reviewed by subgroups
 - 45 were reviewed by the Other Social Determinants of Health subgroup
 - 14 were reviewed by the Household Assistance subgroup
 - 8 were reviewed by the Mental & Behavioral Health subgroup
- 33 of the 67 project ideas were invited for full project proposals:
 - 20 were reviewed by the Other Social Determinants of Health subgroup
 - 9 were reviewed by the Household Assistance subgroup
 - 4 were reviewed by the Mental & Behavioral Health subgroup
- 14 projects were approved by the Milwaukee County Board of Supervisors

Individuals are still able to share their funding priorities [here](#) and can view the a [Community Support Allocation Dashboard](#) available on the Milwaukee County ARPA [website](#).

³ The numbers in this table represent projects approved by Milwaukee County Board of Supervisors as of January 10, 2023.

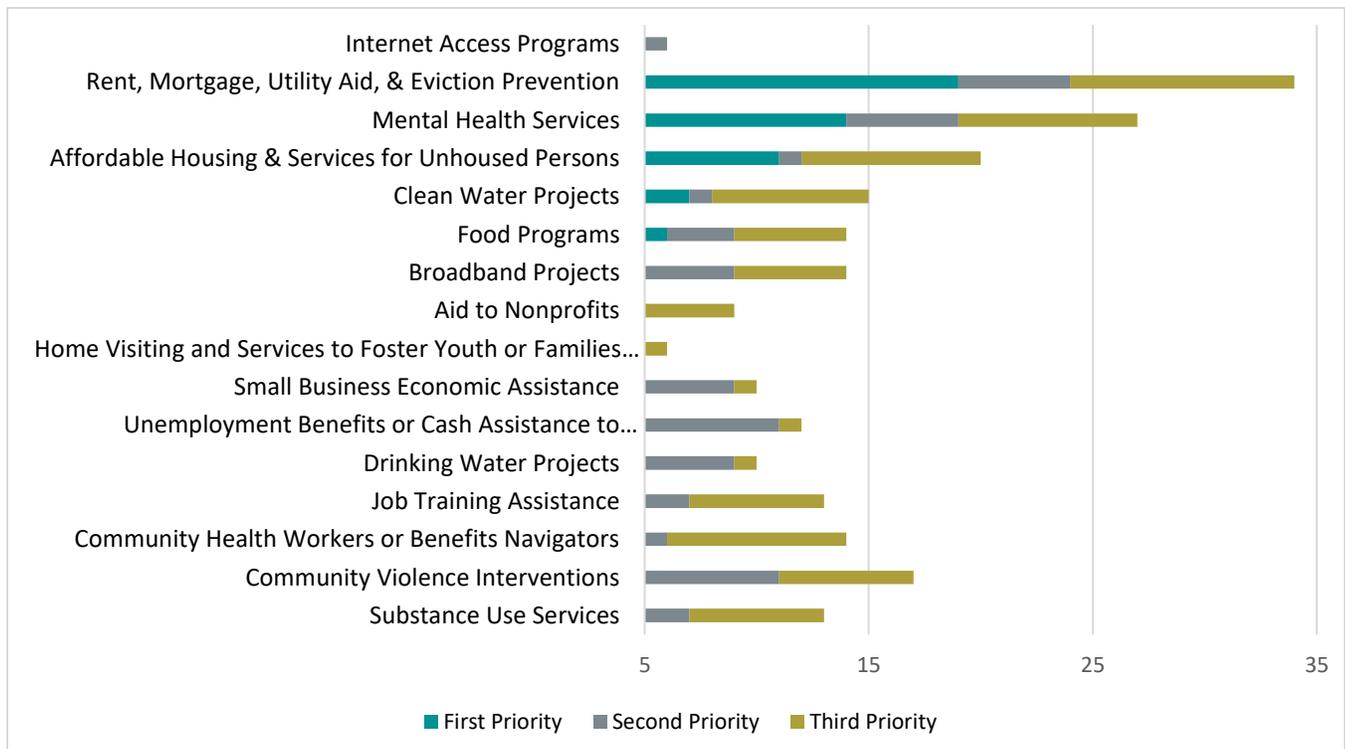
Revenue Loss Recovery. The Fiscal Health Challenge supported by the Revenue Loss Recovery subgroup is closed. The Revenue Loss Recovery Subgroup transitioned to assess and recommend capital project expenses that will support the County’s fiscal health. Capital and planning requests should be submitted through the annual capital request process for consideration to request ARPA funds. The Revenue Loss Recovery subgroup reviews the results of the capital request process, including scoring, and deliberates projects prior to making a recommendation to the ARPA Task Force. Individuals can view approved projects and learn more about the Revenue Loss Recovery expenditure category on the [dashboard](#) on the Milwaukee County APRA [website](#).

COVID-19 Mitigation. The COVID-19 Mitigation Subgroup continues to review projects and evaluate the most efficient way to approve project submissions. As of January 10, 2023, the subgroup has received 28 requests for COVID-19 mitigation funds and approved \$2,575,704 in expenses. The County submitted a request for reimbursement to FEMA for \$746,809.50 of eligible expenses from January 1, 2022 – July 2, 2022. Reimbursement would reduce the need to dedicate ARPA funding to these costs.

The Subgroup is working with the Comptroller’s Office to identify additional expenses departments may have accrued that are eligible for COVID-19 Mitigation funding. The Subgroup will request fund authorization for \$2,000,000 in COVID-19 Mitigation funds to focus on internal efforts to reduce the ongoing risk of COVID-19 to employees and the people we serve in County facilities in the January 2023 board cycle. This follows the ARPA Task Force recommendation in December 2022.

Fund Administration. The Subgroup is exploring the creation of a financial tracking dashboard with IMSD that provides real-time financial data from Infor for project managers and stakeholders. The Procurement Division of the Department of Administrative Services will release an Evaluation Request for Proposals (RFP) for Phase One of the ARPA Evaluation Plan in January 2023. DHHS will request fund authorization for \$896,500 in Fund Administration funds in the January 2023 board cycle. This follows the ARPA Task Force recommendation in December 2022. The following table demonstrates the community priorities submitted through the Milwaukee County public webpage (Chart B).

Chart B: Milwaukee County ARPA Community Engagement Feedback



2022 Highlights

On behalf of Milwaukee County, the Office of Strategy, Budget, and Performance executed a number of projects to ensure compliant allocation and use of ARPA funding. This work was completed in collaboration with DHHS, the Comptroller's Office, and other departments. As a result, 91% of Milwaukee County ARPA funds have been allocated to vetted projects, putting the County in a position to complete implementation within the federal timeframe. Noteworthy activities included:

- Established and facilitated four distinct project recommendation processes for the four expenditure categories which resulted in the creation of 27 instructional documents and review workspaces to guide subgroup project recommendations.
- Ensured Milwaukee County followed ARPA regulations through the creation of nine documents that provide guidance on federal policies and requirements.
- Created and facilitated three rounds of the Fiscal Health Challenge which generated 42 project proposals submitted by internal departments of which 15 were approved by the Milwaukee County Board of Supervisors.
- Reviewed 202 project ideas submitted across the four Milwaukee County expenditure categories to determine ARPA eligibility and dispatched to the appropriate subgroup which resulted in:
 - 67 Project Ideas reviewed by Community Support subgroups
 - 33 invited to submit full project proposals
 - 14 approved by the Milwaukee County Board of Supervisors (as of 1/10/23)
 - 70 Project Proposals were reviewed by the Revenue Loss Recovery subgroups
 - 42 approved by the Milwaukee County Board of Supervisors
 - 28 funding requests were reviewed by the COVID-19 Mitigation subgroups
 - 21 approved by the subgroup (as of 1/10/23)
- Prepared 66 presentations for meetings with subgroups, DHHS Leadership, ARPA Task Force, and Strategy & Budget team meetings.
- Submitted six reports to the United States Department of Treasury.
- Submitted 15 action reports for the ARPA Task Force to consider 16 projects.
- Created and maintained four public websites detailing the allocation process and progress, including three live dashboards and one community engagement form.

RECOMMENDATION

This is an informational item.

FISCAL EFFECT

N/A

TERMS

The term of the ARPA Task Force began on July 13, 2021. The Task Force will endure until all of the ARPA monies are fully allocated.

VIRTUAL MEETING INVITES

N/A

PREPARED BY:

Bess Earl, Senior Grant Analyst

APPROVED BY:

N/A