By Supervisors Wasserman, Martinez, Rolland, Vincent, Taylor (17), Martin, Shea, and Burgelis

File No. 22-1184

## AN AMENDED RESOLUTION

Rescinding the policy position adopted in File No.16-200 and recognizing a new County policy to expand the scope of strategic planning associated with the Mitchell Park Horticultural Conservatory (the Domes) to enable the Milwaukee County Board of Supervisors to consider all options for the future of the Domes

WHEREAS, the original Mitchell Park Horticultural Conservatory, a Victorian-era greenhouse built in 1898 and demolished in 1955 due to structural safety concerns, was replaced by a new horticultural conservatory colloquially known as "the Domes", which opened in 1964 with First Lady, Lady Bird Johnson in attendance; and

WHEREAS, from December 2013 to February 2014 the Department of Parks, Recreation and Culture closed the Tropical Dome to repair concrete whose weathering had accelerated due to the high heat and humidity within that dome, and subsequent inspection of the other two domes was authorized in File No. 14-89; and

WHEREAS, by September 2015, the Director of the Department of Parks, Recreation and Culture reported to the County Board that the domes' deterioration had accelerated, moved for the installation of netting to protect patrons from falling concrete debris, and also requested a \$500,000 study of how to move forward with the 1964 Mitchell Park Horticultural Conservatory (File No. 15-601); and

WHEREAS, after the Administration indefinitely closed all three domes on February 5, 2016 due to concrete debris falling from the structure, the Milwaukee County Board of Supervisors adopted File No. 16-200 which requested the Domes reopen to the public by the end of 2016, established the Domes Task Force to develop a comprehensive long-term plan for the facility, and officially set the County policy to "pursue the repair and preservation of the existing Mitchell Park Horticultural Conservatory"; and

WHEREAS, in 2018 the Domes Task Force and their consulting team comprised of HGA and ConsultEcon, Inc. released the "Mitchell Park Horticultural Conservatory Future Path and Feasibility Study" (Phase I and Phase II) which evaluated eight potential options for the future of the Domes ranging from demolition to expansive reenvisioning of the facility, and documented an extensive community outreach process (File No.18-164); and

WHEREAS, while the Phase I and Phase II studies may have explored the costs and impacts of demolition or reconstruction of the Domes, these options were not consistent with the County Board's stated policy to repair, preserve, and prolong the existing Domes; therefore the Task Force is limited to only recommending an option that is consistent with the current policy; and

WHEREAS in September 2019, the Domes Task Force's Phase III report by ArtsMarket, LLC presented a Business Plan and Conceptual Design which recommended preservation of the Domes and redevelopment of Mitchell Park with a proposed funding model utilizing various tax credits, grants, private fundraising, and County financing (File No. 19-677); and

WHEREAS, Milwaukee County contracted with Husch Blackwell and Baker Tilly to evaluate the Business Plan presented in File No. 19-677, and their report released in File No. 22-697 revealed that due to the complexity and laws relating to tax credits, the proposed "capital stack" presented by ArtsMarket, LLC was found to not be a viable financial mechanism to move forward with financing the Domes' rehabilitation and reinvestment without significant County investment and/or private fundraising; and

WHEREAS, considering its ongoing fiscal challenges, if the Domes are going to continue operating, Milwaukee County must find a way to improve the Domes' business and operating models to enhance community impact and perhaps raise sufficient revenue to sustain operations and assist in grant and donor opportunities (File Nos. 18-164, 18-627, 19-57, 19-102, 21-233, 21-772, & 22-697); and

WHEREAS, the County Board passed File No. 22-980 to have the Administration obtain the Domes' listing on the State and National Registers of Historic Places, but was vetoed by the County Executive due to concerns that historic designation is not appropriate at present; and

WHEREAS, despite significant resources in both time and money spent on planning for the future of the Domes, the County has not yet been able to take a definitive step towards a chosen outcome; and

WHEREAS, as the policymakers for the County, the Milwaukee County Board of Supervisors should have the opportunity to weigh all relevant strategies and their respective fiscal impacts and constraints, economic impacts, and alignment with the County's strategic plan regarding the future of Mitchell Park Horticultural Center (the Domes); and

WHEREAS, the Committee on Parks and Culture, at its meeting of December 6, 2022, recommended adoption of File No. 22-1184 as amended (vote 4-0); now, therefore,

 BE IT RESOLVED, the Milwaukee County Board of Supervisors hereby **rescinds expands** the policy position adopted in File No. 16-200 committing the County to the pursuit of the repair and preservation of the Mitchell Park Horticultural Conservatory (Domes) and officially recognizes a new County policy to expand the scope of strategic planning associated with the Mitchell Park Horticultural Conservatory (Domes) to enable the Milwaukee County Board of Supervisors to consider all options for the future of the Domes and their respective fiscal and economic impacts to make the best, informed decision on future action; and

BE IT FURTHER RESOLVED, the Department of Parks, Recreation and Culture, coordinating with the Office of Strategy, Budget and Performance, Office of Corporation Counsel, and Office of the Comptroller if necessary, shall present a report to the County Board at the July 2023 cycle which shall evaluate options including:

- (1) Demolition, which should include an estimate for recommended site improvements for Mitchell Park if the Domes are demolished
- (2) Limited scope repairs to address deferred maintenance and code compliance concerns
- (3) Full building renovation including the building envelope (glass, seals, concrete coating)
- (4) Phase III ArtsMarket, LLC proposal for a New Urban Botanical Park and Conservatory

and provide the following information:

- How long can the Domes remain open in their current state?
- Updated cost estimates for all options listed above with a description of the project scope
- In what ways could status on the State and/or National Registers of Historic Places impact each option?
- What is the lifetime on the improvements?
- Provide any known funding sources, whether the project would be eligible for bonding, and an estimate of General Obligation Bonding that would be necessary to complete the project

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BE IT FURTHER RESOLVED, the Department of Parks, Recreation and Culture, coordinating with the Office of Strategy, Budget and Performance, and Office of Corporation Counsel shall present the Board of Supervisors with options of business plans and governance structure changes to effectuate the enhancement of the Mitchell Park Horticultural Conservatory as a destination for residents and tourists, and bring the Conservatory to perform in line with peer conservatories across the country; and

BE IT FURTHER RESOLVED, in addition to reporting on the future Dome options above, the Parks Department shall present long-term options for Mitchell Park, independent of plans for the Domes, with the goal of greater revitalization of the park space and further activation of the surrounding neighborhoods.: and

BE IT FURTHER RESOLVED, while this resolution would expand the policy
position adopted in File No. 16-200, this resolution does not advocate for,
suggest, or show preference for one potential option over another and any
decision regarding final action on the Domes will be made by the County Board of
Supervisors at a future meeting.
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