

# 2023 Update Capital Improvement Budget

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Department of Strategy, Budget, & Budget

## Design First Approach

### DEFINITION:

- For most projects, the design appropriations are made in one year, and then construction appropriations in a subsequent year (upon completion of design)
- Implemented beginning with the 2021 Adopted Budget and CIC process and continues into the 2023 capital budget development
  - Primarily AE managed projects
  - Potential future application to IMSD managed technology projects
  - Potential future application to Transportation Services managed projects (NOTE: Transportation Services follow a design first approach for a number of projects)
- Potential Exceptions (case-by-case basis)
  - Less complex projects requiring minimal design effort and limited risk
  - Life-Safety projects that address significant risks are hazards

### REASONING:

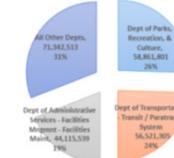
Project and construction cost estimate efficiency:

- Established agreed upon scope/design between client dept and (project) managing dept
- Completed design = construction/implementation



## 2023 Forecast: Funding & Projects

SPENDING DEPARTMENT	2023 \$	% of 2023
Dept of Public, Recreation, & Culture	18,861,881	22.2%
Dept of Transportation - Transit / Passenger System	18,222,200	24.2%
Dept of Administration Services - Facilities Logistics - Facilities	14,212,280	32.2%
Dept of Transportation - Fleet Logistics	12,747,760	1.8%
Dept of Health & Human Services	9,612,880	4.2%
Office of the Sheriff	8,887,280	1.2%
Office of the Sheriff	7,272,280	1.4%
Criminal Department	6,629,280	2.0%
Dept of Administration Services - Information Management Services	4,887,280	1.2%
Adult Public Services	4,389,280	1.2%
Office of Emergency Management	4,212,280	2.0%
Dept of Transportation - Transportation Services	3,286,280	1.2%
Medical Services	2,232,280	1.2%
Dept of Transportation - Highways/State	2,089,280	1.2%
Dept of Administration Services - Facilities Logistics - Contract Ser	1,712,280	1.8%
Charles Allen - VISTA Services	1,214,280	0.8%
Carson Center for the Performing Arts	889,280	0.4%
Dept of Administration Services - Office of Person w/ Disabilities	612,280	0.2%
The General Center Art Services	512,280	0.2%
Adult County Memorial Society	351,280	0.1%
<b>TOTAL:</b>	<b>84,840,325</b>	<b>100%</b>



DEPT	Project	Project Description	2023
PLANS	UPR0401	Lake Michigan Shoreline Rehabilitation - Shoreline Plan	5,000,000
CCO	10214101	Zone Adventure Adventure Service - Skate	5,000,000
PLANS	UPP0201	Midway Park Planning Channel	5,389,780
PLANS	UPP0501	South Shore Station site	17,883,280
SALES/PLANS	HC02001	Forensic Science Center Phase 2	28,000,000
DOT/ROADS	TBC	Bus Replacement Program/Reconstr	50,800,000

## 2023 Bonding Cap Estimate

- 2023 Bonding Cap: \$45,840,525

BUDGET YR	BOND REQ	BOND ADOPTED	BOND SURPLUS/(GAP)	% of REQ BOND PROJECTS FUNDED	% of REQ BOND PROJECTS NOT FUNDED
2020	\$78,147,924	\$44,927,646	(\$33,220,278)	57.5%	42.5%
2021	\$82,304,205	\$46,275,475	(\$36,028,730)	56.2%	43.8%
2022	\$89,656,702	\$44,505,364	(\$45,151,338)	49.6%	50.4%

2023 3-YR CIP**	\$154,542,216	\$45,840,525	(\$108,701,691)	29.7%	70.3%
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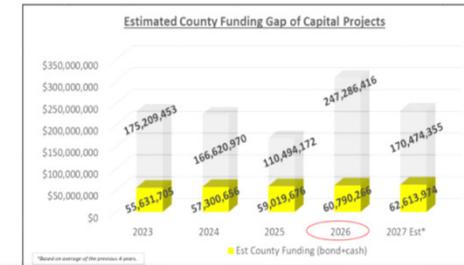
\*\*Est based on 5-YR CIP (1R 2023 CIP)

2023 3-YR AVG*	\$83,369,610	\$45,840,525	(\$37,529,085)	55.0%	45.0%
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\*Est based on 3-YR average of actual requested projects submitted by departments.



## 5-Year Capital Projections



## 2023 Cash Financing Estimate

- 2023 Cash Financing Goal: \$11,460,131

BUDGET YR	CASH REQ	CASH ADOPTED	CASH SURPLUS/(GAP)	% of REQ CASH PROJECTS FUNDED	% of REQ CASH PROJECTS NOT FUNDED
2020	\$31,783,042	\$11,600,094	(\$20,182,948)	36.5%	63.5%
2021	\$48,452,372	\$11,020,400	(\$37,431,972)	22.7%	77.3%
2022	\$44,540,834	\$7,914,736	(\$36,626,098)	17.8%	82.2%

2023 3-YR CIP**	\$76,298,942	\$11,460,131	(\$64,838,811)	15.0%	85.0%
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\*\*Est based on 5-YR CIP (1R 2023 CIP)

2023 3-YR AVG*	\$41,592,083	\$11,460,131	(\$30,131,951)	27.6%	72.4%
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## Capital Projects Development via Annual Budget Process

- February-May - Preliminary planning with departments;
- April or May - Presentation of 2023 Capital Financing/Process to County Board;
- February - May - Departments develop their budget requests;
- Mid-May - Departments submit their (capital) budget requests to the Dept of Strategy, Budget, & Performance (SBP);
- August-September - County Executive works with SBP and departments to finalize the County Executive Recommended Budget;
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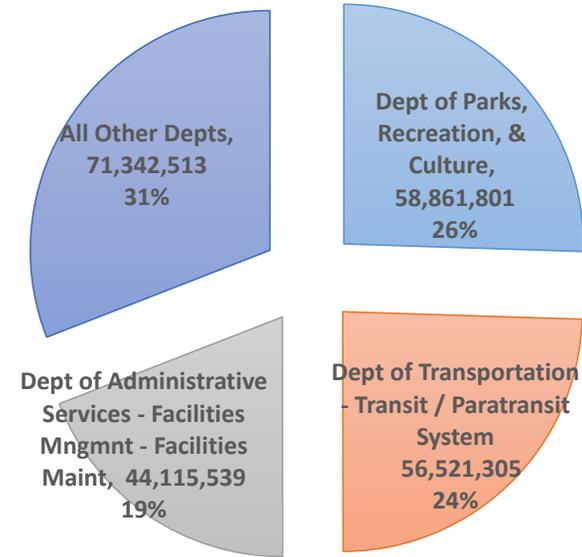
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# 2023 Forecast: Funding & Projects

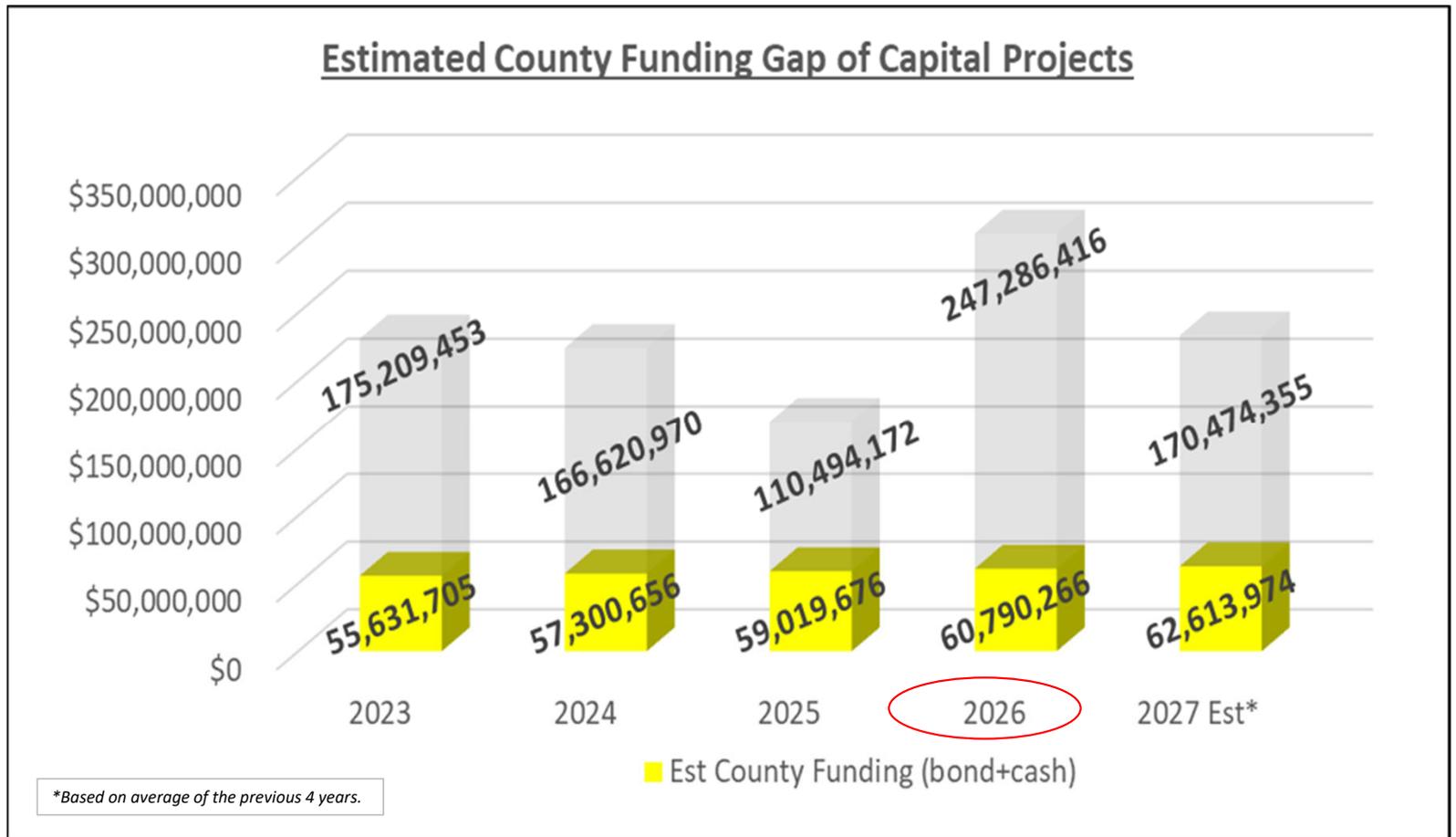


REQUESTING DEPARTMENT	TOTAL \$	TOTAL as %
Dept of Parks, Recreation, & Culture	58,861,801	25.5%
Dept of Transportation - Transit / Paratransit System	56,521,305	24.5%
Dept of Administrative Services - Facilities Mngmnt - Facilities Maint	44,115,539	19.1%
Dept of Transportation - Fleet Mngmnt	12,747,767	5.5%
Dept of Health & Human Services	9,612,080	4.2%
House of Correction	8,087,185	3.5%
Office of the Sheriff	7,757,675	3.4%
Zoological Department	6,629,397	2.9%
Dept of Administrative Services - Information Mngmnt Service Divis	4,667,651	2.0%
Milw Public Museum	4,568,889	2.0%
Office of Emergency Management	4,510,556	2.0%
Dept of Transportation - Transportation Services	3,386,599	1.5%
Medical Examiner	2,255,755	1.0%
Dept of Transportation - Highway Maint	2,000,000	0.9%
Dept of Administrative Services - Facilities Mngmnt - Envrmtl Serv	1,776,766	0.8%
Charles Allis / Villa Terrace	1,354,324	0.6%
Marcus Center for the Performing Art	860,000	0.4%
Dept of Administrative Services - Office of Persons w/ Disabilities	613,264	0.3%
War Memorial Center-Art Museum	313,000	0.1%
Milw County Historical Society	201,605	0.1%
<b>TOTAL:</b>	<b>230,841,158</b>	<b>100%</b>



DEPT	Project	Project Description	2023
PARKS	WP66401	Lake Michigan Shoreline Stabilization - Sheridan Park	5,000,000
ZOO	WZ14101	Zoo Adventure Africa-Rhinos Exhibit	5,000,000
PARKS	WP37201	McKinley Park Flushing Channel	5,368,798
PARKS	WP70601	South Shore Breakwater	17,883,306
DAS-FM-FM	WC20901	Forensic Science Center-Phase 2	25,035,867
DOT-TRANSIT	TBD	Bus Replacement Program-Placeholder	50,000,000

# 5-Year Capital Projections



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**Questions?**