From the Director, Department of Transportation, requesting approval for recruitment and retention bonuses for various critical infrastructure positions (permanent and seasonal) in the Divisions of Airport, Fleet Management and Highway Maintenance for the 2021-2022 winter season, by recommending adoption of the following:

## A RESOLUTION

WHEREAS, the Department of Transportation (DOT) has been continuously recruiting for permanent and seasonal critical infrastructure workers, including Airport Maintenance Workers, permanent and temporary assignment Highway Maintenance Workers, and permanent Fleet Mechanic and Fleet Parts positions since late Summer; and

WHEREAS, DOT is experiencing significantly more vacancies this year than in previous years, largely due to low wages as compared to the regional marketplace, and Milwaukee County's (the County) Coronavirus Disease Vaccine Mandate; and

WHEREAS, per funding agreements with the Federal Aviation Administration and State of Wisconsin, DOT is required to perform snow removal and Winter maintenance at the airports, State trunk highways, and the Interstate system throughout the County; and

WHEREAS, without the appropriate levels of manpower to operate and maintain the necessary equipment, the County's transportation infrastructure will be vulnerable to delays, shutdowns, and Federal fines; and

WHEREAS, the Milwaukee County Board of Supervisors (County Board) recently adopted File No. 21-556, which authorized the Department of Parks, Recreation, and Culture, and the Office of the Comptroller to provide similar incentive pay for new and incumbent lifeguards in order to staff pools for the Summer season; and

WHEREAS, in 2016, the County Board adopted File No. 16-676, authorizing the Chief Human Resources Officer, Department of Human Resources, to implement specific strategies to provide flexibility in recruiting for and retaining staff in "difficult-to-fill" positions, and sign-on and retention bonuses were two of the approved strategies; and

WHEREAS, this request aligns with the County's strategic plan of enhancing the County's fiscal health and sustainability, by being able to fulfill its Federal and State contractual obligations, and avoid potential fines for being unable to clear snow and perform other Winter maintenance activities, while investing in its employees and dismantling barriers to diverse and inclusive communities, by becoming an attractive employer to all current and perspective employees; and

WHEREAS, the estimated cost of \$248,600 will be offset by non-County revenues in the amount of \$214,500; there will be a zero net tax levy effect for bonuses within the Airport Division; a net County cost of \$25,080 for bonuses within the Highway Maintenance Division; and a \$9,020 tax levy impact for the Fleet Management Division; and

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WHEREAS, DOT will submit a January 2022 fund transfer request to cover these expenditures; and

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WHEREAS, the Committee on Personnel, at its meeting of December 6, 2021, recommended adoption of File No. 21-1055 (vote 5-0); now, therefore,

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BE IT RESOLVED, the Milwaukee County Board of Supervisors (County Board) approves the provision of sign-on bonuses of \$300 to new recruits, and to existing critical infrastructure employees, including Airport Maintenance Workers, Airport Maintenance In-Charges, Airport Maintenance Supervisors, Highway Maintenance Workers, Assistant Supervisors, Highway Maintenance Supervisors, Fleet Mechanics, Fleet Mechanic Supervisors, Fleet Parts Assistants, Fleet Parts Manager, Fleet Welder, Fleet Iron Workers, Fleet Maintenance Worker, and Fleet Supervisors; and

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BE IT FURTHER RESOLVED, the County Board approves a \$200 per-month retention bonus (for the months of December, January, February, and March of the 2021-2022 Winter season) to the aforementioned positions' incumbents who work the entire month, and have met Milwaukee County's Vaccine Mandate.

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