

# BEHAVIORAL HEALTH DIVISION

## DASHBOARD REPORT

Year End 2022

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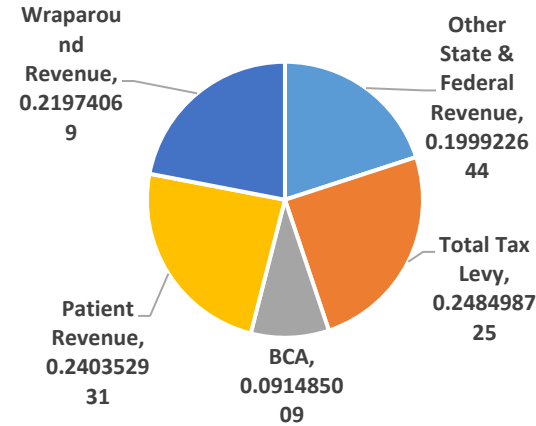
# BHD COMBINED DASHBOARD

4th Quarter 2022

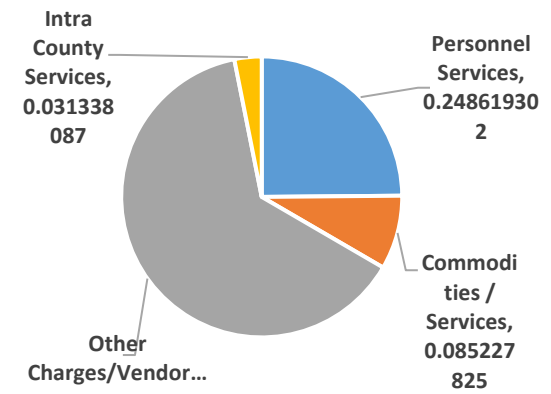
	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	184,691,864	184,691,864	215,661,944	(30,970,079)
<b>Expense</b>				
Personnel	59,331,732	59,331,732	65,737,950	6,406,218
Commodities/Services	21,505,021	21,505,021	22,339,147	834,126
Depreciation/Inventory	7,512	7,512	-	(7,512)
Other Charges	160,080,181	160,080,181	175,238,370	15,158,189
Capital	479,607	479,607	499,223	19,616
Intra County Services	7,511,466	7,511,466	7,478,267	(33,199)
<b>Total Expense</b>	248,915,519	248,915,519	271,292,957	22,377,438
Tax Levy	64,223,655	64,223,655	55,631,013	(8,592,642)

## 2022 Projected Annual Revenues & Expenses by Percentage

BHS 2022 Revenue by Source



BHS 2022 Expenditure by Type



Note: "Other Charges" in Expenditures include all Provider Payments - Fee For Service, Purchase of Service and other contracted services.

## Financial Highlights & Major Variances

- One-time payments for MHEC startup (\$2.7m)
- State Institute deficit of (\$2.1m)
- WIMCR shortfall (\$1.6m)
- CSP Surplus due to lower utilization \$1.3m
- Wraparound deficit (\$3.6m)

## 2022 Budget Initiatives

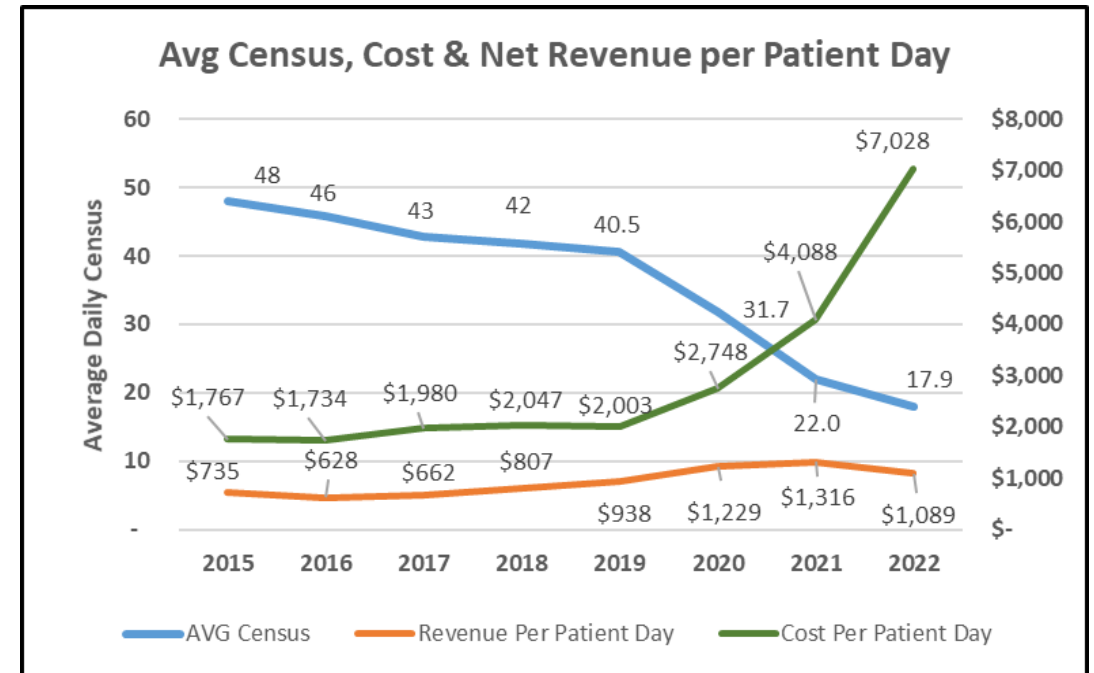
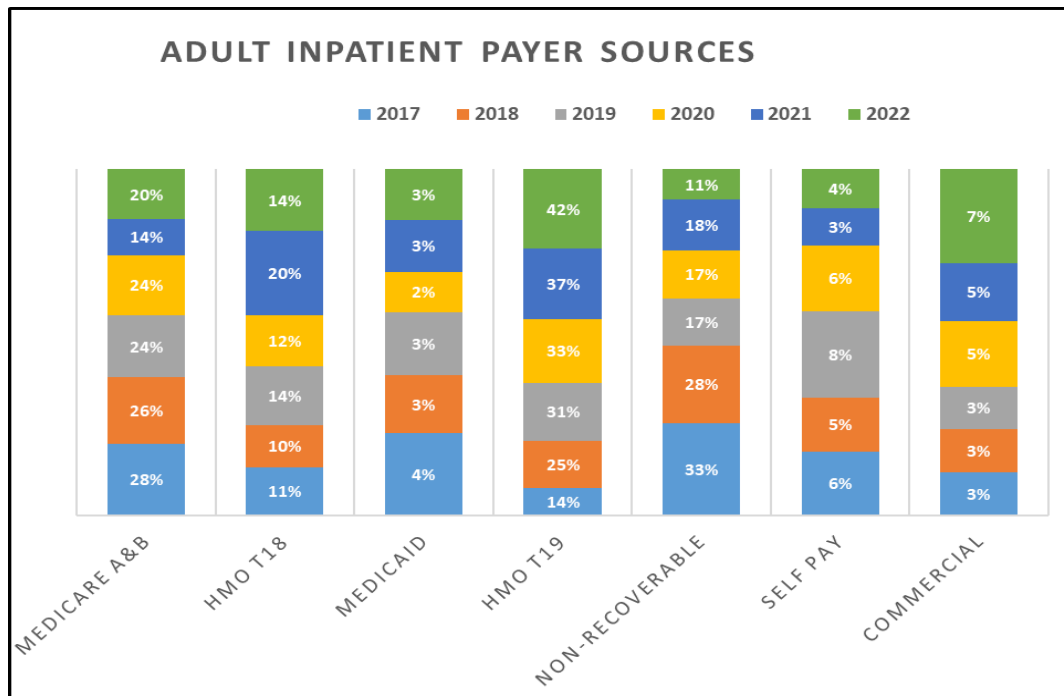
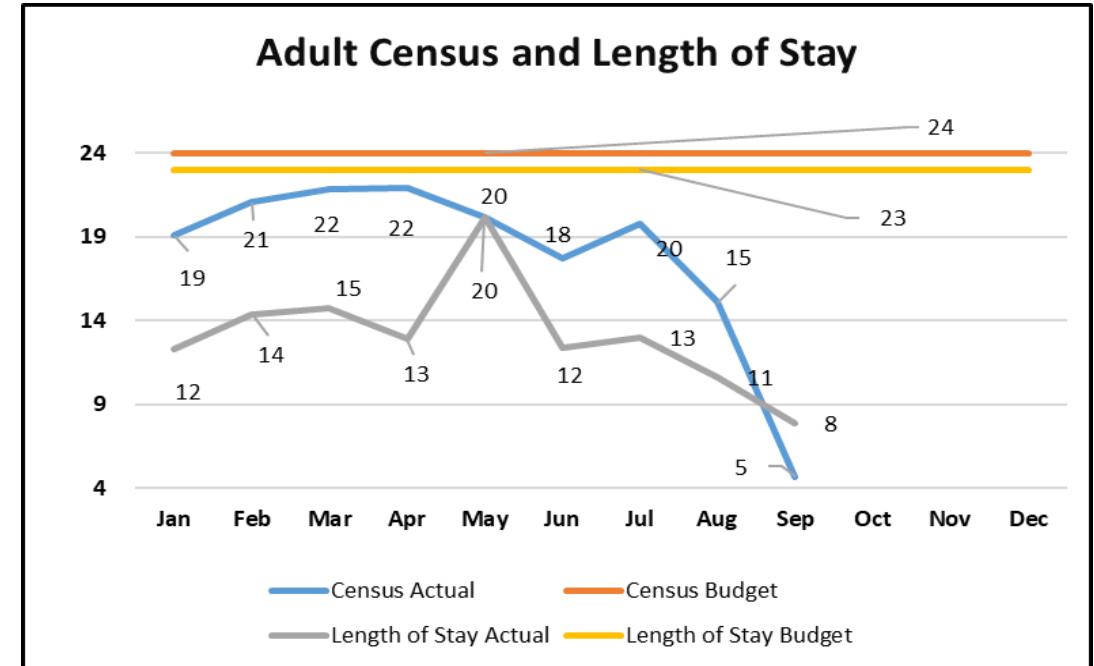
Initiative	Status
FQHC Partnerships	↑ In progress
Inpatient Closure	↑ Completed, building vacated
Crisis Stabilization Redesign	➡ In progress, delayed
MHEC Opening	↑ September 6th First Admission

Complete	↑	Not Done	↓	Progressing	➡
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# ACUTE ADULT INPATIENT DASHBOARD

4th Quarter 2022

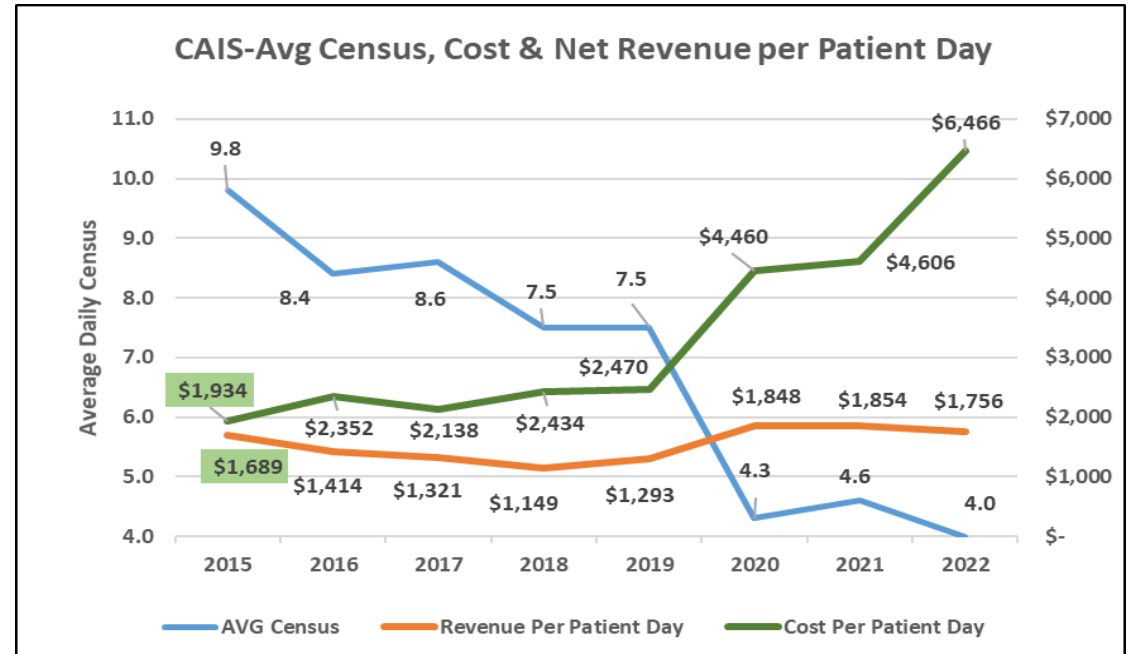
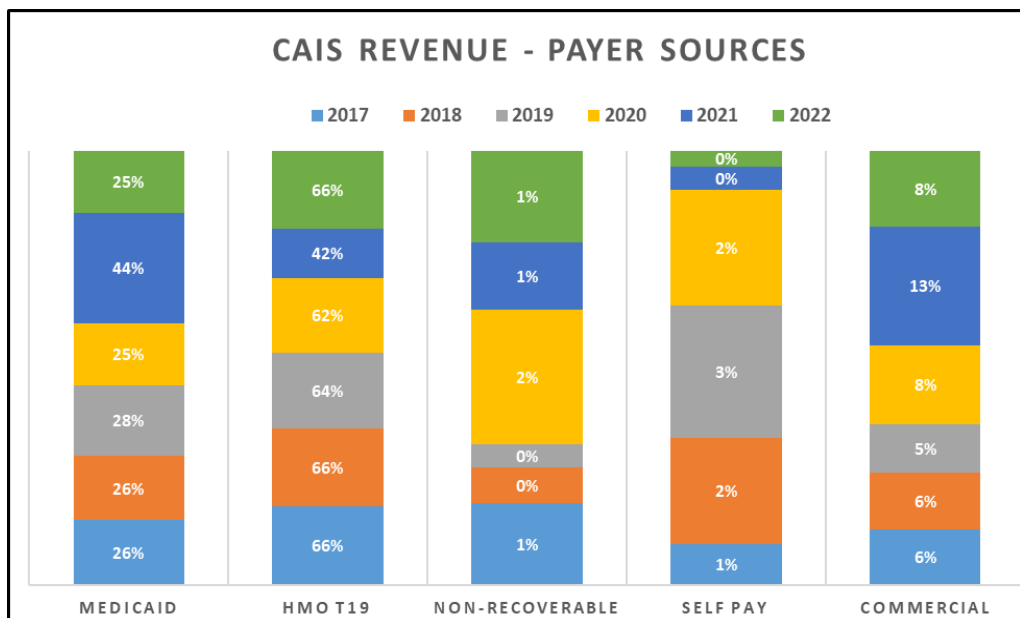
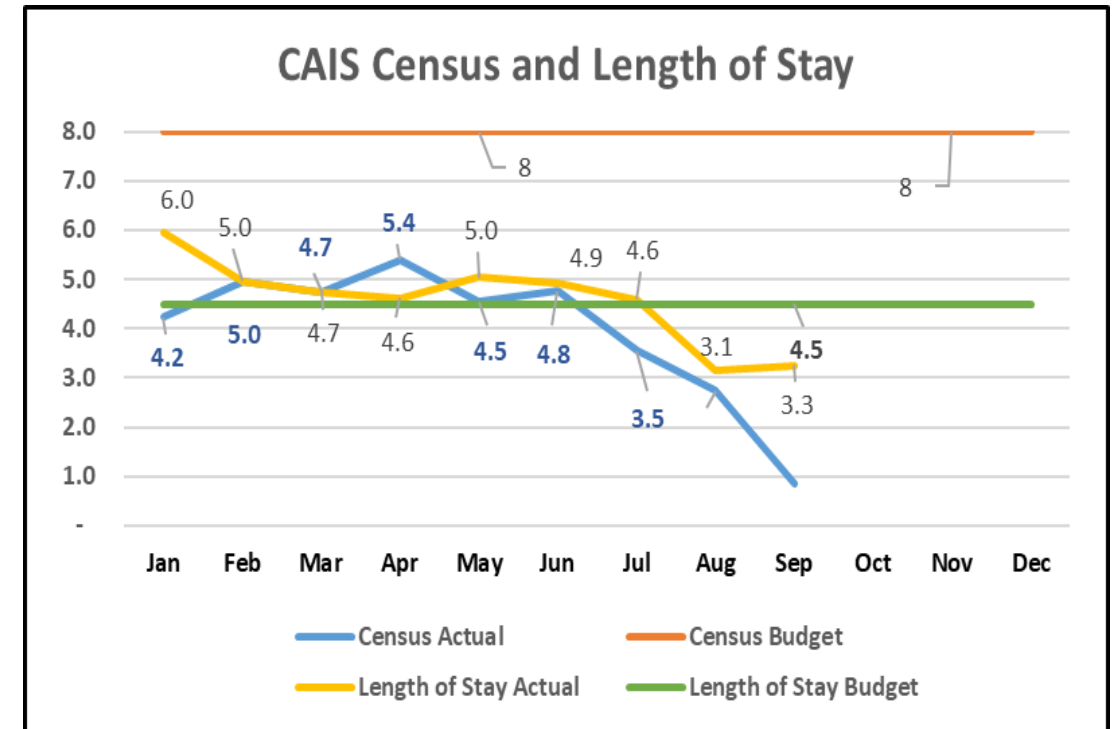
	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	10,007,279	10,007,279	11,704,242	(1,696,963)
<b>Expense</b>				
Personnel	7,936,486	7,936,486	13,034,932	5,098,446
Commodities/Service	10,019,300	10,019,300	9,311,942	(707,358)
Depreciation/Invento	-	-	-	-
Other Charges	6,805,653	6,805,653	5,913,417	(892,236)
Capital	-	-	-	-
Intra County Services	7,413,575	7,413,575	5,697,307	(1,716,268)
<b>Total Expense</b>	32,175,014	32,175,014	33,957,598	1,782,584
Tax Levy	22,167,735	22,167,735	22,253,356	85,621



# CAIS (Child & Adolescent Inpatient) DASHBOARD

4th Quarter 2022

	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	1,943,981	1,943,981	1,676,221	267,760
<b>Expense</b>				
Personnel	4,341,843	4,341,843	4,598,768	256,925
Commodities/Service	155,455	155,455	94,850	(60,605)
Depreciation/Inventor	-	-	-	-
Other Charges	-	-	-	-
Capital	-	-	-	-
Intra County Services	2,455,437	2,455,437	1,829,220	(626,217)
<b>Total Expense</b>	6,952,734	6,952,734	6,522,838	(429,896)
Tax Levy	5,008,753	5,008,753	4,846,617	(162,136)



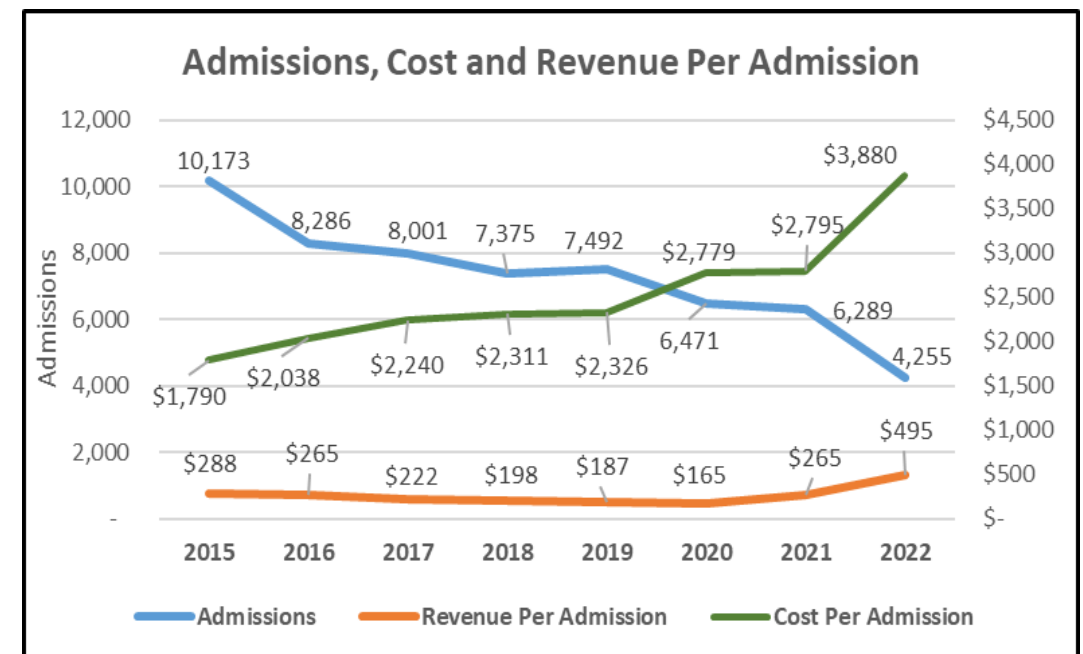
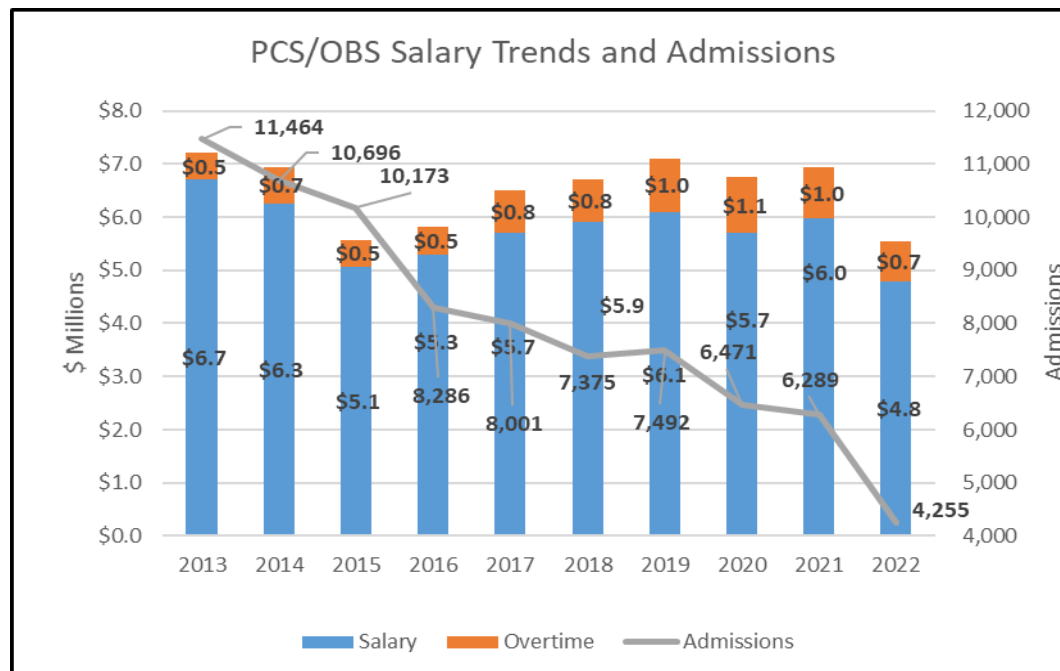
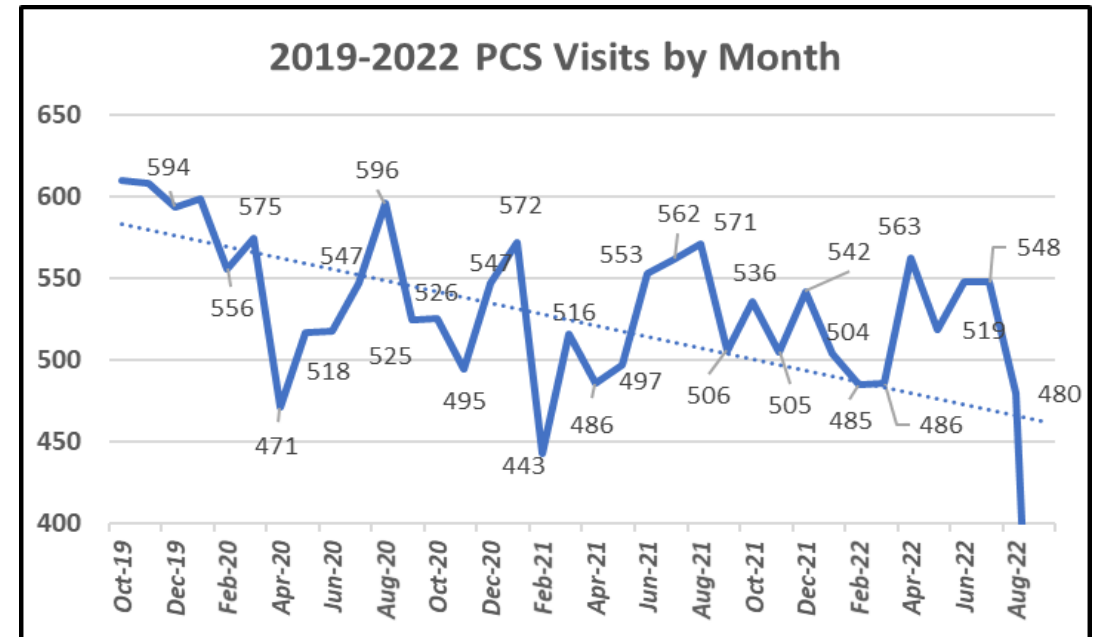
# PCS - ER and Observation DASHBOARD

4th Quarter 2022

	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue*</b>	11,893,721	11,893,721	14,679,373	(2,785,652)
<b>Expense</b>				
Personnel	9,591,381	9,591,381	11,203,392	1,612,011
Commodities/Services	422,265	422,265	359,898	(62,367)
Depreciation/Inventory	-	-	-	-
Other Charges	7,502,424	7,502,424	6,075,179	(1,427,245)
Capital	-	-	-	-
Intra County Services	4,987,197	4,987,197	4,984,419	(2,778)
<b>Total Expense</b>	22,503,267	22,503,267	22,622,888	119,621
<b>Tax Levy</b>	10,609,546	10,609,546	7,943,515	(2,666,031)

\* The majority of "Revenue" \$7,700,026 is BCA (Basic County Allocation), a source of taxpayer revenue. The Revenue deficit is mostly due to a Budgeted contribution from reserves of \$3.3m which will be settled at year end when exact amount known.

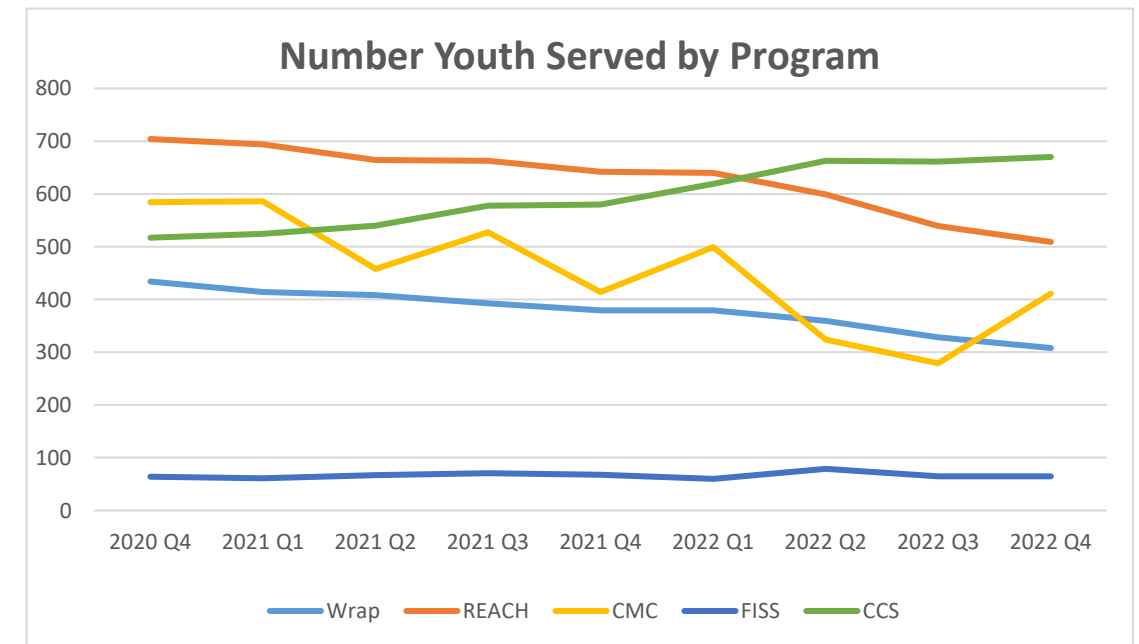
Number of PCS visits plateaued/decreased for the 10 months from June 2019 through March 2020 prior to the Covid related drop in April 2020. There were 122 PCS visits in the final month of Sept 2022, with the last discharge occurring on Sept 9th, 2022.



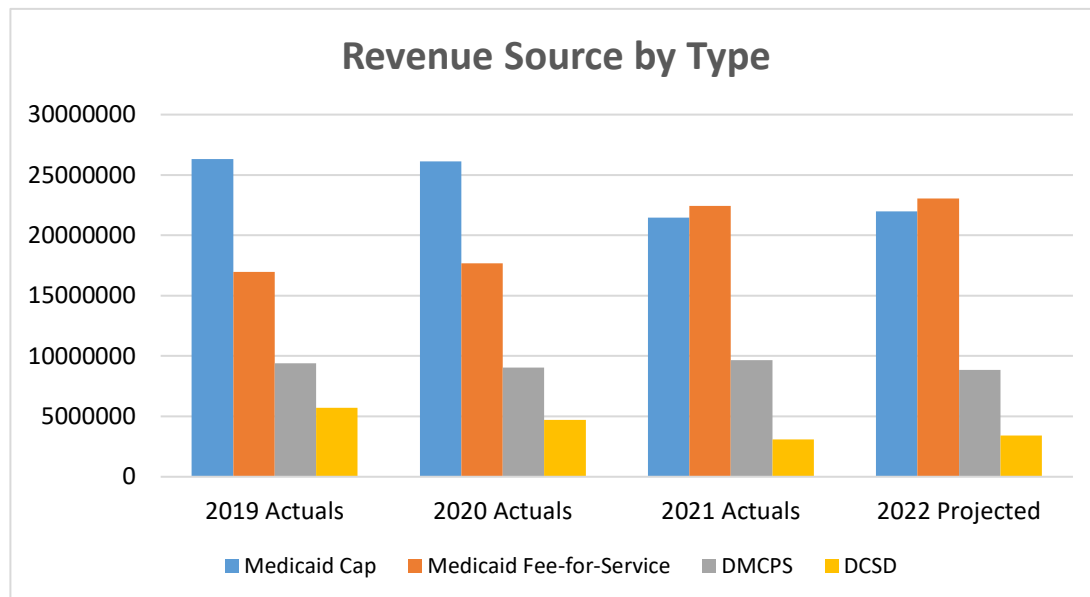
# CHILDRENS COMMUNITY MENTAL HEALTH SERVICES DASHBOARD

4th Quarter 2022

	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	62,585,734	62,585,734	70,616,292	(8,030,558)
<b>Expense</b>				
Personnel	6,212,519	6,212,519	6,715,624	503,105
Commodities/Services	1,593,022	1,593,022	1,372,479	(220,543)
Depreciation/Inventory	-	-	-	-
Other Charges	55,867,069	55,867,069	63,020,437	7,153,368
Capital			-	-
Intra County Services	2,027,967	2,027,967	(1,049,735)	(3,077,702)
<b>Total Expense</b>	65,700,577	65,700,577	70,058,805	4,358,228
Tax Levy	3,114,843	3,114,843	(557,487)	(3,672,330)



^ Note: OYEAH program ended in 2019 and is no longer reflected in graph



## CCMHS by Low Org

	Projected 2022			
	Wrap HMO	Wrap Grants	CCS	FISS
<b>REVENUE:</b>				
State and Federal Revenue	755,274	4,360,290	0	215,915
Other Direct Revenue	40,163,866	0	17,090,390	0
<b>Revenue Total</b>	<b>40,919,140</b>	<b>4,360,290</b>	<b>17,090,390</b>	<b>215,915</b>
<b>EXPENDITURE:</b>				
Personnel	5,329,209	750,432	0	132,879
Commodities/Services	824,916	767,322	783	0
Depreciation/Inventory	0	0	0	0
Other Charges	35,934,252	4,212,566	15,458,847	261,404
Capital	0	0	0	0
Intra County Services	1,214,578	117,540	650,649	45,200
<b>Expenditure Total</b>	<b>43,302,955</b>	<b>5,847,860</b>	<b>16,110,279</b>	<b>439,483</b>
<b>TAX LEVY</b>	<b>2,383,815</b>	<b>1,487,570</b>	<b>(980,111)</b>	<b>223,568</b>

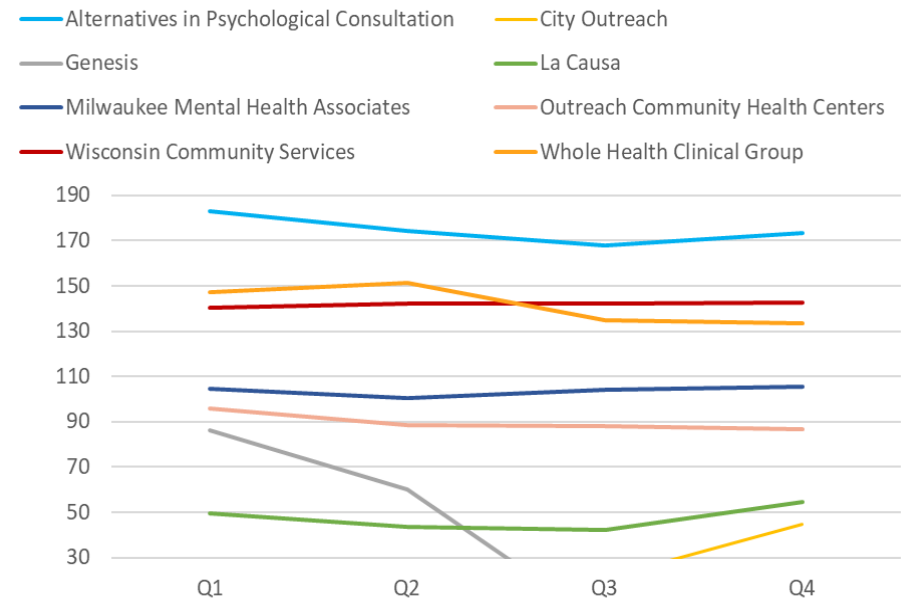
## TCM (Targeted Case Management) DASHBOARD

4th Quarter 2022

	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	7,178,221	7,178,221	6,758,950	419,271
<b>Expense</b>				
Personnel	293,534	293,534	278,396	(15,138)
Commodities/Services	545	545	-	(545)
Depreciation/Inventory	-	-	-	-
Other Charges	7,110,203	7,110,203	6,620,974	(489,229)
Capital	-	-	-	-
Intra County Services	475,421	475,421	369,330	(106,091)
<b>Total Expense</b>	7,879,703	7,879,703	7,268,700	(611,003)
<b>Tax Levy</b>	701,481	701,481	509,750	(191,731)

Average Enrollment	763	763	1,001
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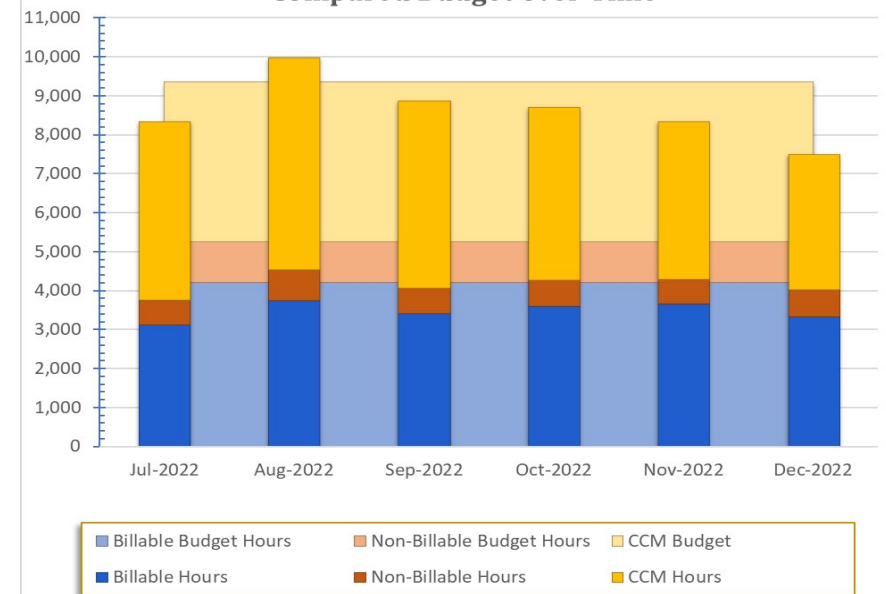
**TCM Distinct Clients by Provider - Q4 2021 to Q3 2022**



	2022			Q4	2022			YTD
	Billable	Non-billable	% Non-billable		Billable	Non-billable	% Non-billable	
Alt in Psych Cons	11,799	3,076	26%		46,700	11,398	24%	
City Outreach	2,510	503	20%		3,482	851	0%	
Genesis	-	-			14,058	4,234	30%	
La Causa	3,191	634	20%		11,807	2,793	24%	
Milw MHA	5,684	1,728	30%		24,113	7,440	31%	
Outreach CHC	5,678	331	6%		24,233	2,233	9%	
Wisc Com Srv	7,549	1,431	19%		27,383	1,581	6%	
WHCG	5,698	382	7%		34,267	6,935	20%	
<b>TOTAL</b>	<b>42,109</b>	<b>8,086</b>	<b>19%</b>		<b>186,044</b>	<b>37,466</b>	<b>20%</b>	

\*\*\* Non-billable services are paid to Providers, but not billable to Medicaid

**Total TCM and CCM HOURS Compared Budget over Time**





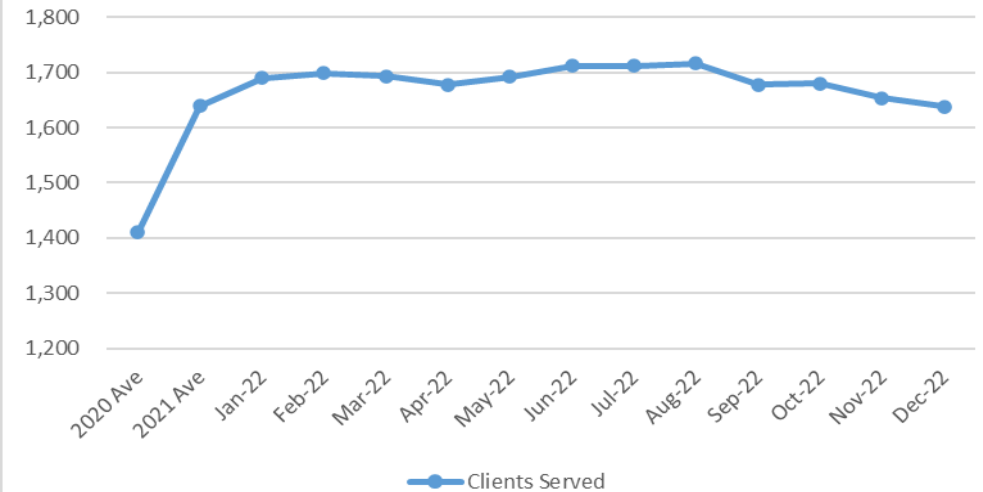
# CCS (Comprehensive Community Services) DASHBOARD

4th Quarter 2022

	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	39,750,247	39,750,247	40,118,504	(368,257)
<b>Expense</b>				
Personnel	1,134,927	1,134,927	988,393	(146,534)
Commodities/Service	20,497	20,497	112,375	91,878
Depreciation/Invent	-	-	-	-
Other Charges	34,492,492	34,492,492	37,643,032	3,150,540
Capital	-	-	-	-
Intra County Services	2,566,274	2,566,274	2,080,193	(486,081)
<b>Total Expense</b>	38,214,190	38,214,190	40,823,993	2,609,803
<b>Tax Levy</b>	(1,536,057)	(1,536,057)	705,489	2,241,546

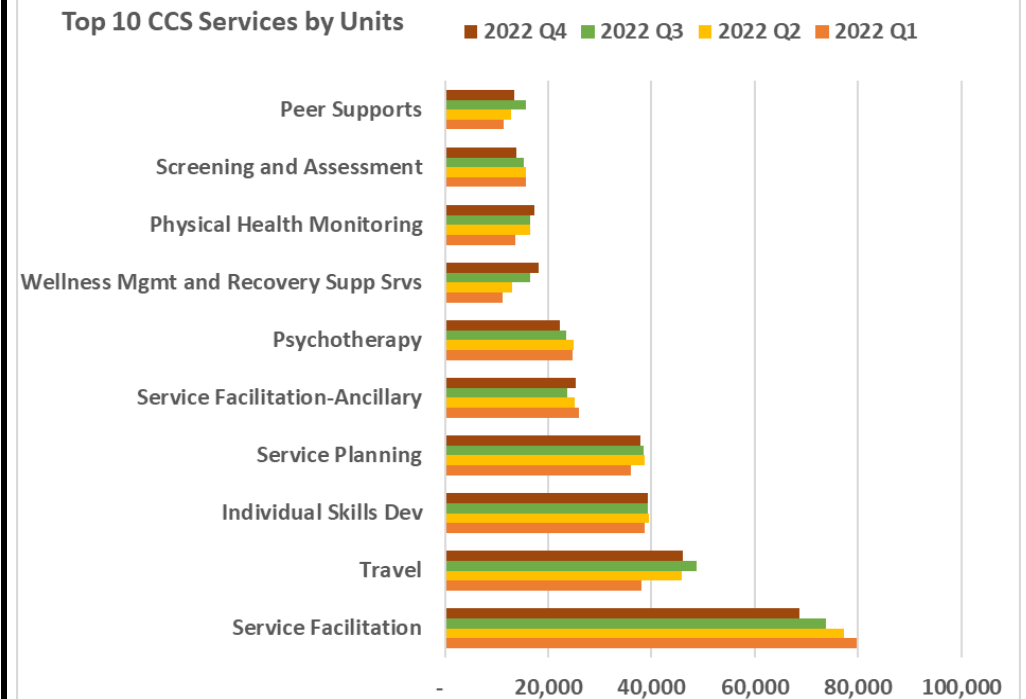
Average Enrollment      1,687      1,687      2,139

Distinct Clients Served 2018 to 2022



	Number of Billable to Nonbillable Dollars - Top 10 Providers					
	2022 Q4 Totals			2022 YTD Totals		
	Billable	Non-Billable	% Non-Billable	Billable	Non-Billable	% Non-Billable
Project Access	1,144,453	7,575	0.7%	4,580,155	46,008	1.0%
Wisconsin Community Services	1,057,561	2,507	0.2%	4,290,353	12,097	0.3%
Alternatives in Psychological Consulting	562,399	4,896	0.9%	2,323,491	10,039	0.4%
Whole Health Clinical Group	399,719	-	0.0%	2,097,497	557	0.0%
Summit Wellness	474,873		0.0%	1,879,108		0.0%
Creative Counseling	535,630		0.0%	1,616,212		0.0%
Professional Services Group	370,385	4,971	1.3%	1,599,927	18,266	1.1%
Sirona Recovery	302,533	3,760	1.2%	1,415,477	19,038	1.3%
Milwaukee Mental Health Associates	238,663	32	0.0%	1,095,552	1,061	0.1%
Sixteenth Street	255,824		0.0%	1,008,095		0.0%

Top 10 CCS Services by Units



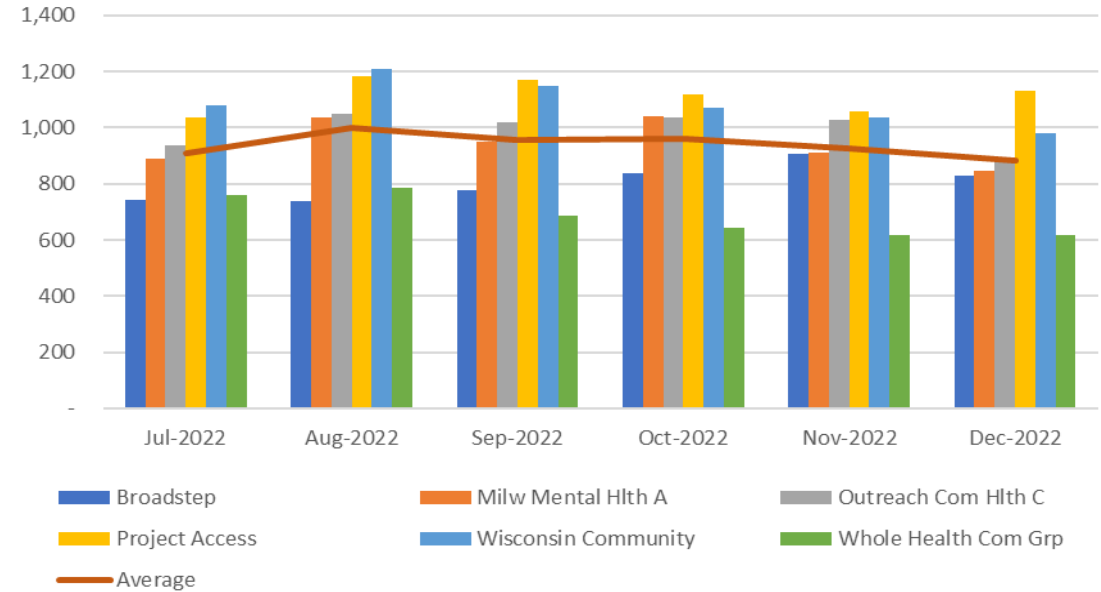
## CSP (Community Support Program) DASHBOARD

### 4th Quarter 2022

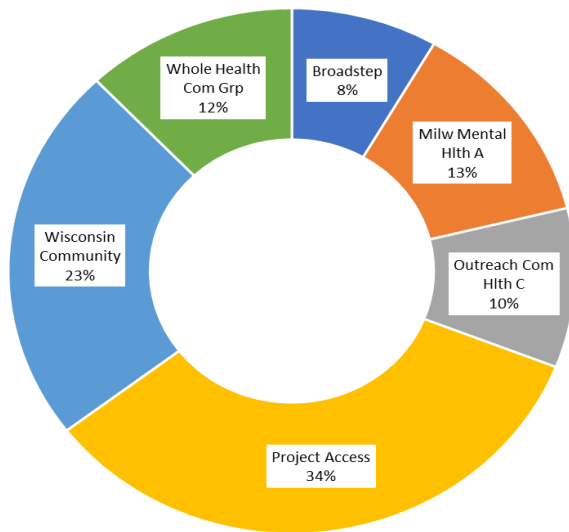
	2022 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	15,415,234	15,415,234	15,737,329	(322,095)
<b>Expense</b>				
Personnel	1,545,484	1,545,484	1,085,886	(459,598)
Commodities/Services	203,636	203,636	209,030	5,394
Depreciation/Inventory	-	-	-	-
Other Charges	13,363,835	13,363,835	15,647,199	2,283,364
Capital	-	-	-	-
Intra County Services	1,198,919	1,198,919	1,022,246	(176,673)
<b>Total Expense</b>	16,311,874	16,311,874	17,964,361	1,652,487
<b>Tax Levy</b>	896,641	896,641	2,227,032	1,330,391

Average Enrollment	1,159	1,159	1,274
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2022 JUL to DEC Amount Paid per Client

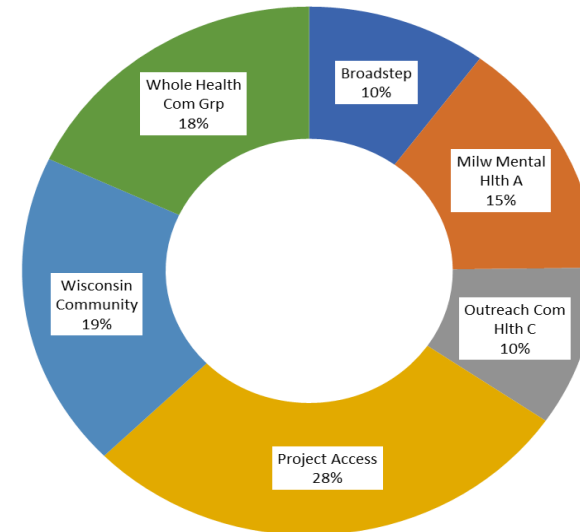


2022 % of Units Paid per Provider



Agency	Individual Units	
	June	YTD Total
Broadstep	4,810	62,924
Milw MHA	7,145	96,196
Outreach	5,225	73,777
Proj Access	20,526	253,290
Wisc Com Srv	12,278	175,177
Whole Health	6,136	91,064
<b>Grand Total</b>	<b>56,120</b>	<b>752,428</b>

2022 % of Consumers per Provider



Agency	Distinct Clients	
	June	YTD Ave per Month
Broadstep	108	117
Milw MHA	164	170
Outreach	108	113
Proj Access	327	325
Wisc Com Srv	218	224
Whole Health	192	209
<b>Grand Total</b>	<b>1,117</b>	<b>1,158</b>

	2022 Budget				2022 Annual Projection				2022 Projected Surplus/(Deficit)			
	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD
<b>Revenue</b>												
BCA	7,700,026	14,636,560	-	22,336,586	7,700,026	14,636,560	-	22,336,586	-	-	-	-
Intergovernmental	2,557,729	29,751,175	-	32,308,904	2,473,437	26,956,796	46,998	29,477,231	(84,292)	(2,794,379)	46,998	(2,831,673)
Charges for Services	15,334,338	130,990,198	51,200	146,375,736	13,671,518	118,005,539	25,628	131,702,685	(1,662,820)	(12,984,660)	(25,572)	(14,673,052)
Other Revenue	3,900,000	1,457,813	9,282,905	14,640,718	142	932,917	242,304	1,175,363	(3,899,858)	(524,896)	(9,040,601)	(13,465,355)
Total Revenue	29,492,093	176,835,746	9,334,105	215,661,944	23,845,123	160,531,811	314,930	184,691,864	(5,646,970)	(16,303,935)	(9,019,175)	(30,970,079)
<b>Expense</b>												
Salary	11,854,174	13,552,846	6,691,792	32,098,812	10,755,212	10,914,335	6,728,775	28,398,321	1,098,962	2,638,511	(36,983)	3,700,491
Overtime	1,341,400	184,846	168,022	1,694,268	1,260,255	317,548	362,890	1,940,693	81,145	(132,702)	(194,868)	(246,425)
Fringe	15,641,518	10,034,762	6,268,590	31,944,870	9,854,243	11,373,701	7,764,773	28,992,717	5,787,275	(1,338,939)	(1,496,183)	2,952,153
Commodities/Services	9,766,690	3,755,455	8,817,002	22,339,147	10,597,020	3,545,144	7,362,857	21,505,021	(830,330)	210,311	1,454,145	834,126
Depreciation/Inventory	-	-	-	-	179	(0)	7,333	7,512	(179)	0	(7,333)	(7,512)
Other Charges	13,420,853	161,780,026	37,491	175,238,370	14,308,077	145,646,890	125,215	160,080,181	(887,224)	16,133,136	(87,724)	15,158,189
Capital	-	133,543	365,680	499,223	-	133,398	346,209	479,607	-	145	19,471	19,616
Intra County Services	12,510,946	8,647,957	(13,680,636)	7,478,267	14,856,209	14,171,987	(21,516,730)	7,511,466	(2,345,263)	(5,524,030)	7,836,094	(33,199)
Total Expense	64,535,581	198,089,435	8,667,941	271,292,957	61,631,194	186,103,003	1,181,322	248,915,519	2,904,387	11,986,433	7,486,619	22,377,438
<b>Tax Levy</b>	35,043,488	21,253,689	(666,164)	55,631,013	37,786,072	25,571,191	866,392	64,223,655	(2,742,584)	(4,317,502)	(1,532,556)	(8,592,642)

Hospital includes Adult Inpatient, Child and Adolescent Inpatient and Crisis ER/Observation.

Mgmt/Ops/Fiscal includes administrative functions includes all support functions such as: management, quality, contracts, legal, dietary, fiscal, admissions, medical records and facilities.

Community includes Wraparound, AODA and Community Mental Health.

Community Mental Health includes major programs: TCM, CCS, CSP and CRS in addition to CBRF, CCC, IOP, Day Treatment, Community Administrative functions and Community Crisis programs including Mobile Teams, Access Clinic and contracted crisis services.

Behavioral Health Division

Community Services (CARS & Wraparound)

2022 Annual Projection as of December 2022

	2022 Budget				2022 Annual Projection				2022 Projected Surplus/(Deficit)			
	AODA	Mental Health	CCMHS	Total Community	AODA	Mental Health	CCMHS	Total Community	AODA	Mental Health	CCMHS	Total Community
<b>Revenue</b>												
BCA	-	14,636,560	-	14,636,560	0	14,636,560	-	14,636,560	-	-	-	-
Intergovernmental	12,139,644	12,032,119	5,579,411	29,751,175	12,162,398	9,462,919	5,331,479	26,956,796	22,754	(2,569,200)	(247,932)	(2,794,379)
Charges for Services	550,000	65,453,089	64,987,110	130,990,198	451,247	60,395,750	57,158,541	118,005,539	(98,753)	(5,057,338)	(7,828,568)	(12,984,660)
Other Revenue	-	1,408,043	49,770	1,457,813	0	837,203	95,714	932,917	-	(570,840)	45,944	(524,896)
Total Revenue	12,689,644	93,529,811	70,616,291	176,835,746	12,613,645	85,332,432	62,585,734	160,531,811	(75,999)	(8,197,379)	(8,030,557)	(16,303,935)
<b>Expense</b>												
Salary	111,714	9,815,379	3,625,753	13,552,846	130,177	7,766,574	3,017,583	10,914,335	(18,463)	2,048,805	608,170	2,638,511
Overtime	-	182,975	1,871	184,846	471	309,722	7,355	317,548	(471)	(126,747)	(5,484)	(132,702)
Fringe	111,546	6,835,216	3,088,000	10,034,762	158,425	8,027,696	3,187,581	11,373,701	(46,879)	(1,192,480)	(99,581)	(1,338,939)
Commodities/Services	652,463	1,730,513	1,372,479	3,755,455	498,005	1,454,117	1,593,022	3,545,144	154,458	276,395	(220,543)	210,311
Depreciation/Inventory	-	-	-	-	0	(0)	-	(0)	-	0	-	0
Other Charges	14,205,858	84,553,731	63,020,437	161,780,026	13,851,161	75,928,659	55,867,069	145,646,890	354,697	8,625,072	7,153,367	16,133,136
Capital	-	133,543	-	133,543	-	133,398	-	133,398	-	145	-	145
Intra County Services	757,907	8,939,785	(1,049,735)	8,647,957	915,968	11,228,052	2,027,967	14,171,987	(158,061)	(2,288,267)	(3,077,702)	(5,524,030)
Total Expense	15,839,488	112,191,142	70,058,805	198,089,435	15,554,208	104,848,218	65,700,577	186,103,003	285,280	7,342,924	4,358,228	11,986,433
<b>Tax Levy</b>	3,149,844	18,661,331	(557,486)	<b>21,253,689</b>	2,940,562	19,515,786	3,114,843	<b>25,571,191</b>	<b>209,282</b>	<b>(854,454)</b>	<b>(3,672,329)</b>	<b>(4,317,502)</b>

Community Mental Health includes the following major programs: TCM, CCS, CSP and CRS in addition to CBRF, CCC, IOP, Day Treatment, Community Administrative functions,

Behavioral Health Division

Inpatient - Hospital

2022 Annual Projection as of December 2022

	2022 Budget				2022 Annual Projection				2022 Projected Surplus/(Deficit)			
	Adult	CAIS	Crisis ER/Obs	Total Inpatient	Adult	CAIS	Crisis ER/Obs	Total Inpatient	Adult	CAIS	Crisis ER/Obs	Total Inpatient
<b>Revenue</b>												
BCA	-	-	7,700,026	7,700,026	-	-	7,700,026	7,700,026	-	-	-	-
Intergovernmental	-	-	2,557,729	2,557,729	-	-	2,473,437	2,473,437	-	-	(84,292)	(84,292)
Charges for Services	11,704,242	1,676,221	1,953,875	15,334,338	10,007,279	1,943,981	1,720,258	13,671,518	(1,696,963)	267,760	(233,617)	(1,662,820)
Other Revenue	-	-	3,900,000	3,900,000	142	-	-	142	142	-	(3,900,000)	(3,899,858)
Total Revenue	11,704,242	1,676,221	16,111,630	29,492,093	10,007,421	1,943,981	11,893,721	23,845,123	(1,696,821)	267,760	(4,217,909)	(5,646,970)
<b>Expense</b>												
Salary	4,926,236	2,051,134	4,876,804	11,854,174	3,732,573	2,055,843	4,966,796	10,755,212	1,193,663	(4,709)	(89,992)	1,098,962
Overtime	535,885	153,924	651,591	1,341,400	342,423	144,165	773,667	1,260,255	193,462	9,759	(122,076)	81,145
Fringe	7,572,811	2,393,710	5,674,997	15,641,518	3,861,490	2,141,835	3,850,918	9,854,243	3,711,321	251,875	1,824,079	5,787,275
Commodities/Services	9,311,942	94,850	359,898	9,766,690	10,019,300	155,455	422,265	10,597,020	(707,358)	(60,605)	(62,367)	(830,330)
Depreciation/Inventory	-	-	-	-	0	19	159	179	(0)	(19)	(159)	(179)
Other Charges	5,913,417	-	7,507,436	13,420,853	6,805,653	-	7,502,424	14,308,077	(892,236)	-	5,012	(887,224)
Capital	-	-	-	-	-	-	-	-	-	-	-	-
Intra County Services	5,697,307	1,829,220	4,984,419	12,510,946	7,413,575	2,455,437	4,987,197	14,856,209	(1,716,268)	(626,217)	(2,778)	(2,345,263)
Total Expense	33,957,598	6,522,838	24,055,145	64,535,581	32,175,015	6,952,753	22,503,426	61,631,194	1,782,583	(429,915)	1,551,719	2,904,387
<b>Tax Levy</b>	22,253,356	4,846,617	7,943,515	35,043,488	22,167,593	5,008,772	10,609,706	37,786,072	85,763	(162,155)	(2,666,191)	(2,742,584)

## Behavioral Health Division

## Management/Operations/Fiscal

## 2022 Annual Projection as of December 2022

	2022 Budget	2022 Annual Projection	2022 Projected Surplus/(Deficit)	
<b>Revenue</b>				
BCA	-	-	-	
Intergovernmental	-	46,998	46,998	
Charges for Services	51,200	25,628	(25,572)	
Other Revenue	9,282,905	242,304	(9,040,601)	Reserves -Will settle up at year end
<b>Total Revenue</b>	<b>9,334,105</b>	<b>314,930</b>	<b>(9,019,175)</b>	
<b>Expense</b>				
Salary	6,691,792	6,728,775	(36,983)	County targeted reduction of BHD levy in Budget (\$2m)
Overtime	168,022	362,890	(194,868)	Retention bonuses budget in Org 6312, but paid out in programs
Fringe	6,268,590	7,764,773	(1,496,183)	
Commodities/Services	8,817,002	7,362,857	1,454,145	Budgeted \$1m rent for admin staff-did not need in 2022
Depreciation/Inventory	-	7,333	(7,333)	
Other Charges	37,491	125,215	(87,724)	
Capital	365,680	346,209	19,471	
Intra County Services	(13,680,636)	(21,516,730)	7,836,094	Includes Allocation to program areas
<b>Total Expense</b>	<b>8,667,941</b>	<b>1,181,322</b>	<b>7,486,619</b>	
<b>Tax Levy</b>	<b>(666,164)</b>	<b>866,392</b>	<b>(1,532,556)</b>	

**COUNTY OF MILWAUKEE**  
Inter-Office Communication

Date: March 1, 2023

To: Maria Perez, Chairperson – Milwaukee County Mental Health Board

From: Shakita LaGrant-McClain, Director, Department of Health and Human Services

Subject: A report from the Director, Department of Health and Human Services, notifying the Milwaukee County Mental Health Board of Financial Risks, Vulnerabilities, and Opportunities.

File Type: Informational Report

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**BACKGROUND**

The Milwaukee County Behavioral Health Division has identified the following vulnerabilities.

**Risks & Vulnerabilities**

**1) Wraparound Milwaukee Residential Care Center Costs**

Wisconsin Department of Health Services recently informed Wraparound Milwaukee leadership that Residential Care Center placement costs will no longer be funded after SFY2024. RCC costs currently represent approximately \$5.0m in total annual expenditures for Wraparound Milwaukee youth. If no alternative fund source is identified prior to SFY2024, the \$5.0m in annual costs will need to be supported with tax levy. Wraparound Milwaukee is currently exploring options and next steps with DHS.

There are some proposals in Governor Evers budget that may increase funding for RCC costs, but it is unknown how much will impact Milwaukee County or whether that proposal will make it into the adopted state budget in July.

The 2023 BHS budget partially corrects for anticipated shortfalls in Children's Mental Health programming by adding tax levy funds that have previously not been budgeted in this area.

## **2) Labor Market**

The Department of Health and Human Services has seen an increase in provider agencies requesting rate increases due to difficulties hiring and retaining staff at current rates. Milwaukee County has very limited ability to increase rates without increases to local, state, or federal revenue to offset increased costs. Milwaukee County has raised this issue with DHS partners, but no immediate solutions have been identified.

BHS is struggling to fill internal vacant position. BHS leadership is working with Milwaukee County's HR Compensation team on strategies that may boost recruitment and retention.

## **3) Inpatient Capacity**

Low availability of inpatient bed capacity in area hospitals is leading to increased reliance on state psychiatric institutes for some high-acuity patients. Increased reliance on state psychiatric institutes leads to longer lengths of stay and increased costs. BHS Administration is working with health system partners and Granite Hills on plans to increase psychiatric bed availability.

## **Opportunities:**

### **1) Revenue Opportunities**

Milwaukee County is expecting substantial Opioid Settlement funds over the next 18 several years. The focus will be on creating efficiencies, expanding access to care to underserved communities, and shifting services upstream with a greater focus on prevention. Milwaukee County expects a second round of Opioid Settlement funds with payments beginning as early as 2023. Up to 15% of these funds can be used for non-Opioid related interventions.

Milwaukee County BHS is in the initial phases of working with Sellers Dorsey to explore potential Medicaid financing opportunities that could generate new federal funding opportunities in Milwaukee County for initiatives that are currently being funded through Tax Levy. If opportunities are identified, this could assist with counteracting the labor market and inflation challenges that exist in BHS' provider network.

### **2) NICRA**

Milwaukee County has substantial overhead costs. However, the Behavioral Health Division is only able to drawdown the 10% de minimis indirect cost rate for most grants. This mean subsidizing the difference between the 10% indirect cost rate funded by grant revenue and Milwaukee County's actual indirect cost rate which is closer to 40%-50%. This is not sustainable as the Behavioral Health Division continues to rely more on grant funding for direct services. DHHS is partnering with the new Department of



Administrative Services Grants Office and the Office of the Comptroller to obtain a Negotiated Indirect Cost Rate Agreement (NICRA) for Milwaukee County. This has a possibility to create immediate tax levy savings and allow BHS to continue to expand services with new grant opportunities.

The Milwaukee County Comptroller's Office is leading the countywide rollout of a NICRA and currently anticipates implementation in mid-2023. This could potentially provide savings in the 2024 budget.

**PREPARED BY:**

Matthew Fortman, Fiscal Administrator, Department of Health and Human Services

**APPROVED BY:**

Shakita LaGrant-McClain, Director, Department of Health and Human Services

cc: Thomas Lutzow, Chairperson, Milwaukee County Mental Health Board Finance Committee

**COUNTY OF MILWAUKEE**  
Inter-Office Communication

Date: March 10, 2023

To: Maria Perez, Chairperson – Milwaukee County Mental Health Board

From: Shakita LaGrant-McClain, Director, Department of Health and Human Services

Subject: A report from the Director, Department of Health and Human Services, notifying the Milwaukee County Mental Health Board of Fund Transfers Processed in the previous quarter.

File Type: Informational Report

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**BACKGROUND**

Per the “BHD Fund Transfer Policy” adopted by the Mental Health Board, the BHD Fiscal Administrator will provide a quarterly informational report notifying the MHB as to any administrative fund transfers that have occurred during the previous quarter.

Wisconsin Statutes 51.41 authorizes the Milwaukee County Mental Health Board (MHB) to propose an annual budget to the County Executive for the Behavioral Health Division (BHD). Once this budget is approved by the County Executive, the budget provides the total spending authority for BHD for one calendar year. This budget reflects total expenditures, revenues and property tax levy required for the operation of programs and services within BHD.

Throughout the course of the year, certain adjustments to the budget may be necessary to better reflect BHD’s actual experience. In most cases, these adjustments, or appropriation transfers, would increase or decrease BHD’s expenditures and revenues compared to its base budget while maintaining the same tax levy as established in the original budget.

Quarterly Fund Transfer Report

Title	Description	Total Funds Transferred
Youth CORE Grant	Fund transfer to recognize 2022 CORE grant revenue and expenditure authority for Netsmart Technologies Inc.	\$41,268
Move Personnel Costs from 6474 to 6477	Fund transfer to move personnel costs for 2023 for 1.0 Program Manager position that was budgeted in org 6474 but was moved to org 6477.	\$70,879
Community Mental Health Services Block Grant Supplement year 2	A fund transfer to recognize expenditures and revenues related to CMHSBG (Community Mental Health Services Block Grant Supplement year 2 of grant cycle of Jan 2023-Mar 14, 2023).	\$308,268
Youth Mental Health Grant Coding Adjustment	A fund transfer to add new Activity Code categories to better track grant funding in the youth mental health service area. The Fund transfer also right-sizes the budget based on current grant revenues and expenditures expected in 2023 within the Wraparound program.	\$4,056,415

**PREPARED BY:**

Matthew Fortman, Fiscal Administrator, Department of Health and Human Services

**APPROVED BY:**

Shakita LaGrant-McClain, Director, Department of Health and Human Services

cc: Thomas Lutzow, Chairperson, Milwaukee County Mental Health Board Finance Committee

**2022 Year-End Projected BHD Reserve Balances**

	2020 Balance	2021 Contribution	2021 Balance	2022 Contribution (Projected)	2022 Balance (Projected)
0904 Wrap Reserve	9,311,826	91,980	9,403,806	(1,383,983)	8,019,823
0906 Capital Reserve	2,942,631	(1,520,726)	1,421,905	(1,421,905)	0
0905 Surplus Reserve	24,121,207	9,310,616	33,431,823	(6,782,439)	26,649,384
Total Reserves	36,375,664	7,881,870	44,257,534	(9,588,327)	34,669,207

**Reserve Impacts - 2023 & Beyond**

	Surplus Reserve
<b>Commitments/Risks</b>	
Detoxification Service Increase	\$ 400,000
Relocation Costs	\$ 3,760,000
Youth Residential Costs	\$ 5,000,000
State Institute Payments	\$ 2,000,000
<b>Total Commitments/Risks</b>	<b>\$ 11,160,000</b>
<b>Current Balance</b>	26,649,384
<b>Future Balance after Known Commitments/Risks</b>	<b>\$ 15,489,384</b>