

A RESOLUTION

establishing guidelines surrounding Milwaukee County's efforts to transition the Behavioral Health Division's long-term care facilities to a community-based model of care

WHEREAS, the Milwaukee County Department of Health and Human Services Behavioral Health Division (BHD) operates two licensed nursing home facilities that provide long-term, non-acute care to patients who have complex medical, rehabilitative, psychosocial needs and developmental disabilities; and

WHEREAS, Rehabilitation Center-Central is a 70-bed, Title XIX certified, skilled-care licensed nursing home and the newly renamed Center for Independence and Development (formerly Hilltop) is a Title XIX certified facility for persons with developmental disabilities with 72-beds—though policy adopted in the 2013 Adopted Budget calls for a reduction of 24 beds by July 1, 2013; and

WHEREAS, in February 2013, the County Executive announced his intention to shift patients in BHD's long-term care units from BHD to integrated, community settings within the next three years in his State of the County address; and

WHEREAS, this action follows previous recommendations, and planning efforts, including 2011 Adopted Budget amendment 1A011, which stated the following:

The Behavioral Health Division will work with the Disabilities Services Division (DSD) to develop a plan to downsize the 72-bed Rehabilitation Center-Hilltop Title XIX certified facility for Persons with Developmental Disabilities. The Department of Health and Human Services-Disabilities Services Division will provide options counseling to current Hilltop clients, exploring, where appropriate, placements in the community. The Director, Department of Health and Human Services shall provide quarterly informational reports to the Committee on Health and Human Needs regarding the progress of this initiative.

; and

WHEREAS, in March 2013, the Director, Department on Health and Human Services and BHD Administrator presented an informational report on the long-term care unit closure to the County Board's Committee of the Whole (File No. 13-199); and

47 WHEREAS, it is imperative that careful planning precedes the closure of units,
48 and that the focus of such planning should be on ensuring the well-being of the
49 residents and not on how quickly the facilities can be downsized; now, therefore;
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51 BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby
52 endorses the following guidelines for shifting persons from BHD's long-term care
53 facilities to integrated, community settings:
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- 55 1. Prior to the full closure of long-term care units operated by Milwaukee County,
56 a more robust continuum of community services will be developed, including:
57 housing, specialized behavioral health services, and crisis services
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- 59 2. Given the reliance on the Family Care program, prior to successfully
60 relocating individuals to community-based settings, the Department of Health
61 and Human Services and BHD will work with the managed care organizations
62 in Milwaukee County to ensure the development of resources and capacity to
63 meet the specialized needs of the individuals relocating to the community
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- 65 3. Careful planning, including individual planning with residents, guardians and
66 families will precede the relocation of all long-term care residents
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- 68 4. Any housing consumers may be relocated to shall be licensed, provide
69 blended case management on site, on-site peer support, and best practice
70 programming (examples of which may include: music therapy, financial
71 literacy, and exposure to community enrichment activities/volunteer
72 opportunities)
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- 74 5. As part of the planning process, the department will organize local community
75 meetings focusing on educating the community on the relocation of
76 consumers, answering questions, and addressing concerns from community
77 members and stakeholders
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- 79 6. Workshops will be organized for community-based long-term care providers
80 who may be interested in accepting new clients from the facilities to ensure
81 planning for adequate supports and quality of life programming are
82 established
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- 84 7. BHD will work with the Department of Human Resources to hold employee
85 workgroups to discuss the downsizing process, and the options available to
86 employees who may be at a risk of layoff due to the closures
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88 ; and
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90 BE IT FURTHER RESOLVED, that the Director, Department of Health and
91 Human Services is authorized and directed to submit a report detailing the fiscal

92 analysis of this initiative to the County Board by the September 2013 Meeting Cycle so
93 that the Board may review the report's findings prior to 2014 budget deliberations; and

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95 BE IT FURTHER RESOLVED, the aforementioned report shall include a full
96 analysis of the planned use of funding to support the relocation effort of individuals who
97 are and are not eligible for Family Care, and the funding necessary to sustain and
98 enhance the full continuum of needed community-based services.

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