

Office of the Comptroller

DATE : March 11, 2015

TO : Supervisor Marina Dimitrijevic, Chairwoman, County Board of Supervisors

FROM: Scott B. Manske, Comptroller

SUBJECT: 2014 Fiscal Projection for Milwaukee County – (December 2014) (For Information

Only)

Policy Issue

County Ordinance 56.02(2) was modified to reflect changes adopted under 2011 Wisconsin Act 62 which created the Office of the Comptroller and requires a monthly update of the fiscal condition of the County to the County Board. To comply with this ordinance, the Comptroller is providing the County Board with this fiscal report.

Updated 2014 Year-end Fiscal Projection – December 2014

Period	County Projected Year End Position	Annual Projection	Change from Prior Projection
3rd Quarter 2014	Surplus	\$10.7 million	
December 2014	Surplus	\$14.3 million	= X
Period 13 Dec 2014	Surplus	\$25.0 million	\$10.7 million

Based on financial results through November 30, 2014, quarterly reports submitted by departments and Contingency Fund transfers from the December cycle, Milwaukee County's projected 2014 year-end fiscal status is a projected surplus of \$25.0 million. The projected surplus assumes that the available balance in the contingency fund of \$5.6 million is applied to offset departmental and non-departmental deficits. To the extent the contingency fund is used during the year for other purposes, the projected surplus will decrease.

The following table reports significant changes in departments' projected year end since the prior report. Attachment A lists departments' projected year end as of Period 13, 2014.

Departments with a significant change from prior report

Org	Department	As of	As of	Change	
Unit		September	Period 13		
1011	County Executive	\$0	\$174,400	\$174,400	
1170	Risk Management	(\$296,600)	(\$372,900)	(\$76,300)	
2000	Courts	(\$800,600)	\$9,500	\$810,100	
3090	Treasurer	\$105,000	\$544,700	\$439,700	
3400	Register of Deeds	(\$323,600)	(\$199,800)	\$123,800	
3700	Comptroller	\$93,200	\$140,700	\$47,500	
4000	Sheriff	(\$6,818,300)	(\$5,983,900)	\$834,400	
4300	House of Correction	\$155,000	\$858,700	\$703,700	
4500	District Attorney	\$118,200	\$257,300	\$139,100	
5100	DOT – Highway	\$0	\$213,200	\$213,200	
6300	Behavioral Health Division	\$982,300	\$6,996,500	\$5,984,200	
	Behavioral Health Reserve	\$0	(\$6,996,500)	(\$6,996,500)	
7990	Family Care	(\$2,268,400)	(\$3,500,000)	(\$1,231,600)	
	Family Care Reserve	\$2,268,400	\$3,500,000	\$1,231,600	
8000	DHHS	\$3,032,100	\$3,683,300	\$651,200	
9500	Zoo	(\$386,900)	(\$830,600)	(\$443,700)	
	Miscellaneous Departments			\$708,000	
	Total Departmental Change			\$3,342,800	
1945	Unallocated Contingency Fund	\$4,771,193	\$4,090,560	(\$680,633)	
1945	Allocated Contingency Fund	\$900,000	\$1,676,000	\$776,000	
1950	Fringe Benefits	\$7,000,000	\$13,000,000	\$6,000,000	
1992	Earnings on Investments	(\$711,411)	\$1,700,000	\$2,411,411	
1996	Sales Tax Revenue	\$1,500,000	\$3,000,000	\$1,500,000	
9960	Debt Service Fund & Froedtert Lea se Payment	\$0	\$950,000	\$950,000	
	Total Non-Dept. Change			\$10,956,778	

Unallocated Contingency Fund	
Prior Report Balance	\$4,771,193
Actions Since Prior Report	
Clerk of Courts Adversarial Counsel fees	(\$655,000)
Election Commission Outdated File Destruction	(\$25,633)
Current Balance as of September	\$4,090,560

Allocated Contingency Fund	
Prior Report Balance	\$900,000
Actions Since Prior Report	
Release Child Support Funds	\$376,000
Release 911 Communication Center Funds	\$400,000
Current Available Balance as of September	\$1,676,000

County Executive

The County Executive is projecting an expenditure surplus due to \$0.1 million in unused executive security funding and \$0.7 million in salary funds due to one vacant position.

Risk Management

The DAS Risk Management Division is projecting a revenue deficit of (\$0.4) million due to a budgeted but unachievable contribution from the Risk Reserve.

Combined Court Operations

The Courts are currently projecting a breakeven position for 2014. The Finance Committee approved an appropriation transfer from the Appropriations for Contingencies in the amount of \$655,000 in January of 2015. The need for the funding from the Contingency fund was driven mainly by a deficit of (\$0.8) million in the Adversarial Counsel Fees paid by the Clerk of Courts. Revenues are projected to deficit by (\$0.4) million offset by a projected expenditure surplus of \$0.4 million.

The revenue deficit is derived from a projected deficit in interest income revenue of (\$0.1) million, Special Dispensation fees of (\$0.1) million and General Action Large Claims revenue of (\$0.2) million.

The projected expenditure surplus results from a projected surplus in Salaries and wages \$0.3 million along with slight surpluses in services and crosscharges of \$0.1 million.

Treasurer

The Treasurer is projecting an overall surplus of \$0.5 million. On November 13, 2014, the County received a notification from the State of Wisconsin that due to various palpable errors affecting equalized value, property tax liabilities were refunded or rescinded during 2013 for taxes payable in 2014. In order to pay municipalities for property tax chargebacks, the Treasurer received funding of \$0.8 million from the Contingency Fund during the December cycle.

A revenue surplus of \$0.3 million is projected due to Interest on Delinquent Property Taxes of \$0.3 million and other miscellaneous revenue. An expenditure surplus of \$0.2 million is projected due to a surplus in banking fees related to investments.

Register of Deeds

The Register of Deeds is projecting an overall deficit of (\$0.2) million. The department is projecting a revenue deficit of (\$0.6) million in Recording Fees and a deficit of (\$0.2) million in Redaction Revenue. These deficits are partially offset by a revenue surplus of \$0.3 million in Real Estate Transfer fees. Additional miscellaneous revenue deficits total (\$0.1) million.

A projected expenditure surplus of \$0.3 million partially offsets the revenue deficit. The expenditure surplus is mainly due to a surplus of \$0.3 million in Professional Services Data Processing.

Comptroller

The Office of the Comptroller is projecting an overall surplus of \$0.1 million. A revenue deficit of (\$0.1) million is offset by an expenditure surplus of \$0.2 million primarily due to vacant positions during 2014.

Sheriff

The projected deficit for the Sheriff is (\$5.9) million. The Sheriff is projecting a revenue deficit of (\$1.9) million and an expenditure deficit of (\$4.0) million.

The major revenue deficits are (\$1.3) million in County forfeitures, (\$0.5) million in state revenue and (\$0.3) million in federal revenue. These deficits are partially offset by a telephone commission surplus of \$0.1 million and a \$0.1 million projected surplus in commissary sales.

The expenditure deficit is comprised of a projected salary and social security deficit of (\$0.8) million and an overtime deficit of (\$3.4) million, a surplus of \$0.5 million in commodities, a surplus of \$0.1 million in Capital outlay and a deficit of (\$.4) million in abatements.

House of Correction (HOC)

The HOC is currently projecting a surplus of \$0.9 million due to a revenue surplus of \$0.5 million and an expenditure surplus of \$0.4 million.

A revenue surplus of \$0.58 million is due to housing all DOC sanction inmates during 2014, an additional \$0.2 million is due to Prisoner Board and miscellaneous revenue of \$0.1 million. Partially offsetting this surplus is a projected deficit of (\$0.3) million in inmate telephone commission revenue.

Overall personal services for the HOC is projected to breakeven due to the HOC projecting a salary surplus of \$2.5 million offset by an overtime deficit of (\$2.5) million. Unemployment compensation is projected to surplus by \$0.3 million.

Commodities are projected to surplus by \$0.3 million and purchase of Services is projected to surplus by \$66,000 million partially offset by a deficit in abatements of (\$0.2) million.

DOT - Highway

The Department of Transportation Highway Division is projected to surplus by \$0.2 million due to a projected revenue deficit of (\$46,000) which is offset by a projected surplus of \$0.3 million.

Department of Family Care (CMO) and Reserve

The Milwaukee County Department of Family Care (MCDFC) is projecting a year-end deficit of (\$3.5) million. This loss in operations will require a contribution from MCDFC's reserves equal to the deficit for a net zero impact to the County's bottom line. The deficit is due a decrease in MCDFS's capitation rate, set by the State of Wisconsin. In October of 2013, it was reported to the Finance, Personnel and Audit and Personnel Committee that the MCDFC was expecting to lose approximately \$4.9 million in 2014 due to the capitation rate decrease and that a contribution from the MCDFC reserve would be required in 2014. The lower deficit is due to an increase in enrollment and better utilization of services, meaning the enrollee per member per month cost is coming in lower than anticipated.

Any deficit in Family Care is offset by a contribution from its reserve and has no impact on the tax levy. When the department has a deficit, an amount equal to the deficit is transferred from the reserve at year end resulting in no impact on the tax levy.

Behavioral Health Division and Reserve

The Behavioral Health Division is projecting to end 2014 with an overall surplus of \$7.0 million. Due to state law establishing a Mental Health Board for Milwaukee County, any surplus incurred by the BHD will be placed into a reserve for future use at the discretion of the Mental Health Board. As a result, the surplus of \$7.0 million has no impact on the projected fiscal year end position of the County.

BHD is projecting a revenue deficit of (\$0.7) million and an expenditure surplus of \$7.7 million. The revenue deficit is made up of the following revenue surpluses: \$3.1 million from WRAP Crisis collection of outstanding payments, \$2.6 million due to a larger payment for WIMCR from the state than budgeted and \$2.8 million in net patient revenue due to Hilltop closing not occurring as budgeted. These surpluses are offset by the following revenue deficits: (\$6.6) million due to WRAP capitation having a lower census than budgeted, (\$1.6) million due to lower State plan amendment revenue and (\$1.0) million due to the delay in implementation of Community Recovery Services.

The expenditure surplus of \$7.7 million is comprised of a surplus of \$0.7 million in a higher crosscharge to DHHS from WRAP for FOCUS (an alternative to juvenile incarceration program), \$4.3 million in WRAP expenses due to lower census, \$0.6 million in AODA fees and \$2.0 million in Purchase of Service contracts.

Department of Health and Human Services

The DHHS is projecting an expenditure surplus of \$7.9 million partially offset with a projected revenue deficit of (\$4.3) million for an overall projected surplus of \$3.6 million.

The revenue deficit is comprised of a projected surplus of \$1.9 million in State Reimbursement primarily due to a surplus in Youth Aids revenue due to the offset for costs of youth detentions held by the State showing an average daily population lower than budgeted. Offsetting this surplus is a projected deficit of (\$6.8) million in Federal

Reimbursement revenue (which is partially offset with an expenditure surplus of \$6.2 million). WIMCR revenue is projected to surplus by \$0.6 million.

The expenditure surplus is derived from a surplus of \$6.2 million (which is offset with a revenue deficit of \$6.8 million) in housing expenses and \$0.5 million in other areas purchase of services, \$1.0 million in contractual services and \$0.5 million in commodities. A deficit of (\$0.4) million in the abatement to the WRAP program from Delinquency services partially offsets the projected expenditure surplus.

Zoological Department

The Zoological Department is projecting an overall deficit of (\$.8) million due to a projected revenue deficit of (\$2.2) million which is partially offset by a projected expenditure surplus of \$1.4 million. The revenue deficit is driven by projected deficit of (\$0.74) million in admission, (\$0.6) million in society memberships, (\$0.45) million in concessions, (\$0.24) million in vending and novelty and (\$0.275) million from the sky glider, special exhibit, sea lion show and various other accounts.

Offsetting these projected revenue deficits are the following projected expenditure surpluses: \$0.4 million in salary and wages, \$0.12 million in utilities, \$0.33 million in society memberships, \$0.2 million in tolls and equipment, \$0.2 million in Sundry Services and \$0.2 million in various accounts. A deficit of \$0.05 is projected in Sick Pay Balance Payout.

Debt Service

Account 4905 - Sale of Capital Assets - is showing a surplus of \$950,000 due to Doyne Sale revenue of \$7.0 million versus a budget of \$6.1 million.

Fringe Benefits

Fringe Benefits are projected to surplus by \$13.0 million due to better than projected health care claims and higher than projected prescription rebates.

Earnings on Investments

Earnings on Investments are projected to surplus by \$1.7 million. The 2014 Adopted budget for Earnings on Investments was based on projected average investments of \$245 million with an average interest rate of 0.45%. Actual investments averaged \$251 million with an average interest rate of 0.9%.

Sales Tax Revenue

Milwaukee County sales tax collections have continued to improve. The County has received 10 of its 12 sales tax distributions. Year to date, the 2014 distributions are showing stronger growth than anticipated in the 2014 Budget and previous projections. The 2014 Budget includes a growth percentage of +1.5% compared to the 2013 actual amount. Based on the collections received so far this year and historical collection information, the

Office of the Comptroller is now projecting a growth percentage of +6.1% or \$3,000,000 more than the 2014 Budget.

Committee Action

This is an informational report only. This report should be referred to and reviewed by the Finance and Audit Committee.

Scott B. Manske Comptroller

Attachments

cc: Chris Abele, County Executive

Supervisor Willie Johnson, Jr., Co-Chairman, Finance, Audit & Personnel Committee

Supervisor Theo Lipscomb, Sr., Co-Chairman, Finance, Audit & Personnel Committee

Finance, Audit and Personnel Committee

Teig Whaley-Smith, Interim Director, Department of Administrative services

Josh Fudge, Director, Office of Performance, Strategy and Budget

Janelle Jensen, Committee Clerk, County Clerk

Department Heads

	Annual Fiscal Report of Surplus/Deficit as of P13 December 31, 2014									
			2014							
		2014 Projected	Budgeted Net	_		2014	2014			
		Rayanusa	Revenues	Revenue Variance	% Variance	Projected Expenditures	Budgeted Net Expenditures	Expense Yarianse	% Varianca	Surplus (Deficiti
	Legislative, Executive & Staff	CALLED SO	KKI KING A	- Talletine	LAUNDER	LANKING BE	Lankinghara	E ATTACIONES.	1 attacks	(Danch)
1000	County Board				N/A	4,048,203	4,108,921	60,718	1%	60.71
ounty Exe										
1011	General Office	198	- 1	198	N/A	1,271,876	1,446,068	174,192	12%	174.39
1040	Community Business Development Partners	11,308	181.392	(170.086)	-94%	1,099,158	1,170,914	71,758	6%	(98,32
	Velerans Service	13,000	13,000		0%	330,834	330,634		0%	
	County Executive - Governmental Affairs		2.00000000		N/A	362,113	377,767	25,654	7%	25,65
1110	Civil Service Commission				N/A	35.337	36,000	663	2%	60
1120	Personnel Review Board	92		92	N/A	269,018	278,127	9,111	3%	9.20
1130	Corporation Counsel	174,383	150,000	24,363	18%	1.800.000	1,614,425	214,425	12%	230.60
1140	Human Resources	1,347,204	1,427,082	(79.658)	-0%	6,525,705	6,645,660	119,945	2%	40,08
	ninistrative Services							-		
1019		181,087	180,500	567	0%	1,192,759	1,192,735	(24)	0%	56
	Governmental Relations				N/A	352,113	377.767	25,654	7%	25.65
1150		6,988,863	7,352,704	(383,641)	-5%	9.607,667	9.618.648	10,981	0%	(372,86
1151	and the control to the control of th	29,992	30,000	(8)	0%	1,468,154	1,529,031	60,677	4%	60,86
1152		-			N/A	1,015,575	1,015,808	33	0%	3
1100		15,288,623	15,569,990	(281,167)	-2%	16,421,004	16,702,171	281,167	2%	
1190	Economic Development	2,273,298	2,246.096	27,200	1%	3,181,863	3,154,992	(26,871)	-1%	32
3010	Election Commission	52,600	88,600	(36,000)	-41%	993.280	1.046,498	55,216	5%	19.21
3090	County Treasurer	3,726,674	3,405,000	321.674	9%	2,423,401	2,648,436	223,035	8%	544.70
3270	County Clerk	572,294	476,949	95,345	20%	1,257,314	1,262,052	24,738	2%	120.08
3400	Register of Deeds	4,448,044	4,976,470	(528.426)	-11%	3.875.297	4,203,964	328,667	8%	(199,75
3700	Office of the Comptroller	99,407	174,700	(75.293)	-43%	6,984,587	7,180,605	218,018	3%	140,72
	Total Lagislative, Executive & Staff	35,167,265	36,272,485	(1,085,200)	-3%	64,286,255	66,161,211	1,875,956	1	790,785
	Courts and Judiciary									
2000	Combined Court Related Operations	11,194,080	11,601.371	(407,291)	-4%	41,397,448	41,814,242	418,794	1%	9,50
2430	Dept of Child Support Enforcement	16,548,147	17,648,914	(1,100,787)	-8%	17,947,805	19,182,297	1,234,492	6%	133,72
2900	Courts - Pre-Trial Services	999,228	999,228		0%	5.047 122	6,069.332	12,210	0%	12,21
	Total Courts and Judiciary	28,741,453	30,249,511	(1,500,050)	-8%	64,392,378	66,068,871	1,663,496	3%	188,43
	Public Safety									
The State Colors of the	Medical Examiner	1,961,684	2,113,468	(151,784)	-7%	4,695,923	4,690,096	194,173	4%	42.38
	Sheriff	10.287,513	12,187,513	(1,900,000)	-18%	83.242.577	79,158,679	(4.083.898)	-5%	(5.963,89
	House of Correction	5.977,614	5,498,097	479,517	9%	64,139,597	64,518,773	379,178	1%	858.69
4500	District Attorney	6,333,479	8,354,855	(21,376)	0%	18,356,749	18.636,413	278.864	1%	257,26
	Total Public Safety	24,560,290	26,183,933	(1,893,643)	-6%	170,434,846	187,202,961	(3,231,885)	-2%	(4,825,52
	Non-Departmental's									
	Land Sales				N/A				N/A	
	Polowetami Revenue	3.826,477	4,026,477	(200,000)	-6%	-			N/A	(200,00
1945	Contingency	8,358,697	8.358.697		0%	2617.137	8,393,897	5,770,560	89%	5,778,56
1950	Fringe Benefits	18,348,142	18,346,142		0%	5,438,644	18,438,644	13,000,000	71%	13,000,00
	Wage and Benefit Modifications				N/A				N/A	
1991	Property Taxes	279,321.198	279.321.198	***	0%				N/A	
	Interest Income	3,411,411	1,711,411	1,700,000	90%				N/A	1,700.00
1993	State Shared Revenue	31,080,305	31,080,305		0%				N/A	
1998	Sales Taxes	60.055,256	67,055,255	3,000,000	5%				N/A	3,000.00
	Other Non-Departmental	12,865,008	12,865,008		0%	(2.352.671)	(2,362,671)		0%	
	Total Non-Departmental								100	

		2014	2014			2014	2014			
		Projects d	Budgeted Net	Revenue	%	Projecte d	Budgeted Net	Expense	1 %	Surplus
		Revenues	Revenues	Variance	Variance	Expenditures.	Expanditure a	Yarianca.	Variance.	(Deficit)
	Public Works & Development						Committee of			
5040	DOT - Airport Division	85.831,307	86,196,268	(366,961)	0%	85.831.306	65,196,289	366,981	0%	
5100	DOT - Highway Maintenance	20,583,978	20.630,406	(46,430)	0%	21,634,552	21,894,153	259,601	1%	213,17
5300	DOT - Fleet Management	11,073,580	10,939,626	133,954	1%	10,533,520	10,399.566	(133,954)	~1%	
5500	DOT - Transit/Paratransit System	101,492,708	98,795,181	2,697,527	3%	118,858,871	117,448,974	(1,209,897)	-1%	1,487,63
5800	DOT - Admin Div	174.625	174,825		0%	58,565	68.566		0%	
5500	DAS - Utility	4,648,508	4,648,506		0%	4,930,878	4,930,878		0%	
5700	DAS - Facilities Mingmint	30,660,745	30,660,745		0%	32,934,561	32,934,561	-	0%	200
05.00	Total Public Works & Development	254,468,647	252,047,577	2,418,870	1%	274,580,246	273,662,676	(717,289)	0%	1,700,801
2.50	Health & Human Sarvices									
6300	Behavioral Health Division	123.683.202	124,381,941	(698,739)	-1%	177,120,229	184,785,420	7,865,191	4%	6,966,45
7900	Department on Aging	17,077,241	17,374,252	(297,011)	-2%	18.322.275	18.672,104	349,629	2%	52.81
7990	Department of Family Care (CMD)	284,198,654	289.848,004	(5.651,360)	-2%	288.220,567	290,371,917	2,151,350	1%	(3,500,00
8000	Department of Human Services	84,581,627	68,875,447	(4,293,820)	-0%	90,283,352	98,195,494	7,932,142	8%	3,638,32
	Total Health & Human Services	409,538,724	600,479,644	(10,940,820)	-2%	873,926,423	592,024,935	18,098,512	3%	7,157,592
	Parks, Recreation & Culture					0.00			85	
9000	Department of Parks	18,785,131	18,148,617	636,514	4%	44,974,319	44,437,128	(537.191)	-1%	99,32
9500	Zoological Department	17,536,764	19.834.892	(2.298,128)	-12%	24,088,909	25,536,393	1,467,484	6%	(830,64
9700	Miweukee Public Museum				N/A	3,500,000	3,500,000		0%	
9910	University Extension	121,680	124,386	(2,706)	-2%	508.426	511.132	2,708	1%	
-	Total Parks, Recreation & Culture	34,443,575	38,107,895	(1,664,320)	-4%	73,051,864	73,984,653	932,999	1%	(731,321
9950	Ran Promissory Note Repay				N/A				N/A	
9960	Debt Retirement and Interest	22,554,302	21,604,392	950,000	4%	63,793,941	63,793,941		0%	960,000
1200-189	Capital Improvements	266,777,700	266,777,700		0%	310,246,462	319,246,482		0%	
		200,777,100	200,717,700			310,500,100	313,243,462			
	Expendable Trusts									
	Zoo TrustFunds	8.898	959,557	(960,681)	-99%		888,888	968,968	100%	18,30
FUND 4	The state of the s				N/A	-			N/A	
FUND (290,411	250,000	40,411	16%	138,140	423.517	285.377	67%	325,78
FUND		617	25,000	(24,483)	-98%	2.300	25,000	22,700	91%	(1.78
FUND 3			35,100	(35,100)	-100%		35,648	35,648	100%	74
	Airport PFC				N/A	3,253,519		(3,253,519)	-	(3,253,51
	DAS - Trust	29,457		29,487	N/A	158,356		(158,368)	A Contract of the Contract of the	(126.67
FUND 10					N/A		-1		N/A	
FUND 11	Fleet Facilities Reserve Trust				N/A	180.529		(180.529)		(180.52
	Total Expendable Trusts	329,311	1,269,657	(940,346)	-74%	3,732,847	1,453,333	(2,279,514)	-157%	(3,219,860
	Projected Surplus (Deficit)	1,575,860,845	1,585,725,263	(9,864,418)	-1%	1,613,147,178	1,648,268,033	35,116,855	2%	25,284,437
	Addback the following:									
	Reserves Expendable Trusts									3,210,860
	Contribution to Family Care Reserves									3,500,000
	Contribution to Behaverial Health Reserve	1								(8,966,45
	Total Projected Surplus (Deficit)								100	25,007,84