MILWAUKEE COUNTY · CAPITAL IMPROVEMENTS COMMITTEE

CIC Scoring Overview

Scoring criteria, automatic high-score categories, and project evaluation

Capital Project Scoring Criteria — Detail

Impact points × department ranking multiplier = total composite score

CRITERIA	IMPACT
Safety	0,5,10
Policy/Plan	0,3
Net Annual Impact on Operating Costs	0,2,3,5
Deferred Maint	0,3,5
ADA/Building Code	0,3
Non-County Funding	0,1,2,3,4,5
Continuing Program	0,3
Racial Equity	0,2,3,4,5
Building Mission	0,1,3,5
Climate Action	0,1,2,3

2019

2024

RED = Max Impact Pts

DEPT RANKING MULTIPLIER	
1.294	High (top 25% of Dept REQs)
1.156	Medium (top 26% - 50% of Dept REQs)
1.056	Low (bottom 25% of Dept REQs)

RED = Max Multiplier

TOTAL MAX COMPOSITE SCORE
*60.8

RED = Max Composite Pts

Capital Project Scoring Criteria

Projects automatically receiving the highest score (i.e. 60.8)

Mandated

Projects related to fed/state/local/court ordered requirements

Contractual

Projects by which the County has been obligated to provide

Continuing / Ongoing

Projects with previously adopted appropriations (being construction, expand scope, address project deficits)

Construction must be based on completed design (for DAS-FMD AE managed projects)

ANNUAL Bus and Fleet replacement projects that support existing service/size (initial report)

- CIC voted for this update in 2025
- Ability to adjust/modify projects if needed

Capital Project Scoring Criteria

Design First Approach

DEFINITION

For most projects, the design appropriations are made in one year, and then construction appropriation(s) in a subsequent year (upon completion of design).

- Primarily AE managed projects

REASONING

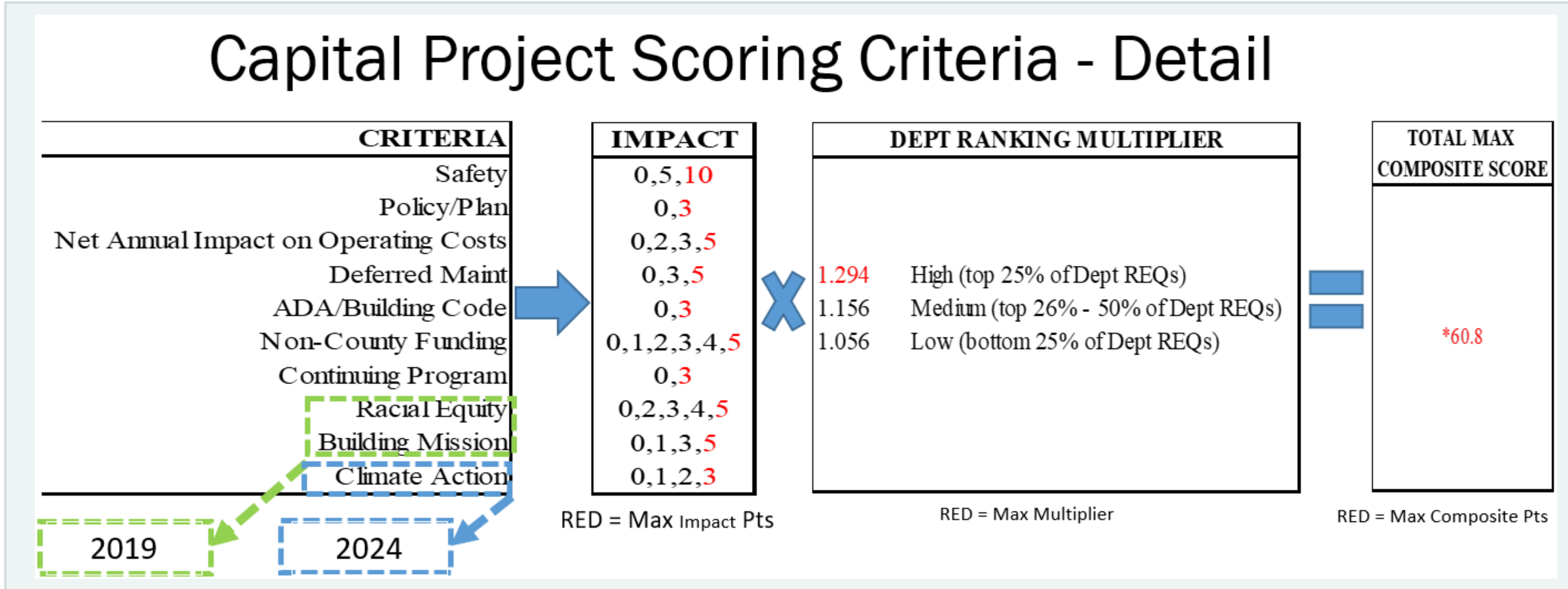
Project and construction cost estimate efficiency:

- Established agreed upon scope/design between client dept and (project) managing dept
- Completed design = construction/implementation

Quantitative and Qualitative Project Evaluation

One quantitative component and two qualitative components

1. **Quantitative — Scoring based on CIC's scoring criteria**



2. **Qualitative — Requesting Department Testimony at the CIC**
   - Depts provide additional background information as to the need of a project

3. **Qualitative — Examine Project Cost/Benefits Relative to Project Risk(s)**
   - Construction Est based on limited or incomplete design?
   - Non-County Funding Verification?
   - Necessary agreements/contract executed and approved by policy-makers?

MILWAUKEE COUNTY · CAPITAL IMPROVEMENTS COMMITTEE

Scoring Report

2027 requests and the 2028 – 2031 capital plan, by financing type

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Scored Project Report — Report Grading Layout

Column structure of the scored project listing

Item #	REQ DEPT	DEPT RANK	Project Number	Project Name	Mandated	Contractual	Continuing	2022 County Financing	Cash/Bond Financing	A-F ADJ Grading	A-F Grading
1	Dept 1	2	WO12345	Project 1		YES		$250,000	BOND	B3	A1
2	Dept 2	1	WP12345	Project 2			YES	$500,000	BOND	C1	A1
3	Dept 3	5	WS12345	Project 3				$1,000,000	BOND	C1	A1

1. **Initial Scoring Report - Projects are funded based on high scores**
   - There may be instances when a lower scored project is funded over a higher scored project
   - This occurs when a higher scored project is beyond the remaining available county funding (bond or cash), and the next highest scored project that fits within the available annual (bond or cash) funding pool is then selected.

Airport Only
(Revenue) Bonds

2027 Airport Revenue Bond Request

DOT–Airport only | Revenue bonds, outside the county bond cap and cash goal | Scoring Report, p. 3

$21.7M
Airport revenue bond request funded, 2027 (3 projects)

$0
Requests left unfunded — all 3 items scored above the line

$0
Out-year county funding needs

76%
Share of the request in one project: MKE baggage handling control system ($16.4M)

Project Listing — Revenue Bond Request

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request	Out-Year Airport $s 2028 - 2031
1	WA045601	MKE Baggage Handling Control System Replacement	1	C2	A1	$16,402,650	76%	$0
2	WA041801	MKE Rehabilitate Taxiway W, Runway 1R/19L South of Taxiway W	2	D2	A1	$1,608,276	7%	$0
3	WA043701	MKE Saver Lot A Parking Rehab	7	F2	A1	$3,713,700	17%	$0
		Total				**$21,724,626**	**100%**	**$0**

Other Notes: Airport capital projects utilize other funding sources — passenger facility charges, reserve revenue funds, and revenue bonds. As a result, these projects are excluded from the county 3% bond cap or 20% cash goal.

Airport Only

Cash

2027 Airport Cash Request

DOT–Airport only | Airport cash financing, outside the county bond cap and cash goal | Scoring Report, p. 7

$6.5M	$0	$3.4M*	55%**
Airport cash request funded, 2027 (8 projects)	Requests left unfunded — all 8 items scored above the line	Out-year cost, carried by one project	Funding that is mandated, contractual, or continuing (items 1–3, $3.6M)

Project Listing — 2027 Airport Cash Request

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request	Out-Year Airport $s 2028 - 2031
1	WA043901	MKE Paging System Replacement**	6	D1	A1	$756,000	11.5%	$0
2	WA043501	MKE Car Rental Lobby and Bathrooms Renovation**	5	D2	A1	$1,898,080	29.0%	$0
3	WA042101	MKE Remove Runway 1R-19L (North of Taxiway W)**	3	D3	A1	$925,456	14.1%	$0
4	WA046001	MWC Security and Wildlife Perimeter Fencing Replacement	4	C2	C2	$27,481	0.4%	$0
5	WA044603	MKE Parking Structure Rehabilitation – Phase 3	11	D1	D1	$1,416,000	21.6%	$0
6	WA045701	MKE Concourse D Floor Replacement (High Traffic Areas)*	9	D1	D1	$352,100	5.4%	$3,371,640
7	WA045801	MKE Airport IT Networking Access Replacement	10	D3	D3	$811,500	12.4%	$0
8	WA043401	MWC Obstruction Removal	8	F1	F1	$360,000	5.5%	$0
		Total				**$6,546,617**	**100%**	**$3,371,640**

Airport Only
5-Year CIP

2028 – 2031 Airport Capital Plan

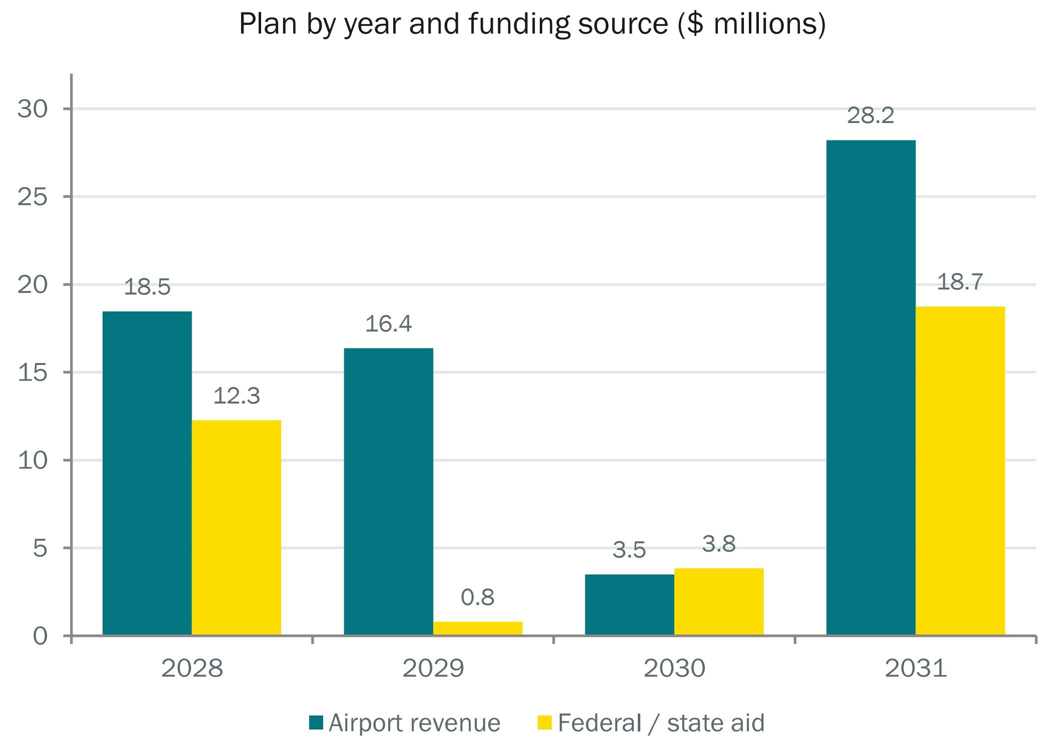
DOT–Airport only | 30 projects at Mitchell (MKE) and Timmerman (MWC) | Scoring Report, pp. 11 - 12

$102.2M
Total airport capital plan 30 projects (airport + federal/state revenue), 2028 – 2031

$66.5M
Airport revenue share (65% of the plan)

$35.6M
Estimated federal/state aid

$47.0M
Estimated project needs landing in 2031 — 46% of the four-year plan



Federal / state share by year: 40% / 5% / 52% / 40%

Summary

1 Large Airport revenue funded projects
$39.4M (59.3%) Airport revenue planned for 2 projects:
**Passenger Loading Bridge Replacement ($21.1M)*
**MKE Terminal Fire Alarm ($18.3M)*

2 Significant federal/state revenue for airfield work.
$30.9M of the $35.6M (or about 87%) of federal/state funding revenue centered in three airfield projects (with approximately 12-13% airport revenue match):
**Terminal Apron ($13.4M Total; $1.7M airport + $11.7M fed/state)*
**North Airfield Taxiway Geometry ($12.8M Total; $1.6M airport + $11.2M fed/state)*
**Taxiway M High-Speed Relocate ($9M Total; $1.1M airport + $7.9M fed/state)*

Other Notes: Out-year project cost estimates are subject to change based on finalized construction documents.

2027 Scored Project Overview

DEPT: ALL (Excludes Airport)

Table 1: *High Score/Funded Projects*

		High Scored Projects	2027 CAP	(OVER)/UNDER 2027 CAP	Scored Projects % BOND	Scored Projects % CASH
Non-IJCC Projects	BOND	58,504,109	$58,516,074	11,965	80%	
	CASH	14,586,113	$14,629,019	42,906		20%
	TOTAL	**73,090,222**	**73,145,093**	**54,871**		
IJCC Project	BOND	842,128,000	This project is held separately as a placeholder for the committee's review at the August 12 & 26 meetings.		98%	
	CASH	15,820,000				2%
	TOTAL	**857,948,000**				

Table 2: *Low Score/Non-Funded Projects*

	Low Scored Projects	Scored Projects % BOND	Scored Projects % CASH
BOND	46,815,742	65%	
CASH	25,622,194		35%
TOTAL	**72,437,936**		

Table 3: *High + Low Scored Projects*

		CIC Meeting #1 BASE*	Post Meeting #1**	2027 CAP	(OVER)/UNDER 2027 CAP***	Scored Projects % BOND	Scored Projects % CASH
Non-IJCC Projects	BOND	99,432,791	105,319,851	58,516,074	(46,803,777)	72%	
	CASH	46,095,367	40,208,307	14,629,019	(25,579,288)		28%
	TOTAL	**145,528,158**	**145,528,158**	**73,145,093**	**(72,383,065)**		
IJCC Project	BOND	842,128,000	842,128,000	This project is held separately as a placeholder for the committee's review at the August 12 & 26 meetings.		98%	
	CASH	15,820,000	15,820,000				2%
	TOTAL	**857,948,000**	**857,948,000**				

**Reflects Department Request received per statutory deadline of July 15th.*

***Includes any updates made to the base report (see update chart below).*

***Total variances between tables 1 and 2 result from over/under bond cap ($11,965) and cash goal ($42,906) amounts.

Update to Projects made AFTER CIC meeting #1 Report

	Bond	Cash	
WP076101 - PARK WALKWAY REPLACEMENTS PHASE 1 DESIGN	(200,000)	200,000	<-----Portion of the project is not bond eligible
WP082401 - LITTLE MENOMONEE RIVER TRAIL EXT (COUNTY LINE - GOOD HOPE)	(20,000)	20,000	<-----Portion of the project is not bond eligible
WP078701 - PARKS SOUTH REGION ROOF REPLACEMENTS	(320,110)	320,110	<-----Not bond eligible
WZ021401 - MACAQUE HOLDING AREA – AC UNIT 2 AND AHU UNIT 1	(65,870)	65,870	<-----Not bond eligible
WC031101 - CJF IN-PERSON VISITATION	(561,000)	561,000	<-----Not bond eligible
WP074201 - GREENFIELD PARK – ELIMINATE HIGH VOLTAGE	527,410	(527,410)	<-----Bond eligible project
WP084701 - MCKINLEY MARINA DOCK AND PEDESTAL REPLACEMENT	1,278,840	(1,278,840)	<-----Bond eligible project
WP085101 - PARKS MAINTENANCE HIGH VOLTAGE SERVICE UPDATE	172,180	(172,180)	<-----Bond eligible project
WJ011001 - CRC BOILER HOUSE REPAIR STRCT SLAB	1,244,430	(1,244,430)	<-----Bond eligible project
WJ011501 - CRC CHILLERS REPAIRS (600&400 FACS)	967,670	(967,670)	<-----Bond eligible project
WJ011601 - CRC POWERHOUSE WINDOWS	403,250	(403,250)	<-----Bond eligible project
WJ012401 - CRC BACK-UP GENERATOR REPLACEMENT	150,000	(150,000)	<-----Bond eligible project
WR020501 - LAKEFRONT CAMERAS AND VIDEO ANALYTICS	510,600	(510,600)	<-----Bond eligible project
WC031501 - CJF - LIFE DETECTION SENSORS	411,050	(411,050)	<-----Bond eligible project
WS015801 - WILSON SENIOR CENTER SIDING	420,310	(420,310)	<-----Bond eligible project
WS016001 - WASHINGTON SENIOR CENTER IMPROVEMENTS	968,300	(968,300)	<-----Bond eligible project
subtotal mod:	5,887,060	(5,887,060)	

Non-Airport
Bonds

2027 Non-Airport Bond Request: Mandated and Contractual

All departments excluding DOT–Airport | General obligation bond requests | Scoring Report, p. 21

$12.9M
Non-airport bond request funded, 2027 (13 projects or about 15% of 84 bond project requests)

$0
0 Requests left unfunded

$42.0M
Out-year county funding needs for 8 projects

22%
% of bond cap ($58.5M) for high scored mandated/contractual projects ($12.9M)

Project Listing: Mandated/Contractual

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
1	WU030103	WMC SAARINEN FREIGHT ELEVATOR	1	B3	A1	$1,012,180	0.96%	$0
2	WP080301	MITCHELL PARK DOMES REPAIRS	21	B3	A1	$5,000,000	4.75%	$20,000,000
3	WH028801	W. GOOD HOPE RD. (CTH PP)-N TEUTONIA AVE TO I-43 RECONSTRUCT	8	C1	A1	$240,000	0.23%	$860,000
4	WH029101	GOOD HOPE RD (CTH PP)-N. 76TH TO .08 MILES EAST	3	C2	A1	$123,233	0.12%	$0
5	WH026701	W. SILVER SPRING DR (CTH E)-N. 124TH TO W. APPLETON AVE	7	C3	A1	$160,000	0.15%	$2,140,000
6	WH028601	W RYAN RD (CTH H)-S 96TH ST TO STH 100 RECONSTRUCTION	2	C3	A1	$1,294,884	1.23%	$0
7	WH026101	S 76TH ST. (CTH U)-S CREEK VIEW CT TO W HIGH ST	1	C3	A1	$2,806,312	2.66%	$0
8	WH026501	W. COLLEGE AVE. (CTH ZZ)-S. 26TH ST. TO S. HOWELL AVE.	5	D2	A1	$83,000	0.08%	$1,930,000
9	WH026801	S. 76TH ST. (CTH U)-W. LAYTON AVE. TO W. HOWARD AVE. RECONST	6	D2	A1	$75,000	0.07%	$1,591,100
10	WG004501	FACILITIES WEST (LAPHAM) - PARKING LOT	12	D3	A1	$941,910	0.89%	$0
11	WH026901	W. HAMPTON AVE. (CTH EE)-N. 92ND ST. TO N. 76TH ST. RECONSTR	9	D3	A1	$500,000	0.47%	$7,219,133
12	WH028701	S 13TH ST (CTH V)-OAKWOOD RD TO W PUETZ RD RECONSTRUCTION	4	F1	A1	$350,000	0.33%	$5,121,253
13	WH029501	W OKLAHOMA AVE (CTH NN)-S 114TH ST TO S 108TH ST RECONSTRUCT	10	F2	A1	$400,000	0.38%	$3,150,828
		Total				**$12,986,519**	**12.3%**	**$42,012,314**
		TOTAL (ALL NON-AIRPORT PROJECTS; Excluding the IJCC project)				**$105,319,851**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Bond Request: Ongoing-Continuing

All departments excluding DOT–Airport | General obligation bond requests | Scoring Report, pp. 21 - 22

$45.4M
Non-airport bond request funded, 2027 (20 projects or 24% of 84 bond project requests)

$10.5M
4 requests left unfunded (detail on next slide)

$11.9M
Out-year county funding needs for 2 projects

77.6%
% of bond cap ($58.5M) for high scored ongoing-continuing projects ($45.4M)

Project Listing: Ongoing-Continuing

NOTE: IJCC project (Item #14) highly scored, but excluded and held separately as placeholder for the committee's review at the August 12 & 26 meetings (DAS September action report also anticipated for full project).

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
15	WS015201	CLINTON ROSE SR. CENTER CHILLER	6	B2	A1	$982,650	0.93%	$0
16	WT015601	BUS LIFT REPLACEMENT (2) - FDL SITE - GARAGE	6	B2	A1	$622,024	0.59%	$0
17	WP056601	DRETZKA PARK ELIMINATE HIGH VOLTAGE	1	B3	A1	$957,360	0.91%	$0
18	WP074201	GREENFIELD PARK – ELIMINATE HIGH VOLTAGE	18	B3	A1	$527,410	0.50%	$0
19	WS014406	SR CENTERS - FIRE PROTECTION SYS	15	B3	A1	$945,660	0.90%	$0
20	WG004201	VEL PHILIPS - HVAC	10	C1	A1	$4,153,180	3.94%	$6,750,000
21	WR021201	TRAINING ACADEMY AND PARKING LOT REPLACEMENT	8	C1	A1	$2,433,800	2.31%	$0
22	WJ011001	CRC BOILER HOUSE REPAIR STRUCTURAL SLAB	4	C1	A1	$1,244,430	1.18%	$0
23	WP056901	NEW SERVICE BLDG AND SRVC YARD - WASHINGTON PARK	16	C1	A1	$12,958,976	12.30%	$0
24	WF061901	COUNTYWIDE VEHICLE AND EQUIPMENT REPLACEMENT (CRNT) - 2027	3	C2	A1	$3,736,000	3.55%	$0
25	WZ020901	ZOOFARI BUILDING - ROOF AND HVAC REPLACEMENT	3	C2	A1	$2,985,640	2.83%	$0
26	WP054501	WHITNALL GOLF COURSE IRRIGATION	3	C2	A1	$3,981,140	3.78%	$5,185,326
27	WJ012401	CRC BACK-UP GENERATOR REPLACEMENT	5	C3	A1	$150,000	0.14%	$0
28	WP046801	SPORTS COMPLEX MUA	24	D1	A1	$3,335,960	3.17%	$0
29	WP074101	SCHULZ AQUATIC CENTER – POOL GRATING	11	D2	A1	$489,750	0.47%	$0
30	WJ011501	HOC CHILLERS REPAIRS (600 AND 400 FACS)	3	D2	A1	$967,670	0.92%	$0
31	WP070501	COOL WATERS HEATERS	2	D2	A1	$1,054,500	1.00%	$0
32	WP068201	WHITNALL CLUBHOUSE HVAC RPLCMNT AND KITCHEN-BATHROOM IMPRVS	27	D3	A1	$1,118,370	1.06%	$0
33	WP075201	SIMMONS BASEBALL AND SOFTBALL FIELDS LIGHTING	28	D3	A1	$2,346,610	2.23%	$0
34	WJ011601	CRC POWERHOUSE WINDOWS	2	D3	A1	$403,250	0.38%	$0
35	WT016901	ROOF REPLACEMENT - FDL SITE - MAINT BUILDING	9	B3	B3	$123,210	0.12%	$1,200,000
		Total				**$45,517,590**	**43.2%**	**$13,135,326**
		TOTAL (ALL NON-AIRPORT PROJECTS; Excluding the IJCC project)				**$105,319,851**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Bond Request: Low Scored — Continuing Requests

All departments excluding DOT–Airport | General obligation bond requests | Scoring Report, pp. 22 - 23

$10.5M
4 continuing requests moved down from the bond cap (items 36–39)

$0
Out-year county funding needs for these four requests

$6.8M
65% of the low scored, continuing projects group is for Currie Park parking lot (item 37)

10.0%
Share of the $105.3M total non-airport bond request

Project Listing: Low Scored — Continuing

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 – 2031
36	WP076101	Park Walkway Replacements Phase 1	34	D3	A1	$744,390	0.71%	$0
37	WP065801	Currie Park Replace Parking Lot and Cart Path	10	F1	A1	$6,800,510	6.46%	$0
38	WD020201	Wil-O-Way Underwood - New Splash Pad	23	F1	A1	$1,219,260	1.16%	$0
39	WP079001	Scout Lake Parking Lot and Paths	13	F2	A1	$1,754,060	1.67%	$0
		Total — 4 requests				**$10,518,220**	**9.99%**	**$0**

Why these four fell out of the cap: Continuing work normally scores at or near the top, the same as mandated and contractual requests. These four carry adjusted grades of D3 to F2 — lower than the other ongoing requests — and the amounts needed exceeded the room left under the $58,516,074 bond cap, so they were moved out of the funding mix. One request, Currie Park (item 37), is 65% of the group and also appears on the $5M+ watchlist on the next slide.

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Bond Request: Low Scored — Full Group

All departments excluding DOT–Airport | General obligation bond requests | Scoring Report, pp. 22 - 25

$46.8M
Low-scored bond requests, 2027 (49 projects or 58% of 84 total bond project requests)

$127.4M
Out-year county funding needs, 2028–2031

$114.8M
Five-year county funding needs of $5M+ (10 projects requests)

62.4%
Parks county funding share of 2027 low-scored requests ($29.2M, 20 projects)

Low-Scored Requests by Department

Department	Reqs	2027 Request	Out-Year 2028–2031
9010_PARKS	20	$29,188,665	$79,967,360
5605_TRANSIT	7	$5,094,011	$14,096,040
9551_ZOO	6	$6,223,740	$9,038,950
4002_SHERIFF	6	$1,813,486	$2,550,000
5725_DAS-FMD	5	$3,096,810	$2,750,000
4311_CRC	1	$347,880	$7,550,000
5300_FLEET MGMT	2	$277,930	$3,587,860
2851_COURTS	1	$641,510	$6,529,678
5741_DAS-ENV	1	$131,710	$1,300,000
Grand Total	**49**	**$46,815,742**	**$127,369,888**

Low Scored — $5M+ County Funding, Years 1–5

Item	Project No.	Project Name	A-F ADJ	2027 Request	Out-Year 2028–2031	5-Year Total
37	WP065801	Currie Park - Parking Lot and Cart Path	F1	$6,800,510	$0	$6,800,510
40	WT016701	Concrete Yard and Parking Lot - Hillside Fleet Maint	B2	$473,240	$7,500,000	$7,973,240
45	WG004001	Vel Phillips - Secure Courtroom (Children's Court)	B3	$641,510	$6,529,678	$7,171,188
47	WP070602	Bay View Park - Revetment	C1	$12,320,890	$0	$12,320,890
49	WJ012101	CRC 600 and 400 Bed Dormitory Roof	C1	$347,880	$7,550,000	$7,897,880
65	WZ020101	Watermain Pipe Replacement - Zoo Grounds	D1	$3,604,820	$3,000,000	$6,604,820
68	WP054001	RR Pkwy 124th-Morgan and RR Lincoln-Oklahoma-National	D1	$447,530	$8,500,000	$8,947,530
71	WP082401	Little Menomonee River Trail Ext (Cty Line-Good Hope)	D2	$819,590	$7,738,400	$8,557,990
83	WP054901	Bender Park - Breakwater Reconfiguration	F2	$671,900	$5,724,370	$6,396,270
84	WP084701	McKinley Marina Dock and Pedestal Replacement	F3	$1,278,840	$40,851,390	$42,130,230
		Total — 10 requests		**$27,406,710**	**$87,393,838**	**$114,800,548**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

Non-Airport
Cash

2027 Non-Airport Cash Request: Mandated and Contractual

All departments excluding DOT–Airport | Cash-financed capital requests | Scoring Report, p. 29

$3.4M
Non-airport cash request funded, 2027 (7 projects or about 15% of 48 total cash projects requested)

$0
0 Requests left unfunded

$674K
Out-year county funding needs for 2 projects

23.4%
% of cash goal ($14.6M) for mandated and contractual projects ($3.4M)

Project Listing: Mandated/Contractual

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
1	WU030201	WMC CONDO AGRMNT-EXT PEDESTAL-CONCRETE REPAIR AND REPLACE	2	B3	A1	$1,110,770	2.76%	$0
2	WO066101	TRAFFIC SAFETY - SS4A INVESTING IN VISON ZERO FOR ALL	1	B3	A1	$590,715	1.47%	$0
3	WU060202	DEVELOPMENT AGREEMENT - VILLA TERRACE DEFERRED MAINT - 2027	1	D1	A1	$400,000	0.99%	$400,000
4	WU050202	DEVELOPMENT AGREEMENT - CHARLES ALLIS DEFERRED MAINT - 2027	1	D1	A1	$250,000	0.62%	$0
5	WU020112	MARCUS CENTER - GEN CAPITAL IMPROVEMENTS AMENDMENT 3 – 2027	1	D1	A1	$755,000	1.88%	$0
6	WV006101	COUNTY-WIDE SANITARY SEWERS REPAIRS - 2027	4	D3	A1	$270,280	0.67%	$0
7	WU030207	WMC CONDO AGRMNT-BASE CANOPIES AND BIRDCAGE REPAIRS	3	F2	A1	$49,890	0.12%	$274,000
		Total				**$3,426,655**	**8.5%**	**$674,000**
		TOTAL (ALL NON-AIRPORT CASH PROJECTS; Excluding the IJCC project)				**$40,208,307**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Cash Request: Ongoing-Continuing

All departments excluding DOT–Airport | Cash-financed capital requests | Scoring Report, p. 29

$5.7M
Non-airport cash request funded, 2027 (7 projects or about 15% of 48 total cash projects requested)

$0
0 Requests left unfunded

$1.1M
Out-year county funding needs for 2 projects

38.7%
% of cash goal ($14.6M) for ongoing and continuing projects ($5.7M)

Project Listing: Ongoing-Continuing
NOTE: IJCC project (Item #8 on the cash listing) highly scored, but excluded and held separately as placeholder for the committee's review at the August 12 & 26 meetings. The 2027 cash component is $15,820,000.

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
9	WR021601	CJF - CAMERA REPLACEMENTS	5	B2	A1	$586,500	1.46%	$0
10	WC030801	CJF - SAFE ROOMS RETROFIT	1	B3	A1	$728,402	1.81%	$600,000
11	WT011401	LIGHTING IMPROVEMENTS (FDL GARAGE)	10	C2	A1	$1,643,750	4.09%	$0
12	WT008001	MCTS FLEET MAINTENANCE LIGHTING UPGRADES	11	C2	A1	$1,456,180	3.62%	$0
13	WT005901	MCTS ADMINISTRATION BUILDING LIGHTING	12	C2	A1	$518,750	1.29%	$0
14	WS014506	SECURITY SYS UPGRADES	14	D1	A1	$247,970	0.62%	$510,000
15	WP068201	WHITNALL CLUBHOUSE HVAC RPLCMNT AND KITCHEN-BATHROOM IMPRVS	27	D3	A1	$480,000	1.19%	$0
~~16~~	~~WP076101~~	~~PARK WALKWAY REPLACEMENTS PHASE 1~~	~~34~~	~~D3~~	~~A1~~	~~$200,000~~	~~0.50%~~	~~$0~~
		Total				**$5,661,552**	**14.1%**	**$1,110,000**
		TOTAL (ALL NON-AIRPORT CASH PROJECTS; Excluding the IJCC project)				**$40,208,307**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Cash Request: High Scored

All departments excluding DOT–Airport | Cash-financed capital requests | Scoring Report, pp. 29 - 30

$5.5M
Non-airport cash request funded, 2027 (18 projects or about 38% of 48 total cash projects requested)

$0
0 Requests left unfunded

$19.1M
Out-year county funding needs for 10 projects

37.5%
% of cash goal ($14.6M) for high scored Projects ($5.5M)

Project Listing: High Scored — Not Mandated, Contractual or Ongoing (Funded)

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
17	WR020701	TRAINING ACADEMY - HVAC AND PLUMBING REPLACEMENTS	7	B3	B3	$100,610	0.25%	$1,101,110
18	WC030901	CJF - SPECIAL MEDICAL UNIT NEGATIVE PRESSURE ROOMS	3	C1	C1	$125,920	0.31%	$649,630
19	WG004401	VEL PHILLIPS - WATER SYSTEM	21	C1	C1	$95,910	0.24%	$583,510
20	WC031701	CH – AHU WALL FAN SYSTEM	5	C1	C1	$113,440	0.28%	$4,183,680
21	WC029601	CJF - AUTOMATIC TRANSFER SWITCHES	8	C2	C2	$39,560	0.10%	$355,000
22	WC031901	CJF - FIRE AND SMOKE CONTROL (BUILDING)	9	C2	C2	$1,669,510	4.15%	$2,750,000
23	WR020601	TRAINING ACADEMY - SECURITY IMPROVEMENTS	6	C2	C2	$496,143	1.23%	$0
24	WC028901	CJF 102 AND 110 - SAFETY PARTITIONS	20	C2	C2	$330,710	0.82%	$0
25	WZ021401	ZOO – MACAQUE HOLDING AREA – AC UNIT 2 AND AHU UNIT 1	7	C2	C2	$65,870	0.16%	$230,000
26	WC031001	CJF - JAIL RECORDS AREA REMODEL AND UPDATES	14	C3	C3	$469,683	1.17%	$0
27	WS016501	DEMOLITION - MCGOVERN SENIOR CENTER	2	C3	C3	$648,210	1.61%	$0
28	WC031601	CJF - POD REFRESH - PHASE 1	7	D1	D1	$219,740	0.55%	$0
29	WP083601	CONCRETE STAIR RECONSTRUCTION (VARIOUS PARKS)	32	D1	D1	$421,130	1.05%	$2,900,000
30	WG004701	VEL PHILLIPS - FIRE AND SMOKE CONTROL (BUILDING)	11	D2	D2	$185,500	0.46%	$4,775,000
31	WP074701	PARKS RIPARIAN WALLS – INVENTORY AND ASSESSMENT	15	D3	D3	$144,810	0.36%	$0
32	WP084601	PARK PATHS - WAHL TO BRADFORD BRIDGE, WAHL TO NEWBERRY	36	F1	F1	$171,160	0.43%	$1,581,180
38	WP082401	LITTLE MENOMONEE RIVER TRAIL EXT (COUNTY LINE - GOOD HOPE)	19	D2	D2	$20,000	0.05%	$7,738,400
47	WP054301	PARKS ADA INVENTORY AND ASSESSMENT	31	F2	F2	$170,640	0.42%	$0
		Total				**$5,488,546**	**13.65%**	**$26,847,510**
		TOTAL (ALL NON-AIRPORT CASH PROJECTS; Excluding the IJCC project)				**$40,208,307**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2027 Non-Airport Cash Request: Low Scored (Not Included in Cash Goal)

All departments excluding DOT–Airport | Cash-financed capital requests | Scoring Report, pp. 30 - 31

$25.6M
Non-airport cash request, low scored, 2027 (15 projects or about 31% of 48 total cash projects requested)

$28.7M
Out-year county funding needs for 5 projects

$16.8M
66% of this grouping is in two requests: Technology Lifecycle and 911 CAD

64.6%
% of requests not funded ($25.9M) compared to total requests of $40.2M (excluding IJCC cash request)

Project Listing: Low Scored (Not Funded)

Item	Project No.	Project Name	Dept Rank	A-F ADJ Grading	A-F Grading	2027 Request	% of Request*	Out-Year County $s 2028 - 2031
16	WP076101	PARK WALKWAY REPLACEMENTS PHASE 1	34	D1	A1	$200,000	0.77%	$0
33	WI020903	TECHNOLOGY LIFECYCLE REPLACEMENTS - IMSD - PHASE 4	1	C1	C1	$7,268,855	28.15%	$0
34	WQ021201	911 CAD REPLACEMENT – OEM	1	D1	D1	$9,526,952	36.89%	$0
35	WR021901	TRAINING ACADEMY - GENERAL INTERIOR REPAIRS AND UPDATES	9	D2	D2	$1,439,870	5.58%	$0
36	WI021301	CITYWORKS APPLICATION – (SAAS) MIGRATION	2	D2	D2	$410,000	1.59%	$0
37	WC031801	CH 102 AND 105 - SAFETY PARTITIONS	19	D2	D2	$255,300	0.99%	$0
~~38~~	~~WP082401~~	~~LITTLE MENOMONEE RIVER TRAIL EXT (COUNTY LINE - GOOD HOPE)~~	~~19~~	~~D2~~	~~D2~~	~~$20,000~~	~~0.08%~~	~~$7,738,400~~
39	WC031101	CJF IN-PERSON VISITATION	12	D2	D2	$561,000	2.17%	$6,120,000
40	WP078701	PARKS SOUTH REGION ROOF REPLACEMENTS	33	D3	D3	$320,110	1.24%	$7,230,500
41	WP083701	BASKETBALL COURT RECONSTRUCTION (VARIOUS PARKS)	20	D3	D3	$708,750	2.74%	$0
42	WS016401	DEMOLITION - KELLY SENIOR CENTER	3	D3	D3	$684,850	2.65%	$0
43	WC030501	CJF – CONFERENCE ROOM IMPROVEMENTS	16	D3	D3	$467,817	1.81%	$0
44	WP084201	PARKS WADING POOL CONVERSION	26	F1	F1	$570,080	2.21%	$2,914,680
45	WP084801	LAND RESOURCES-WOOD WASTE RECYCLING FACILITY STUDY + DESIGN	35	F1	F1	$510,980	1.98%	$10,415,590
46	WI022001	ELECTION EQUIPMENT REPLACEMENTS	1	F1	F1	$2,605,390	10.09%	$2,047,970
~~47~~	~~WP054301~~	~~PARKS ADA INVENTORY AND ASSESSMENT~~	~~31~~	~~F2~~	~~F2~~	~~$170,640~~	~~0.66%~~	~~$0~~
48	WP084901	COMPREHENSIVE ATHLETIC FIELD PLANNING STUDY	25	F2	F2	$101,600	0.39%	$0
		Total				**$25,972,834**	**64.6%**	**$28,728,740**
		TOTAL (ALL NON-AIRPORT CASH PROJECTS; Excluding the IJCC project)				**$40,208,307**	**–**	**–**

*Figures shown is the project grouping as a % of the TOTAL non-airport projects requested (excluding the IJCC)

2028 – 2031 Capital Plan: Requests vs. Projected Funding

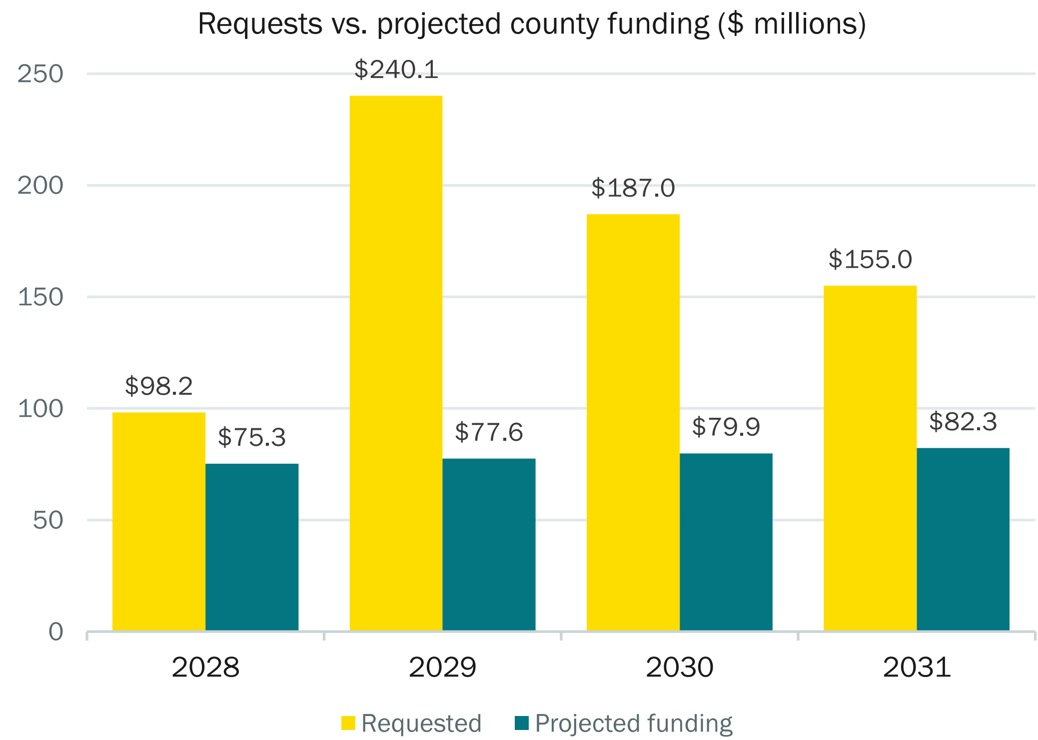
All departments excluding DOT–Airport | County-funded share of requests | Scoring Report, pp. 33–84 (Out-Year Projects 2028 – 2031)

$315.2M
Projected county funding available, 2028 – 2031

$680.4M
Department capital requests (county share), 2028 – 2031

$365.2M
Four-year funding gap (54% of requests)

198 of 516
Requested line items that fit under projected funding



Share of requests that can be funded: 77% / 32% / 43% / 53%

Summary

1. **Funding and Demand.**
Projected capacity rises $75.3M to $82.3M under the 3% bond cap and 20% cash goal. Average annual county funding shortfall of $91.3M over the next 4 years.

2. **2029 escalation.**
$240.1M requested against $77.6M available. 23 of 149 department prioritized items fit in the available funding. Driven by a larger number of $5M+ projects (16), and high dollar projects such as Sheridan Park bluff ($20.8M), McKinley Marina docks ($20.0M; 1st phase construction) and the wood-waste facility ($10.4M).

3. **Parks.**
Parks is $426.1M, or 63% of the four-year county request, rising from 43% in 2028 to 79% in 2031 — largely bluff, shoreline, aquatics and parkway assets.

4. **Programmatic projects.**
Fleet, IT lifecycle and bus replacements total $72.8M (just under 11% of total requested county funding).

Other Notes: Out-year project cost estimates are subject to change based on finalized construction documents. Non-airport requests estimate $148.8M of non-county revenue, bringing total non-airport four-year costs to $829.2M.

2028 – 2031 Out-Year County Funding: Projects at $5M or More

All departments excluding DOT–Airport | 26 projects, 37 project-year requests | Scoring Report, pp. 33 - 84

$328.9M
Out-year county funding needs with $5M+ projects, 2028 – 2031

26
Projects at $5M+ across 11 departments

66%
Parks share of the $5M+ requests ($216M across 15 projects vs $328.9M total 5M+ requests from all depts)

Projects at $5M+ by Department and Year — count · dollars

Department	2028 proj · $	2029 proj · $	2030 proj · $	2031 proj · $	2028 – 2031 Total	Distinct Projects
Parks	1 · $5.0M	9 · $91.4M	5 · $62.6M	5 · $57.0M	$215,968,670	15
Fleet Management	1 · $7.0M	1 · $9.0M	1 · $9.0M	1 · $10.0M	$35,000,000	1
DAS – IMSD	1 · $5.0M	1 · $5.0M	1 · $5.0M	1 · $5.0M	$20,000,000	1
DOT – Transportation Services	1 · $5.1M	—	1 · $6.5M	—	$11,590,386	2
Community Reintegration Center	—	1 · $7.5M	—	—	$7,550,000	1
DOT – Transit	—	1 · $7.5M	—	—	$7,500,000	1
Zoological Department	—	1 · $7.5M	—	—	$7,500,000	1
Combined Court Related Oper	—	1 · $6.5M	—	—	$6,529,678	1
Sheriff	—	1 · $6.1M	—	—	$6,120,000	1
Dept of Administrative Services	—	—	1 · $5.8M	—	$5,810,000	1
Emergency Management	—	—	—	1 · $5.3M	$5,340,800	1
All departments	**4 · $22.1M**	**16 · $140.6M**	**9 · $88.9M**	**8 · $77.3M**	**$328,909,534**	**26**

TOP 3 DEPARTMENTS BY DOLLARS: $5M+

1. Parks — $216.0M (66%)
   - Multiple (15 distinct projects)
2. Fleet Management — $35.0M (11%)
   - Vehicle/Equipment Replacements
3. DAS – IMSD — $20.0M (6%)
   - Technology Lifecycle Replacements

Top 3 = $271M, or 82% of the total ($5m+ project grouping)

Top 3 Departments with Projects at $5M+ (2028 – 2031)

Department	Project #	Project Title	2028 – 2031 Total	Dept Priority
PARKS DEPARTMENT	TBD-578631	WP694 - OAK CREEK PARKWAY - MILL POND WATERWAY RESTORATION	$25,000,000	1
PARKS DEPARTMENT	TBD-602000	WP0838 - SHERIDAN PARK BLUFF STABILITY	$20,773,420	1
PARKS DEPARTMENT	TBD-739338	WARNIMONT PARK BLUFF STABILIZATION	$15,900,000	1
PARKS DEPARTMENT	TBD-531368	BAY VIEW PARK BLUFF RESTORATION	$5,000,000	3
PARKS DEPARTMENT	TBD-298504	WP0843 - VETERANS PARK LAGOON REMEDIATION - CONSTRUCTION	$5,000,000	5
PARKS DEPARTMENT	WP054001	RR PRKWAY-124TH MORGAN AND RR LINCOLN TO OKLAHOMA-NATIONAL	$8,500,000	22
PARKS DEPARTMENT	WP078701	PARKS SOUTH REGION ROOF REPLACEMENTS	$7,230,500	26
PARKS DEPARTMENT	WP080301	MITCHELL PARK DOMES REPAIRS	$20,000,000	27
PARKS DEPARTMENT	WP084701	MCKINLEY MARINA DOCK AND PEDESTAL REPLACEMENT	$40,851,390	28
PARKS DEPARTMENT	WP084801	LAND RESOURCES & WOOD WASTE RECYCLING FACILITY STUDY & DESIG	$10,415,590	31
PARKS DEPARTMENT	WP054901	BENDER BOAT LAUNCH RECONFIGURATION	$5,724,370	37
PARKS DEPARTMENT	TBD-289754	WP0839 - WILSON RECREATION ICE RINK REFRIGERATION AND RENEWAL STUDY	$23,000,000	40
PARKS DEPARTMENT	TBD-254200	WILSON POOL RENEWAL	$14,835,000	42
PARKS DEPARTMENT	TBD-079061	BALL DIAMOND MODERNIZATION	$6,000,000	75
PARKS DEPARTMENT	WP082401	LITTLE MENOMONEE RIVER TRAIL EXT (COUNTY LINE - GOOD HOPE)	$7,738,400	76
PARKS DEPARTMENT Sub-Total			$215,968,670	
FLEET MANAGEMENT	TBD-043198	FLEET PLACEHOLDER FOR OUT-YEARS 2 - 5 FOR VEHICLE & EQUIPMENT REPLACEMENT PROGRAM	$35,000,000	1
DAS - IMSD	TBD-256970	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - TECHNOLOGY LIFECYCLE REPLACEMENTS. - WI0209	$20,000,000	1
		TOTAL	$270,968,670	