

COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE: November 1, 2021

TO: Supervisor Jason Haas, Chair, Finance Committee

FROM: Joseph Lamers, Director, Office of Performance, Strategy & Budget

SUBJECT: Technical Corrections to the 2022 County Executive's Recommended Budget Narratives

Each year following introduction of the County Executive's Recommended Budget, the Office of Performance, Strategy and Budget continues review of the document. Since the 2022 Recommended Budget was issued, we have identified typographical and other technical errors. Below is a list of items we have identified to date.

Consistent with prior County practice, we are requesting approval to make these changes. While we make every effort to avoid these minor errors, the timing and complexity of the process make them unavoidable.

If there is conflicting language in supervisor-sponsored amendments and technical correction amendments, the language in the supervisor-sponsored amendment will supersede the technical correction.

The changes below relate to narrative (typos) or technical corrections and have no impact to expenditures, revenues or the property tax levy. Replacement pages for the 2022 Budget are attached.

The corrections are as follows:

Operating Budget Narrative

1. **Page 132 Office of Equity 2022 Major Position Changes** "Six (6) positions (Senior Equity Manager, Equity Research and Program Manager, Communications Manager, Research and Policy Manager, Equity Analyst, and Senior Clerical Assistant) are eliminated in 2022. **The Senior Equity Manager position is unfunded to facilitate staff transitions while the other 5 positions are abolished.**"
2. **Page 135 PRB Budget Summary Table 2020 Actual Column, Full – Time Position Row: ~~0-0~~ 3.0**
3. **Page 175 Department of Administrative Services Strategic Implementation**, Line 2, "Milwaukee County transitioned to the Infor Cloud Suite June 14, 2021."
4. **Page 219 Pre Trial Services Major Changes in FY 2022**, Line 3, "There are no other major changes to the department operations for fiscal for FY 2022."
5. **Page 253 HOC Program Area 1** "...the HOC and the Housing Division and ~~House of Correction (HOC)~~ **of the Department of Health and Human Services** will partner together..."
6. **Page 255 HOC Program Area 2 Strategic Implementation** "Revenues... phone charge revenue **of** \$378,000..."
7. **Page 258, HOC under Strategic Overview**, delete the last sentence "The HOC also oversees the food service contract for both facilities."
8. **Page 299 DOT Airport Second Bullet Point** "Operation Costs increase ~~\$788,078~~ **\$864,078** from \$26,458,674 to ~~\$27,246,752~~ **\$27,322,752**".
9. **Page 343 third bullet**, "~~Adult Services~~ **Aging and Disabilities Services** (formerly Disabilities Services Division & Aging Division)"
10. **Page 353 HSW & ADRC Pay Equity Package**, line 3, "HSWs comprise the largest segment of the DHHS workforce and support ~~Adult Services~~ **Aging and Disabilities Services** including the Aging and Disability Resource Center (ADRC) as well as Children, Youth and Family Services (CYFS).
11. **Page 354 Strategic Program Area 3: ~~Adult Services~~ Aging and Disabilities Services**

- 12. **Page 355 What We Do With It table**, third section title “~~Adult Services~~ **Aging and Disabilities Services**”
- 13. **Page 356 Strategic Overview**, line 2, “This newly formed ~~Adult Services~~ **Aging and Disabilities Services** includes services for persons with differing abilities and older adults.”
- 14. **Page 358 Adult Protective Services section**, line 1 “~~Adult Services~~ **Aging and Disabilities Services** is the statutory agency responsible for providing an “Adult-At-Risk” program which...”
- 15. **Page 358 Office for Persons with Disabilities section**, line 2, “...and is now transitioned to the Department of Health and Human Services (DHHS) ~~Adult Services~~ **Aging and Disabilities Services** Division in further alignment...”
- 16. **Page 361 General Assistance Burials Program**, Line 1, “~~Adult Services~~ **Aging and Disabilities Services** also operates the General Assistance Burials Program...”
- 17. **Page 361 HSW & ADRC Pay Equity Package**, Line 3, “HSWs comprise the largest segment of the DHHS workforce and support ~~Adult Services~~ **Aging and Disabilities Services** including the Aging and Disability Resource Center (ADRC) as well as Children, Youth and Family Services (CYFS).
- 18. **Page 369 9000 Parks, Recreation, & Culture Budget Summary Table 2022 Budget Seasonal/Hourly/Pool** \$4,360,114 **\$4,567,094**, 2022/2021 Variance (~~\$249,146~~) **(\$42,166)**
- 19. **Page 370 9000 Parks, Recreation, & Culture (Major Changes 2022)** “Parks has seen a dramatic increase in golf course attendance in 2020 and 2021. **Despite the increased systemwide attendance, overall usage, and attendance at our par three courses continues to decline. This budget proposes to convert Doyne golf course to a new use. This golf course has less use compared to all other courses in our system and unlike the other courses, does not generate net revenue to support operations. Doyne golf course is proposed to be converted to a new use that will be guided by extensive public engagement.**”
- 20. **Page 371 Parks Staffing Level Changes** “Abolish 1.0 FTE Office Assistant 3 to create 1.0 FTE ~~Office Coordinator~~ **Admin Park Maintenance Worker 2**”
- 21. **Page 432 Non-Departmental Revenues Potawatomi Revenues line 3** The 2021 **budgeted** net win payment ~~was is~~ **\$4,377,159 \$4,507,107**. The 2022 Budget increases by ~~\$437,716~~ **\$307,768** for a total of \$4,814,875.

Capital Budget Narrative

- 1. **Page 10 Transportation and Public Works Summary Table**, WH24201-North Shop Improvements 2022 Appropriation to address incorrect amount ~~\$3,638,250~~ **\$15,592,847**.
- 2. **Page 91, HOUSE OF CORRECTIONS**

JOSEPH LAMERS _____

JOSEPH LAMERS
Director, Office of Performance, Strategy, and Budget

eliminate barriers to access and inclusion in ways that are responsive, transparent, and accountable to people of color and other vulnerable communities. The office will facilitate collective impact and track improvement in racial equity awareness and practice at the County and community level.

The Office of Equity is committed to putting people of color and other vulnerable communities at the center of shaping the County's strategic plan priorities and will strategically position the County to play a much larger role in advancing health and racial equity throughout the Greater Milwaukee region and state.

Major Changes in FY 2022

The Office on African American Affairs (OAAA) will be restructured as the Office of Equity to increase the County's reach and capacity to recognize and resolve racial inequities for the benefit of all citizens and for the region to achieve its full potential. To accomplish this, the Office of Equity will broadly engage county residents and stakeholders and collaborate with County leaders and departments to assess and transform policies, practices, and power structures to help the County become a place where all citizens are healthy and thriving. A reorganization of OAAA's staff structure will include expert staff who will engage in equity research and policy analysis, standardize community engagement practice, and provide innovative solutions and technical assistance to guide and support County leaders, departments, and community and municipal partners in their efforts to improve health and racial equity.

2022 Major Position Changes

The OAAA Director is retitled to Chief Equity Officer.

Six (6) positions (Senior Equity Manager, Equity Research and Program Manager, Communications Manager, Research and Policy Manager, Equity Analyst, and Senior Clerical Assistant) are eliminated in 2022. The Senior Equity Manager position is unfunded to facilitate staff transitions, while the other 5 positions are abolished.

Two (2) Senior Equity Consultant positions are created. These staff consultant positions will advise and provide direct support and partnership to County departments and divisions to identify and remedy inequitable policies, processes, and other practices; partner with Human Resources to provide change management support to the workforce and manage the County's Racial Equity Ambassador program.

One (1) Community Engagement Manager position is created. The position will develop standard practices and frameworks for community engagement, support building community engagement capacity in County departments and divisions and lead countywide community engagement initiatives.

One (1) Community Outreach Coordinator position is created. The position will organize and support community outreach activities and build strategic partnerships with different vulnerable populations with an emphasis on the needs of black and brown communities.

One (1) Senior Equity Policy Manager position is created. The position will lead equity research and policy development, research and policy analysis, and policy advocacy activities with an emphasis on social determinants of health and drive collaborative community-government-academic equity research partnerships.

One (1) Equity Research Analyst position is created. The position will conduct research and policy analysis and support equity-based research initiatives.

**1120 — PERSONNEL REVIEW BOARD,
CIVIL SERVICE COMMISSION & ETHICS BOARD**

Department: **Personnel Review Board, Civil Service Commission, Ethics Board**

UNIT NO. **1120**
FUND: **General — 0001**

BUDGET SUMMARY

Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures					
Personnel Costs	\$175,435	\$156,787	\$199,328	\$205,692	\$6,364
Operation Costs	\$5,565	\$19,335	\$64,223	\$53,789	(\$10,434)
Debt & Depreciation	\$0	\$0	\$0	\$0	\$ 0
Capital Outlay	\$0	\$0	\$0	\$0	\$ 0
Interdepartmental. Charges	\$99	\$0	\$45	\$99	\$ 54
Total Expenditures	\$181,099	\$176,122	\$263,596	\$259,580	(\$4,016)
Revenues					
Direct Revenue	\$151	\$3	\$0	\$0	\$ 0
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$ 0
Indirect Revenue	\$0	\$0	\$0	\$0	\$ 0
Total Revenues	\$ 151	\$3	\$ 0	\$ 0	\$0
Tax Levy	\$180,948	\$176,119	\$263,596	\$259,580	(\$4,016)
Personnel					
Full-Time Pos. (FTE)	3.0	3.0	3.0	3.0	0.0
Seasonal/Hourly/Pool \$	\$27,444	\$0	\$25,320	\$25,320	\$ 0
Overtime \$	\$105	\$0	\$0	\$0	\$ 0

Department Mission:

To promote and enforce merit-based personnel practices to support a high-quality County workforce and public trust in effective County government. To ensure public confidence that Milwaukee County government acts with the highest integrity and in the public interest. The department strives to assure fair and impartial due process hearings for the suspension, demotion, or discharge of County employees in the classified service as provided by law.

Department Description:

Personnel Review Board and Civil Service Commission Description: Chapter 63 of the Wisconsin State Statutes establishes Milwaukee County’s Civil Service System, which is carried out by the Civil Service Commission (“Commission”) and the Personnel Review Board (“PRB”). The Commission and the PRB are separate, quasi-independent entities that each consist of five citizen members who are appointed by the County Executive and confirmed by the County Board of Supervisors.

Ethics Board Description: The Milwaukee County Ethics Board is the primary source of interpretation of the Milwaukee County Ethics Code, and it is supported by two to three staff members who also support the Personnel Review Board and Civil Service Commission. The Ethics Board provides advisory opinions; assesses potential ethical issues; provides periodic government ethics education; and enforces the Ethics Code through investigation, hearings, and resolution processes.

Strategic Program Area 9: Mainframe (IMSD)

Service Provision: **Administration**

How We Do It: Program Budget Summary					
Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures	\$1,856,981	\$1,699,520	\$840,670	\$124,301	(\$716,369)
Revenues	\$238,800	\$140,600	\$257,100	\$140,600	(\$116,500)
Tax Levy	\$1,618,181	\$1,558,920	\$583,570	(\$16,299)	(\$599,869)
FTE Positions	0.0	0.0	0.0	0.0	0.0

What We Do With It: Activity Data				
Activity	2019 Actual	2020 Actual	2021 Target	2022 Target
Mainframe IDs Maintained	224	213	150	N/A
Applications on Mainframe	1	1	1	N/A

How Well We Do It: Performance Measures				
Performance Measure	2019 Actual	2020 Actual	2021 Target	2022 Target
CJIS Availability	N/A	N/A	N/A	N/A
Advantage Availability	99%	0%	99%	N/A

Strategic Overview:

The Mainframe Strategic Program Area oversees and maintains the CGI Advantage financial application. Leveraging hosted services, industry best practice and increased automation, this Strategic Program area drives sustainability, operational maturity, and continuous improvement in delivering system availability, financial reporting, and ease of use.

Strategic Implementation:

- The Mainframe Strategic Program Area will discontinue in 2021 to retire the CGI Advantage mainframe system. Milwaukee County transitioned to the Infor Cloud Suite June 14, 2021. The retirement of the CGI Advantage system is twofold: 1) Archive all data to be used for inclusion with future data to provide combined data for future decision making; 2) Delete all data programs, reports, etc. from the vendor who supports the Mainframe as a Service (MfaaS) environment. This retirement will be completed within six months of contract termination to the MfaaS vendor.

The mainframe application Advantage will be decommissioned with the implementation of the ERP system. The mainframe will be discontinued when all data has been verified off the system and the business units agree to shut it down. This was completed in 2021. Additional funding is included in 2022 due to a contractual obligation with IBM for maintenance of archived data.

BUDGET SUMMARY

Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures					
Personnel Costs	\$154,040	\$190,527	\$223,190	\$228,798	\$5,608
Operation Costs	\$5,151,948	\$5,293,991	\$4,947,744	\$5,469,498	\$521,754
Debt & Depreciation	\$0	\$0	\$0	\$0	\$ 0
Capital Outlay	\$0	\$0	\$0	\$0	\$ 0
Interdepartmental. Charges	\$74,000	\$74,000	\$74,000	\$105,688	\$31,688
Total Expenditures	\$5,379,988.(\$	\$5,558,518	\$5,244,934	\$5,803,984	\$559,050
Revenues					
Direct Revenue	\$17,298	\$1,041,943	\$54,046	\$575,000	\$520,954
Intergovernmental Revenue	\$445,009	\$475,103	\$380,981	\$380,981	\$ 0
Indirect Revenue	\$0	\$0	\$0	\$0	\$ 0
Total Revenues	\$462,307	\$1,517,046	\$435,027	\$955,981	\$520,954
Tax Levy	\$4,917,681	\$4,041,472	\$4,809,907	\$4,848,003.	\$38,096
Personnel					
Full-Time Pos. (FTE)	2.0	2.0	3.0	3.0	0.0
Seasonal/Hourly/Pool \$	\$0	\$0	\$0	\$0	\$ 0
Overtime \$	\$0	\$0	\$0	\$0	\$ 0

Department Mission:

The mission of Milwaukee County Pretrial Services is to reduce pretrial failure to appear and re-arrest rates, enhance public safety, reduce overcrowding at the Milwaukee County Jail, and enhance the processing and adjudication of criminal cases.

Department Description:

The Chief Judge and the Judicial Operations Manager are responsible for operation, fiscal management and monitoring of all pretrial contracts, programs, and program outcomes. In addition, the Pretrial Services Advisory Board meets to review program activity, outcomes, and recommendations regarding program development and annual budgets.

Major Changes in FY 2022

Revenue is increased by \$520,954 with a corresponding increase in expenditures for FY 2022 to account for the second year of the MacArthur Safety and Justice Challenge Phase IV Sustainability grant. The grant is scheduled to end December 31, 2022. There are no other major changes to the department operations for FY 2022.

- Kitchen/Bakery
- Graphics Shop (which supports the entire County and some community non-profit agencies)
- The Day Reporting Center (DRC)
- Benedict Center (Focusing on female participants)

Major Changes in FY 2022:

New Human Service Social Worker Position: 1.0 FTE Human Service Worker is created in 2022 to increase education, literacy rates, math skills, and life skills of residents.

New Housing Division Partnership: Beginning in 2021 and continuing into 2022, the HOC and the Housing Division of the Department of Health and Human Services will partner together to provide housing navigation services for residents ahead of their transition back into the community. Currently, no resources exist to assist individuals in finding housing.

New Maintenance Positions: Three (3) new FTE's are created in the maintenance department funded by reducing service contracts that provided maintenance services at a higher cost.

Telephone Revenue: Telephone revenue is reduced by \$378,000 to reflect a goal of decreasing per minute phone rates to residents from the current rate of \$0.21 per minute to \$0.16 per minute rates in the next communications contract currently being negotiated.

Strategic Program Area 2: House of Correction

Service Provision: **Discretionary**

How We Do It: Program Budget Summary					
Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures	\$17,825,227	\$13,564,046	\$18,611,245	\$17,233,977	(\$1,377,268)
Revenues	\$4,900,598	\$3,378,018	\$4,243,446	\$5,188,184	\$944,738
Tax Levy	\$12,924,629	\$10,186,028	\$14,367,799	\$12,045,793	(\$2,322,006)
FTE Positions	276.0	302.0	282.0	236.0	(46.0)

How Well We Do It: Performance Measures				
Performance Measure	2019 Actual	2020 Actual	2021 Target	2022 Target
Hours Credited	138,552	123,485	190,000	190,000
The HOC plans to develop measure of proportion of shakedowns that identified and removed illegal contraband.				

Strategic Overview:

This Program Area is responsible for running the day-to-day operation of the actual House of Correction facility, including, but not limited to, dormitories and segregation cells, and the K9 unit. The main focus in this area is to provide a safe and secure environment for residents, staff, and visitors.

Strategic Implementation:

Revenues increase by \$944,738 primarily due to \$1.3 million premium pay revenue funded through the American Rescue Plan Act (ARPA), offset by a reduction in phone charge revenue of \$378,000 to provide persons in custody with fewer barriers to contact with their communities. While the County seeks to minimize the use of ARPA funding for operating costs, recruitment and retention of Correction Officers is a top priority in order to ensure the health and safety of those in the County’s care.

Expenditures and numbers of full-time equivalent employees (FTEs) change primarily due to staffing adjustments and reassignments to Strategic Program Areas 1 and 3.

Additional staffing changes includes hiring one (1) Human Service Worker at a salary and social security cost of \$49,152. By providing additional support for residents, the HOC’s goals are to:

1. Increase education, literacy rates, math skills, and life skills of residents
2. Provide needed support to residents to improve their chances once released of not recidivating
3. Support no wrong door, equity, and inclusion

The HOC is also partnering with the Department of Health and Humans Services Housing Division to provide housing navigation services for residents ahead of their transition back into the community. Currently, no resources exist to assist individuals in finding housing. To support this new initiative, one (1) Community Intervention Specialist is created in the Housing Division at a salary and social security cost of \$60,133 that the HOC is funding.

All employees at the HOC who have completed the 56-hour Wisconsin Department of Justice Law Enforcement Standards Board Firearms curriculum and continue to be certified for firearms as outlined by the State of Wisconsin and

Strategic Program Area 4: HOC Programming

Service Provision: **Discretionary**

How We Do It: Program Budget Summary					
Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures	\$7,116,197	\$5,842,221	\$6,286,963	\$8,488,134	\$2,201,171
Revenues	\$1,569,180	\$725,834	\$1,198,757	\$1,432,181	\$233,424
Tax Levy	\$5,547,017	\$5,116,387	\$5,088,206	\$7,055,953	\$1,967,747
FTE Positions	48.0	22.0	44.0	81.0	37.0

What We Do With It: Activity Data				
Activity	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Number of participants out on Electronic Monitoring (EM & GPS)	102	729	200	900
Number of participants Reporting to Day Reporting Center	291	54	316	108

How Well We Do It: Performance Measures				
Performance Measure	2018 Actual	2019 Actual	2020 Target	2021 Target
Percentage of Employed Huber	49.60%	75%	60%	60%
Percentage of those Participating in at least one Programming Activity	60%	80%	80%	80%

Strategic Overview:

This program area is responsible for providing participants with opportunities and encouragement to take part in basic education, training, and work experience in the HOC’s graphics shop, laundry, kitchen/bakery, as well as some offsite work activities. The laundry plant continues to charge both the Behavioral Health Division and the Department of Health and Human Services for laundry services provided to their facilities.

Strategic Implementation:

Increased revenue of \$233,424 is due to premium pay revenue funded through the American Rescue Plan Act (ARPA). Expenditure increases are primarily related to reallocating positions from Program Area 2 as a result of creating a new resident program organization to better track all programing efforts.

An agreement with Milwaukee County and the State of Wisconsin DOC allows those sentenced to the State the ability to receive treatment-based services through the Day Reporting Center (operated by HOC). The program has two tracks; Track #1 reserves up to 20 participants to participate in the Men’s Community Transition Services Center (MCTSC). Track #2 provides the same treatment-based services for up to 24 participants housed within state transitional living programs. This agreement serves to generate revenue for Milwaukee County as well as provide significant reentry resources for those sentenced to state correctional facilities and returning to communities within Milwaukee county,

Expenditures changes:

Given the Airport's large infrastructure footprint to be maintained and that the facility must be open and available to the traveling public on a continuous basis, many of the Airport's costs to operate are fixed in nature. Within that framework, there were expenditure reductions in the 2021 Budget. As passenger traffic has begun to rebound and continues to rebuild, many expenditure reductions implemented in the 2021 Budget now need to be restored in the 2022 Budget.

Significant Major Expenditure changes are as follows:

- Personnel Services increase \$318,999 from \$27,245,882 to \$27,564,881. With the rebuilding of passenger traffic that continues to occur, it is necessary to reduce the Airport vacancy and turnover level from 2021 to 2022 and fill previously held vacant positions to meet demand and passenger expectations. The increased expenditures in 2022 for filling positions that were previously held vacant and adding new positions is substantially offset by the reduction in budgeted fringe costs.
- Operation Costs increase \$864,078 from \$26,458,674 to \$27,322,752. This represents restoration of expenditure cuts implemented in 2021 mainly in contractual services such as bringing repair and maintenance levels back up, and restoring expenditures for multiple professional services contracts. Two notable additional areas of contractual services for 2022 are purchasing up to \$250,000 of supplemental engineering support in addition to the services offered through the Department of Administrative Services – Architecture and Engineering and Environmental Services (DAS AE&ES). The other area of contractual spend is for environmental and legal services related to Per and Polyfluoroalkyl Substances (PFAS) for approximately \$325,000.
- Debt and Depreciation decreases \$739,639 from \$23,352,966 to \$22,613,327 based on a combination of expected depreciation expense and debt service principal and interest for the repayment of long-term Airport revenue bond debt.
- Crosscharges from other Milwaukee County departments for services provided to the Airport increase \$221,529 from \$15,087,952 to \$15,309,481. The increases are primarily for Sheriff Services, Fleet Management, and Insurance Services procured through the Department of Administrative Services Risk Management Division.

The Airport continues to procure vehicles and/or equipment through the Milwaukee County Department of Transportation Fleet Management Division. The Airport continues to coordinate with the Milwaukee County Highways Division for street and curb repairs. These partnerships have proven effective in managing costs.

Contracts*

- Wildlife Mitigation Services. The Airport must provide for wildlife mitigation services in the vicinity of MKE to ensure the safety of the traveling public from animals that could interfere with flight. This is also a component of federal regulatory compliance. The Airport intends to enter into a multi-year contract with the United States Department of Agriculture (USDA) for provision of wildlife mitigation and related services. The expected length of this contract is three years at an approximate annual cost of \$200,000.

* Multi-year contracts requiring the expenditure of funds from future fiscal years or contracts that cannot be fully encumbered by a currently adopted budget(s) must be approved by the County Board. Contracts that provide for options to extend into future fiscal years using funds from adopted fiscal years may be extended if the option to extend the contract vests in the County, either jointly or in its sole discretion, the authority to exercise the option. The exercise of such options can only occur if funds for the extension can be fully encumbered in the currently adopted budget(s).

BUDGET SUMMARY

Category	2019 Actual*	2020 Actual*	2021 Budget*	2022 Budget*	2022/2021 Variance*
Expenditures					
Personnel Costs	\$51,669,498	\$51,290,531	\$56,022,685	\$57,668,812	\$1,646,127
Operation Costs	\$73,215,636	\$89,133,638	\$77,137,205	\$83,783,363	\$6,646,158
Debt & Depreciation	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$514,471	\$131,276	\$246,000	\$246,000	\$0
Interdepartmental. Charges	\$8,639,990	\$6,524,510	\$9,910,467	\$9,022,831	(\$887,636)
Total Expenditures	\$134,039,595	\$147,079,955	\$143,316,357	\$150,721,006	\$7,404,649
Revenues					
Direct Revenue	\$5,488,097	\$18,367,167	\$4,439,360	\$5,271,794	\$832,434
Intergovernmental Revenue	\$102,485,574	\$110,261,531	\$106,769,403	\$113,345,765	\$6,576,362
Indirect Revenue	\$0	\$0	\$0	\$0	\$ 0
Total Revenues	\$107,973,671	\$128,628,698	\$111,208,763	\$118,617,559	\$7,408,796
Tax Levy	\$26,065,924	\$18,451,257	\$32,107,594	\$32,103,447	(\$4,147)
Personnel					
Full-Time Pos. (FTE)	404.5	404.5	406.5	420.5	15.0
Seasonal/Hourly/Pool \$	\$0	\$0	\$0	\$0	\$0
Overtime \$	\$621,276	\$629,286	\$643,272	\$597,281	(\$45,991)

* Actual and budgeted figures as well as positions have been restated to reflect the integration of the Department on Aging and Veteran's Services within DHHS as part of the 2021 Budget.

Department Mission:

Empowering safe, healthy and meaningful lives.

Department Vision:

Together, creating healthy communities.

Department Description:

The Department of Health and Human Services (DHHS) includes the following divisions:

- Director's Office & Management Services Division
- Children, Youth & Family Services (formerly Division of Youth and Family Services)
- Aging and Disabilities Services (formerly Disabilities Services Division & Aging Division)
- Housing Division
- Behavioral Health Division (budgeted in Organizational Unit 6300)

Intake Services

As part of the integration of DHHS children's programming, Wrap-around Milwaukee will provide intake services for new enrollments. A crosscharge of \$100,000 is reflected in the budget offset by CLTS administration revenue.

HSW & ADRC Pay Equity Package

Based on an assessment with Human Resources, the budget includes salary adjustments to address pay equity issues for over 50 percent of the department's Human Service Workers (HSWs) who perform critical, frontline services for our most vulnerable citizens throughout Milwaukee County. HSWs comprise the largest segment of the DHHS workforce and support Aging and Disabilities Services including the Aging and Disability Resource Center (ADRC) as well as Children, Youth and Family Services (CYFS). The annual cost impact is about \$350,000 for HSWs in the ADRC and CYFS. In addition, the budget addresses pay equity for certain supervisors and other staff supporting the ADRC and reflects an annual cost impact of about \$170,000. Both of these pay equity packages are offset by maximizing revenues generated by the programs many of these employees support.

Strategic Program Area 3: Aging and Disabilities Services

Service Provision: Mandated/Committed

How We Do It: Program Budget Summary					
Category	2019* Actual	2020* Actual	2021* Budget	2022* Budget	2022/2021 Variance*
Expenditures	\$43,159,499	\$47,998,853	\$47,987,777	\$33,005,864	(\$14,981,913)
Revenues	\$39,306,823	\$46,292,932	\$41,826,917	\$26,376,308	(\$15,450,609)
Tax Levy	\$3,852,676	\$1,705,921	\$6,160,860	\$6,629,556	\$468,696
FTE Positions	82.0	81.0	144.0	125.0	(19.0)

* The figures on this chart reflect the budgets of the former Division on Aging and Disabilities Services Division (DSD) as well as Adult Protective Services (APS), Office for Persons with Disabilities, Interim Disability Assistance Program and General Assistance Burials Program.

What We Do With It: Activity Data				
Activity	2019 Actual	2020 Actual	2021 Target	2022 Target
<i>Aging & Disability Resource Center (ADRC)</i>				
# of Incoming Calls for Information and Assistance (ARC and DRC)	75,771	55,479	60,000	65,000
Number of people reached through Dementia-related training	252	996	900	1,000
Evidence Based Prevention (EBP) program participants	721	70	750	750
Number of people trained in the EBP leadership initiative	34	3	37	37
Number of individuals reached through one-on-one outreach (ARC)	2,227	3,917	1,600	2,500
Number of people reached through community outreach (ARC)	14,399	15,619	10,000	14,500
# of Options Counseling Referrals (ARC and DRC)	8,524	7,738	8,000	8,000*
# of Publicly Funded Long-term Care Enrollments Completed (ARC and DRC)	4,689	4,209	4,500	4,500*
<i>Nutrition Programs and Services</i>				
New home-delivered meal applications	657	1,269	700	700
Number of congregate meal sites	27	26	27	30
Meals served at meal sites	210,359	359,306	225,000	225,000
Number of home-delivered meals	338,013	342,776	480,000	350,000
Number of volunteer hours reported	41,345	10,834	43,000	20,000

What We Do With It: Activity Data (contd).				
Activity	2019 Actual	2020 Actual	2021 Target	2022 Target
County-Owned Senior Centers				
Members served	5,002	5,288	5,000	4,875
Exercise	43,440	16,905	14,000	21,900
Arts/ crafts	14,841	10,669	6,000	14,900
Special events	4,697	21,988	2,000	48,000
Education	8,803	2,786	3,500	6,500
Computer Training	6,200	1,386	3,500	4,800
Wellness checks (phone-calls)	NA	21,739	21,000	7,200
Older Americans Act Services				
Legal assistance: consultation hours	6,646	3,890	7,500	7,500
Legal assistance: seniors served	999	839	1,250	1,300
Transit/van rides provided to seniors	91,307	90,000	95,000	96,000
Evidence Based Prevention (EBP) program participants	721	70	750	750
Number of people trained in the EBP leadership initiative	34	3	37	37
Number of telephone reassurance calls	9,378	12,728	12,000	10,000
Aging and Disabilities Services				
# of Adults & Children Served Under Non-Family Care Purchase Contracts	104	50	200	200
# of GO Pass Walk-ins	6,105	350**	800	3,000
% GO Pass Referrals Eligible	90%	90%	90%	90%
Adult Protective Services - # of Cases	1,155	2,189	2,600***	2,800
Participants in Supervised Living Options Program Maintaining Independence in Community Living	90%	90%	90%	Contract Phase Out for 2022
# of New IDAP Cases	59	29	40	60

*Outreach has been heavily affected by COVID and 2022 numbers are conservative given the uncertainty around the ability to schedule large scale events.

**GO Pass Clinic closed from March 16 - June 2020. After that time, referrals were taken by phone only. Total referrals taken by phone in 2020 was 1,200.

***The 2021 Target reflects the combination of anticipated Elder Abuse and Adult Protective Services cases. Prior years reflect Elder Abuse cases only.

How Well We Do It: Performance Measures				
Performance Measure	2019 Actual	2020 Actual	2021 Target	2022 Target
<i>Nutrition Programs and Services</i>				
Cost per meal	\$8.50	\$8.69	\$9.00	\$9.00
Percentage of congregate diners reporting satisfaction	95%	n/a	95%	95%
<i>County-Owned Senior Centers</i>				
Clinton Rose Senior Center – Customer Satisfaction Survey	98%	NA	99%	95%
Kelly Senior Center – Customer Satisfaction Survey	99%	NA	99%	95%
McGovern Senior Center – Customer Satisfaction Survey	99%	NA	99%	95%
Washington Senior Center – Customer Satisfaction Survey	96%	NA	99%	95%
Wilson Senior Center – Customer Satisfaction Survey	99%	NA	99%	95%
<i>Older Americans Act Services</i>				
Percentage of contracted vendors that meet Civil Rights Compliance requirements	NA	NA	NA	100%
Percentage of Evidence-Based Prevention Program (EBPP) participants who rate a class as “Excellent” or “Good”	94%	93%	92%	93%
Percentage of customers served who are people of color	40%	42%	NA	50%

NOTE: Customer satisfaction surveys were not conducted in 2020 due to COVID-19 and the closure of the five senior centers.

Strategic Overview:

Our primary goal is to serve people across the lifespan with care that they deem as acceptable which promotes the dignity of individuals regardless of race, gender, age, socio-economic status, etc. This newly formed Aging and Disabilities Services includes services for persons with differing abilities and older adults. These populations were previously supported by the Aging Division, Disabilities Services Division, and Office for Persons with Disabilities. Programs are now operated under one umbrella and primarily include Adult Protective Services, recreation for persons with disabilities, a combined Aging and Disability Resource Center (ADRC), caregiver support, transportation services, senior center operations, case management, respite, and employment services. These services enable people to live in the community as independently as possible and avoid expensive institutional placements.

For persons with differing abilities and older adults, DHHS strives to protect the safety and meet needs while promoting independence and inclusion.

The department also serves as the unit on aging and in that capacity is charged with implementing the Older Americans Act (OAA) programs, information and assistance, and advocacy in Milwaukee County by affirming the dignity and value of older adults in Milwaukee County and supporting their choices for living in and giving to our community.

ADRC assist individuals in gaining access to programs like Supplemental Security Income (SSI), Social Security Disability, Medicaid, and FoodShare.

A total of 53 positions from the former Aging Resource Center (ARC) and a total of 34 positions from the former Disability Resource Center (DRC) combine for a total of 87 positions in the new ADRC. This budget reflects expenses of \$14.4 million, revenue of \$12.2 million and tax levy of \$2.2 million.

The administration of the Growing Opportunities (GO) Pass Program is part of the Adult Services Administration. Through the assessment conducted for GO Pass, staff can identify additional benefits that individuals may qualify for even if they are no longer eligible for GO Pass.

The 2022 Budget eliminates an appropriation of \$261,000 for outside advocacy contracts for the former DRC. As part of its contract with the State of Wisconsin, the ADRC is expected to be an advocate for the consumer, helping him/her access needed services, overcome bureaucratic obstacles, appeal funding determinations, and connect with other advocates.

Adult Services

Adult Protective Services

Aging and Disabilities Services is the statutory agency responsible for providing an “Adult-At-Risk” program which investigates allegations of abuse, neglect, self-neglect, and financial exploitation for all Milwaukee County adults-at-risk, regardless of age or ability. Previously, these services were performed by two separate units based on age – customers, ages 18 to 59, were served by DSD and those aged 60 and older were served by Aging. In the 2021 Budget, these units were combined, and a centralized intake process was established to connect people to additional resources such as legal support, other county programs and community-based services more quickly.

The caseload for this area has increased at an unprecedented rate due to APS services being promoted in the community and the impact of the COVID-19 pandemic on customers. For this reason, additional staff is needed to increase safety, address unmet needs, ensure timely follow-up, and conduct community outreach. The following positions are created and are partially offset by the abolishment of a vacant Manager Business Operations.

Position Changes		
• Abolish 1.0 DSD Manager Business Operations		(\$70,209)
• Create 1.0 Human Service Worker		\$47,271
• Create 1.0 Disabilities Services Coordinator		\$61,128

Supportive Living Options

Due to underutilization, a \$50,000 supportive living options contract is eliminated. Many of the customers receiving services under this contract are now eligible for Publicly Funded Long-Term Care Services.

Office for Persons with Disabilities

The Office for Persons with Disabilities (OPD) was previously part of the Department of Administrative Services (DAS) and is now transitioned to the Department of Health and Human Services (DHHS) Aging and Disabilities Services Division in further alignment with the county’s No Wrong Door vision. The longtime work of OPD has been to focus resources on assuring that people with disabilities share equally in programs, services and facilities of the County. This work is consistent with both the individual and collective health strategies of DHHS.

The OPD will continue to oversee the contracted programming for adult recreation and children’s summer camps at both the Wil-O-Way Grant and Wil-O-Way Underwood county facility sites as well as provide transportation from all areas of Milwaukee County to ensure inclusion and access to the summer camp programs. It will also continue to coordinate space rental for these locations including the use of the space by two providers that offer adult respite services. The Director of OPD will continue to serve as the County ADA Coordinator, and will work closely with the Disabilities Commission in promoting accessibility and compliance with requirements across the County.

through a review of program and service offerings and will continue to utilize various County department services, including Facilities, Information Management Services Division (IMSD), Procurement, House of Correction graphics and Corporation Counsel legal services.

In 2022, DHHS will continue reporting to the Milwaukee County Board of Supervisors quarterly on the status of the integration of aging services within DHHS. The reports will include updates on the merging of the Aging and Disability Resource Center and the Adult Protective Services and the Elder Abuse Units as well as any other program and administrative changes, along with community feedback that has been received due to integration efforts. These reports will also highlight changes to the Aging service delivery network that is overseen by Aging Unit staff and the Commission on Aging.

Additional 2022 funds are anticipated for services for older adults through ARPA. These funds have not yet been awarded as of September 2021 and are not included in this budget. Once awarded, DHHS will work with the Commission on Aging and Milwaukee County leadership to determine a plan for the funds. The new revenues and related expenditures will be incorporated into the 2022 Budget after official award and planning has taken place.

Aging Unit Services by Major Program Area					
Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
<i>Nutrition Programs and Services</i>					
Expense	\$5,240,604	\$6,415,712	\$5,669,656	\$5,640,075	(\$29,581)
Revenue	\$4,964,411	\$6,230,634	\$5,633,139	\$5,496,350	(\$136,789)
Tax Levy	\$276,193	\$185,078	\$36,517	\$143,725	\$107,208
<i>Area Agency on Aging Programs and Services</i>					
Expense	\$3,768,175	\$4,056,639	\$4,130,200	\$4,204,768	\$74,568
Revenue	\$4,088,454	\$3,997,041	\$3,901,487	\$4,015,981	\$114,494
Tax Levy	(\$320,279)	\$59,598	\$228,713	\$188,787	(\$39,926)
<i>County-Owned Senior Centers</i>					
Expense	\$1,273,733	\$903,135	\$942,867	\$942,867	\$ 0
Revenue	(\$3,273)	\$217,659	\$0	\$0	\$ 0
Tax Levy	\$1,277,006	\$685,476	\$942,867	\$942,867	\$ 0

General Assistance Burials Program & Interim Disability Assistance Program (IDAP)

Aging and Disabilities Services also operates the General Assistance Burials Program and the Interim Disability Assistance Program (IDAP). These programs are primarily tax levy funded. Burial services are available to eligible Milwaukee County residents who do not meet Medicaid eligibility. IDAP provides short-term financial assistance to individuals who apply for Social Security benefits and are awaiting an award of benefits from the Social Security Administration. The total budget for both programs reflects about \$700,000 in expenditures, \$100,000 in estate recovery revenue and \$600,000 in levy.

HSW & ADRC Pay Equity Package

Based on an assessment with Human Resources, the budget includes salary adjustments to address pay equity issues for over 50 percent of the department's Human Service Workers (HSWs) who perform critical, frontline services for our most vulnerable citizens throughout Milwaukee County. HSWs comprise the largest segment of the DHHS workforce and support Aging and Disabilities Services including the Aging and Disability Resource Center (ADRC) as well as Children, Youth and Family Services (CYFS). The annual cost impact is about \$350,000 for HSWs in the ADRC and CYFS. In addition, the budget addresses pay equity for certain supervisors and other staff supporting the ADRC and reflects an annual cost

BUDGET SUMMARY

Category	2019 Actual	2020 Actual	2021 Budget	2022 Budget	2022/2021 Variance
Expenditures					
Personnel Costs	\$19,058,485	\$15,988,445	\$19,146,697	\$20,239,384	\$1,092,687
Operation Costs	\$11,651,102	\$9,137,974	\$10,804,518	\$11,741,156	\$936,638
Debt & Depreciation	\$0	\$0	\$0	\$0	\$ 0
Capital Outlay	\$1,372,419	\$894,810	\$1,065,000	\$1,235,000	\$170,000
Interdepartmental. Charges	\$4,476,939	\$3,648,731	\$4,543,798	\$5,075,213	\$531,415
Total Expenditures	\$36,558,945	\$29,669,960	\$35,560,013	\$38,290,753	\$2,730,740
Revenues					
Direct Revenue	\$19,868,596	\$16,107,763	\$18,834,089	\$20,917,132	\$2,083,043
Intergovernmental Revenue	\$338,049	\$346,286	\$255,200	\$347,212	\$92,012
Indirect Revenue	\$20,628	\$8,805	\$15,000	\$15,000	\$ 0
Total Revenues	\$20,227,273	\$16,462,854	\$19,104,289	\$21,279,344	\$2,175,055
Tax Levy	\$16,331,672	\$13,207,106	\$16,455,724	\$17,011,409	\$555,685
Personnel					
Full-Time Pos. (FTE)	247.0	247.0	254.0	260.0	6.0
Seasonal/Hourly/Pool \$	\$4,878,786	\$2,825,053	\$4,609,260	\$4,567,094	(\$42,166)
Overtime \$	\$186,247	\$25,325	\$177,084	\$160,243	(\$16,841)

Department Mission:

To steward a thriving park system that positively impacts every Milwaukee County Park visitor.

Department Vision:

To foster dynamic connections through our lands and community, heighten the quality of life in the county, and lead as a model park system.

Department Description:

Milwaukee County’s park system is diverse and multifaceted. Comprised of parks, facilities, and services, it directly supports our community by providing opportunities for recreation, health, wellness, environmental stewardship, and improved quality of life.

Parks manages over 15,000 acres including 157 parks, 11 parkways, and over 210 miles of trails. The system offers year-round recreation activities located throughout the county: natural areas, trails, beaches, marinas, playgrounds, athletic courts and fields, community recreation centers, horticultural facilities, golf and disc golf courses, aquatic centers, swimming pools, wading pools, splash pads, dog parks, an indoor ice rink, and food and beverage locations.

Milwaukee County Parks is organized into three divisions: Administration & Planning, Operations & Trades, and Recreation & Business Services.

Department Goals:

- Equitably balance the parks system to make it sustainable in services, facilities, staffing, and funding.
- Advance racial equity to support Milwaukee County as the healthiest county in Wisconsin.
- Grow an engaged, diverse workforce that reflects the diversity of Milwaukee County residents.
- Invigorate community health & wellness through recreation experiences.
- Continue to expand communications to inform and engage employees, stakeholders, and community.
- Improve Parks processes to standardize internal systems.

Department Objectives:

- **Racial Equity:** continue to advance the county vision that by achieving racial equity, Milwaukee is the healthiest county in Wisconsin.
- Support public health, open spaces, and healthy recreation experiences.
- **Diverse & Inclusive Workforce:** making sure Parks staff is diverse and representative of county residents.
- **Customer-focused Design:** equitably provide the services the public needs and wants.
- **Employee Perspective:** ensuring employees are heard, safe, supported, and confident in what they do.
- **Improved Performance & Equitable Practice:** provide that decisions are equitable, sustainable, and positive.
- **Fiscal Health:** making sure we work toward the establishment of long-term Parks resources

Major Changes in FY 2022

Parks is proposing to spend \$100,000 on tree plantings in 2022 and will support this effort through the Weigel-Hearst trust fund. Milwaukee County is committed to becoming carbon neutral by 2050 and while the effort to increase tree canopy is not directly related to this initiative, it is meant to support the overall effort as trees absorb carbon dioxide in the atmosphere. In addition to supporting the Milwaukee County's goals around carbon neutrality, the Parks Forestry staff have unfortunately had to remove thousands of ash trees over the last several years due to Emerald Ash Borer disease. This has resulted in a dramatic loss of tree canopy which can be partially addressed by this proposal. Parks will focus on reforestation efforts in urban areas and utilize an equity index and identify tree species that are native and resilient to climate change in the distribution of trees throughout the parks system.

In prior years, the Parks has provided financial support for a Diverse Swim Program which was focused on addressing the swim ability issues within Milwaukee County. In response to the drastic lifeguard shortages of the past few years, Milwaukee County has focused planning efforts in 2021 on addressing the root causes of the lack of swim ability. Funding in the amount of \$40,000 is allocated to support efforts to address swim ability in an effort to reduce drownings and support public safety.

Parks has seen a dramatic increase in golf course attendance in 2020 and 2021. Despite the increased systemwide attendance, overall usage, and attendance at our par three courses continues to decline. This budget proposes to convert Doyne golf course to a new use. This golf course has less use compared to all other courses in our system and unlike the other courses, does not generate net revenue to support operations. Doyne golf course is proposed to be converted to a new use that will be guided by extensive public engagement

Parks also regularly conducts research on its position with the market and reviews fees against inflationary costs. Golf cart fees will increase one dollar in 2022 at Tournament, Championship and Regulation courses. Discount card rates at Executive courses will increase by one dollar in 2022. Golf cart fees were last increased in 2016 and discount rates at Executive courses were last increased in 2012.

The same number of wading pools (14) and splash pads (7) that were opened and operated in 2021 will also be opened in 2022. Additionally, the same number of deep well pools and water parks will be budgeted to open in 2022, however the actual ability to open these sites as well as the ability to provide lifeguards at Bradford Beach will be determined by the number of lifeguards that Parks is able to recruit, train, and retain.

The 2022 budget maintains an allocation of \$40,000 for the continued implementation of both the Fresh Coast, Fresh Start program and the Fresh Coast Ambassadors program, in partnership with the Milwaukee Metropolitan Sewerage District. The program connects underrepresented individuals to careers in green infrastructure maintenance through training and experience in the over 190 green infrastructure features throughout Milwaukee County Parks.

Interrelated improvements are planned for the picnic rental program in the 2022 budget. Parks will convert 17 current picnic sites from reservation-only to “first-come, first-served” and will be free to use for park patrons. Additionally, the pricing structure will be adjusted for weekday, non-profit and weekend rates. Picnic sites have been reviewed and identified across the system for appropriate group sizes and amenities to maximize operational efficiencies. Parks also now offers online reservations for picnic sites for dates beyond 14 days and has seen strong growth in online transactions.

2022 Staffing level changes

- 1.0 FTE Cement Mason is created to provide in-house expertise and response for emergency repairs and regular maintenance (offset with expenditures in commodities & services).
- 4.0 FTE Parks Maintenance Workers are created to provide entry level positions within the department across three regions and within the skilled trades to assist with general park operations and support the new cement mason position.
- 1.0 FTE Coordinator Office Admin funded through the abolishment of an Office Assistant 1 to support trades staff with purchasing and Cityworks documentation.
- Abolish 1.0 FTE Office Assistant 3 to create 1.0 FTE Park Maintenance Worker 2.
- Abolish 1.0 Officer Development Position to create 1.0 FTE Assistant Director of Operations

Summary of service level changes

- Increase expenditures by \$100,000 to accelerate tree replacements throughout Milwaukee County with a focus on urban tree canopy by utilizing revenue from the Weigel/Hearst trust fund.
- Continued implementation of Parks' workforce development program, Fresh Coast, Fresh Start and Fresh Coast Ambassadors, in partnership with the Milwaukee Metropolitan Sewerage District (MMSD), at an expense of \$40,000.
- Update to the picnic rental program with a net zero tax levy impact
- Fee increases for golf cart rentals and discount card memberships at executive level courses for a revenue increase of \$145,000.

**2022 CAPITAL IMPROVEMENTS BUDGET
MILWAUKEE COUNTY**

2022 Expenditure Appropriations by General Functional Area:

TRANSPORTATION AND PUBLIC WORKS (Highways, Mass Transit, Airport, Environmental)

The 2022 Capital Improvements Budget includes appropriations of \$100,416,406 for Transportation and Public Works. The amount represents 76.91% of total 2022 capital appropriations. The \$100,416,406 in appropriations is offset with 71.33% in reimbursement revenues.

	2022
<u>Major 2022 Capital Projects</u>	<u>Appropriation</u>
<i>WT15201-Bus Replacement Program-2022</i>	\$31,800,000
<i>WT15301-North/South Transit Enhancement Project</i>	\$20,000,000
<i>WH24201-North Shop Improvements</i>	\$15,592,847

PARKS, RECREATION AND CULTURE (Parks Department, Zoological Department, Milwaukee Public Museum)

The 2022 Capital Improvements Budget includes appropriations of \$14,554,448 for Parks, Recreation, and Culture. The amount represents 11.15% of total 2022 capital appropriations.

	2022
<u>Major 2022 Capital Projects</u>	<u>Appropriation</u>
<i>WP68801-McKinley Parking Lots - Phase 2</i>	\$5,621,032
<i>WZ17701-Zoo Parking Lot #4-Repavement</i>	\$1,352,320

GENERAL GOVERNMENT (Elected Official Departments, Department of Administrative Services, Fleet, House of Corrections, Office of Emergency Management, Cultural Agencies)

The 2022 Capital Improvements Budget includes appropriations of \$15,587,489 for General Government. The amount represents 11.94% of total 2022 capital appropriations.

	2022
<u>Major 2022 Capital Projects</u>	<u>Appropriation</u>
<i>WO55801-Fleet General Equipment-2022</i>	\$4,291,713
<i>WO20001-Training Academy Parking Lot Replacement</i>	\$1,634,732
<i>WJ11301-Disaster Recovery Back Up Power</i>	\$1,452,627

Capital Improvement Plan (CIP) – Years 2023* through 2026:

CIP years 2023 - 2026 are used for planning purposes and provide a listing of overall projects and forecasted fiscal requirement(s) over the next 4 years. It is important to note that the estimated costs for the majority of these projects are highly conceptual and will likely change based on updated information as provided by departments as part of the annual budget development process.

The table below reflects non-airport capital projects relative to available estimated County financing of (general obligation) bond, tax levy, sales tax, and vehicle registration fee revenue(s) only. The estimated County financing assumes the 3% annual bond cap increase and the 20% cash financing goal (both are reflective of existing County policy). For additional detail, please refer to the 5-Year Capital Improvements Plan starting on page 115.

2023 - 2026 CIP Forecast and Estimated Available County Funding:

	2023*	2024	2025	2026
Estimated County Financing:	\$57,248,463	\$58,965,917	\$60,734,895	\$62,556,942
2023 - 2026 CIP (non-airport) Proj Requests:	\$239,660,327	\$237,582,219	\$180,396,433	\$312,438,039
Under/(Over) Available County Financing:	(\$182,411,864)	(\$178,616,301)	(\$119,661,538)	(\$249,881,097)

*Includes 2022 Requested Projects that were NOT funded in the 2022 Budget.

SECTION 8
HOUSE OF CORRECTION

1800 — NON-DEPARTMENTAL REVENUES

Department: **Non-Departmental Revenues**

UNIT NO. **1800**

FUND: **General — 0001**

State Personal Property Aid: As part of 2017 Act 59, municipal and county levy limits were set by the amount equal to an inaugural 2020 Personal Property Aid distribution to compensate local governments for an exemption to personal property tax of machinery, tools and patterns not used in manufacturing. The Wisconsin Department of Revenue estimates the payment to Milwaukee County to be \$1,562,944 for 2022.

Land Sales: Accounts for the sale of County land in accordance with state statute. Monies received through this revenue stream will be allocated in accordance with established policies on one-time revenues and Chapter 6 of the Milwaukee County Code of Ordinances. \$0 is budgeted in 2022.

Potawatomi Revenues: Represents payments based on Class III Net Win during the period July 1, 2021 to June 30, 2022 by the Potawatomi Bingo Casino per contract. The amount is net of allocations to operating departments (see below). The 2021 budgeted net win payment is \$4,507,107. The 2022 Budget increases by \$307,768 for a total of \$4,814,875 due to an anticipated increase in gaming activity as table games open following long-term closures due to the COVID-19 pandemic.

DHHS-Behavioral Health Division (Org. 6300)

- \$337,203 to support the Community Services Section programs
- \$500,000 is budgeted to support Alcohol and Other Drug Abuse (AODA) treatment through the Non-Temporary Assistance to Needy Families (TANF) AODA Voucher System.

Department of Health and Human Services (Org. 8000)

- \$350,000 to increase the level of revenue in the Division's Birth-to-Three program to avoid a reduction in Federal revenue due to non-compliance with the Maintenance of Effort expenditure requirement.
- \$201,320 to support the programs of the Delinquency and Court Services Division.
- \$100,000 to provide case management services for homeless and disabled veterans

Fire Charge-Uncollectable: The Fire protection charge will continue to be budgeted in the Water Distribution System (Agency 550) and charged out to all County Grounds users of the water system. However, payment from some non-County users of the water system has been challenging and has resulted in uncollectable payments. Although the County will continue to pursue payment for these charges, uncollectable revenue of \$943,948 is budgeted to account for potential uncollectable revenue.¹

State Shared Taxes: Represents payment from the State under the County and Municipal Aid payment program. The base payment is given to each County on a per capita basis. The Utility Payment compensates local governments for costs incurred in providing services to tax exempt public utilities. Wisconsin State Statute 48.561(3) requires the Wisconsin Department of Administration to reallocate \$20,101,300 from Milwaukee County's shared revenue allocation to the Wisconsin Child Welfare Program. State Shared Revenues to the County are projected to increase by \$62,398 in 2022. As outlined in 2015 Wisconsin Act 60 ("Act 60"), Milwaukee County is required to commit \$4,000,000 annually to the construction of the Milwaukee Bucks Sports Arena. See Org. Unit 1800-1995 for further explanation.

The State of Wisconsin (State) received \$67.1 million of Mitigation Trust Funds from the national settlement with Volkswagen (VW) Corporation. The State apportioned part of its award towards a competitive statewide transit capital assistance grant program (Grant Program) to fund the replacement of eligible public transit vehicles. As a condition of the Grant Program (§ 79.035(7)), award recipients receive a reduction in State Shared Revenue (Shared Revenue) of

¹ Prior to the transfer of the fire protection charge to the water utility in 2012, DAS-Facilities, DAS-Fiscal Affairs and Corporation Counsel staff reviewed the existing fire protection agreement(s) as well as any applicable state statutes, county ordinance, and/or existing agreements between the non-county water system users and the County.