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From the Acting Sheriff, Office of the Sheriff, requesting a fund transfer up to \$3,600,000 from Org. Unit 1945 - Appropriation for Contingencies to partially fund the overtime structural deficit in the 2017 Adopted Budget in order to maintain critical mandated duties and operations, by recommending **REJECTION** of the following:

A RESOLUTION

WHEREAS, effective September 1, 2017, Inspector Richard R. Schmidt became the Acting Sheriff for Milwaukee County (the County) upon the resignation of David A. Clarke, Jr.; and

WHEREAS, at the time the Acting Sheriff assumed control of the Office of the Sheriff, there was a projected deficit of \$6,737,192 based on operations for the months of July and August; and

WHEREAS, as a fiscal conservative, one of the Acting Sheriff 's primary directives to his officers and staff was to immediately reduce overtime and spending, to operate within the budget by year-end, and to breakeven; and

WHEREAS, the Acting Sheriff has eliminated all unnecessary security services and initiatives, realigned department staffing to reduce overtime, and frozen all spending except for critical services and commodities; and

WHEREAS, the 2017 Adopted Budget did not sufficiently fund the required number of personnel to perform daily operations in most areas, resulting in a heavy reliance on overtime to maintain the critical and mandated services of the Office of the Sheriff, thus creating a substantial unfavorable variance from the budgeted amount of \$2,013,312; and

WHEREAS, the Acting Sheriff's overtime directive has had an immediate impact, reversing the increasing variance of overtime dollars from budget as overtime; and

WHEREAS, as of August 31, 2017, overtime was projected at \$10,385,405, and within a two month period, this projected amount has decreased by \$546,762 to \$9,838,643, as of October 31, 2017; and

WHEREAS, the Acting Sheriff has frozen all spending and purchasing, and is only allowing expenditures for critical services and supplies necessary to sustain daily operations; and

WHEREAS, as of July 31, 2017, the projected expenditures in these categories were at a total amount of \$7,450,573, and has decreased to \$5,144,318 as of the end of October, causing a remaining favorable-to-budget amount of \$2,137,698; and

46 WHEREAS, the efforts of the Acting Sheriff to “right the ship” fiscally by reducing
47 overtime, minimizing contract services and commodity spending, and to breakeven by
48 year end has already reduced the projected deficit by \$3,102,680 from \$6,737,192 in
49 July 2017, to \$3,634,512, as of October 2017; and

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51 WHEREAS, as the Acting Sheriff continues to reduce overtime and minimize
52 spending, the projected deficit will continue to decrease, however, it is apparent that
53 despite these concerted efforts, the changes implanted by the Acting Sheriff alone will
54 not attain the goal of breaking even in four months, following eight months of a steadily
55 increasing deficit amount; and

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57 WHEREAS, a fund transfer from Org. Unit 1945 - Appropriation for
58 Contingencies will assist the Acting Sheriff in the partial funding of a portion of the
59 overtime required in 2017 for the purpose of maintaining critical mandated duties and
60 operations; and

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62 WHEREAS, a fund transfer to the Office of the Sheriff's budget will not impact the
63 outcome of the County's financial results in 2017, but will assist the Office of the Sheriff
64 in reaching its goal to breakeven in the most difficult budget year; and

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66 WHEREAS, the Committee on Finance and Audit, at its meeting of
67 December 11, 2017, recommended rejection of File No.17-787, due to a failed motion to
68 recommend adoption (vote 3-4); now, therefore,

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70 BE IT RESOLVED, the Office of the Sheriff is hereby authorized to receive a fund
71 transfer from Org. Unit 1945 – Appropriation for Contingencies up to a total amount of
72 \$3,600,000 to fund a portion of the overtime structural deficit in the 2017 Adopted
73 Budget.

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jmj
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