Veto No. 1 Unfund Sheriff command staff positions

	Org. Unit	Expenditures	or Bonds*	Tax Levy
OFFICE OF THE SHERIFF, HOUSE OF CORRECTION, DISTRICT ATTORNEY,	4000			
EMERGENCY PREPAREDNESS, NON-DEPARTMENTAL EXPENDITURES-	4300			
APPROPRIATION FOR CONTINGENCIES, LAW ENFORCEMENT GRANTS, AND PARKS	4500			
DEPARTMENT	4800			
	1940			
	1975			
	9000			
As of January 1, all Deputy Sheriff Sergeant positions ¹ are replaced with an	4000	\$6,989,954	\$507,478	\$6,482,476
adequate number of Deputy Sheriff Lieutenant positions. In addition, a All currently authorized unfunded Deputy Sheriff's Captain and Deputy Sheriff Lieutenant	4300	(\$1,205,427)	(\$217,650)	\$987,777
positions are abolished in 2014, so that only the staffing levels indicated for 2014 in	4500	(\$551,164)	\$0	(\$551,164)
the personnel summary table at the end of the narrative are authorized. <u>In 2014.</u> 6.0		(, , , ,		,
FTE Deputy Sheriff's Captain positions are unfunded. Further, 1.0 FTE Sheriff's	4800	(\$4,369,055)	(\$507,591)	(\$3,861,464)
Department Bureau Director (Deputy Inspector) and 1.0 FTE Facility Administrator				
(Inspector) positions are abolished unfunded. Management oversight of the Patrol	1940	\$238,130	\$0	\$238,130
and Detention Bureaus will be provided by Deputy Inspector positions, and by an	40==	(0.1.000.00.1)	•	(\$4.000.004)
Inspector position in the Administration Bureau, with the assistance of Captains,	1975	(\$1,320,201)	\$0	(\$1,320,201)
Lieutenants, and other civilian management/supervisory positions.	0000	Φ0	0.0	Φ0
	9000	\$0 (\$247.762)	<u>\$0</u> (\$247.762)	<u>\$0</u>
		(\$217,763)	(\$217,763)	\$0

Revenue

¹-18.0 Funded FTE included in the 2013 Adopted Budget, and all unfunded positions are abolished in 2014.

Veto No. 2 Restore Emergency Management in the Sheriff's Office

	Org. Unit	Expenditures	or Bonds*	Tax Levy
OFFICE OF THE SHERIFF, HOUSE OF CORRECTION, DISTRICT ATTORNEY,	4000			
EMERGENCY PREPAREDNESS, NON-DEPARTMENTAL EXPENDITURES-	4300			
APPROPRIATION FOR CONTINGENCIES, LAW ENFORCEMENT GRANTS, AND PARKS	4500			
DEPARTMENT	4800			
	1940			
	1975			
	9000			
	4000	\$6,989,954	\$507,478	\$6,482,476
Administration & Management				
The 2014 Budget refocuses resources on core, mandated services. As noted in the narrative detail below, three service areas (training academy, emergency	4300	(\$1,205,427)	(\$217,650)	\$987,777
management, and 911 communications/dispatch) are shifted to other departments and one service will now be performed by municipalities (park security). Due to this	4500	(\$551,164)	\$0	(\$551,164)
refecus of services, the management structure of the Office of the Sheriff is	4800	(\$4,369,055)	(\$507,591)	(\$3,861,464)
streamlined and reduced in 2014 to a more appropriate level. This will eliminate		(+1,000,000)	(+,)	(40,000,000)
instances where Captains or Lieutenants are supervising only one or two Deputies.	1940	\$238,130	\$0	\$238,130
Amend Org. Unit No. 4000 Office of the Sheriff in the 2014 Recommended Budget as follows:	1975	(\$1,320,201)	\$0	(\$1,320,201)
	9000	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Administration & Management		(\$217,763)	(\$217,763)	\$0

Administration & Management

The 2014 Budget refocuses resources on core, maintains mandated services and the Training Academy. Emergency Management and 911 communications/dispatch under the Office of the Sheriff. As noted in the narrative detail below, three service areas (training academy, emergency management, and 911 communications/dispatch) are shifted to other departments and one service will now be performed by municipalities (park security). Due to this refocus of services, the management structure of the Office of the Sheriff is streamlined and reduced in 2014 to a more appropriate level. This will eliminate instances where Captains or Lieutenants are supervising only one or two Deputies.

Emergency Management and Communications

The 2014 budget maintains transfers the emergency management and communications service areas from in the Office of the Sheriff, to a newly created Department of Emergency Preparedness. This structure is used by Waukesha County, where the Emergency Management Coordinator is responsible for 911 communications, Sheriff's Department and other public safety agency dispatch, and emergency preparedness services. This transfer achieves three significant goals. First, it will ensure efficient and effective management of the existing facility and equipment, enabling policymakers to base decisions on accurate data that should be but has not been made readily available. The second goal will be to work cooperatively with municipalities and other County public safety agencies to seek shared or consolidated services where opportunities exist to improve efficiency and service quality, and to save taxpayer dollars; and to work more collaboratively with other County departments in coordinating responses to large events. Third, this will achieve the Sheriff's stated goal of eliminating responsibility for 911 communications and dispatch services.

Amend-Org. Unit No. 4800- Department of Emergency Preparedness by deleting all narrative and language related to Org. Unit No. 4800 and transfer all responsibilities, duties, and funding back to the Office of the Sheriff.

Veto No. 3 Reduce citation revenues within the expressway patrol unit

	Org. Unit	Expenditures	or Bonds*	Tax Levy	
OFFICE OF THE SHERIFF	4000				
Amend Org. Unit No. 4000 – Office of the Sheriff in the 2014 Recommended Budget as follows:	4000	\$6,989,954	\$507,478	\$6,482,476	

There is no text to strike through for this veto.

Veto No. 4 Reduce ShotSpotter funding by half

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	Tax Levy
LAW ENFORCEMENT GRANTS	1975			
Funding ef \$350,000 \$175,000 is provided to-match an equal contribution for implementation and operating costs for a of the ShotSpotter system that will target firearm crimes in and near County Parks within the City of Milwaukee. The funding will provide equipment and monitoring services to expand the technology for up to seven miles of services in two areas within Milwaukee: the north side system will target an area including Clinton Rose, to Washington, Moody, Johnsons, Carver, Lindbergh, Tiefenthaler, Atkinson, Meaux, and Sherman parks, and the Lincoln Creek Parkway. On the South Side, the area of coverage will include Walker Square, Clarke, and Kosciuszko Parks. This system will provide a direct feed to the MPD, which will allow for more rapid response to and better investigation of gun crimes. The MPD will take responsibility for ongoing operating costs beginning in 2015, and will provide quarterly reports to the County Board's Committee on Judiciary, Safety and General Services beginning in 2014.	1975	(\$1,320,201)	\$0	(\$1,320,201)

Veto No. 5 Deny approval of Armor Contract

	Org. Unit	Expenditures	or Bonds*	Tax Levy
HOUSE OF CORRECTION	4300			
Amend Org. Unit No. 4300 – House of Correction language as follows:	4300	\$0	\$0	\$0

To deny the approval of the Armor contract, Wisconsin Community Services and Justice Point:

Strategic Program Area 3: Inmate Medical & Mental Health

The following contract is being included in the 2014 Budget in lieu of review and approval by the County Board during the 2014 fiscal year. This funding level includes dental services which Armor will take over on January 1, 2014. This amount may increase based on the model which requires Armor to replace County staff through attrition. Any excess cost over the 2014 contract amount will be offset by savings in Personal Services.

Description	Vendor	Amount
Inmate Medical	Armor	\$9,185,816

Strategic Program Area 4: HOC Inmate Programming

The following contracts are being included in the 2014 Budget in lieu of review and approval by the County Board during the 2014 fiscal year to be utilized to support electronic monitoring:

Description	Vendor	Amount
Scram Program	Wisconsin Community Services	\$153,000
Electronic Monitoring Unit	JusticePoint	\$870,000

Veto No. 6 Shelter Funding/County Executive Security

	Org. Unit	Expenditures	or Bonds*	Tax Levy
COUNTY EXECUTIVE & DEPARTMENT OF HEALTH AND HUMAN SERVICES	1011 8000			
Amend Org. Unit Nos. 1011 and 8000 –County Executive General Office and the Department of Health and Human Services- Housing Division, as follows:	1011	(\$300,000)	\$0	(\$300,000)
Org. Unit 1011 – County Executive General Office	8000	<u>\$300,000</u> \$0	<u>\$0</u> \$0	\$300,000 \$0

Strategic Implementation:

Eight staff positions are provided in 2014 to assist the County Executive in day-to-day administrative oversight and management of the office. Interdepartmental charges increase \$20,674 or 13 percent mainly due to increased central service allocation costs. Funding in the amount of \$400,000 \$100,000 is provided in 2014 in a departmental allocated contingency account to purchase security services from the Office of the Sheriff. in response to law enforcement recommendations. The Office of the County Executive will receive bids for this service and may enter into a contract with a law enforcement agency or private firm based on the best quality and price offered. According to the Office of the Sheriff, this funding will be sufficient to provide sworn deputy coverage for the County Executive's attendance at events outside the secured Courthouse on either first or second shifts.

Org. Unit 8000 - DHHS

The Pathways to Permanent Housing program, created in January 2013 through County Board Resolution (File No. 13-83), continues in 2014. This program provides transitional housing including intensive care management and the presence of a robust level of peer specialist resources in order to transition residents to safe, affordable and permanent housing. \$276,250 from BHCS is transferred to this program and an additional \$70,000 in tax levy is allocated to provide support for a full year for this program. In addition, an appropriation of \$300,000 is provided for Shelter Task Force emergency shelter services for the homeless.

A HUD requirement for the federally-subsidized Shelter Plus Care program is that the individual must have permanent case management. This is a major barrier for many homeless and disabled veterans in Milwaukee County to access these services. To address this issue, the Housing Division will fund two contracted case managers to provide services to approximately 50 veterans who are disabled and homeless. This initiative is funded with \$100,000 in Potawatomi revenue and has no levy impact.

Veto No. 7 Report to Board on State process for BHD relocations

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DEPARTMENT OF HEALTH AND HUMAN SERVICES – BEHAVIORAL HEALTH DIVISION & DEPARTMENT OF FAMILY CARE	6300 7990			
Amend Org. Unit No. 6300 – Behavioral Health Division narrative as follows:	6300	\$0	\$0	\$0
Strategic Program Area 5: Inpatient Services – Nursing Facility Hilltop	7990	<u>\$0</u> \$0	<u>\$0</u> \$0	<u>\$0</u> \$0

Strategic Implementation:

Furthering an initiative that started in 2011, BHD will be closing the Center for Independence and Development (formerly Rehabilitation Center-Hilltop) in-two stages, initially-reducing the number of licensed beds by 24 by May 1, in 2014 and ultimately-closing the facility-remaining 24 licensed beds by November 1, 2014. The Department will provide semi-annual Relocation Reports to the Finance, Personnel and Audit Committee, following Wisconsin Statute 51.06 (8) standards for intermediate care facilities (defined in 42 USC1396d) and nursing homes (Wisconsin Statute 50.01). The report shall contain information collected on relocation or diversion of individuals who are Medical Assistance eligible or recipients from nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled.

The report shall include the following information:

- 1. Impact of relocations and diversions on the health and safety of the individuals relocated or diverted.
- Extent of involvement of guardians or family members of the individuals in efforts to relocate or divert the individuals.
- Nature and duration of relocations or diversions that specified the locations
 of relocated or diverted individuals after home or community placement
 annually.
- Accounting of costs and savings of relocations and diversions and the
 resulting reduction in capacity of services. Accounting shall include savings
 per individuals as wells as the collective savings of relocations and
 diversions.
- Costs under the Medical Assistance program administration, housing, and other services, including nursing, personal care, and physical therapy services that are associated with the relocations and diversions.
- 6. Extent of Medical Assistance provided to relocated or diverted individuals that is in addition to Medical Assistance provided under Wisconsin Statute 46.27(11), 46.275, 46,277 or 46.278, as family care benefit under Wisconsin

- Statute 46.278, as family care benefit under Wisconsin Statute 46.2805, or under any other home based or community based program for which the department has received a waiver under 42 USC 2396n.
- 7. Staff turnover rates for nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled in communities in which an individual relocated or diverted from a nursing home, intermediate care facility for the mentally retarded, and centers for the developmentally disabled currently resides.

Furthermore, the BHD and the Family Care Department will perform quarterly audits of community placement facilities and will submit informational reports to the Health and Human Health Committee.

The Division will work closely with the Disabilities Services Division, the State of Wisconsin Division of Long Term Care and area Care Management Organizations to secure community placements for these clients in the proposed time frame.

Amend Org. Unit No. 7990 - Family Care narrative as follows:

Strategic Implementation

The Department of Family Care works collaborative with BHD and DHHS in Community patient relocation placements. Thus, the Department will provide semi-annual Relocation Report s to the Finance, Personnel and Audit Committee, following Wisconsin Statute 51.06 (8) standards for intermediate care facilities (defined in 42 USC1396d) and nursing homes (Wisconsin Statute 50.01). The report shall contain information collected on relocation or diversion of individuals who are Medical Assistance eligible or recipients from nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled for those placements in partnership with BHD and DHHS.

The report shall include the following information:

- Impact of relocations and diversions on the health and safety of the individuals relocated or diverted.
- Extent of involvement of guardians or family members of the individuals in offerts to relocate or divert the individuals.
- Nature and duration of relocations or diversions that specified the locations
 of relocated or diverted individuals after home or community placement
 annually.
- 4. Accounting of costs and savings of relocations and diversions and the resulting reduction in capacity of services. Accounting shall include savings per individuals as wells as the collective savings of relocations and diversions.
- 5. Costs under the Medical Assistance program administration, housing, and

- other services, including nursing, personal care, and physical therapy services that are associated with the relocations and diversions.
- 6. Extent of Medical Assistance provided to relocated or diverted individuals that is in addition to Medical Assistance provided under Wisconsin Statute 46.27(11). 46.275. 46.277 or 46.278, as family care benefit under Wisconsin Statute 46.278, as family care benefit under Wisconsin Statute 46.2805, or under any other home based or community based program for which the department has received a waiver under 42 USC 2396n.
- 7. Staff turnover rates for nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled in communities in which an individual relocated or diverted from a nursing home, intermediate care facility for the mentally retarded, and centers for the developmentally disabled currently resides.

Veto No. 8 Reject CSP Outsourcing

DEPARTMENT OF HEALTH AND HUMAN SERVICES Amend Org. Unit No. 8000 Department of Health and Human Services, to deny the outsourcing of the Community Support Program (CSP) and the related abolishment Drg. Unit Expenditures or Bonds* 8000 \$1,714,474 \$1,025,443 \$689,031

As of March 1, 2014, BHCS will outsource the caseload currently covered by BHCS's Community Support Program (CSP) — Downtown and Southside locations and have all 337 cases assumed by community providers through a competitively bid purchase of service contract. The initiative will produce tax levy savings of \$689,031 with no decrease in services. This overall savings includes \$1,187,126 for the purchase of community slots. 45.0 FTE will be abolished April 1, 2014.

of 45.0 FTE positions as of April 1, 2014 as follows:

Veto No. 9 ARCW Funding/reject funding for Targeted Case Management

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DEPARTMENT OF HEALTH AND HUMAN SERVICES	8000			
Amend Org. Unit No. 8000 – Department of Health and Human Services as follows:	8000	\$0	\$0	\$0

In partnership with the Housing Division, BHCS plans to offer a new housing pilot program specifically aimed at AODA clients. The program is expected to provide a safe living environment coupled with Targeted Case Management (TCM) services for approximately 50 individuals who are in the early stages of recovery from a substance use disorder. The \$100,000 cost of this program is funded through An appropriation of \$100,000 is provided to the Aids Resource Center of Wisconsin for in reductions to the HIV prevention and opiate overdose services for the AIDS Resource Center of Wisconsin.

This amendment has a \$0 tax levy impact.

Veto No. 10 Aging Coordinator/Cut BHD Budget

the Commission of Aging monthly.

	<u>Org. Unit</u>	<u>Expenditures</u>	or Bonds*	<u>Tax Levy</u>
DEPARTMENT ON AGING & DEPARTMENT OF HEALTH AND HUMAN SERVICES – BEHAVIORAL HEALTH DIVISION	7900 6300			
Amend Org. Unit No. 7900 – Department of Aging as follows:	7900	\$77,968	\$0	\$77,968
1.0 FTE Outreach and Customer Service Coordinator (Aging) to adequately and efficiently manage site enhancement at county owned senior centers and host	6300	(\$77,968) \$0	<u>\$0</u> \$0	(\$77,968) \$0

The Outreach and Customer Service Coordinator will be responsible for analyzing community needs, conducting targeted outreach, promoting customer service, and developing new or enhanced programming, including wellness and prevention.

facilities of the Senior Meal Program. This position will develop an annual outreach plan containing SMART (Specific/Measurable/Attainable/Realistic/Time Phased) goals for approval of the Commission of Aging and also will report achievements to

This position will work with seniors, host facilities, contract agencies, municipalities, churches and religious organizations, community organizations, health care providers, and housing managers with the goal to enhance offerings at senior centers and nutrition sites designed to: 1)engage existing diners; 2) bring new diners into the program; 3) help reduce isolation among seniors living alone.

Amend-Org. Unit No. 6300 – Behavioral Health Division as follows: Service Commodities for Professional Services Non-Recurring are reduced by \$77,968.

Veto No. 11 Retention Package

	Org. Unit	Expenditures	or Bonds*	Tax Levy
EMPLOYEE FRINGE BENEFITS, DEPARTMENT OF HEALTH AND HUMAN SERVICES – BEHAVIORAL HEALTH DIVISION, MISCELLANEOUS REVENUES, APPROPRIATION FOR CONTINGENCIES, & VARIOUS	6300			
Amend Org. Unit 6300 – DHHS-BHD as follows:	6300	(\$1,022,000)	\$0	(\$1,022,000)

Milwaukee County remains committed to providing person-centered, trauma informed, and culturally competent inpatient services. To maintain staff experience and expertise during the restructuring, \$1,022,000 will be used for a retention package for employees remaining at BHD-until their employment status is affected by the redesign process—will be developed and submitted to the County Beard for approval.

Veto No. 12 Community Capacity Study

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DHHS - BEHAVIORAL HEALTH DIVISION & PROJECT WC088 & SALES TAX	WC088 6300 1996			
Amend the Recommended Capital Improvements Budget for Project WC088 – Courthouse Security X-Ray Inspect System as follows:	WC088	\$0	\$100,000* (\$100,000)	\$0
WC088 - Courthouse Security X-Ray Equipment	6300	\$100,000	\$0	\$100,000
An appropriation of \$207,000 is budgeted to purchase a new security x-ray inspection system for use at the Courthouse. Financing will be provided from \$107, 000 in sales tax revenue and \$100,000 in general obligation bond financing.	1996	<u>\$0</u> (\$100,000)	\$100,000 \$100,000*	(\$100,000) \$0

Amend Org. Unit No. 6300 BHD narrative as follows:

Strategic Program Area 3: Inpatient Services:

As part of these downsizing efforts, BHD will conduct a community capacity demand study on or before April 1, 2014. The capacity demand study will be conducted by a third party with behavioral health delivery and health systems planning expertise and shall contain the following components:

- Projection of public and private inpatient and outpatient service demand based on population, acuity, age, payer mix, average length of stay, reimbursement, care delivery and management models and seasonal fluctuation projections.
- Assessment of the impact of the BHD redesign initiatives and the budget investments in community based, crisis, care management and other services, on reducing inpatient and outpatient demand.
- Assessment and projection of private provider's current and planned capacity by acuity, age, payer mix, seasonal factors, provider recruitment and retention, geography and scope of services.
- Determination of the total number, type and distribution of beds and outpatient services that Milwaukee County will need to retain, develop and/or reconfigure in the future to meet community need.

BHD should also develop a surge capacity contingency plan-by patient acuity ensuring that backup services and resources are in place for times of high demand if

bed demand exceeds capacity.

BHD will also conduct a review of the fiscal and programmatic impacts of outsourcing the Child and Adolescent Inpatient Unit in 2015. If appropriate, BHD will develop a request for proposal to obtain information regarding community capacity for these services.

This amendment will increase general obligation bonding by \$100,000 and the tax levy by \$0.

This amendment would not impact the tax levy.

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Veto No. 13 Abolish Deputy Superintendent

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DEPARTMENT OF HEALTH AND HUMAN SERVICES	8000			
Amend Org. Unit 8000 – Department of Health and Human Services to deny the creation of one position of Deputy Detention Home Superintendent.	8000	(\$96,772)	\$0	(\$96,772)

Amend the narrative for Org. Unit 8000 – DHHS as follows:

Juvenile Detention Center

DCSD operates a 120-bed Juvenile Detention Center with 98.0 FTE employees including Juvenile Corrections Officers, nursing staff, clerical staff, and a Superintendent. For 2014, a Deputy Superintendent is created to provide additional eversight to the Juvenile Detention Center, an RN 1 Pool position is created to provide more flexibility in the nursing staff and overtime is increased based on experience. These personnel changes result in increased costs of \$182,884 86,112.

Veto No. 14 Restore Potential O'Donnell Parking Revenue

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	Tax Levy
WP399 NOYES-PULASKI PARKS	WP399			
	9167			
	9430			
	9000			
	5600			
	1900			
The Office of the Comptroller, working in conjunction with staff from the Department	WP399	(\$594,500)	(\$768,170)**	\$173,670
of Administrative Services, Parks Department and Corporation Counsel				
("Werkgroup"), shall perform a cost benefit analysis of the O'Donnell Parking	9167	\$613,133	\$195,371	\$417,762
structure to help policymakers determine a prudent course of action on the future of				
the facility. An updated parking demand study shall be commissioned that reflects	9430	(\$348,362)	\$0	(\$348,362)
current and future-demand for public parking in the vicinity in light-of anticipated				
nearby development and changes in parking availability due to the 1794 ramp	9000	\$22,941	\$1,030,617	(\$1,007,676)
reconstruction. An updated appraisal shall also be sought, if warranted, as well as a				
comprehensive analysis of all deed restrictions related to the O'Donnell Park parking				
facility. Funding that may be required by the Workgroup to complete the analysis	5600	\$223,191	\$0	\$223,191
may be available from anticipated land sales revenue anticipated in 2014 from the				
sale of UWM Innovation Park, subject to County Board approval. A comprehensive	1900	\$100,1 <u>50</u>	<u>\$0</u>	<u>\$100,150</u>
report from the Workgroup shall be furnished to the County Board prior to acting on		\$16,553	\$457,818	(\$441,265)
any other proposal to sell or lease the facility.				

Veto No. 15 Funding Parks, Recreation and other Supervisor-Specific Capital Improvements

2014. Milwaukee County properties along the reconstruction corridor have been impacted by this project. The 2014 budgeted appropriation will fund specialized

services and expertise that may be necessary as this project continues.

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	Tax Levy
WP297 OAK LEAF PARKWAY-OAK LEAF TRAIL PROGRAM Amend the Recommended Capital Improvements Budget by adding Capital Improvement Project WP297– Oak Leaf Parkway Oak Leaf Trail Program:	WP297	\$500,000 \$219,638	\$500,000* \$219,638*	\$0
An appropriation of \$500,000 \$219,638 is budgeted to replace the oldest segments	WO141	(\$150,000)	(\$150,000)	\$0
nd portions of the Oak Leaf Trail within the Milwaukee County Parks System. inancing for this project will be provided by general obligation bonds.	WPXXX	\$303,600 <u>\$0</u>	\$303,600* <u>\$0*</u>	\$0
According to the Department of Parks, Recreation and Culture's Oak Leaf Trail Condition Assessment, the segments located along the South Lakefront at Sheridan	WPXXX	\$150,000	\$150,000	\$0
Park between Lunham and Pulaski Avenues (63,360 sq. ft.), as well at Grant Park between College Avenue and 400 feet north of the Grant Park Golf Course parking	WPXXX	\$248,000	\$248,000	\$0
lot (100,320 sq. ft.), are the oldest portions of the Trail, and have the poorest condition in Milwaukee County.	WP460	(\$248,000)	(\$248,000)	\$0
The budgeted amount for 2014 shall complete all of the Sheridan Park improvements (\$396,000) and the remaining \$104,000 will begin construction for	WP298	\$84,000	\$0	\$84,000
Grant Park. The estimated total cost to reconstruct the Grant Park segments is \$627,000. Therefore, the balance of \$523,000 to complete construction will be	WO11201	\$80,000 <u>\$0</u>	\$80,000* <u>\$0*</u>	\$0
budgeted in 2015. This amendment would increase general obligation bonding by \$500,000 \$219,638.	WG018 WG018	\$0	\$110,000* \$0*	\$0 <u>\$110,000</u>
	WPXXX	\$110,000 <u>\$0</u>	\$110,000	\$0 \$(110,000)
WO141 ZOO INTERCHANGE & WPXXX DINEEN PARK				<u> </u>
Amend the 2014 Recommended Capital Improvements Budget as follows:	WG019 WG019	\$0	\$96,538* <u>\$0*</u>	\$0 <u>96,538</u>
WO141 – ZOO INTERCHANGE				
An appropriation of \$150,000 is budgeted for county expenditures related to the Zoo Interchange Freeway Reconstruction project. Financing will be provided by sales tax	WV024	\$96,538 <u>\$0</u>	\$96,538	\$0 \$(96,538)
revenue. The Zoo Interchange Freeway Reconstruction project undertaken by the Wisconsin Department of Transportation (WISDOT) began in 2013 and will continue during		(\$807,500)	(\$807,500)*	\$84,000

Staffing Plan

Staff from the Department of Transportation, Transportation Services, will perform project management and oversight.

Amend the 2014 Recommended Capital Improvements Budget by adding Capital Improvement Project WP- Dineen Park Tennis Court Replacement:

An appropriation of \$453,600 is budgeted for the replacing the four tennis courts at Dineen Park. Financing for this project will be provided by \$303,600 general obligation bonds and \$150,000 in sales tax revenue.

The tennis courts in Dineen Park-are in need of serious improvements. A representative-from the United Sports Club, Inc. who is a member of the United States Professional Tennis Association (USPTA) has expressed interest in establishing a summer youth tennis-camp at Dineen Park, however the current conditions of the courts prevent that program from taking place.

The funds for this project will replace the existing tennis court pavement, lighting, bleachers, equipment, fencing, and colorcoat system. The construction costs, project management, and planning and design is also funded for this project.

This amendment would increase general obligation bonding by \$303,600.

WPXXX MCGOVERN PARK BASKETBALL COURT REFURBISHMENT & WP460 LINDSAY PARK PLAY AREA REPLACEMENT

Amend Org. Unit No. WP McGovern Park Basketball Courts Refurbishment by making the following changes to the 2014 Capital Improvements Budget:

WP460 - Lindsay Park Play Area Replacement

An appropriation of \$248,000 is budgeted for the replacement of play area and equipment at Lindsay Park.

Financing will be provided from sales tax revenue.

1n 1998, the Department of Parks, Recreation and Culture (Parks Department) presented to the County Board of Supervisors a Playground Equipment Condition Assessment Report, which inventoried, evaluated, and prioritized needed playground equipment replacements based on the existing condition, level of safety, and ability to enhance the total recreation environment of the park site play area. The report, adopted by the County Board, included a Playground Environment Classification System, which provides the methodology for determining the size and type of children's play environment (CPE) to be provided in a specific park site. The CPEs

are classified as Class 1, 2, 3, or 4. Class-1 CPEs are provided at large regional parks, Class-2 CPEs are provided at community (multiple neighborhood) parks, Class-3 CPEs are provided at neighborhood parks, and Class-4 CPEs are provided at warranted parkway sites. Since 2007, the County has spent approximately \$6.4 million replacing and constructing play areas and equipment.

The Lindsay Park play area consists of Class-3 playground equipment and was originally installed in 1999. The replacement of the play area and equipment may consist of the removal of the existing playground equipment, site preparation, installation of new playground equipment, pour in place rubber material, fencing replace topsoil playground drain pipe system, stone base, asphalt pavement and walks, shade tree planting and other improvements.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

Parks — Planning Division staff and DAS — Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

WP- McGovorn Park Basketball Court Refurbishment

An appropriation of \$248,000 is budgeted for the planning, design and construction phase to renovate and refurbish the four northern basketball courts at McGovern Park. Financing will be provided by \$248,000 in sales tax revenue.

The basketball courts at McGovern Park are in need of repairs and renovations. This two phase project will include the planning and design phase in 2014, with construction to be completed in 2015. The total estimated cost of the project is \$456,000, at \$114,000 per court.

Staffing Plan

<u>Parks – Planning Division staff and DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.</u>

This amendment would not impact the tax levy.

WP298 SOUTH SHORE BOAT LAUNCH PARKING LOT AND WO11201 SOUTHSIDE BEACH GROOMER

Amend the Recommended Capital Improvements Budget by adding-Capital Improvement Project WP298 South Shere Boat Launch Parking Lot:

WP298: South Shoro Boat Launch Parking Lot Conceptual Plan

An appropriation of \$84,000 is budgeted to-begin the conceptual planning phase for replacement of the parking lot at South Shore Beach. This project will be funded by \$84,000 in property tax levy.

The South Shore Yacht Club and boat launch share the same expansive parking area with the beach, which is sloped toward the lake and drained exclusively by everland runoff. This project will be phased into a two year timeline; phase one will include conceptual planning of the lot in 2014, and phase two will complete the construction of the lot in 2015. This project will incorporate new storm water best management practices in the construction of the lot.

This project was included in the 2013 Capital Improvement Committee's (CIC) recommendations as in need of improvements for 2014. In 2012, the Milwaukee County-Parks Department-partnered with MMSD to retain the services of W.F. Baird & Associates to conduct a study to determine the major water quality issues at South Shore Beach. The report from Baird concluded that the condition of the parking let was identified as a main source of the water quality issues.

Amend the Recommended Capital Improvements Budget by adding Capital Project WP299 Southside Beach Groomer as follows:

WO11201: Southside Beach Groomer

An appropriation of \$80,000 is budgeted for the purchase of a tractor and beach groomer for the southside beaches. This project will be funded by general obligation bonds.

The beach areas are littered with significant amounts of goose, seagull, and pet feces. Beach sand should be cleaned daily during the swimming season, as the removal of animal waste is essential to reducing the spread of bacteria. This project was included in the 2013 Capital Improvement Committee's (CIC) recommendations as in need of improvements for 2014.

The Parks Department is also seeking funds from other public and private sources and programs to potentially offset the costs of this project, which may include providing a match in funding if an additional source is able to provide an initial contribution.

This amendment would increase-general obligation bond financing by \$80,000 and tax levy by \$84,000.

WPXXX TIEFENTHALER PARK PLAYGROUND AND WG018 RESEARCH PARK FIRE PROTECTION MONITORING SYSTEM

Amend the Recommended Capital Improvements Budget by adding Capital

Improvement Project WP-Tiefenthaler Park Play Area Resurfacing:

An appropriation of \$110,000 is budgeted for the removal of existing playground surfacing material and replacing it with Poured In Place surfacing at Tiefenthaler Park Playground. Funding for this project will be provided by sales tax financing.

This project will include removing the existing sand and surface material, installing new fencing, limestone base and PIP material.

Amend Capital Improvement Project WG018 as follows:

WG018 - Research Park Fire Protection Monitoring System

An appropriation of \$197,340 is budgeted to replace the existing fire protection monitoring system at the Research Park. Financing will be provided from \$87,340 in sales tax revenue and \$110,000 in general obligation bond financing.

This amendment would increase general obligation bond financing by \$110,000 and the tax levy by \$0.

WV024 COLEEGE AVENUE STORM WATER POND UPGRADE AND WG019 CHILD ADOLESCENT TREATMENT CENTER (CATC) FIRE PROTECTION MONIROTING SYSTEM

Amend the 2014 Recommended Capital Improvements Budget by adding Capital Improvement Project WV024 College Avenue Storm Water Pend Upgrade:

An appropriation of \$96,538 is budgeted to rehabilitate and make improvements to the storm water pond on College Avenue. This project will be financed by sales tax revenue.

This storm water pend does not consistently maintain the design normal water level of 712.75. The operating normal water level is around 710. This may be due to issues with proximity to bed rock, unseen issues with the clay liner, or a small contributing drainage area. Because of this lower operating normal water level there

is an area roughly 15 feet wide surrounding the pend that never received topsoil or seed because this area was to be below the design water level. This area is beginning to erode and needs to be repaired. Neighbors have also complained about goese from this pend causing problems on their properties.

The proposed project repairs a badly eroded inlet to the pond, recompacts exposed clay to remove any cracks in the liner, and establishes turf and deep rooted native plants around the parameter of the pond to prevent further erosion and limit geese problems for neighboring residents.

Any surplus appropriations available upon completion of an approved project must be lapsed at year end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

DAS—Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

Amend the 2014 Recommended Capital Improvements Budget Project WG019-CATC Fire Protection by increasing the general obligation bond financing by \$96,538 and reducing sales tax financing by \$96,539 for no net impact to the project. Amend the narrative as follows:

WG019 - Child Adolescent Treatment Center (CATC) Fire Protection Monitoring System

An appropriation of \$203,740, including \$6,400 of net capitalized interest, is budgeted to replace the existing fire protection monitoring system at CATC. Financing will be provided from \$105,920 9,382 in sales tax revenue and \$97,820 194,358 in general obligation bonds.

This amendment would increase general obligation bond financing by 96,538 and the tax levy by \$0.

Veto No. 16 Insource Transit and Create Transit Taskforce

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DOT-TRANSIT/PARATRANSIT	5600			
Amend Org. 5600 – DOT-Transit/Paratransit by adding the following narrative:	5600	\$0	\$0	\$0

Milwaukee Transport Services, Inc. (MTS) continues to manage and operate the Milwaukee County Transit System (MCTS) under an extension of their contract through the end of 2014. This policy will ensure a higher level of continuity and allow for a more coordinated transition. This will also facilitate the completion of high profile projects such as the installation and transition to new fare boxes and payment systems though out the system in 2014.

The Milwaukee County Comptroller shall form a Workgroup to identify and report on the advantages and challenges of in-sourcing versus outsourcing transit management and operations. The report of the Workgroup shall be submitted for review during the March 2014 committee cycle to the Committees on Transportation, Public Works and Transit and Finance, Personnel and Audit. The report shall examine employee ramifications, unfunded liabilities, taxpayer impacts and other issues identified by the Workgroup. The Workgroup shall be chaired by the Comptroller or designee and shall consist of members that the Comptroller chooses, but shall include at a minimum the following individuals or designees:

- SEWRPC representative
- 2. MC DOT Director
- 3 DAS-Office for Persons with Disabilities Director
- 4. Transit Services Advisory Committee representative
- County Board Chairperson designee

Unless the County Beard approves a contract for outside management and operation of the transit system by April 1, 2014, the policy of Milwaukee County is to bring management and operation of transit in-house. The Milwaukee County Department of Transportation Director's Office shall work with other departments as necessary to develop a transition plan which transfers the management and operation of all existing services of the Milwaukee County Transit System to an internal County department or division. The plan shall provide an effective transition that is coordinated with the expiration of the MTS contract without any major interruption in service delivery. Aspects of the model that Milwaukee County uses to

manage and operate General Mitchell International Airport (GMIA) may be used to help operate the Transit System.

In effect, the current contract between Milwaukee County and MTS, Inc. is for the management services provided by two individuals. The expense incurred by the system (including operating expenses, capital equipment, wages and benefit liabilities) are funded by governmental taxing authorities and riders. Yet the services provided through the management contract, including entering into emergency contracts, are removed from normal County oversight. In addition, transit services rely on a separate series of internal and external overhead costs such as procurement, risk management, logal, accounting, budget, payroll, accounts payable, treasury, human resources, pension, health, information technology, facilities management and labor relations. Milwaukee County already owns the buses, facilities and other assets of MCTS. Milwaukee County also already effectively serves as the backstop for the MCTS pension system. The direct provision of management and operation of the transit system by an internal department or division will help clear up questions that have arisen related to the chain of command and responsibilities.

Veto No. 17 Deny Creation of DOT Safety and Emergency Program Manager and Transportation Analyst

	Org. Unit	<u>Expenditures</u>	Revenue <u>or Bonds</u> *	Tax Levy
DOT-DIRECTOR'S OFFICE	5800			
Amend Org. Unit 5800 – Department of Transportation – Director's Office	5800	\$0	\$0	\$0

Deny the creation of one position each of Safety and Emergency Program Manager and Transportation Analyst.

Amend the narrative for Org. Unit 5800 – DOT – Director's Office as follows:

Strategic Implementation:

In 2014, the Director's Office will begin efforts to create a coordinated Safety and Emergency Management Program across all DOT divisions. The goal of this program is to provide a uniform approach to safety and emergency management across the divisions within the department. 1.0 FTE Safety and Emergency Program Manager is created to coordinate the functions of this program. To better reflect where positions are actually performing work, the department is transferring in 1.0 FTE Clerical Specialist Airport, transferring to the Airport 1.0 FTE Senior Executive Asst DPW NR, and transferring to the Highways Division 1.0 FTE Highway Maintenance Worker. In addition, 1.0 FTE Transportation Analyst is created.

\$0

Revenue

\$0

Expenditures

\$0

1950

Veto No. 18 Monthly Premiums

or Bonds* Org. Unit Tax Levy **EMPLOYEE FRINGE BENEFITS** 1950

Amend Org. Unit 1950 – Employee Fringe Benefits to amend the monthly premiums as follows:

Employee and Retiree Healthcare Contributions: Budgeted contributions from employees and retirees for health and dental premiums increase by \$2,940,792 in 2014 to \$10,798,737. This increase is largely due to an increase in employee paid healthcare and dental contributions as part of the 2014 Budget. The dental premium changes are explained in the section on dental insurance above. Health insurance premiums remain budgeted in a four-tier premium system, and will include a \$50 monthly credit for employees who participate in the wellness program as described above. The premium structure, including the wellness program incentive, is shown below:

Tier	Monthly Premium - Wellness Program Non -Participant	Monthly Premium - Wellness Program Participant
Employee Only	\$130.00	\$80.00
Employee + Child(ren)	\$150.00	\$100.00
Employee + Spouse	\$210.00	\$160.00
Employee + Family	\$230.00	\$180.00

This premium structure is designed to reduce the impact to taxpayers of rising healthcare costs, and to bring the County's premium structure into parity with current market rates. The County's health care actuary has provided data from a 2012 national survey of employer-sponsored health plans. This data shows that the 2013 premium structure (green bars in the chart below) is below the 2012 benchmark rates for government employers (red bars below) and employers with between 1,000 and 4,999 employees (blue bars below), the same size as Milwaukee County's health plan. The proposed 2014 premiums for employees who take advantage of the wellness program, and so receive the \$50 monthly credit, are shown in orange in the table on the next page.

Veto No. 19 FSA Contribution

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	<u>Tax Levy</u>
EMPLOYEE FRINGE BENEFITS	1950			
Amend Org. Unit 1950-Employee Fringe Benefits to establish a new employer-matching Flexible Spending Account (FSA) contribution for 2014.	1950	(\$3,161,681) (\$5,068,421)	(\$3,161,681) <u>(\$5,068,421)</u>	\$0
Amend Org. 1950 – Employee Fringe Benefits narrative as follows:	All Dept's Fringe	\$4.306.458	\$732.098	\$3.574.360
Flexible Spending Account (FSA) Contribution: The County's contribution to active employee FSAs is eliminated in restructured in 2014, for an expenditure	Charge	\$2,399,718	<u>\$407,952</u>	\$1,991,766
reduction-of-\$3,691,672 1,784,932 from the 2013-Adopted Budget. To comply with provisions of the Affordable Care Act, the County's policy of providing contributions		<u>(\$2,668,703)</u>	(\$4,660,469)	<u>\$1,991,766</u>
to active employee's FSAs to help offset out of pocket medical expenses is restructured as a matching contribution program for 2014. All employees eligible to				
participate in the FSA program will be eligible to have their self-directed contributions to their FSA account matched dollar for dollar by the County up to a \$1,200 limit. For example, if an employee contributed \$500 of their own pre tax salary to their FSA,				
the County will match it with a \$500 contribution for a total of \$1,000 to pay eligible expenses. Federal regulations require that all FSA contributions (from either the				
employee or employer) must be expended within the allotted time period or be forfeited under "use it or lose it" rules.				

Veto No. 20 FMLA Reporting

DAS - RISK MANAGEMENT

Funding of \$50,000 is provided in a departmental allocated contingency account for supplemental services, the specific use of which will be determined by the Risk Manager based on the most effective way to reduce documented misuse of the Family Medical Leave Act. The Risk Manager shall submit a report to the County Board outlining the specific plan to improve the program prior to the funding being released. Other operating costs remain largely unchanged. Airport liability insurance declines by \$154,037 or 45 percent from 2013 to \$190,963 based on updated actuarial data. Commodities are reduced by \$3,750 or 28 percent from 2013 to \$9,650 based on actual expenditures.

<u>Org. Unit</u>	Expenditures or Bonds*		<u>Tax Levy</u>		
1150					
1150	\$0	\$0	\$0		

Revenue

Veto No. 21 Decrease Salary Appropriations for Human Resources by \$129,666

	Org. Unit	Expenditures	Revenue or Bonds*	Tax Levy
HUMAN RESOURCES	1140			
Vacancy and Turnover (V&T) is increased by \$129,666 in Org. 1140 for the	1140	\$0	\$0	\$0

Veto No. 22 Cut 2.0 FTE Management Assistants in Department of Human Resources

	Org. Unit	Expenditures	or Bonds*	Tax Levy
HUMAN RESOURCES	1140			
management position in the Executive-Director 2 pay range.	1140	\$0	\$0	\$0

Amend Org. Unit 1140 – Human Resources as follows:

Deny the creation of the positions of Management Assistants. Amend the narrative as follows:

These services are provided with 26.0 <u>24.0</u> FTE an increase of 16.0 <u>14.0</u> FTE from 2013, which is the result of the following position actions: transfer in 16.0 FTE from the Director's Office, 2.0 FTE of these transferred positions were abelished; transfer in 1.0 FTE Management Assistant from Employment and Staffing; abelish 1.0 FTE Labor Relations Manager and 1.0 FTE Labor Relations Analyst based on actual workload; create 2.0 FTE Management Assistants and 1.0 FTE HR Generalist Airport.

Veto No. 23 Reporting Requirements – Employee Benefits Workgroup

	<u>Org. Unit</u>	Expenditures	or Bonds*	Tax Levy
EMPLOYEE FRINGE BENEFITS	1950			
Amend Org. 1950 – Employee Fringe Benefits narrative as follows:	1950	\$0	\$0	\$0

Patient Protection and Affordable Care Act: Federal health insurance exchanges will be became operational on October 1, 2013. Preliminary comparisons with exchange health plan models that have been publicized for cities in California suggest that, on a conservative basis, the County may save approximately \$10 million annually in healthcare insurance costs by utilizing the exchange.

Once the details related to plan coverage and costs are made public, the Employees Benefits-Workgroup, which is comprised of representatives from the Department of Administrative Services – Office of Performance, Strategy and Budget (PSB), will work with staff from the Office of the Comptroller, the Department of Human Resources, Corporation Counsel, County Board staff and outside groups with specific expertise (such as actuarial, financial, and legal), to will analyze health insurance models based on examining the merits and challenges of transitioning away from the existing self-funded healthcare insurance plan and into the exchange. If this analysis shows that the County can realize significant savings while ensuring access to quality and affordable health care, then the County will eliminate the existing self-funded health insurance plan and transition to the exchange during 2014. The Workgroup will provide regular updates to policymakers and make recommendations on the merits of using the exchanges after a thorough cost-benefit analysis has been performed.

Voluntary Transition to Defined Contribution System:

The Employee Benefits Workgroup Department of Administrative Services Office of Performance, Strategy and Budget will work with the Department of Human Resources, Corporation Counsel, and the Office of the Comptroller, will reexamine a previous analysis to investigate the possibility of providing employees the choice of whether to remain in the existing defined benefit pension system or to "opt out" and join a defined contribution (401K-style) pension system with the possibility of a match to the employee's account by the County.

Ravanua

Veto No. 24 Deny Creation of 1.0 Records Management Analyst and Fund UW-Extension Programs

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DAS – FISCAL AFFAIRS, CORPORATION COUNSEL, & UW EXTENSION	1151 1130 9910			
Amend Org. Unit No. 1151 DAS Fiscal to deny the creation of DAS Records Management Section:	Fiscal 1151	(\$227,163)	\$0	(\$227,163)
Strategic Program Area 4: Records Management Milwaukee County does not have sufficient record and data retention policies that	1130	\$125,343	\$0	\$125,343
	9910 plicies that	<u>\$50,000</u> (\$51,820)	<u>\$0</u> \$0	<u>\$50,000</u> (\$51,820)

Milwaukee County does not have sufficient record and data retention policies that ensure legal compliance or efficiency. In 2014, a new service area within DAS-Fiscal is created that will be tasked with the following:

- Developing, on a collaborative basis and utilizing best practices established by other units of local government, countywide records retention policies that ensure legal compliance (such as the federal Health Insurance Portability and Accountability Act (HIPAA)), and efficient use of records retention methods (paper copies, electronic storage, etc.)
- Developing processes by which departments work with the Records Management section to store records, which includes the centralization of cataloguing, storage, and retrieval.
- Coordinating collection of, and responses to, Open Records requests received by executive branch departments and offices.
- Continuing effective implementation of Capital Projects WO123456, Fiscal Automation, and WO78910, Records Indexing.
- Developing performance measures related to reduced utilization and cost of outside paper records retention and increased share of records that are stored electronically.

In order to implement these services, 1.0 FTE Records Management Manager and 1.0 FTE Records Management Analyst positions are provided. Operating costs of \$70,000 are provided for start-up costs, including \$35,000 for commodities and \$35,000 for services. A request to create the Records Management Manager was made in September. If that request was successful, the position is transferred from DAS-IMSD into this division. If the request was not successful, the position is created in 2014.egic Program Area 4: Records Management

Amend Org. Unit No. 9960 UW Extension as follows:

Funding of \$50,000 is provided to expand the 4H Pre college Program to three middle schools on Milwaukee's Northside in 2014. The current program targets zip codes of 53204, 53207 and 53215.

Amend Org. Unit No – 1130 – Corporation Counsel as follows:

1.0 FTE Assistant Principal Corporation Counsel position is created at salary and fringe benefit cost of \$95,343. This position will be responsible to help develop, implement and maintain county wide record keeping policies in partnership with all Department and/or Divisions. Additionally, this position will assist in developing procedures to manage public records requests on behalf of all departments. Operating costs of \$30,000 are provided including \$15,000 for commodities and \$15,000 for services to support this function.

Rovenue

Veto No. 25 Government Affairs Changes – Department Administration

	Org. Unit	Expenditures	or Bonds*	Tax Levy
COUNTY BOARD, OFFICE OF INTERGOVERNMENTAL RELATIONS, DAS – INFORMATION MANAGEMENT SERVICES DIVISION, COUNTY CLERK, & OFFICE OF THE COMPTROLLER	1000			
Amend Org. Unit No. 1000 – County Board as follows:	1000	\$0	\$0	\$0

1.0 FTE Intergovernmental Relations Director and 1.0 FTE Assistant Director of Intergovernmental Relations were abolished. A new Department of Government Affairs Department was created within the executive branch per File No. 13-496, related to local government reforms, and 2013 Wisconsin Act 14, that serves both the County Executive and County Beard with two positions that replace these positions. The funding tax levy for this function is shifted to the new department. See the narrative for the Department of Government Affairs for additional detail.

Veto No. 26 Government Affairs – Constituent Relations

	Org. Unit	Expenditures	Revenue or Bonds*	Tax Levy
COUNTY BOARD, OFFICE OF INTERGOVERNMENTAL RELATIONS	1000 1020			
Amend Org. Unit No. 1000 – County Board as follows:	1000	\$0	\$0	\$0
1.0 FTE Constituent Services Representative is transferred to Government Affairs to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co directors of the office.	1020	\$0	\$0	\$0

Org. 1020 - Governmental Affairs

1.0 FTE Constituent Services Representative is transferred in from the County Board to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.

Davanua

Veto No. 27 Government Affairs changes - Budget Restrictions

		Org. Unit	Expenditures	or Bonds*	Tax Levy
OFFICE	OF INTERGOVERNMENTAL RELATIONS	1020			
А	Amend Org. Unit 1020 - Governmental Affairs narrative as follows:	1020	\$65,382	\$0	\$65,382

Department Description: The Office includes two full-time positions, one that will report to the County Executive and one that will report to the County Board, per the terms of 2013 Wisconsin Act 14. The operating budget of \$55,000 \(\frac{25,000}{25,000} \) is under the direct supervision of the County Executive. Shall be used to support the efforts of each of the positions in an equal manner. In addition, an appropriation of \$30,000 is included in a departmental allocated contingency account for federal lobbying services. The results of the request for proposals for these services shall be presented to the County Board in order for the funding to be released.

Strategic Implementation:

As noted in the Department Description, for 2014 the Office shall contain two positions at the same salary level. One Assistant Director of Intergovernmental Relations position that was budgeted in the Office of the County Board in 2013 has been retitled as Intergovernmental Liaison. The existing position of Director of Intergovernmental Relations is retitled to Intergovernmental Liaison. Both positions shall represent the County's interests before other units and levels of government through lobbying efforts. In addition, both positions will work to develop positive relations with neighboring municipalities, counties, other units of governments, and the private and non-profit sectors to identify areas suitable for cooperative service sharing agreements, consolidations, and other arrangements that improve service delivery, enhance efficiency, and reduce costs to taxpayers.

For 2014, operating costs of \$55,000 are provided for the Office. Per the terms of 2013 Wisconsin Act 14, which place responsibility for daily management of all departments under the Office of the County Executive, all service and commodity expenditures shall be approved by the Office of the County Executive. Intergovernmental cooperation membership fees, such as Sister Cities International, shall be paid with the funds provided to this office.

Veto No. 28 Office Coordinator in Clerk's Office

OFFICE OF THE COUNTY BOARD AND OFFICE OF THE COUNTY CLERK Amend Org. Unit No. 1000 – County Board as follows: 1000 (\$84,414) \$0 (\$84,414) 1.0 FTE Graphic Designer Office Coordinator is transferred to the County 3270 \$142,382 \$0 \$142,382

1.0 FTE Graphic Designer Office Coordinator is transferred to the County
 <u>Clerk</u> Department of Administrative Services – Information Management
 Services Division (IMSD).

County Board Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/20 13 Varianc e	Explanation	
Adm Sec 1-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 2-Const Svs Rep	1	0	-1	Unfund-Transfer Out	
Adm Sec 2-Exec Sec	1	0 <u>1</u>	-1 <u>0</u>	Unfund	
Adm Sec 2-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 3-Comm Clk	1	0	-1	2013 Action	
Adm Sec 3-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec 4-Support Servs	1	0	-1	2013 Action	
Adm Sec 5-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec Admin Asst	1	0	-1	Unfund	
Adm Sec Asst Chief Comm Clk	1	0	-1	2013 Action	
Adm Sec Asst Dir I-R	1	0	-1	2013 Action	
Adm Sec Chief Comm Clk 2	1	0	-1	2013 Action	
Adm Sec Chief Of Staff	1	1	0		
Adm Sec Co Bo Fiscal	1	0	-1	Unfund	
Adm Sec Graphic Designer	1	0 <u>1</u>	-1 <u>0</u>	Transfer Out	
Adm Sec Intr Gov Rel Di	1	0	-1	2013 Action	
Adm Sec Legislative	9.5	0	-9.5	Unfund	

Revenue
Org. Unit Expenditures or Bonds* Tax Levy

Asst 1				
Adm Sec Legislative Asst 2	2	0	-2	Unfund
Adm Sec Legislative Asst 3	5.6	X <u>8</u>	-1.6 - <u>2.4</u>	Unfund
Adm Sec Office Coord	1	0	-1	Unfund Transfer Out
Adm Sec Public Inf Asst	1	0	-1	Unfund
Adm Sec Public Inf Mgr	1	0 <u>1</u>	-1 _0	<u>Unfund</u>
Adm Sec1- Office Asst 1 Hrly	0.5	1	0.5	Fund
County Board Chairman	1	1	0	
County Brd Supv 1St Vic	1	1	0	
County Brd Supv 2Nd Vic	1	1	0	
County Brd Supv Member	15	15	0	
Salary Adjustment	-0.2	0	0.2	
Unspecified Positions	Ф	5	5.0	Fund
			- 27.4 *25.	
TOTAL	56.4	29* <u>31</u>	4	

Amend Org. Unit No. 3270 – County Clerk as follows:

Org. 3270 - County Clerk

1.0 FTE position of Office Coordinator is transferred in from the County Board to provide office support, especially related to the operation of the Legistar program. An appropriation of \$6,000 is also provided for software, supplies and services to support staff functions relating to recording and maintaining County Board proceedings.

An appropriation of \$46,000 is included in the budget to pay the Wisconsin Counties Association membership dues.

County Clerk Budgeted Positions				
2013 2014 13 Explanation Title Code Equation				
Accounting Specialist	0	1	1	2013 Action

Revenue
Org. Unit Expenditures or Bonds* Tax Levy

Adm Asst	0	1	1	2013 Action
Adm Sec 3-Comm Clk	0	1	1	Transfer In
Adm Sec 4-Support Servs	0	1	1	Transfer In
Adm Sec Asst Chief Comm Clk	0	1	1	Transfer In
Adm Sec Chief Comm Clk 2	0	1	1	Transfer In
Clerical Asst 1	3	3	0	
Clerical Spec County Clerk	1	0	-1	2013 Action
County Clerk	1	1	0	
Deputy County Clerk	1	1	0	
Fiscal Spec	1	0	-1	2013 Action
Office Coordinator	<u> </u>	<u> 1</u>	<u> </u>	<u>Transfer In</u>
TOTAL	7	11 <u>1211</u>	X <u>54</u>	

Veto No. 29 County Board Service Charges

OFFICE OF THE COUNTY BOARD AND OFFICE OF THE COUNTY COMPTROLLER

Operating costs decline by \$335,828 or 75 percent mainly due to staff reductions and by the shifting of costs related to the County's online legislative tracking and update system (Legistar) and related costs are transferred to the Office of the County Clerk.

Internal crosscharges decline by \$127,311 or 17 percent in 2014, to \$631,025. Charges for Courthouse Complex space rental, which are exempt from the property tax cap per 2013 Wisconsin Act 14, make up \$400,495.\$270,495, as the Office of the Comptroller is assuming former County Board space to house the Research Services and Payroll Sections. Of this total. Other charges are reduced by \$117,626, or 33 percent in 2013. Charges for information technology and telephone services from the Information Management Services Division were re-allocated based on the reduction in staffing and are reduced by a total of \$114,616. County Service Charges to the County Board will be based on actual usage, not historical or rolling average amounts, and are budgeted at \$416,265

Org. 3700 – Office of the Comptroller

Increase expenditures by \$130,000 to reflect additional space rental charges related to the assumption of office space in Room 203 R of the Courthouse to house Office of the Comptroller staff.

Org. Unit	Expenditures	or Bonds*	Tax Levy
Various			
1000	(\$84,414)	\$0	(\$84,414)
3700	\$130.000	\$0	\$130.000

Revenue

Veto No. 30 County Board Responsibility

	Org. Unit	Expenditures	or Bonds*	Tax Levy
COUNTY BOARD	Various			
Amend Org. Unit No. 1000 County Board as follows:	1000	(\$84,414)	\$0	(\$84,414)

Department Mission: The mission of the Board of Supervisors is to establish County policies that promote the County's Mission Statement: to enhance the self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

Department Description: The Milwaukee County Board of Supervisors is a body of 18 legislative representatives elected by residents of 18 supervisory districts in the County. Legislative Services includes 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who functions as the department head.

The Board's primary power is to "represent the county, have management of the business and concerns of the county in all cases where no other provision is made, apportion and levy taxes and appropriate money to carry into effect any of the Board's powers and duties." Wis. Stats. 59.51(2). The Board exercises its power in part by adopting County-wide policy through resolutions and ordinances that is to set broad policy directives for the County designed to help meet advance the goals of the County's mission statement. Among the Board's most important means of establishing policy is the adoption of the annual County Budget. The Board conducts its business through nine standing committees, various subcommittees, commissions and task forces.

Veto No. 31 Department Head Salary Cuts

	Org. Unit	Expenditures	or Bonds*	Tax Levy
DEPARTMENT OF HUMAN RESOURCES	1140			
Amend Org. Unit No. 1140 Human Resources as follows:	1140	(\$240,374)	\$0	(\$240,374)

Adjust the 903E executive pay grade table to establish the pay range as \$98,720 to \$120,613. Reallocate the following positions to pay grade 904E: Airport Director, Zoological Director, Chief Information Officer, Parks Director and Corporation Counsel. Any position that is currently in pay grade 903E that is being paid more than the revised maximum shall have their pay reduced to the new range and shall not be "red circled" at a higher salary than the pay grade allows.

This pay grade reallocation will help realign the County's salary structure with other public officials in the State of Wisconsin. For comparison purposes, a few positions are shown in the following chart:

Milwaukee County vs. State Official Salary					
Position Position	Salary	# of Employees			
		<u>Supervised</u>			
State DOT Secretary	\$124,519	3,521			
County DOT Director	\$126,875	467			
State DOA Secretary	\$126,221	1,000			
County DAS Director	\$142,100	330			
State DHS Secretary	\$129,503	6,184			
County DHHS Director	\$125,068	1,253			

Veto No. 32 Land Sales Appropriations

	Org. Unit	Expenditures	or Bonds*	Tax Levy
NON-DEPARTMENTAL ORGANIZATIONS – LAND SALES	1900			
Amend Org. Unit No. 1933 – Land Sales as follows:	1900	\$0	\$0	\$0

Land Sales: Accounts for the sale of County land approved by the County Board. As in previous years, \$400,000 is budgeted in The Department of Administrative Services – Economic Development Division to cover their operating expenditures. This represents the first \$400,000 of unallocated land sales and has been historically realized through the sale of foreclosed properties and other miscellaneous land.

The 2014 operating budget includes no revenues in the Land Sales non-departmental revenue account based on past practice. However, per 2009 Adopted Resolution 11-53, the County is expecting revenue in 2014 from the sale to UWM Innovation Park LLC (UWM) of 88.9 acres of land in the Northeast Quadrant of the County Grounds for the development of a new College of Engineering and Applied Science Campus, known as Innovation Park. The payment schedule included in Resolution 11-53 requires UWM to pay the County \$5,000,000 in February of 2014, and requires UWM to remit to the County 75 percent of the value of any real property sale on the land until the remaining balance of \$3,550,000 is paid off. The Economic Development Director indicates that UWM is likely to complete the sale of one of its parcels to a developer who will construct a hotel on the site, and that the County's 75 percent share of this sale will total approximately \$680,000. Therefore, an estimated total \$5,680,000 in land sales revenue is expected to be realized from this particular transaction in 2014; \$5,000,000 from the adopted payment schedule for the original sale of the land and \$680,000 from the sale related to the hotel development.

Due to the County's experience with this particular project, where UWM had difficulty in making the initial \$5 million payment to the County, on which the County had depended for budgeted capital projects, the 2014 budget does not contain any revenue or expenditure authority related to either the \$5 million payment nor the hotel development. However, it is believed there is a high probability that these funds will be received in 2014. Twenty five percent (25%) of these proceeds shall centinue to fund the Economic Development Fund as adopted in Milwaukee County Resolution file 11-601. The balance of the net proceeds from this expected payment chall establish the Milwaukee County Innovation Fund. The new financial policies being adopted as part of the 2014 budget (see the Financial Policies section) Require that such The Milwaukee County Innovation fund one time revenues received from land sales will be directed to one-time projects, especially those that

will enhance operational efficiencies, reduce ongoing operating or debt service costs, and improve service delivery and the County's long term fiscal sustainability.

Milwaukee County Departments, Divisions and Units may submit projects for funding consideration under the Milwaukee Innovation Fund in 2014. An evaluation committee consisting of representatives from the Comptroller Office, DAS-Fiscal, and the County Beard will evaluate these projects based on established criteria and provide a ranked recommendation to the Finance, Personnel and Audit Committee for final approval before funds disbursement.

Along these lines, for the first time the 2014 Budget process included a solicitation from departments during the request phase of initiatives that are either critical one-time maintenance needs but which might not qualify for bond financing, or for one-time projects that will enhance operational efficiency, reduce operating costs, and/or improve service to the public.

Therefore, the 2014 budget directs the Department of Administrative Services — Office of Performance, Strategy and Budget (DAS-PSB) to create revenue and expenditure authority, through the administrative fund transfer process, for the following projects. If less than the anticipated amount of \$5,630,775 from the UWM payment schedule or hotel sale is received, DAS-PSB shall process the administrative fund transfers in the order below, so that the first dollars of funding are allocated to these projects in priority per this listing.

Priorit y Order	Department	Amount	Project
4	DAS-Facilities Management	\$500,000	Countywide Dispatch Major Maintenance
2	County-Wide	\$255,000	Fiscal Automation*
3	DAS-Facilities Management	\$309,600	Courthouse Elevator Renovation
4	DAS-Facilities Management	\$600,000	Courthouse Penthouse Masonry
5	DAS-Facilities Management	\$30,000	Courthouse Masonry (Basement Wall)**
6	DAS-Facilities Management	\$215,000	Courthouse Exterior Duct Repairs
7	DAS-Facilities Management	\$215,000	Courthouse Tuck-pointing
8	DOT-Highways Division	\$688,675	Highways Maintenance Billing
9	DAS-Economic	\$170,000	Real Property Inventory

10	Development DAS-IMSD	\$50,000	Staffing Study
11	DAS-Facilities Management	\$50,000	Staffing Study
12	Parks	\$800,000	Lighting Retrofits
13	Medical Examiner	\$126,000	Spectrometer**
14	DAS-Facilities Management	\$250,000	Major Maintenance Funding
15	Parks	\$250,000	Parks Amenities Matching Fund
16	Aging	\$250,000	Senior Centers - Major Maintenance Funding
17	House of Correction	\$100,000	Major Maintenance Funding
18	DAS-Facilities Management	\$338,000	HVAC Improvements
19	Workforce Development	\$400,000	Workforce Development
20	Federated Library System	\$33,500	Software Migration
_	TOTAL	\$5,630,77 5	-

^{* =} Ongoing capital project providing support and technical modifications to the County Fiscal Intranet (which is a primary fiscal tool used County wide), intranet enhancements (Comptroller-Capital, DAS-Performance, Strategy, & Budget) for more effective and efficient capital project monitoring and carryover process, automation enhancements to streamline the capital request and review process, and other technology related fiscal projects as may be presented.

Any revenues realized in excess of the \$5,630,775 above will be placed into the Appropriation for Contingencies.

^{** =} Indicates this project has additional expenditure authority budgeted that is financed with general obligation bonds.

Veto No. 33 Performance Budgeting

	<u>Org. Unit</u>	Expenditures	or Bonds*	Tax Levy
COUNTY	County			
Amend Org. Unit No. 1000 - County Board, as follows:	County	\$0	\$0	\$0

Amend the 2014 Recommended Budget narrative on page 16 "Performance Management and Budgeting" and "Program Areas by Strategic Outcome" by deleting the narrative (including the charts on pages 17-21) and inserting the following language:

The Department of Administrative Services shall convene a Workgroup that includes representatives from executive, legislative and constitutional officer led departments, and other public stakeholders with experience in performance budgeting to develop performance management and budgeting recommendations for review and approval by the County Board. It is expected that the performance management and budgeting policies shall be implemented in the 2015 Budget.

Amend the 2014 Recommended Budget for all Org. Units to delete the "Service Provision" line of each budget narrative; mandated, committed, discretionary, or administrative.

Veto No. 34 Community Business Development Partners Reporting and Confirmation of Director

	Org. Unit Expenditures		Revenue or Bonds*	Tax Levy	
COMMUNITY BUSINESS DEVELOPMENT PARTNERS	1040				
Amend Org. Unit No. 1040 – Community Business Development Partners as follows:	1040	\$0	\$0	\$0	

Department Description Addition:

The County Executive appoints the Milwaukee County Director of Business

Development and the Director is confirmed by the County Board. The Milwaukee

County Director of Business Development is also the Disadvantaged Business

Enterprise Liaison Officer and Airport Concessionaire Liaison Officer to US DOT federal agencies. Thus, to ensure the compliance with both FAA and FTA funding under 49 CFR 26.25, the Milwaukee County Director of Business Development reports directly to the County Executive.

The County Executive Office of Community Business Partners (CBDP) CBDP is responsible for designing, implementing, monitoring and enforcing Milwaukee County's DBE Program in order to maintain compliance with Federal Regulations and Milwaukee County Ordinances.

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Veto No. 35 Community Business Development Partners Microloan Fund

	Org. Unit	Expenditures	or Bonds*	Tax Levy
COMMUNITY BUSINESS DEVELOPMENT PARTNERS	1040			
Amend Org. Unit No. 1040 – Community Business Development Partners as follows:	1040	\$0	<u>\$0</u>	<u>\$0</u>

The 2014 tax levy decreases by \$5,577, driven primarily by a reduction in overall expenditures. Personnel costs increase by \$65,636 due to multiple reclassifications/reallocations as implemented by the HR Compensation study. However, operating costs decrease by \$145,393 as a result of the elimination of \$100,000 of funding for the Micro Loan program. This program operates as a revolving loan fund that will be replenished as loans are repaid. The Micro Loan Program was funded in 2013 with Potawatomi revenue that has been reallocated for 2014. Community Business Development Partners will find a private or public financial institution or corporation to hold/manage the Microloan Fund (MLF) while securing a minimum of a \$25,000 fund match before March 1, 2014. Additionally, the Revolving Loan Fund (RLF) shall be maintained to support small and disadvantaged enterprises working in Milwaukee County contracts. CBDP will identify and pursue grant opportunities to grow the Revolving Loan Fund. In 2014, CBDP will develop and execute a comprehensive business outreach program for small and disadvantaged enterprises that will include the promotion of the Microloan Fund, the Revolving Loan Fund, and a series of educational seminars. CBDP will provide reports regarding outreach activities, microloan and revolving lean fund utilization, business to government (B2G) implementation and utilization and any other efforts to promote the disadvantaged and small business programs to the Economic and Community Development Committee and the Transportation, Public Works and Transit Committee on a monthly basis.

Veto No. 36 Abolish Two DAS-Fiscal Positions and Decrease DAS-Fiscal Salary Appropriations

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	Tax Levy
DAS-FISCAL AFFAIRS	1151			
Amend Org. Unit 1151 – DAS Fiscal Affairs as follows:	1151	(\$300,506)		(\$300,506)

Abolish one position each of Fiscal and Strategic Plan Coordinator and Fiscal and Performance Management Coordinator for a personal service savings of \$238,312.

Vacancy and Turnover Various Departments

Increase vacancy and turnover (reduces net salary appropriations) for the following departments by:

Org. 1151 DAS Fiscal Affairs: \$62,194

Veto No. 37 Decrease Salary Appropriations (Increase V&T) from Corporation Counsel, Procurement, IMSD, and Facilities Management

	Revenue			
	Org. Unit	Expenditures	or Bonds*	Tax Levy
DEPARTMENT OF ADMINISTRATIVE SERVICES – PROCUREMENT, INFORMATION	1130	(\$82,317)	\$0	(\$82,317)
MANAGEMENT SERVICES, AND FACILITIES MANAGEMENT DIVISIONS and OFFICE	1152	(\$25,382)	\$0	(\$25,382)
OF THE CORPORATION COUNSEL	1160	(\$86,081)	(\$14,634)	(\$71,447)
	5700	(\$153,946)	(\$26,171)	(\$127,775)

Vacancy and Turnover - Various Departments

Increase vacancy and turnover (reduces net salary appropriations) for the following departments by:

Ora 1130	Corporation Counsel:	¢ 22 217
019. 1100	Corporation Counces.	402,011
Ω ra 1152	DAS Procurement	COE 300
019. 1102 -	DAOT TOOUTONION	\$20,002
Ora 1160	DAS IMSD	\$86.081
0.9	D7 10 11110D	400,00 .
Ora 5700	DAS Facilities Management	\$153 Q16
0.9. 0.00	Drio i domino managomoni	Ψ 100,0 10

Veto No. 38 - SafeRide

	Org. Unit	<u>Expenditures</u>	Revenue or Bonds*	Tax Levy
DEPARTMENT OF HEALTH & HUMAN SERVICES	8000			
Amend Org. Unit No. 6300 – Behavioral Health Division, as follows:	8000	\$5,000	\$0	\$0

A \$5,000 appropriation is included in support of the SafeRide Milwaukee Program. SafeRide is a multi-county program, begun in 1985 by the Tavern League of Wisconsin, in conjunction with the Wisconsin Department of Transportation (WisDOT). SafeRide aims to cut alcohol related motor vehicle collisions and accompanying injurios and deaths.

Veto No. 39 MCFLS

	Org. Unit	Expenditures	or Bonds*	Tax Levy
N-DEPARTMENTAL ORGANIZATIONS – MILWAUKEE COUNTY FEDERATED RARY SYSTEM	1900			
Amend Org. Unit No. 1900- Cultural Contributions: Milwaukee County Federated Library System as follows:	1900	\$100,150	\$0	\$100,150

Strategic Program Area 3: Federated Library System

Service Provision: Discretionary

Strategic Outcome: Quality of Life

Strategic Implementation:

The mission of the Milwaukee County Federated Library System (MCFLS) is to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of the County. This mission is pursued via the following objectives:

- 1. Assume a leadership role in facilitating cooperation among all public libraries in the County.
- 2. Improve access to greater quality and quantity of resources for patrons of the County.
- 3. Promote the most effective use of Local, County, State and Federal funds.
- 4. Assist member libraries in the effective utilization of current and evolving technologies.

The 2014 Budget includes a tax levy contribution of \$66,500650 plus additional one-time funding of \$33,500 (see 1800 Non Dept Revenue narrative) \$100,000 in expenditure authority is budgeted to help offset reductions in State Aid and offset costs related to the MCFLS purchase and implementation of a workflow and resource management technology upgrade, known as the Sierra Platform, is planned for 2011. The one-time funding will be provided by land sales proceeds generated in

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² The 2012-2013 State Biennial Budget reduced State Aid to MCFLS from \$2.97 million in 2011 to flat annual allocations of \$2.68 million for 2012 and 2013. The 2014-2015 State Biennial Budget maintains the \$2.68 million annual allocation for MCFLS.

2014 (refer to the Land Sales program area in the Non-Departmental Revenue Section for additional detail).

This amendment would increase expenditure authority by \$16,553, general obligation bonding by \$968,170 and increase private donation by \$100,000 and the Parks Amenities Matching Fund by \$100,000 for a net tax levy decrease of \$441,265.