Supervisor James "Luigi" Schmitt, Chairperson, From the Committee on Personnel, reporting on:

File No. 16-555

(ITEM ) A resolution by Supervisors Lipscomb, Sr., and Schmitt, to increase the compensation for positions identified by the Department of Human Resources to be below market minimums, by recommending adoption of the following:

## **A RESOLUTION**

 WHEREAS, the 2016 Adopted Budget placed \$1,538,244 into an allocated contingency account within Org. Unit 1972-Wages and Benefits Modification that were earmarked to raise the rate of pay for employees holding specific positions identified by the Department of Human Resources (DHR) as earning less than the recommended minimum pay for that position; and

WHEREAS, the 2016 Adopted Budget stated that the "designated positions shall be advanced in the wage 'step' pay grade system to a rate at or above the new minimum salary amount unless a new compensation plan structure is approved prior to that time"; and

WHEREAS, the 2016 Adopted Budget requested that the Chief Human Resources Officer, DHR, and the Milwaukee County Comptroller (Comptroller) provide a report to the Milwaukee County Board of Supervisors (County Board) outlining the specific positions that are affected, including the fiscal impact, for potential implementation early in 2016; and

WHEREAS, in January 2016, the then Committee on Finance, Personnel, and Audit reviewed a report from the Chief Human Resources Officer, DHR, and the Comptroller outlining the cost of moving positions to the market minimums within the existing compensation plan structure (i.e. "step" system) and recommended that implementation be delayed until a new compensation system is approved (File No. 16-77); and

WHEREAS, the Committee on Personnel, at its meeting of July 2016, requested that DHR and the Comptroller update their earlier report of moving specific positions to market minimums within the current compensation plan structure, as the new compensation plan had not yet been approved; and

 WHEREAS, the Director of Compensation and Human Resource Information Systems (HRIS), DHR issued a report dated August 8, 2016, affirming the Compensation Workgroup and DHR support increasing the pay of approximately 514 employees to the market minimum pay in conjunction with the implementation of the new compensation plan; and

WHEREAS, in a separate memo from the Comptroller dated August 26, 2016, three separate options are outlined to increase the pay of the affected employees to the market minimums recommended by DHR:

- 1) Move affected employees to the next step in their pay range that is higher than the market minimum pay
- 2) Implement the proposed new compensation system
- 3) Reallocate current pay grades with only one position type

; and

WHEREAS, the most costly option (\$1,342,168 annualized) is to move employees to an existing step in their current pay range that is higher than the proposed market minimum, while reallocating current pay grades with only one position type (some pay grades are used by more than one job title where the market minimum pay may not need to be adjusted for all of the classifications) would reduce the annualized net cost to \$1,115,442; and

WHEREAS, reallocating the 11 pay grades for positions that need to be adjusted to new market minimums that are not shared with other classifications would address approximately 384 of the 511<sup>1</sup> employees that are recommended for higher minimum pay, while allowing the remaining 127 employees to simply be advanced to the next highest step in their existing pay range that is above the proposed minimum pay; and

WHEREAS, subsequent to the release of the two reports, DHR and Comptroller's staff concluded that another option existed that treated all of the 511 employees equally; create new pay grades for the 127 employees that share a pay grade with a job classification that does not need the minimum pay adjusted, so as to not give larger increases than required simply due to the constraints of the assigned pay grade; and

WHEREAS, the County Board is required to approve pay grades for County employees and supports raising the minimum pay for employees in the pay grades identified by DHR, funding for which has been appropriated in the 2016 Adopted Budget; and

WHEREAS, the Committee on Personnel, at its meeting of September 9, 2016, recommended adoption of this resolution (vote 4-0); now, therefore,

<sup>&</sup>lt;sup>1</sup> The number of employees affected fluctuates each pay period due to staff turnover. For the purposes of this resolution, it is assumed that there are approximately 514 employees where the pay grade needs to be adjusted to meet the mark minimum pay recommended by Human Resources. If the pay grades are adjusted to raise the starting pay, all employees in the pay grade that are below the new minimum pay will be impacted.

BE IT RESOLVED, the Milwaukee County Board of Supervisors (County Board) hereby approves changes to the following pay grades, as detailed in the attachment to this file, to adjust the compensation for positions identified by the Department of Human Resources (DHR) to be below market minimums:

8	8
8	9

OS			
90	Current Title	<b>Current Pay Grade</b>	<b>New Pay Grade</b>
91	Adm Asst NR Exempt	06PM – NR	06Z1
92	Airport Mtce Wkr	15KZ – DC	15Z1
93	Airport Mtce Wkr Asst	10Z – DC	10Z1
94	Airport Mtce Wkr IC	15KZ – DC	15Z3
95	Analyst Witness Protection	19L – DC	19Z3
96	Asst Sen Crimes Vit Adv	16A – DC	16Z1
97	Clerical Asst 1	03P – DC	03Z1
98	Clerical Asst 2	04P – DC	04Z1
99	Corr Officr 1	14Z – DC	14Z1
100	Corr Officr 1 DOT	14Z – DC	14Z1
101	Corr Officr 1 Sheriff	14Z – DC	14Z1
102	Deputy Clerk Crt Jud Asst	19Z – DC	19Z1
103	Disabilities Benefits Spec	13 – DC	13Z1
104	Engineer	32A – TC	32 <b>Z</b> 1
105	Engnrng Tech Surveyor	30A – TC	30Z1
106	Executive Assistant Aging	06PM – NR	06Z1
107	Facilities Grounds Worker 2	12F – DC	12 <b>Z</b> 1
108	Facilities Wrkr Secur	07G – DC	07 <b>Z</b> 1
109	Fiscal Asst 1	03P – DC	03Z1
110	Fiscal Asst 2	04P – DC	04Z1
111	Guest Services Supv	16M – NR	16 <b>Z</b> 2
112	Heritage Farm Attdt	09ZB – DC	09Z1
113	Horticulturist 1	15P – DC	15Z1
114	Housing Prog Asst Rent Asst -	16Z – DC	16 <b>Z</b> 3
115	Human Ser Wkr - Juvenile Justic	e 16C – DC	16 <b>Z</b> 4
116	Human Resource Analyst 3	17JM – NR	17Z1
117	Human Ser Wkr	16C – DC	16Z4
118	Human Services Worker - Aging	16C – DC	16 <b>Z</b> 4
119	Info and Outreach Coor Ag -	23 – DC	23Z1
120	Juvenile Corr Offic	14Z – DC	14Z1
121	Legal Cnsl - Child Supp 1	34Z – AT	34Z1
122	Legal Secretary	05P – DC	06Z1
123	Manager Proj EconDev	30M – NR	30Z2
124	Mgmt Asst – DA	06PM – NR	06Z2
125	Natural Resources Tech – Parks	15Z – DC	15Z2
126	Network Tech Spec DA	18 – DC	18Z1
127	Office Supp Asst 2	02P – DC	02Z1
128	Paralegal	19L – DC	19Z2
129	Paralegal – Exempt	19L – DC	19Z2
130	Park Artist	13 – DC	13 <b>Z</b> 2

131	Parks/Highway Maint Worker	13P – DC	13Z3
132	Quality Assurance Specialist	16C – DC	16 <b>Z</b> 5
133	RC Natural Resource Tech – Parks	15Z RC – DC	15Z2
134	Secretarial Asst	04P – DC	04Z2
135	Secretary NR	05PM – NR	06Z1
136	Senior Exec Asst DA	07PM – NR	07Z2
137	Sr. Analyst Budget and Mgmt	26M – NR	26Z1
138	Vict Wit Advocate BL Sp U	16A – DC	16 <b>Z</b> 6
139	Vict Wit Advocate U	16A – DC	16 <b>Z</b> 6
4.40			

140

141 ; and

142 143

144

BE IT FURTHER RESOLVED, the DHR and Office of the Comptroller staff shall implement the new pay grades to be effective beginning Pay Period 21, September 25, 2016; and

145 146 147

148

149 150

BE IT FURTHER RESOLVED, the Department of Administrative Services shall submit an appropriation transfer to the County Board to reallocate the necessary funds from Org. Unit 1972-Wages and Benefits to the affected departments as soon as practicable.

151

152 153 154 155 srb 09/09/16

U:\Committees\2016\Sept\PER\Resolutions\16-555 Market Minimums.docx