



DEPARTMENT OF ADMINISTRATIVE SERVICES
Milwaukee County

REPORT

TO: Scott Manske, Chair, Capital Improvement Committee

FROM: Teig Whaley-Smith, Director, Department of Administrative Services

RE: Capital Improvement Committee Discussion of Scored Projects

DATE: August 17, 2018

As part of the annual budget process, the Capital Improvement Committee (CIC) sub-committee scores requested capital projects based on an established set of criteria with assigned weights.¹ In particular, a significant focus on life-safety and departmentally assigned priority rankings for each project are highly weighted within the criteria.

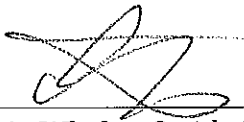
Although the overall scoring methodology helps to identify and guide policy makers towards appropriate funding decisions, it has left out important (lower-scored) capital projects that would otherwise merit funding and/or has assigned a high score to project(s) that push out other critical items. Examples of some of these issues in the 2019 CIC scored projects include:

- Projects with established replacement schedules (used to avoid extending assets beyond their useful life, leading to higher maintenance costs) would likely not be funded due to their scoring relative to other projects and available County funding (Fleet Vehicles and Equipment Replacements);
- Low scoring of building-related projects that provide critical operations/service (Courthouse) versus higher scored buildings that serve recreational or community service functions, but are less critical in nature (Charles Allis Museum);
- CIC high scored projects (recommended to receive funding) for building-related projects wherein the facility or asset may not provide County services in the near future (BHD Mental Health Complex)

¹ The CIC sub-committee consists of staff from the Department of Administrative Services-Performance, Strategy, & Budget and the Office of the Comptroller. Per Milwaukee County Ordinance (chapter 36), the CIC sub-committee only scores requested projects identified in year 1 of the 5-Year Requested Capital Improvement Plans submitted by departments. In late August/early September, the County Executive and the County Board receive a scored/recommended report from the CIC.

Some of these same issues have occurred in past budget development cycles as well. However, a number of these types of low scored, but critical projects are typically added within the County Executive's Recommended Capital Improvement Budget. As a result, these projects often end up being included as part of the final Adopted Capital Improvement Budget as well.

A discussion of these issues is requested for the August 21st CIC meeting. Additionally, it may be beneficial for the CIC and County Executive staff to review the existing scoring criteria and modify elements to address the aforementioned issues prior to the start of the 2020 Capital Improvement Budget cycle.



Teig Whaley-Smith, Director
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Services

Cc: Chris Abele, County Executive
Raisa Koltun, Chief of Staff, County Executive's Office
Kelly Bablitch, Chief of Staff, County Board
Capital Improvement Committee Members