

COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE : April 17, 2025

TO : Supervisor Marcelia Nicholson, Chairwoman, County Board of Supervisors

FROM : Liz Sumner, Milwaukee County Comptroller, Office of the Comptroller

SUBJECT : Project Completion Status Report as of December 31, 2024 **(Informational Only)**

BACKGROUND

The purpose of this report is to provide Policymakers with information on the completion status of capital projects. In addition, the report will provide a tool for the County to monitor the timely completion of projects and provide early identification of areas of concern.

The Infor system - Project reporting presents project financial information in a “Life to Date” format. This means that budget and actual amounts shown for each project will include all budget amounts and actual expense amounts since each project was created. The conversion from Advantage to Infor was done in 2021 and two years of financial history from Advantage was converted into Infor; as a result, projects that started prior to 2019 will not have all historical budget and actual amounts. Encumbrance amounts for each project represent a snapshot of funds under contract as of December 31, 2024, including adjustments for accruals.

The attached report includes the following information, provided both by County Departments and the Office of the Comptroller:

- A list of all active capital projects
- Financial data for each project
- Estimated project completion percentage
- Substantial completion dates or estimated substantial completion date (if available)

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Defined Terms

Below is a list of terms included in the attached report.

Active Projects: Active Projects in Infor include any projects that are currently being worked on or completed projects where financial and/or project management closeout still needs to occur.

Project: the projects in this report are presented at the 8-digit summary project level.

Budget: the budget amounts include the 2018 carryover amount, 2019-2024 Adopted budget amounts and 2019-2024 appropriation transfers.

Expended: 2019-2024 expenditures.

Encumbered: Encumbrances amounts for each project represent a snap shot of funds under contract as of December 31, 2024.

Percentage Complete: the percent of the project work scope that has been completed.

Substantial Completion Date: the date in which the project can be used for its intended purposes. All operating parameters must be within specifications and no major construction is on-going that would prevent the agreed upon use or occupancy of the project work. Project may have unresolved issues due to circumstances beyond the control of the contractor and/or project manager. Job authorization may still be open and accumulating charges. Majority of funds have been spent. Warranties on workmanship and equipment commence.

Departmental Project Completion Results

Based on financial information as of December 31, 2024, the total life to date (“LTD”) project budget amount for active projects in Infor was \$888,961,515 compared to \$821,434,684 at the end of 2023. The total number of active projects has increased by 19 from 348 to 367. The total amount LTD expended as of December 31, 2024, for active projects in Infor was \$385,010,138 compared to \$239,775,149 at the end of 2023. The amount encumbered in Infor as of December 31, 2024, was \$200,011,496 compared to \$227,634,473 at the end of 2023.

The table below summarizes the data by area. See Attachment 1 for a presentation of the financial data for active capital projects as of December 31, 2024.

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		Balances as of 12.31.2024			
Count of Projects	Name	Budget	Actuals	Encumbrances	Remaining Budget
35	Highways	\$ 45,035,243	\$ 30,923,911	\$ 1,114,740	\$ 12,996,592
30	Transit	\$ 130,768,214	\$ 90,230,665	\$ 23,131,927	\$ 17,405,622
2	Fleet	\$ 20,151,346	\$ 14,957,241	\$ 5,015,781	\$ 178,324
43	Airport	\$ 131,133,720	\$ 41,444,175	\$ 11,557,571	\$ 78,131,975
12	Environmental	\$ 5,396,467	\$ 3,186,437	\$ 423,329	\$ 1,786,702
90	Parks	\$ 108,409,216	\$ 57,988,755	\$ 13,095,287	\$ 37,325,173
3	MPM	\$ 47,813,096	\$ 2,719,902	\$ 69,362	\$ 45,023,832
8	Zoo	\$ 38,668,046	\$ 15,844,125	\$ 15,223,418	\$ 7,600,503
14	DHHS	\$ 57,743,217	\$ 20,569,507	\$ 23,606,117	\$ 13,567,593
1	County Grounds	\$ 1,539,965	\$ 1,486,547	\$ 6,697	\$ 46,721
18	Courthouse Complex	\$ 155,798,632	\$ 13,298,520	\$ 83,433,631	\$ 59,066,481
2	IMSD	\$ 1,875,000	\$ 768,367	\$ 7,003	\$ 1,099,630
6	CCRC	\$ 5,353,146	\$ 2,045,679	\$ 930,508	\$ 2,376,959
2	OPD	\$ 62,000	\$ 28,090	\$ 26,247	\$ 7,663
5	Sheriff	\$ 1,770,915	\$ 1,005,203	\$ 233,611	\$ 532,101
29	Other Agencies #	\$ 24,974,909	\$ 18,965,671	\$ 1,691,777	\$ 4,317,462
61	ARPA *	\$ 110,406,808	\$ 68,580,378	\$ 20,299,820	\$ 21,526,610
6	Culturals	\$ 2,061,575	\$ 966,968	\$ 144,669	\$ 949,938
367	Grand Total	\$ 888,961,515	\$ 385,010,138	\$ 200,011,496	\$ 303,939,881

* ARPA projects include some WY projects that are financed by non-ARPA sources.

Other Agencies is being phased out. Other Agencies primarily includes Fleet, IMSD, and Sheriff.

Committee Action

This is an informational report only. This report should be referred to and reviewed by the Finance Committee.



Liz Sumner
Milwaukee County Comptroller
Office of the Comptroller

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cc: David Crowley, County Executive
Willie Johnson, Jr., Chairman, Committee on Finance
Kelly Bablitch, Chief of Staff, County Board
Mary Jo Meyers, Chief of Staff, County Executive's Office
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