

ARPA Task Force Presentation

Fiscal Health Challenge Project Update



**MILWAUKEE
COUNTY**

Agenda

- Milwaukee County ARPA Fiscal Health Project Overview
- Milwaukee County ARPA Fiscal Health Project Recommendations
- Milwaukee County ARPA Fiscal Health Project Discussion



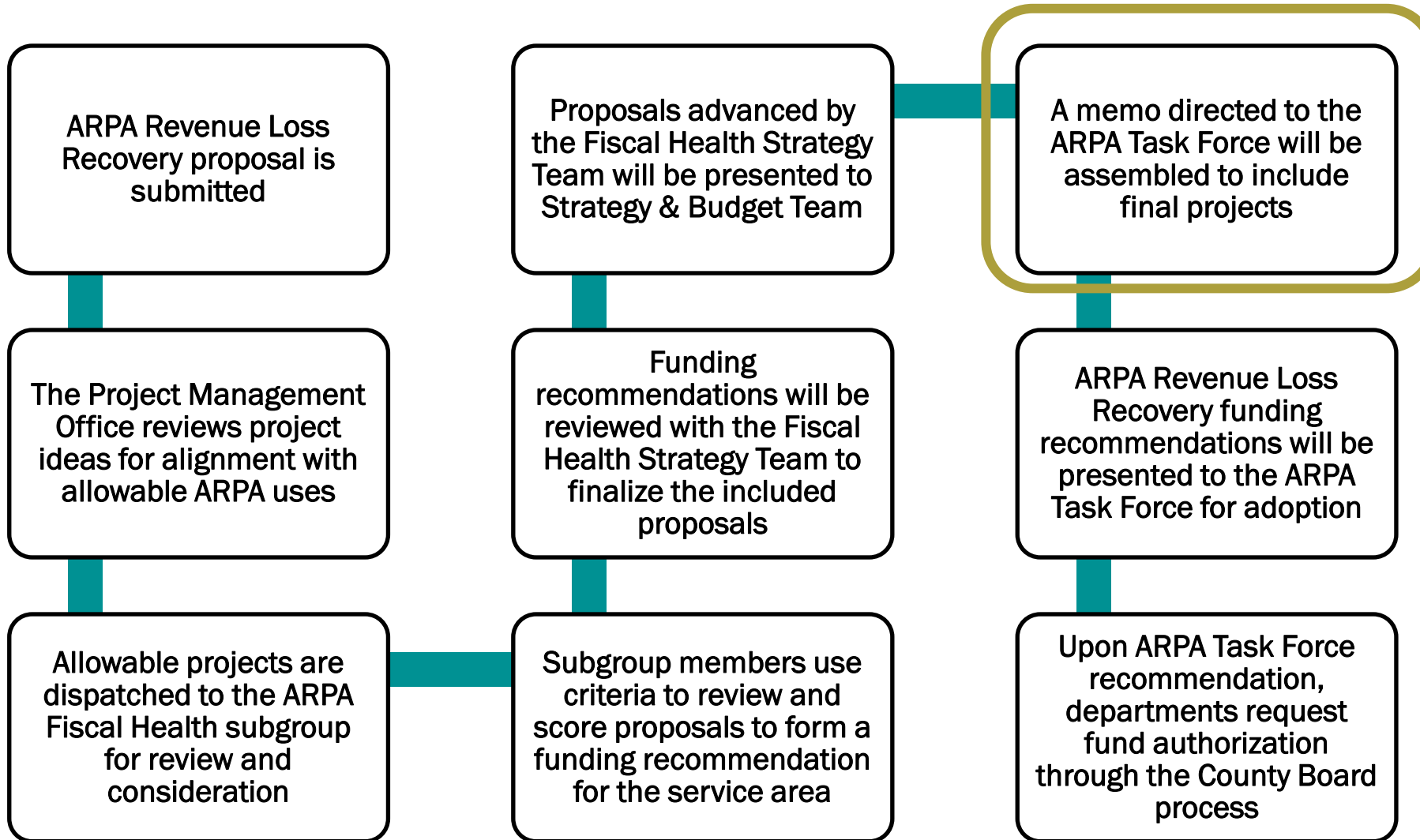
Milwaukee County ARPA Fiscal Health Project Guidelines

Proposed strategies are designed to generate projects that make limited, one-time investments in strategies that will impact the structural deficit.

- **Cost Savings:** strategies that lower current spending for Milwaukee County and do not have a negative impact on business operations or service levels.
- **Revenue Generation:** strategies that results in new and sustainable revenue for the organization.
- **Capital Improvements & Deferred Maintenance:** projects that have been assessed by the Capital Improvements Committee.
- **Operational Improvement:** strategies that improve Milwaukee County operations through a one-time, short-term investment.



ARPA Fiscal Health Challenge Project Review Process



Milwaukee County ARPA Fiscal Health Project Criteria

Proposals are selected based on the Federal regulations use of ARPA funds as well as the criteria set forth by the ARPA Task Force including the following items:

- Requires a limited term (1-3 year) investment for implementation
- Is within Milwaukee County scope of services
- Enhance the County's fiscal health and sustainability
- Invest in equity and intentional inclusion
- Greater than and sustainable beyond the initial investment
- Operational or capital in nature



Milwaukee County ARPA Fiscal Health Project Scoring

Based on the criteria set forth by the ARPA Task Force Fiscal Health Projects scoring priorities are defined as:

- **High Priority** (60-100 average): project is recommended for Milwaukee County ARPA Fiscal Health funds funding
- **Moderate Priority** (40-59 average): Project is put on hold for the next round of Milwaukee County ARPA Fiscal Health funds
- **Low Priority** (0-39 average): Project is not being considered for Milwaukee County ARPA Fiscal Health funds



Milwaukee County ARPA Fiscal Health Proposal Summary

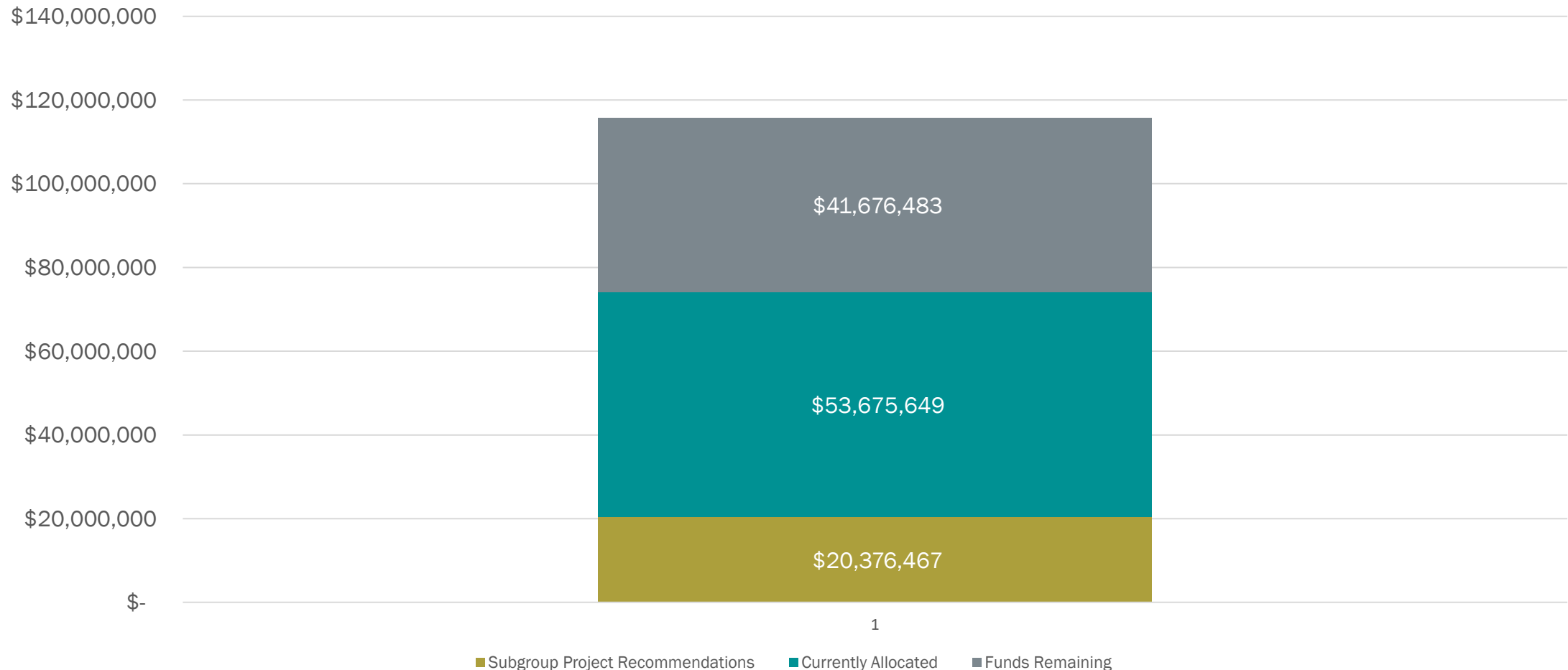
- **33** projects were submitted for a total request **\$135,456,704.19**
- **11** projects are recommended by the ARPA Fiscal Health Subgroup to receive total of ***\$25,065,303.00**
- **15** projects are identified as “Moderate Priority Projects” by the ARPA Fiscal Health Subgroup for a total of **\$38,318,108.00**
- **7** projects are identified as “Low Priority Projects” by the ARPA Fiscal Health Subgroup for a total of **\$63,929,229.00**

**The total requested funds was \$32,961,867*



Milwaukee County ARPA Fiscal Health Projects

The Milwaukee County ARPA Fiscal Health funds total expenditure category received **\$115,728,599**. Below is a breakdown of funding:



Fiscal Health High Priority Project Recommendations

Project Name	Project Description	Funding Recommended
Climate Action Plan & Lighting Upgrades (DAS)	Advance the Climate Action 2050 initiative to reduce and offset operational greenhouse emissions	\$2,171,566.00
Community Center Building Exterior Improvements (Parks)	Enhance energy efficiency of the King Center	\$1,350,000.00
Boat Launch Electronic Pay Stations (Parks)	Purchase and install new payment kiosks at these boat launch sites	\$69,300.00
Parks Golf Course Irrigation & Cart Path Construction	Replace irrigation systems at three golf courses and install cart paths at two golf courses	\$6,435,000.00
Parks Conversion to Bicycle & Pedestrian Trail	Convert a portion of the Little Menomonee Parkway to a dedicated bicycle and pedestrian trail	\$2,648,800.00
Parks System Wide Steam Boiler Replacements	Replace five remaining steam boilers	\$1,474,000.00
Parks Energy Efficient Light Fixture Upgrades	Replace inefficient and aging lighting throughout the park system	\$3,000,000.00
Historical Society Records Management Improvements	Improve physical storage capabilities	\$449,034.00
MCDOT Fleet Management Building Solar PV System	Evaluation of the building's roof condition and feasibility for solar installation, and implementation plans	\$125,000.00
Medical Examiner Mass Spectrometer (LC-QToF)	Purchase a LC-QToF (Liquid chromatograph quadrupole mass spectrometer with a time-of-flight detector)	\$500,000.00
Zoo Point-of-Sale System	Purchase a new Point-of-Sale System	\$1,938,767.00
		Total Funding Recommended \$20,376,467.00

Project Benefits

- Recommended projects address multiple County needs and goals
 - Energy Efficiency savings to advance County climate action goals
 - Funding for improvements that are needed in the capital and/or operating budget
 - Provide operational efficiencies including staff time savings
 - Return on investment through long-term cost savings and/or revenue generation as a result of the one-time investment



Energy Efficiency Savings

Project	Energy Efficiency Savings
Climate Action Plan & Lighting Upgrades	Yes
Community Center Building Exterior Improvements	Yes
Boat Launch Electronic Pay Stations	No
Parks Golf Course Irrigation & Cart Path Construction	Yes
Parks Conversion to Bicycle & Pedestrian Trail	No
Parks System Wide Steam Boiler Replacements	Yes
Energy Efficient Light Fixture Upgrades	Yes
Records Management Improvements	No
Medical Examiner mass spectrometer (LC-QToF)	No
DOT Fleet Management Building Solar PV System	Yes
Zoo Point-of-Sale System	No

- During 2021, County Board adopted a policy to achieve carbon neutral operations by 2050 (File 21-359).
- Climate Action Plan created for County government operations, as directed by File 21-359
- 6 of 11 Fiscal Health Challenge proposals provide energy efficiency upgrades advancing county energy use goals



Capital Projects

- The majority of Fiscal Health Challenge project recommendations represent necessary improvements in the capital and/or operating budget.

Project	Current or Future Capital Project	Note
Climate Action Plan & Lighting Upgrades	Yes*	Lamps are replaced with operating budget funds on an ongoing basis. A large project to overhaul lights may be considered for the capital budget.
Community Center Building Exterior Improvements	Yes	
Boat Launch Electronic Pay Stations	No	
Parks Golf Course Irrigation & Cart Path Construction	Yes	
Parks Conversion to Bicycle & Pedestrian Trail	Yes	
Parks System Wide Steam Boiler Replacements	Yes	
Energy Efficient Light Fixture Upgrades	Yes	
Records Management Improvements	Yes*	Not on current 5-year capital plan but funds are needed to provide adequate storage of County historical records, particularly needed due to County efforts underway to reduce the amount of records in storage
Medical Examiner mass spectrometer (LC-QToF)	Yes	
Zoo Point-of-Sale System	Yes	
DOT Fleet Management Building Solar PV System	No	

Expenditure Savings and Revenue Generation

- All proposals are expected to result in long-term expenditure savings and/or revenue generation, to varying levels
- Departments provided estimates of potential savings or revenue
 - In some instances, a low-high range of estimate was provided
- The following slide provides potential savings or revenues by project, which is within the range of estimates provided by departments.
 - Chart shows estimated savings on an annual basis, over 10 years, and throughout the project lifecycle.
- Actual savings/revenues to be tracked upon project implementation
- Return on investment was one of several factors considered within project recommendations, along with operational improvements and efficiencies, racial equity impacts, energy savings, addressing deferred maintenance, other factors



Potential Expenditure Savings and/or Revenue Generation: Estimated based on Departmental Proposals

Project	Recommended Funding	Estimated Project Lifespan	Estimated Expenditure Savings			Estimated Revenue Generation			Total Expense Savings + Revenue		
			Annual Savings	10 Yr	Lifespan	Annual Revenue	10 Yr	Lifespan	Annual	10 Yr	Lifespan
Climate Action Plan & Lighting Upgrades	2,171,566	8	258,664	1,965,846	1,965,846	-	-		258,664	1,965,846	1,965,846
Community Center Building Exterior Improvements	1,350,000	various improvements avg lifespan: 20 yrs	20,800	246,039	492,078	6,000	60,000	120,000	26,800	306,039	612,078
Boat Launch Electronic Pay Stations	69,300	10	1,500	16,425	16,425	7,500	82,123	82,123	9,000	98,548	98,548
Parks Golf Course Irrigation & Cart Path Construction	6,435,000	Irrigation: 20-30 yrs Cart Path: 40	29,307	293,070	879,210	200,000	2,000,000	4,000,000	229,307	2,293,070	4,879,210
Parks Conversion to Bicycle & Pedestrian Trail (Increases lifespan 20 to 30 years, avoiding future \$2.6M project)	2,648,800	30	12,000	131,937	395,811				12,000	131,937	395,811
Parks System Wide Steam Boiler Replacements	1,474,000	25	40,000	461,158	1,152,895	42,000	447,270	1,118,175	82,000	908,428	2,271,070
Energy Efficient Light Fixture Upgrades (estimate reflects 30% energy savings)	3,000,000	25	29,500	294,998	737,489				29,500	294,998	737,489
Records Management Improvements	449,034	ongoing	150,000	1,900,000	ongoing				150,000	1,900,000	ongoing
Medical Examiner mass spectrometer (ROI estimates TBD- project will provide staff time savings & revenue generation)	500,000	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD
Zoo Point-of-Sale System (10% revenue increase est)	1,938,767	10				955,381	9,553,810	9,553,810	955,381	9,553,810	9,553,810
DOT Fleet Management Building Solar PV System (Study)	125,000	TBD	TBD	TBD	TBD	TBD	TBD		TBD	TBD	TBD

ARPA Revenue Loss Allocation Category Status

ARPA Revenue Loss Allocation Status		
Description	Amount	Notes
Items Approved By County Board:		
Capital Program Management Office	500,000	
Premium Pay for Correction Officer Staff	4,039,955	This expenditure will only be claimed if there is no surplus funds in the overall County budget in 2022. If there is surplus, the allocation will be repurposed.
Marcia P. Coggs Human Services Renovation	32,335,694	Funds are held in allocated contingency pending add'l report and approvals to the County Board
IMSD Digital Transformation Evaluation & Projects	10,500,000	\$10M of allocation is held in an allocated contingency pending results of digital transformation study
Subtotal: Approved by Board	47,375,649	
ARPA Task Force Recommendations (March Cycle):		
Replace Kitchen and Traying Equipment across Correctional Facilities	6,300,000	
Fiscal Health Challenge Round 1	20,376,467	Comprised of 11 different projects
Subtotal: March 2022 Recommendations	26,676,467	
Remaining Balance	41,947,884	
Subtotal: Remaining Balance	41,947,884	
Total Revenue Loss Allocation	116,000,000	





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Milwaukee County ARPA Revenue Loss Category **Allocated Projects**

Project Name	Project Budget	Project Status
Capital Program Management Office	\$500,000	Approved by County Board
Premium Pay for Correction Officer Staff	\$4,039,955	Approved by County Board
Marcia P. Coggs Human Services Renovation	\$32,335,694	County Board Authorized for Set-Aside
IMSD Digital Transformation Evaluation & Projects	\$10,500,000	County Board Authorized for Set-Aside
Replacement of Kitchen Equipment across Correctional Facilities	\$6,300,000	Emergency Request at March ARPA Task Force
Total Amount Allocated:	\$53,675,649	