

Revised

COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

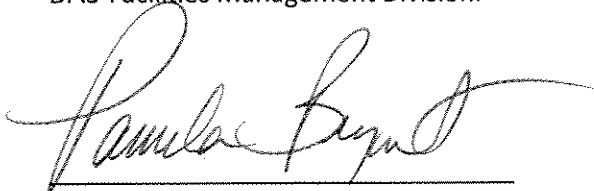
Date: February 10, 2012

To: Supervisor Michael Mayo, Chairman, Committee Transportation, Public Works, & Transit

From: Pamela Bryant, Interim Fiscal and Budget Administrator, Department of Administrative Services

Subject: Overview of the reorganization of DAS-Facilities Management Division and DAS-Economic Development Division as authorized in the 2012 Adopted Budget and cross-charges issued by DOT Divisions and the DAS-Facilities Management Division

At the request of Supervisor Michael Mayo, Chairman, Committee Transportation, Public Works, & Transit (TPW), DAS-Fiscal has prepared and attached information in regards to the new DAS-Facilities Management Division and the new DAS-Economic Development Division as authorized in the 2012 Adopted Budget. Per the request of Supervisor Mayo, this report mirrors the DOT re-organization report as presented (by DOT staff) at the January 10, 2012 TPW Committee agenda setting meeting. Additionally, this report addresses 2012 Adopted Budget crosscharges issued by DOT Divisions and the DAS-Facilities Management Division.



Pamela Bryant, Interim Fiscal and Budget Administrator



Facilities Management

SCOPE

The new division of the Department of Administrative Services (DAS)-Facilities Management is created in the 2012 Adopted Budget. The overall goal is to provide a coordinated approach towards strategic management, long-term planning, development, and maintenance of County-owned property and infrastructure.

To achieve this, the former Department of Transportation & Public Works (DTPW) Divisions of Facilities Management and Architectural, Engineering & Environmental Services Division (AE & ES) are transferred as new Sections under the DAS-Facilities Management Division.¹ In addition, a new Sustainability Section is created to provide guidance, management, and development of sustainability functions related to the County's building and infrastructure assets and to coordinate county-wide sustainability efforts.

ROLES AND RESPONSIBILITIES

Facilities Management Division

Facilities Maintenance Section

The Facilities Maintenance Section provides quality and cost effective property management, tenant services, and maintenance and skilled trades services to the various private entities and County departments occupying space within the Courthouse Complex, County Grounds buildings, the Children's Court Center, the Child and Adolescent Treatment Center and the City Campus facility at 27th and Wells Street. Facilities Maintenance also provides selected maintenance and skilled trades services to all other County departments responsible for their own buildings and grounds maintenance as well as security operations at the Courthouse, City Campus, and Children's Court. In addition, Facilities Maintenance is responsible for addressing major maintenance (non-capital) issues as they arise at various county-owned leased facilities per the specific lease requirements, including the War Memorial, Villa Terrace, Charles Allis, Marcus Center for the Performing Arts, Historical Society and the Milwaukee Public Museum.

Architectural, Engineering, & Environmental Services Section

The Architectural, Engineering and Environmental Services Section (AE & ES) provide a core competency for County professional and technical services. It is comprised of the following units: Architectural, Airport Engineering, Site Development and Civil Engineering, Environmental Services and Support Services. Through Section efforts, and extended staff provided by consultants, these units research, design, administer

¹ The MCAMLIS Section of AE & ES is transferred to the DAS-Economic Development Division as a Section.

and implement a diverse combination of programs and projects. Below is an explanation of each unit:

Architectural Services provides technical services in building maintenance, remodeling, additions and new construction for all County departments. Specific tasks performed include: budget development and construction estimation; bid document design, evaluation and contract award; design development; and project management from conception to project completion.

Airport Engineering provides planning, design and construction management services for all major maintenance and capital projects at General Mitchell International and Lawrence J. Timmerman Airports. This section coordinates planning and administration of projects with state and federal agencies, and with airlines and other airport tenants.

Civil Engineering and Site Development provides civil engineering and land surveying services. Specific services include project management; design and preparation of drawings, technical specifications and bidding documents; engineering feasibility studies and needs assessments for County facilities; certified survey maps, site surveys and construction staging.

Environmental Services provides technical and managerial services concerning environmental issues including sustainability to all County departments. Environmental issues addressed include the incorporation of green building concepts, environmental due diligence for property acquisition and disposal, procurement of grant funding, stormwater management and hazardous substance control (asbestos, lead, PCBs, mercury, pesticides/herbicides, etc.). This section also monitors underground storage tanks, landfills, air quality, recycling, solid waste, water quality and brownfields.

Support Services provides records management and facilities assessments administration. Services include the development and maintenance of the property assets inventory; management of asset and project record archives; and assessment of County infrastructure.

Sustainability Section

This Section provides guidance, management, and development of sustainability functions related to the County's building and infrastructure assets and to coordinate county-wide sustainability efforts. This Section is responsible for the implementation of the County's Green Print Initiative.

It is anticipated that the newly created Sustainability Director position will be hired mid-2012 (or earlier). The Director of Sustainability will be responsible for the overall

administration, development and management of all county-wide sustainability programs including, but not limited to, environmentally preferable procurement, resource conservation, recycling, waste reduction, climate change, and green building. The position will provide general oversight and guidance in association to the work of project managers and project staff related to sustainability-oriented issues and performs other duties as required. This position will work with all County departments and external entities in the course of promoting and advancing sustainability programs.

Water Utility Division

The Water Utility is managed by the Facilities Management Division with operation, maintenance and skilled trades services provided by Facilities Maintenance Section and technical support from AE & ES Section. The Water Utility consists of the water distribution, sanitary sewer and the storm water systems located on the County Grounds. These systems provide water, sewer and storm services to County and non-County entities located on the grounds, that include but are not limited to, Fleet Management, Vel R. Phillips Juvenile Justice Center, Department of Parks, Recreation, and Culture, Office for Persons with Disabilities, Froedtert Lutheran Memorial Hospital, Children's Hospital, Ronald McDonald House, Blood Center, Medical College, Behavioral Health Division, Wisconsin Athletic Club and WE Energies. The expenses of the Water Utility are fully funded by revenue from users, which are assessed based on each entity's share of total consumption. Consumption is metered for water usage and sewer and storm are functions of that water consumption.

OBJECTIVE

The creation of the Sustainability Section, in conjunction with the consolidation of Facilities Management and AE & ES into a single Division, will allow the County to move towards a central and standardized approach to the management of the its facilities and infrastructure and address the limitations of a decentralized facility management function. The County's existing policy for facilities management could be improved through a more focused effort of coordination amongst several aspects including routine preventative maintenance and long-term strategic facility planning. More specifically, the County's current approach to facilities management tends to be reactive as opposed to pro-active, reducing efficiencies and effectiveness of overall portfolio management. This re-organization will allow the County to implement an effective and sustainable facilities management policy, and provide accountability for addressing the County's facility issues and needs.

A centralized facilities management division will allow for a more coordinated and enforceable property management function that can address the following:

- Development of preventative maintenance standards.²

² "Owner" departments (i.e. Parks, DTPW-Airport, DTPW-Transit, Aging, Health and Human Services, Zoo or the Sheriff) typically manage and maintain their own facilities, and thus, have developed their own preventative maintenance standards.

- Development of Countywide metrics for analyzing operational or cost effectiveness of maintenance efforts.
- Streamlined and uniform work order process as the different "owner" departments have different work order processes for maintenance requirements.
- Provide for a single point of contact that is responsible for Countywide space utilization and strategic facility planning.
- Improve on the planning for the total cost of ownership, effect on operating budgets, return on investment and eventual replacement of a facility. Currently, the responsibility for this type of analysis is typically split between the owning department and the DTPW Architecture, Engineering, and Environmental Services Division (AE & ES).

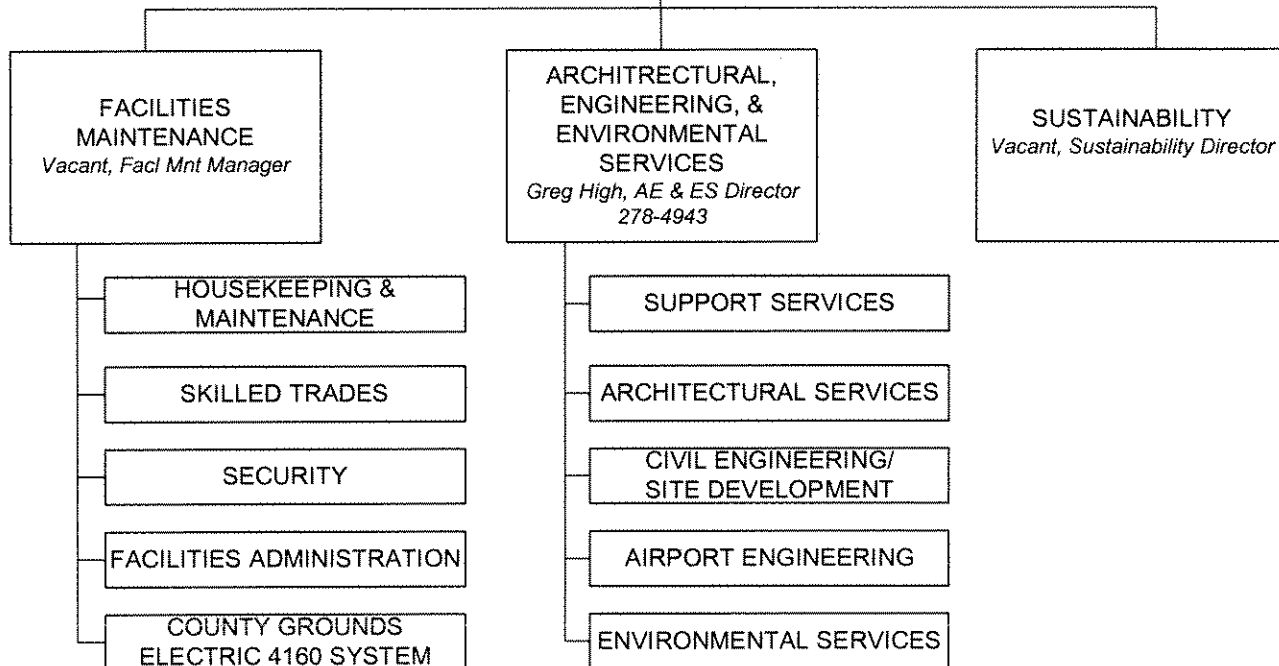
A stand-alone facilities management division will focus more intently on property management issues, while the Department of Transportation (DOT) can focus on transportation-related issues.

Staffing can be leveraged as it is now in a consolidated division that will allow for the development of a long-range facilities management plan in line with best practices.

DEPARTMENT OF
ADMINISTRATIVE SERVICES-
Patrick Farley, DAS-Director
278-4808

FACILITIES MANAGEMENT
**Gary Waszak, FacI Mngmnt Director*
278-5056

**Position is currently filled
as a result of a "Temporary
Assignment to Higher
Classification" position
action .*



Section	Title	first_name	last_name	Total
Maintenance Operations	Accountant 2	LaCricia	Ford	1.00
	Accounting Coord - DPW	vacant		1.00
	Admin Spec - DPW NR	Kelly	Solomon	1.00
	Asbestos Worker	vacant		1.00
	Bldg Systems Specialist	Cleophus	Funches	1.00
	Carpenter	Andrew	McMahon	1.00
		Brian	Moshea	1.00
		Craig	Janczak	1.00
		Glenn	Walters	1.00
		Nicholas	Kubiszewski	1.00
		Merlin	Avery	1.00
	Carpenter Supv	Jeffrey	Golla	1.00
		John	Kurz	1.00
	Clerical Asst 1	vacant		1.00
		Lynelle	Zimpel	1.00
	Clerical Spec DPW	Charlette	Reed	1.00
	Climate Control Lead	Gerald	Hoernke	1.00
	Electrical Mech	vacant		1.00
		Theodore	White	1.00
		Gerald	Otto	1.00
		Anthony	Burger	1.00
		Jesus	Arteaga	1.00
		John	Littmann	1.00
		Shawn	Baker	1.00
	Electrical Mech Dot	Douglas	Frievalt	1.00
	Electrical Mech Supv	David	Crowley	1.00
		John	Bieganski	1.00
	Elevator Constructor	Jeffrey	Pracht	1.00
		Mark	Jaeckel	1.00
		Robert	Mishich	1.00
	Facilities Grounds Supv	David	Polk	1.00
		Joe	Key	1.00
	Facilities Maintenance Mgr	2012 BUD	New Create	1.00
	Facilities Mgmt Dir	TAHC (2012 BUD New Create)		1.00
	Facilities Mtce Coord	Gary	Waszak	1.00
	Facilities Wrkr 2	vacant		5.00
		Anthony	Dailey	1.00
		David	Echols	1.00
		Dewitt	Webster	1.00
		Justin	Owings	1.00
	Gary W. TAHC into position			

Section	Title	first_name	last_name	Total
Maintenance Operations	Facilities Wrkr 2	Kurt	Fischer	1.00
		Michael	Bohnert	1.00
		Peter	Pospichal	1.00
		Reynaldo	Arteaga	1.00
		Robert	Alvarez	1.00
		Roosevelt	Cooper	1.00
		Tyrone	Lee	1.00
		William	Cramton	1.00
	Facilities Wrkr 3	vacant		2.00
	Facilities Wrkr 4	Bobby	Martin	1.00
		Dale	Hagedorn	1.00
		Jerry	Brewer	1.00
		John	Obradovich	1.00
		Mary	Seivert	1.00
		Sears	Barnett	1.00
	Facilities Wrkr 4 - In Charge	Jason	McCarthy	1.00
		Robert	Cotton	1.00
		Ronald	Owings	1.00
	Machinist	vacant		1.00
		Robert	Shibilski	1.00
		Jesus	Reyes	1.00
	Machinist Lead	Russell	Weber	1.00
	Mechanical Serv Mgr	David	McMahon	1.00
		vacant		1.00
		vacant		1.00
	Painter Bldgs	vacant		1.00
		2012 BUD	New Create	1.00
		Daniel	Besson	1.00
		Diane	Hanson	1.00
		Patrick	Tomashek	1.00
	Painter Supv (2.0 FTE unfunded in 2012 BUD)	Richard	Pecard	0.00
		vacant (unfunded)		0.00
	Park Maint Wrkr Mudmix	Thomas	Rouleau	1.00
	Plumber	John	Westrich	1.00
		Lemar	Speed	1.00
		Michael	Michelz	1.00
		Scott	Chronister	1.00

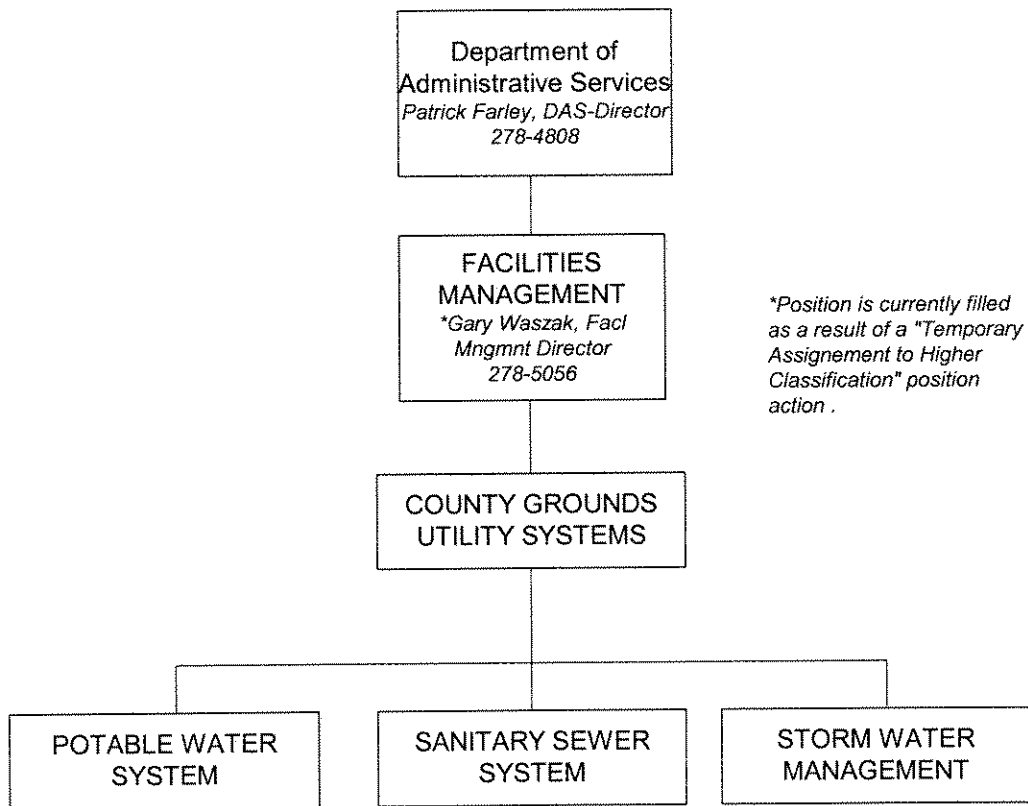
Section	Title	first_name	last_name	Total
Maintenance Operations	Plumber Supv	Ruben	Garcia	1.00
		Thomas	Travia	1.00
	-RC-Facilities Wrkr 4	Kenneth	Swan	1.00
	Refrigeration Mech	Donald	Murphy	1.00
		Lawrence	McKnight	1.00
	Sheet Metal Worker	Michael	Pliska	1.00
		Thomas	Naunheim	1.00
	Steamfitter Supv	vacant		1.00
	Steamfitter Welder	Todd	Schill	1.00
		Stephen	Kovacic	1.00
		Terry	Mecha	1.00
Maintenance Operations Total				90.00

Section	Title	first_name	last_name	FTE
Security Operations	Adm Asst 4-Facil Mgmt	Ernesto	Sanchez	1.00
	Facilities Wrkr Secur	2012 BUD	New Create	12.50
		David	Johnson	1.00
			Wilson	1.00
		James	Neumann	1.00
		Michele	Apkarian	1.00
		Sharon	Thompson	1.00
		Nada	McGuire	1.00
		Bruce	Dyson	1.00
		Kevin	Johnson	1.00
		Karon	Macon	1.00
		Jaime	Luevano	1.00
		Jose	Pacheco	1.00
		Norman	Riley	1.00
		Vivian	Sanders	1.00
		Harold	Stage	1.00
		Van	Munger	1.00
		Eshetu	Wodajo	1.00
		Desaray	Lenski	1.00
	Charlesanne	Wilson	1.00	
Facilities Wrkr Secur Hrly (.50 FTE)	Alfonso	Kennell	0.50	
Security Operations Total				32.00

Section	Title	first_name	last_name	FTE
Sustainability	Director of Sustainability	2012 BUD	New Create	1.00
Sustainability Total				1.00

Section	Title	first_name	last_name	FTE	
Architect/Eng Svcs	Airport Engineer	Edward	Baisch	1.00	
	Architectural Designer	Arnold	Freeman	1.00	
	Asst Airport Engineer	2012 BUD	New Create	1.00	
	Clerical Asst 2 Hrly	2012 BUD	New Create	1.00	
	Clerical Spec Arch/Eng	Melinda	Green	1.00	
	Construction Coordinator		John	Bialk Ruffing	1.00 1.00
			Charles	Hanel	1.00
			Stephen	Singleman	1.00
	Contract Payment Spec	Katherine	Angeli	1.00	
	Cost Schedule Analyst	Sandra	Pipoly	1.00	
	Engineer		vacant		0.50
			James	Zsebe	1.00
			Jill	Organ	1.00
			Paul	Montalto	1.00
			2012 BUD	New Create	1.00
	Engrng Tech Surveyor		James	Ricker	1.00
			Kenneth	Reesman	1.00
	Engrng Technician	Mark	Sifuentes	1.00	
	Exdir2-Dir Arch And Eng	Gregory	High	1.00	
	Facilities Assesmnt Coor	Michael	Zylka	1.00	
	Managing Architect	Philip	Hung	1.00	
	Managing Eng Design	Timothy	Kipp	1.00	
	Managing Eng Electrl	vacant		1.00	
	Managing Eng Field Oper	vacant		2.00	
	Managing Eng Field Opr-Airport	Timothy	Kipp	1.00	
	Managing Eng Site Dev	David	Gulgowski	1.00	
	Principal Architect	Walter	Wilson	1.00	
	Records Center Tech DPW	Alma	Guzman	1.00	
	Site Development and Civil Eng	Karl	Stave	1.00	
	Specification Writer	John	Bunn	1.00	
	Support Services Manager	Gary	Drent	1.00	
Engineer	Hayes	Sean	1.00		

Section	Title	first_name	last_name	FTE
Architect/Eng Svcs	Engineer	Detzer	Timothy	1.00
	Environmental Compl Mgr	O'Brien	Kevin	1.00
	Sustainability and Environ Eng	Steven	Keith	1.00
Architect/Eng Svcs Total				36.50



Economic Development

SCOPE

The new division of the DAS – Economic Development is created in the 2012 Adopted Budget. The Division functions to provide a comprehensive strategy to development that includes business and employment expansion and retention within Milwaukee County while working in coordination with municipalities and their economic development agents.

To achieve this, the former DTPW – Directors Office Sections of Real Estate Services and Economic Development and the former DTPW – AE & ES Section of MCAMLIS are transferred as new Sections under the DAS – Economic Development Division.

ROLES AND RESPONSIBILITIES

The primary responsibilities of the Division include:

- Function as the central point of communication for job development, retention and expansion progress and strategy among civic, regional economic development and non-profit community organizations.
- Provide assistance to businesses seeking to build, expand, or redevelop within Milwaukee County boundaries.
- Leverage a centralized Countywide economic development function utilizing the resources of MCAMLIS, Real Estate Services and Marketing that promotes County assets and resources and maximizes return on promotion opportunities.

The primary responsibilities (by Section) include:

Economic Development Section

The Economic Development Section provides management and oversight of the Department of Administrative Services-Economic Development Division. This section also is responsible for the development and administration of business and job retention and development activities focused within Milwaukee County.

Real Estate Services Section

The Real Estate Services Section administers the leasing, acquisition and disposition of a wide variety of buildings and vacant property owned by Milwaukee County. The Real Estate Section is specifically responsible for marketing, negotiation and sale of excess County-owned properties, including the property management and disposition of tax delinquent properties acquired by the Milwaukee County Treasurer through the tax foreclosure process.

The Real Estate Services Section establishes and provides the due diligence procedures and standards, which are the sole responsibility of the departments to follow prior to executing lease agreements.

Marketing Section

The Marketing Section provides for a coordinated and efficient use of County marketing-related resources that actively promotes and improves the marketability of County assets.

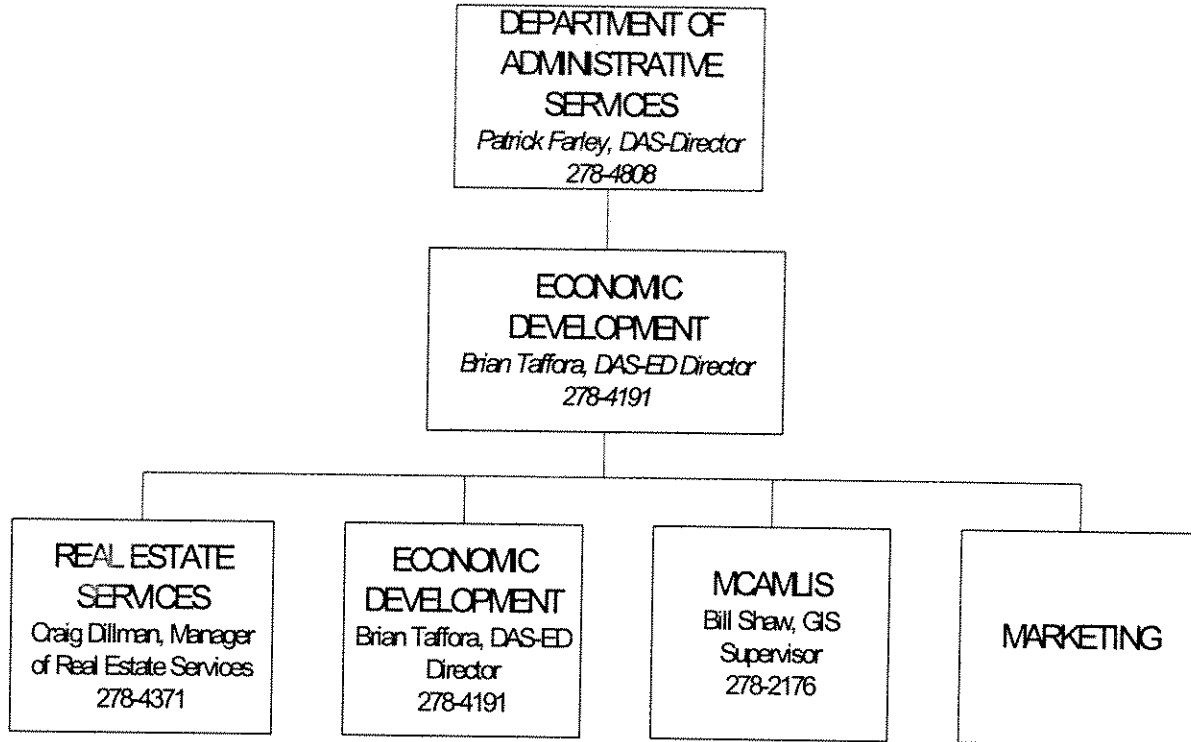
MCAMLIS Section

The Milwaukee County Automated Mapping and Land Information System (MCAMLIS) Section functions as the County's Land Information Office. Pursuant to Section 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, MCAMLIS may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps with documented accuracy suitable for local planning.

OBJECTIVE

The primary objective of the Division is to provide a consolidated pool of economic development-related County resources that can focus on the creation and implementation of comprehensive economic development strategy for the County and includes the following:

- Creation of a centralized economic development function that can leverage the resources of MCAMLIS, Real Estate Services, and Marketing to provide maximum return on these services.
- The DAS-Economic Development Division will act as a one-stop shop and single point of contact for all economic development-related activities.
- To build on the natural synergy between Real Estate Services and MCAMLIS to assist in the management of the County's facilities portfolio.
- By placing MCAMLIS centrally in DAS-Economic Development, Geographic Information Systems (GIS) services can be shared by all County departments as needed.
- In early to mid-2012, the division staff will study the best approach to develop a centralized marketing concept with a phased implementation anticipated in 2013.
- The DAS-Economic Development Division will partner with the 19 County municipalities for economic development-related activities.



Section	Title	first_name	last_name	Total
Economic Development	Econ Develop Coord	Jill	Didier	1.00
	Exdir1-Economic Development Dir	Brian	Taffora	1.00
Economic Development Total				2.00

Section	Title	first_name	last_name	Total
Real Estate Services	Admin Spec - Econ Dev NR	Debra	Lloyd	1.00
	Mgr Of Real Estate Serv	Craig	Dillman	1.00
	Real Estate Agent	Gerald	Baker	1.00
Real Estate Services Total				3.00

Section	Title	first_name	last_name	Total
MCAMLIS	Geographic Info Sys Sup	William	Shaw	1.00
	GIS Specialist	2012 BUD	New Create	1.00
		Kevin	Bruhn	1.00
MCAMLIS Total				3.00

Crosscharges

**(As issued by former DTPW Divisions per the
2012 Adopted Budget)**

Crosscharges

Crosscharges represent an internal allocation of costs to County Departments (and/or capital projects) receiving services from another County Department. Within every operating budget there is an account series, the 9700s, titled "County Service Charges." These accounts (numbered from 9701 to 9799) are used by County departments to charge other departments for services provided. This practice is commonly referred to as crosscharges. Crosscharges are used when one department, such as Fleet Management, provides services to other County departments. These costs are identified so that the true full cost of operating a department is known.

There is no change in the crosscharge process used by the former DTPW Division(s) as a result of the DAS / DTPW reorganization. Former DTPW Divisions' crosscharge process remains unchanged from the 2011 Adopted Budget and is as follows:

AE & ES:

AE & ES issues crosscharges for storm and sanitary sewer inspections and reporting performed by AE&ES staff relative to sewer operation and maintenance. These activities are required in order that County Departments with jurisdiction over storm/sanitary sewers remain in compliance with rules and regulations mandated by the State of Wisconsin.

AE & ES issues crosscharges for the archiving of records of all County-owned buildings, grounds, and utilities retrieval and storage of such paper and electronic files and acquiring and maintaining as-built records of all work performed on county infrastructure.

AE & ES issues crosscharges to capital projects for staff labor costs associated with the planning, design and construction management of facility infrastructure projects. The AE & ES crosscharge consists employee salaries, incidental rate (covers fringe benefit costs), and the indirect cost rate to cover overhead costs.

Fleet Management:

Fleet Management issues crosscharges to receiving departments for services rendered such as vehicle/equipment repair and maintenance as well as the cost of new vehicles purchased through the vehicle replacement program. The Fleet Management crosscharge consists of an hourly labor rate, vehicle depreciation and interest (for vehicles purchased through the replacement program), outside labor costs (for work that cannot be performed in-house), and vehicle parts costs.

Transportation Services:

Transportation Services issues crosscharges to capital projects and other County departments for staff labor costs associated with the planning, design and construction management of bridge and roadway projects. The Transportation Services crosscharge consists of an hourly rate composed of employee pay rates, incidental rate (covers fringe benefit costs), and the indirect cost rate to cover overhead costs.

Highway Maintenance:

Highway Maintenance issues crosscharges to receiving departments for services rendered such as pavement marking, road sweeping, minor road repair/maintenance, etc. This cross-charge consists of applicable employee pay rates, commodities used (i.e. hot patch, gravel, paint, etc.), and an indirect cost rate to cover overhead costs.

Directors Office:

The DOT-Director's Office only issues cross-charges to DOT divisions as it provides general management and oversight to these divisions only. These divisions include Airport, Highway, Transit/Paratransit, and Fleet Management. The former DTPW Divisions of Facilities Management and AE & ES are no longer cross-charged by the Director's Office as both are now located in DAS and are no longer under the general management/oversight of the Director's Office.

Facilities Maintenance:

Facilities Management issues a number cross-charges (to user-departments) comprised of and charged out as follows:

Space Rental Charges (by Complex)

- *Courthouse Complex Space Charges*
Charges for all commodities, services, and personnel services for building maintenance and trades, administrative, and security staff assigned to the operation of the Courthouse Complex, which includes the Courthouse, Safety Building, Medical Examiner, Criminal Justice Facility and City Campus. Charges are allocated to departments based on individual square footage to total building square footage.
- *Children's Court Space Charges*
Charges for all commodities, services, and personnel services for building maintenance, trades, and security staff assigned to the operation of the Children's Court Center. Charges are allocated to user-departments based on individual square footage to total building square footage.
- *CATC (Child Adolescent Treatment Center) Space Charges*
Charges for all commodities, services, and personnel services for building maintenance, and trades staff assigned for the operation CATC facilities located on the County Grounds. Charges are allocated to departments based on individual square footage to total building square footage.

Building Maintenance

- Charges that consist of work done by skilled trades and facility worker services above and beyond routine or day-to-day maintenance of facilities with charges based on a three-year average of actual work orders.
- Special Request work is for skilled services to user-departments who specifically request funds to be included in their budgets for anticipated services.

- Some non-user-departments request work to be performed at their facility, those non-user-departments are charged for the actual work performed by the skilled and/or facility work staff.

Cost Sharing Ordinance

- Charges for all commodities, services, and personnel services (i.e. for facility maintenance work) provided to Southeast Quad outside agencies and departments on the County Grounds. Costs are allocated to agencies based on agency building square footage as a percentage of Southeast Quad square footage.

Fire Protection

- These charges are estimates of the cost for Fire Protection from the City of Wauwatosa. The costs are allocated to departments based on departmental usage of water as a percentage of the total water consumed.

Parking

- This charge represents the costs that departments are charged for parking stalls in Facilities Management controlled lots at the rate applicable for that lot.

Senior Center/Wil-O-Way Charges

- Building systems service costs related to providing advisory maintenance reviews at Senior Centers and Wil-O-Way sites. The charges are allocated based on center square footage to total square footage of all centers. The DHHS-Aging & DAS-Office for Persons with Disabilities provides a vehicle and associated costs for this function.

Downtown/Mail Run

- Costs related to providing a daily mail delivery and pick-up service throughout the County. Costs are allocated based on the number of individual weekly stops compared to the total weekly stops on the route.

County Grounds Electric

- Costs associated with the operation of the 4160 Electric System located on the County Grounds. Costs are allocated based on agency consumption to total consumption monthly.

County Grounds Sanitary Sewer

- Costs associated with the operation of the Sanitary Sewer system located on the County Grounds. Sanitary Sewer charges are a function of water consumption. Sanitary Sewer costs are allocated based on agency water consumption to total water consumption quarterly.

County Grounds Storm Water Charges

- Costs associated with the operation and maintenance of the Storm Water system located on the County Grounds. Storm Water charges are a function of water consumption. Storm Water costs are allocated based on agency water consumption to total water consumption quarterly.

County Grounds Potable Water

- Costs associated with the operation of the Potable Water system located on the County Grounds. Costs are allocated based on agency consumption to total consumption quarterly.