From the Chief Human Resources Officer, Department of Human Resources, requesting approval to reallocate the Pay Grade of Correctional Officers (14Z1) and Correctional Officers – Truck Driver (17Z) to provide a 2.25% increase for all pay steps effective June 14, 2020, to aid in the hiring and retention of correctional officers, by recommending adoption of the following:

## **A RESOLUTION**

WHEREAS, File No. 16-676, adopted December 15, 2016, authorized the Chief Human Resources Officer, Department of Human Resources (DHR), to designate the positions of Highway Maintenance Workers and Correctional Officers as "difficult-to-fill," and therefore eligible for enhanced compensation benefits that included sign-on bonuses, retention bonuses, and higher shift differential pay; and

WHEREAS, DHR provided an informational report dated February 21, 2017 (File No. 17-236), that outlined the incentive guidelines developed for the difficult-to-fill positions, which included a sign-on bonus of \$750 for new Correctional Officers (\$375 paid after six months of service and \$375 paid after one-year), and a \$0.10/hour increase in shift differential pay to \$0.50/hour; and

WHEREAS, due to a competitive job market, and a salary structure for Correctional Officers that lags many other area correctional facilities, the Criminal Justice Facility, Office of the Sheriff, House of Correction (HOC), and Youth Detention Center, Department of Health and Human Services, have continued to struggle with attracting and retaining Correctional or Youth Correctional Officers; and

WHEREAS, high position turnover and vacancies often result in mandatory overtime for existing staff that further exacerbates the problem, and adversely impacts staff morale; and

WHEREAS, an initial reallocation was provided for in the 2019 Adopted Budget, with funds that supported an increase of 4.5 percent in concert with the general Milwaukee County (the County) increase of 2 percent, yielding a mid-2019 increase of 6.5 percent; and

WHEREAS, the 2020 Adopted Budget contains the following language:

"An appropriation of \$300,000 is included in this program area for correctional officer compensation adjustments. File No. 19-528, adopted June 20, 2019, authorized the reallocation of correctional officer pay grades to provide a 6.5 percent increase in pay effective June 16, 2019. The Chief Human Resources Director is requested to assess the effectiveness of the wage increase on the ability of the affected departments to hire, retain staff, and reduce mandatory overtime. A recommendation on the use of the funds

shall be submitted to the County Board for consideration no later than the March 2020 meeting cycle."

 ; and

 WHEREAS, it is recommended that the reallocation of the Correctional Officer pay grades 14Z1-DC and 17Z-DC be effective Pay Period 14, so that employees will see a 2.25 percent increase in pay, which should further assist in recruiting and retaining critical staff; and

WHEREAS, pay grade 14Z1-DC (Correctional Officers) and 17Z-DC (Correctional Officer Truck Driver) would be reallocated as follows to show the current hourly rate and the proposed rate after the 2.25 percent is applied:

|           | Step | Current<br>Hourly<br>Rate | Proposed<br>Hourly<br>Rate |
|-----------|------|---------------------------|----------------------------|
| 14Z1 - DC | 01   | \$19.9318                 | \$20.3803                  |
| 14Z1 - DC | 02   | \$20.4726                 | \$20.9332                  |
| 14Z1 - DC | 03   | \$21.0166                 | \$21.4895                  |
| 14Z1 - DC | 04   | \$21.6597                 | \$22.1470                  |
| 14Z1 - DC | 05   | \$22.2719                 | \$22.7730                  |
| 14Z1 - DC | 06   | \$22.8957                 | \$23.4109                  |
| 17Z - DC  | 01   | \$21.0165                 | \$21.4894                  |
| 17Z - DC  | 02   | \$21.6596                 | \$22.1469                  |
| 17Z - DC  | 03   | \$22.2718                 | \$22.7729                  |
| 17Z - DC  | 04   | \$22.9168                 | \$23.4324                  |
| 17Z - DC  | 05   | \$23.8041                 | \$24.3397                  |
| 17Z - DC  | 06   | \$24.2716                 | \$24.8177                  |

; and

 WHEREAS, based on the extreme difficulty in recruiting and retaining Correctional Officer staff to assignments in the County Jail, HOC, and Youth Detention Center, it is recommended that the pay grades for Correctional Officers be reallocated to provide a wage increase; and

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WHEREAS, the Committee on Personnel, at its meeting of March 11, 2020, recommended adoption of File No. 20-256 (vote 4-0); now, therefore,

BE IT RESOLVED, the Milwaukee County Board of Supervisors hereby reallocates pay grades 14Z1-DC and 17Z-DC, effective Pay Period 14, beginning June 14, 2020, as follows:

|           | Step | Current<br>Hourly<br>Rate | Proposed<br>Hourly<br>Rate |
|-----------|------|---------------------------|----------------------------|
| 14Z1 - DC | 01   | \$19.9318                 | \$20.3803                  |
| 14Z1 - DC | 02   | \$20.4726                 | \$20.9332                  |
| 14Z1 - DC | 03   | \$21.0166                 | \$21.4895                  |
| 14Z1 - DC | 04   | \$21.6597                 | \$22.1470                  |
| 14Z1 - DC | 05   | \$22.2719                 | \$22.7730                  |
| 14Z1 - DC | 06   | \$22.8957                 | \$23.4109                  |
| 17Z - DC  | 01   | \$21.0165                 | \$21.4894                  |
| 17Z - DC  | 02   | \$21.6596                 | \$22.1469                  |
| 17Z - DC  | 03   | \$22.2718                 | \$22.7729                  |
| 17Z - DC  | 04   | \$22.9168                 | \$23.4324                  |
| 17Z - DC  | 05   | \$23.8041                 | \$24.3397                  |
| 17Z - DC  | 06   | \$24.2716                 | \$24.8177                  |

; and

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BE IT FURTHER RESOLVED, the reallocation of pay grades 14Z1-DC and 17Z-DC, as shown above, reflect the current hourly rate and the proposed rate after the 2.25 percent increase due to the reallocation; and

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BE IT FURTHER RESOLVED, the Office of Performance, Strategy, and Budget. Department of Administrative Services, working in conjunction with the Office of the Comptroller, is authorized to process an appropriation transfer to allocate the \$300,000 in funding for 2020 Correctional Officer pay increases to the appropriate accounts as follows:

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Org. Unit 4000 – Office of the Sheriff: \$133,041 Org. Unit 4300 - House of Correction: \$126,961

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Org. Unit 8000 – Department of Health and Human Services: \$38,642

srb 03/11/2020

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