

2025 Update Capital Improvement Budget



Office of Strategy, Budget, & Performance

Design First Approach

DEFINITION-

- ❖ For most projects, the design appropriations are made in one year, and then construction appropriation(s) in a subsequent year (upon completion of design)

- ❖ Implemented beginning with the 2021 Adopted Budget and CIC process and continues into the 2024 capital budget development
 - Primarily AE managed projects (majority of projects are managed by AE)

- ❖ Potential Exceptions (case-by-case basis)
 - Less complex projects requiring minimal design effort and limited risk
 - Life-Safety projects that address significant risks are hazards

REASONING-

Project and construction cost estimate efficiency:

- Established agreed upon scope/design between client dept and (project) managing dept
- Completed design = construction/implementation



2025 Bonding Cap Estimate

Updated April 2024

- 2025 Bonding Cap: **\$45,908,602**

Est Safety Building Replacement Project	
BUDGET YEAR	\$s
2024	\$9,450,000
2025	\$17,235,000
2026	\$12,500,000
2027	\$150,205,000
2028	\$150,205,000
2029	\$150,205,000
BUDGET YEAR	\$489,800,000



BUDGET YR	BOND REQ	BOND ADOPTED***	BOND SURPLUS/(GAP)	% of REQ BOND PROJECTS:	
				FUNDED	NOT FUNDED
2022	\$89,656,702	\$44,505,364	(\$45,151,338)	49.6%	50.4%
2023	\$104,820,197	\$108,718,761	\$3,898,564	103.7%	-3.7%
2024	\$94,046,387	\$53,550,497	(\$40,495,890)	56.9%	43.1%



2025 5-YR CIP**	\$115,145,258	\$45,908,602	(\$69,236,656)	39.9%	60.1%
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**Est based on 5-YR CIP (YR 2024 CIP)



2025 3-YR AVG*	\$96,174,429	\$45,908,602	(\$50,265,827)	47.7%	52.3%
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*Est based on 3-YR average of actual requested projects submitted by departments

2025 Cash Financing Estimate

- 2025 Cash Financing Goal: **\$11,477,150**



BUDGET YR	CASH REQ	CASH ADOPTED***	CASH SURPLUS/(GAP)	% of REQ CASH PROJECTS:	
				FUNDED	NOT FUNDED
2022	\$44,540,834	\$7,914,736	(\$36,626,098)	17.8%	82.2%
2023	\$36,782,814	\$18,103,873	(\$18,678,941)	49.2%	50.8%
2024	\$49,730,870	\$26,429,985	(\$23,300,885)	53.1%	46.9%



2025 5-YR CIP**	\$78,446,452	\$11,477,150	(\$66,969,302)	14.6%	85.4%
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**Est based on 5-YR CIP (YR 2024 CIP)



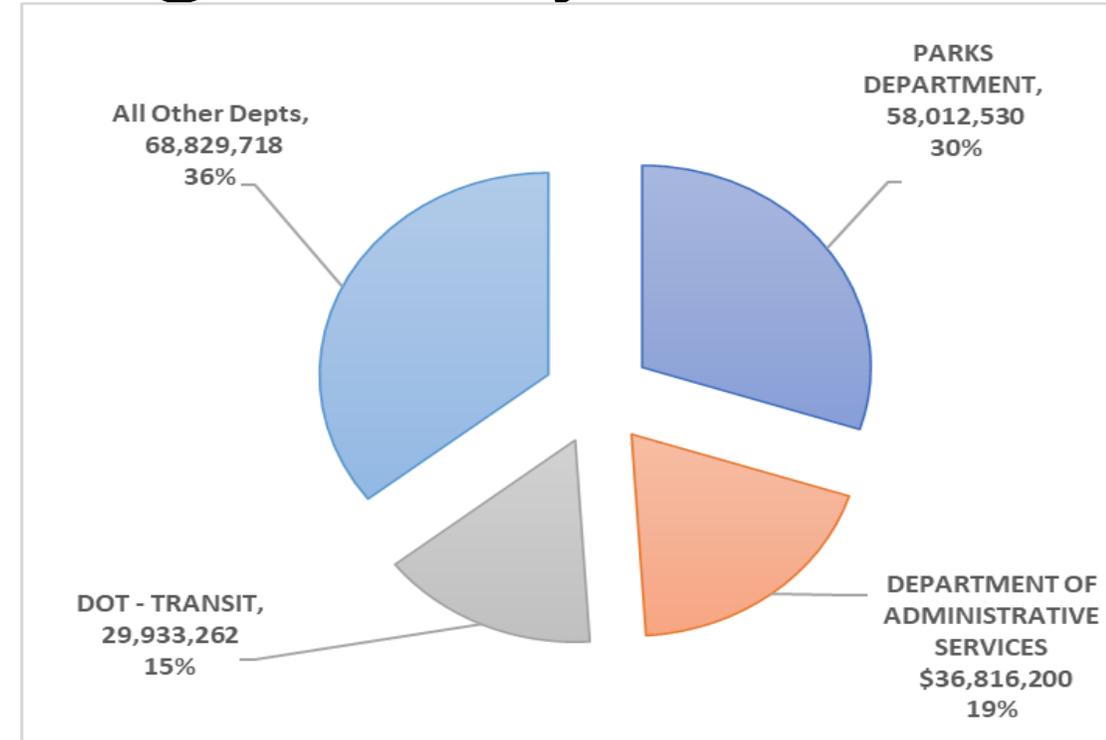
2025 3-YR AVG*	\$43,684,839	\$11,477,150	(\$32,207,689)	26.3%	73.7%
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*Est based on 3-YR average of actual requested projects submitted by departments

2025 Forecast: Funding & Projects



Requesting Department	County \$s	Total as %
PARKS DEPARTMENT	\$58,012,530	30.0%
DEPARTMENT OF ADMINISTRATIVE SERVICES	\$36,816,200	19.0%
DOT - TRANSIT	\$29,933,262	15.5%
FLEET MANAGEMENT	\$15,301,690	7.9%
DOT - TRANSPORTATION SERVICES	\$14,756,519	7.6%
ZOOLOGICAL DEPARTMENT	\$14,454,810	7.5%
EMERGENCY MANAGEMENT	\$13,946,028	7.2%
SHERIFF	\$5,860,197	3.0%
CULTURAL INSTITUTIONS	\$2,692,780	1.4%
COMMUNITY REINTEGRATION CENTER	\$746,990	0.4%
DOT - HIGHWAY MAINTENANCE	\$500,000	0.3%
DEPT HEALTH AND HUMAN SVCS	\$456,144	0.2%
COMBINED COURT RELATED OPER	\$114,560	0.1%
	\$193,591,710	100%



Requesting Department	Project #	Project Title	County \$s
DOT - TRANSIT	TBD-379895	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2- 5) - BUS REPLACEMENT PROGRAM	\$ 21,000,000
FLEET MANAGEMENT	TBD-255763	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2- 5) - VEHICLE AND EQUIPMENT REPLACEMENT PROGRAM	\$ 14,000,000
PARKS DEPARTMENT	WP054501	Whitnall Golf Course Irrigation	\$ 9,330,240
DOT - TRANSPORTATION SERVICES	WH026001	S 76th St. (CTH U)-S. County Line Rd. to S. Creekview Ct.	\$ 6,032,833
PARKS DEPARTMENT	TBD-545248	LAKE MICHIGAN SHORELINE STABILIZATION - SHERIDAN PARK	\$ 5,000,000

Safety Building Replacement Project \$17,235,000

5-Year Capital Projections

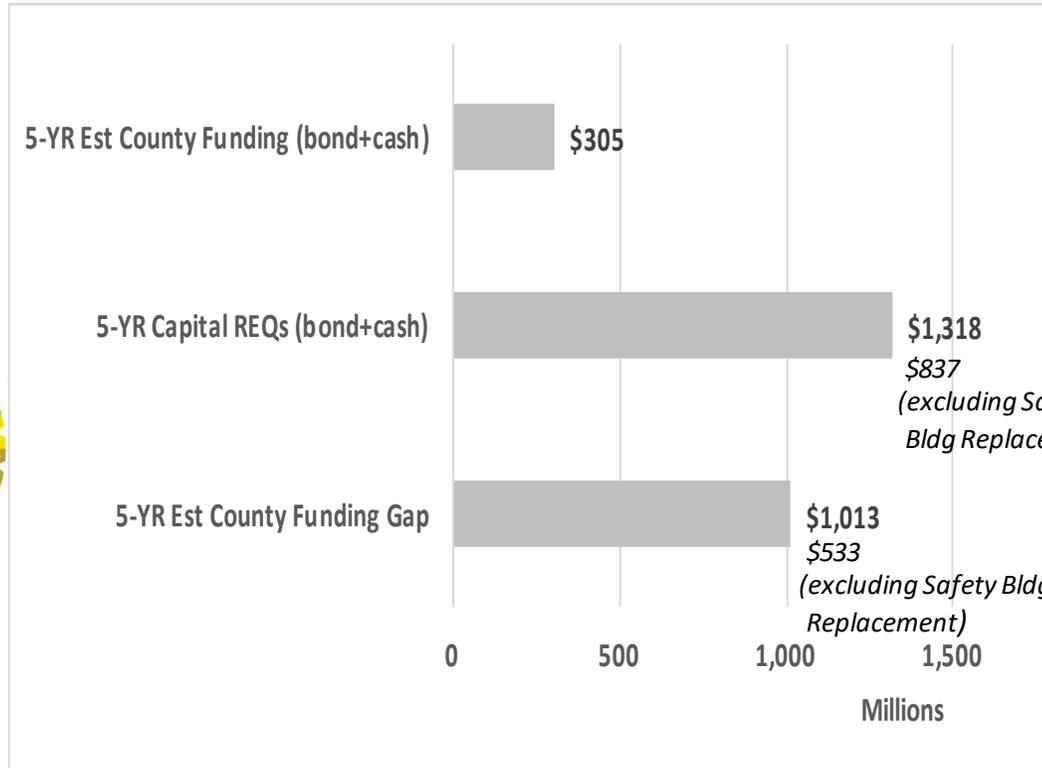


		County Funding - Projects \$5M+					
		2025	2026	2027	2028	*TOTAL 2025 - 2028*	2029
DEPARTMENT OF ADMINISTRATIVE SERVICES	COUNTY ADMINISTRATIVE SPACE RECONFIG - PHASE 1	\$ 599,970	\$ 5,473,350	\$ -	\$ -	\$ 6,073,320	
	Courthouse HVAC Equipment & Controls Upgrades	\$ 500,000	\$ 5,000,000	\$ -	\$ -	\$ 5,500,000	
	Lake Michigan Bluff Repairs	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ -	\$ 13,500,000	
	New County Criminal Courthouse	\$ 17,235,000	\$ 12,500,000	\$ 150,205,000	\$ 150,205,000	\$ 330,145,000	
	SR CENTERS RESTROOM ADA REHAB	\$ -	\$ 931,111	\$ 6,431,765	\$ -	\$ 7,362,876	
DEPARTMENT OF ADMINISTRATIVE SERVICES Total		\$ 22,834,970	\$ 28,404,461	\$ 161,136,765	\$ 150,205,000	\$ 362,581,196	
DOT - TRANSPORTATION SERVICES	S 76th St. (CTH U)-S. County Line Rd. to S. Creekview Ct.	\$ 6,032,833	\$ -	\$ -	\$ -	\$ 6,032,833	
	S. 76th St. (CTH U)-S. Creek View Ct.-.70miles n of Ryan Rd Recon	\$ 650,000	\$ 650,000	\$ 5,700,000	\$ -	\$ 7,000,000	
DOT - TRANSPORTATION SERVICES Total		\$ 6,682,833	\$ 650,000	\$ 5,700,000	\$ -	\$ 13,032,833	
FLEET MANAGEMENT	Countywide Vehicle and Equipment Replacement - 2024	\$ -	\$ -	\$ -	\$ -	\$ -	
	Fleet Garage Extension	\$ 749,760	\$ 5,660,160	\$ -	\$ -	\$ 6,409,920	
	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - VEHICLE AND EQUIPMENT REPLACEMENT PROGRAM	\$ 14,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000	\$ 59,000,000	No projects listed for this planning year as most recent CIP extends from 2024 - 2028. 2029 projects TBD as part of the 2025 REQ process (currently in progress).
FLEET MANAGEMENT Total		\$ 14,749,760	\$ 20,660,160	\$ 15,000,000	\$ 15,000,000	\$ 65,409,920	
DOT - TRANSIT	Concrete Yard and Parking Lot - Hillside - Fleet Maint Bldg	\$ 419,980	\$ -	\$ 6,963,330	\$ -	\$ 7,383,310	
	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - BUS REPLACEMENT PROGRAM	\$ 21,000,000	\$ 21,000,000	\$ 21,000,000	\$ 21,000,000	\$ 84,000,000	
DOT - TRANSIT Total		\$ 21,419,980	\$ 21,000,000	\$ 27,963,330	\$ 21,000,000	\$ 91,383,310	
PARKS DEPARTMENT	Bender Boat Launch Repair/Reconfiguration	\$ 595,860	\$ 5,969,300	\$ -	\$ -	\$ 6,565,160	
	Kosciuszko Community Center Rehabilitation	\$ 4,867,250	\$ 28,084,710	\$ -	\$ -	\$ 32,951,960	
	Parks South Region Roof Replacements	\$ 707,830	\$ 4,746,090	\$ -	\$ -	\$ 5,453,920	
	South Shore Breakwater South Section	\$ 891,030	\$ 13,923,680	\$ -	\$ -	\$ 14,814,710	
	TBD - BALL DIAMOND MODERNIZATION	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	
	TBD - MILL POND WATERWAY RESTORATION	\$ 50,000	\$ -	\$ 5,500,000	\$ -	\$ 5,550,000	
	TBD - WASHINGTON PARK LAGOON DREDGING & REMEDIATION	\$ 550,000	\$ -	\$ 5,000,000	\$ -	\$ 5,550,000	
	Whitnall Golf Course Irrigation	\$ 9,330,240	\$ -	\$ -	\$ -	\$ 9,330,240	
	WP056901 - NEW SERVICE BLDG & SRVC YARD - WASHINGTON PARK	\$ -	\$ 9,194,151	\$ -	\$ -	\$ 9,194,151	
PARKS DEPARTMENT Total		\$ 16,992,210	\$ 61,917,931	\$ 16,500,000	\$ -	\$ 95,410,141	
ZOOLOGICAL DEPARTMENT	New Tropics Building	\$ -	\$ 1,000,000	\$ -	\$ 20,000,000	\$ 21,000,000	
	Watermain Pipe Replacement - Zoo Grounds	\$ 3,269,350	\$ 3,000,000	\$ -	\$ -	\$ 6,269,350	
	* ZOO FRONT ENTRANCE-ADMISSIONS RECONFIGURATION	\$ 1,737,050	\$ -	\$ 12,891,160	\$ -	\$ 14,628,210	
ZOOLOGICAL DEPARTMENT Total		\$ 5,006,400	\$ 4,000,000	\$ 12,891,160	\$ 20,000,000	\$ 41,897,560	
Grand Total		\$ 87,686,153	\$ 136,632,552	\$ 239,191,255	\$ 206,205,000	\$ 669,714,960	

*2024-2028 5-YR Plan adopted November 2023. 2023 Board actions provided funding for this project of \$1,737,050 (adopted Board file 23-989; December Board cycle).

5-Year Capital Projections

Estimated 2025 - 2029 CIP



Focus Areas for 2025 Capital Department Requests:

- 1.) *Repair or replace (long-term, core service) assets that are either failing or have significant deferred maintenance and directly prevent departments from providing core services.*
- 2.) *Address life-safety issues.*
- 3.) *Based on completed design of at least 90%, which greatly reduces overall project budget and scheduling risk(s).*
- 4.) *Mandated by State/Federal/Local regulations or by legally binding agreements.*
- 5.) *Significantly leverage non-County funding to support long-term, core service assets.*
- 6.) *Do not increase the County's infrastructure footprint (unless there is demonstrable and significant cost and efficiency savings involved).*

NOTE: 2029 is estimated based on the previous 4 years



Capital Projects Development via Annual Budget Process



-  • February-May – Preliminary planning with departments;
-  • April or May – Presentation of 2025 Capital Financing/Process to County Board;
-  • February - May – Departments develop their budget requests;
-  • Mid-July – Departments submit their (capital) budget requests to the Dept of Strategy, Budget, & Performance (SBP);
-  • August-September – County Executive works with SBP and departments to finalize the County Executive Recommended Budget;
-  • October-November – The Finance Committee reviews and requests information regarding the Recommended Budget;
-  • November – The County Board adopts the 2025 budget;
-  • December – SBP and the Comptroller’s Office work to implement the 2025 budget