

2022 Update Capital Improvement Budget



Department of Administrative Services –
Office of Performance, Strategy & Budget

Design First Approach

DEFINITION:

- For most projects, the design appropriations are made in one year, and then construction appropriations in a subsequent year (upon completion of design)
- Implemented in the 2021 Adopted Budget and CIC process and continues into the 2022 capital budget development
 - Primarily AE managed projects
 - Potential future application to IMSD managed technology projects
 - Potential future application to Transportation Services managed projects (NOTE: Transportation Services follow a design first approach for a number of projects)
- Potential Exceptions (case-by-case basis)
 - Less complex projects requiring minimal design effort and limited risk
 - Life-Safety projects that address significant risks are hazards

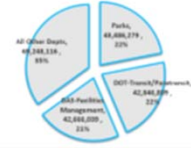
REASONING:

- Project and construction cost estimate efficiency:
- Established agreed upon scope/design between client dept and (project) managing dept
 - Completed design = construction/implementation

2022 Forecast: Funding & Projects

REQUESTING DEPARTMENT	TOTAL \$
Dept of Public Assistance & Youth	17,662,275
Dept of Transportation - Transit - Passenger Services	4,344,800
Dept of Administrative Services - Taxation Services - Facilities Unit	2,049,000
Dept of Transportation - Highway System	13,975,000
Dept of Transportation - Fleet Mgmt	6,254,500
Office of the Sheriff	7,865,240
Civilogical Department	6,851,000
Office of Strategic Management	6,828,575
Dept of Administrative Services - Suburban Highway Service Division	6,248,500
Other Public Services	1,473,000
Dept of Transportation - Transportation Services	4,878,770
Dept of Health & Human Services	2,868,000
Division of Corrections	1,813,130
Dept of Administrative Services - DuSable Highway - Central Services	1,208,000
Charles Allen - Y-16 Tenure	1,389,200
Dept of Administrative Services - Office of Process & Disability	1,634,200
Medical Examiner	964,000
Marion Center for the Performing Art	115,000
Office of African American Affairs	493,000
Wine International Center - Art Museum	246,000
Director's Office	310,000
Other County General Fund	37,810

DEPT	Project	Project Description	Est County Funding
2022	1621101	2022 American Africa Service Center	5,000,000
2021	2021 FUSBT	Chicago Fleet General Equipment Upgrade (Revised)	6,198,710
2024	202403	South Shore Roadwork	3,220,000
2024	202405	North Shore Improvement	11,472,000
2025	202501	Yonkers Station Center Phase 2	25,290,000
2025	202502	Yonkers Station Center Phase 2	25,290,000
2026	202601	Yonkers Station Center Phase 2	25,290,000



2022 Bonding Cap Estimate

- 2022 Bonding Cap: \$47,663,739

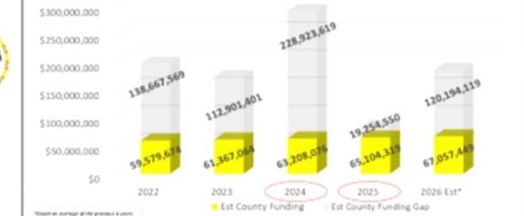
BUDGET YR	County Bond Funding Gap (Excluding Airport)				
	BOND REQ	BOND ADOPTED	BOND SURPLUS (GAP)	% OF REQ BOND PROJECTS FUNDED	% OF REQ BOND PROJECTS NOT FUNDED
2019	\$56,238,941	\$43,619,074	(\$12,619,867)	77.6%	22.4%
2020	\$78,147,924	\$44,927,646	(\$33,220,278)	57.5%	42.5%
2021	\$82,304,205	\$46,275,475	(\$36,028,730)	56.2%	43.8%

2022 5-YR CIP**	\$131,623,678	\$47,663,739	(\$83,959,939)	36.2%	63.8%
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2022 4-YR AVG*	\$72,230,337	\$47,663,739	(\$24,566,618)	66.0%	34.0%
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5-Year Capital Projections

Estimated County Funding Gap of Capital Projects



2022 Cash Financing Estimate

- 2022 Cash Financing Goal: \$11,915,935

BUDGET YR	County Cash Funding Gap (Excluding Airport and Private Contributions)				
	CASH REQ	CASH ADOPTED	CASH SURPLUS (GAP)	% OF REQ CASH PROJECTS FUNDED	% OF REQ CASH PROJECTS NOT FUNDED
2019	\$30,085,532	\$11,476,492	(\$18,609,040)	38.1%	61.9%
2020	\$31,783,042	\$11,600,094	(\$20,182,948)	36.5%	63.5%
2021	\$48,452,372	\$11,020,400	(\$37,431,972)	22.7%	77.3%

2022 5-YR CIP**	\$66,623,565	\$11,915,935	(\$54,707,630)	17.9%	82.1%
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2022 4-YR AVG*	\$46,773,648	\$11,915,935	(\$35,407,987)	32.5%	67.5%
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Capital Projects Development via Annual Budget Process

Preliminary 2022 Capital Budget Timeline

- February - May - Preliminary planning with departments;
- April or May - Presentation of 2022 Capital Financing Process to County Board;
- March - June - Departments develop their budget requests;
- June (Last Business Day) - Departments submit their capital budget requests to the Office of Performance, Strategy, and Budget;
- August - September - County Executive works with DAS-PSB and departments to finalize the County Executive Recommended Budget; CIC review/sealing and advisory capital project report;
- October - November - The Finance Committee reviews and requests information regarding the Recommended Budget;
- November - The County Board adopts the 2022 budget;
- December - DAS-PSB and the Comptroller's Office work to implement the 2022 budget.

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REASONING-

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County Bond Funding Gap (Excluding Airport)					
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**Est based on 5-YR CIP (YR 2022 CIP)

2022 3-YR AVG*	\$72,230,357	\$47,663,739	(\$24,566,618)	66.0%	34.0%
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*Est based on 3-YR average of actual requested projects submitted by departments

2022 Cash Financing Estimate

- 2022 Cash Financing Goal: **\$11,915,935**



County Cash Funding Gap (Excluding Airport and Private Contributions)					
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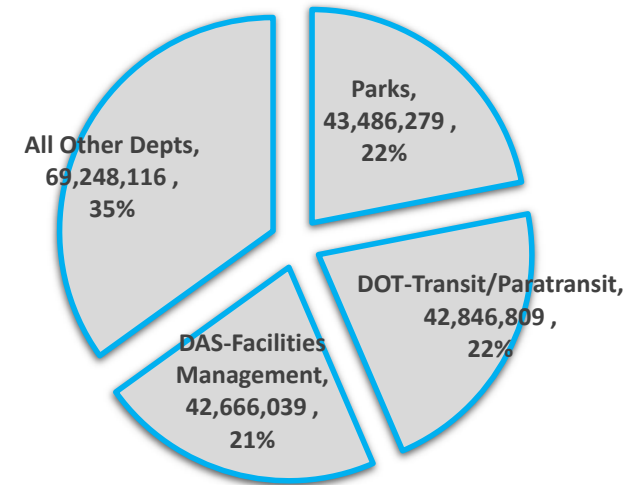
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2022 Forecast: Funding & Projects



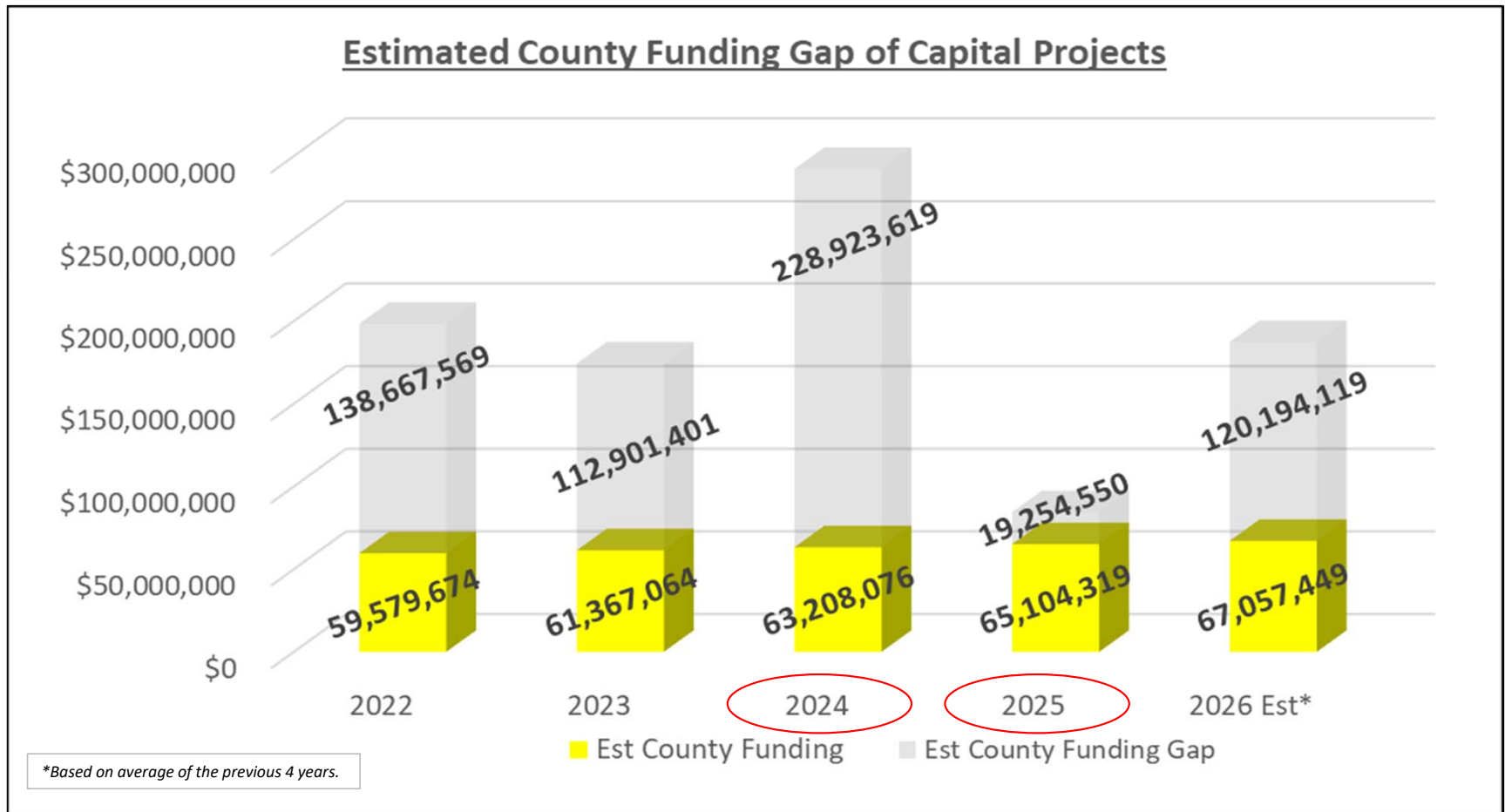
REQUESTING DEPARTMENT	TOTAL \$
Dept of Parks, Recreation, & Culture	43,486,279
Dept of Transportation - Transit / Paratransit System	42,846,809
Dept of Administrative Services - Facilities Mngmnt - Facilities Maint	42,666,039
Dept of Transportation - Highway Maint	11,971,996
Dept of Transportation - Fleet Mngmnt	8,234,261
Office of the Sheriff	7,060,242
Zoological Department	6,883,950
Office of Emergency Management	6,839,577
Dept of Administrative Services - Information Mngmnt Service Division	6,249,390
Milw Public Museum	5,427,068
Dept of Transportation - Transportation Services	4,078,773
Dept of Health & Human Services	2,988,085
House of Correction	2,855,116
Dept of Administrative Services - Facilities Mngmnt - Envrmtl Services	1,526,037
Charles Allis / Villa Terrace	1,369,256
Dept of Administrative Services - Office of Persons w/ Disabilities	1,019,209
Medical Examiner	940,875
Marcus Center for the Performing Art	773,000
Office on African American Affairs	450,000
War Memorial Center-Art Museum	240,000
District Attorney	235,668
Milw County Historical Society	105,613



DEPT	Project	Project Description	Est County Funding
ZOO	WZ14101	Zoo Adventure Africa-Rhinos Exhibit	5,000,000
DOT-FLEET	Multiple	Fleet General Equipment-(Multiple Rplcmnts)	8,196,713
PARKS	WP70601	South Shore Breakwater	9,220,809
DOT-HWY	WH24201	North Shop Improvement	11,471,996
DAS-FM-FM	WC20901	Forensic Science Center-Phase 2	25,295,866
DOT-TRANSIT	WTXXX	Buses - Placeholder*	25,500,000

* Adopted County Board resolution file #20-850 paused the procurement of battery-electric buses at 15 to allow the Department of Transportation and Milwaukee County Transit System (MCTS) to acquire hybrid-electric buses as replacements for its diesel fleet.

5-Year Capital Projections



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