

MILWAUKEE COUNTY ARPA TASK FORCE

Approval of Expenditure Categories and
Process for Making Recommendations
September 2, 2021

ARPA Task Force Assignment

Propose a way
to “bucket”
allocations into
categories

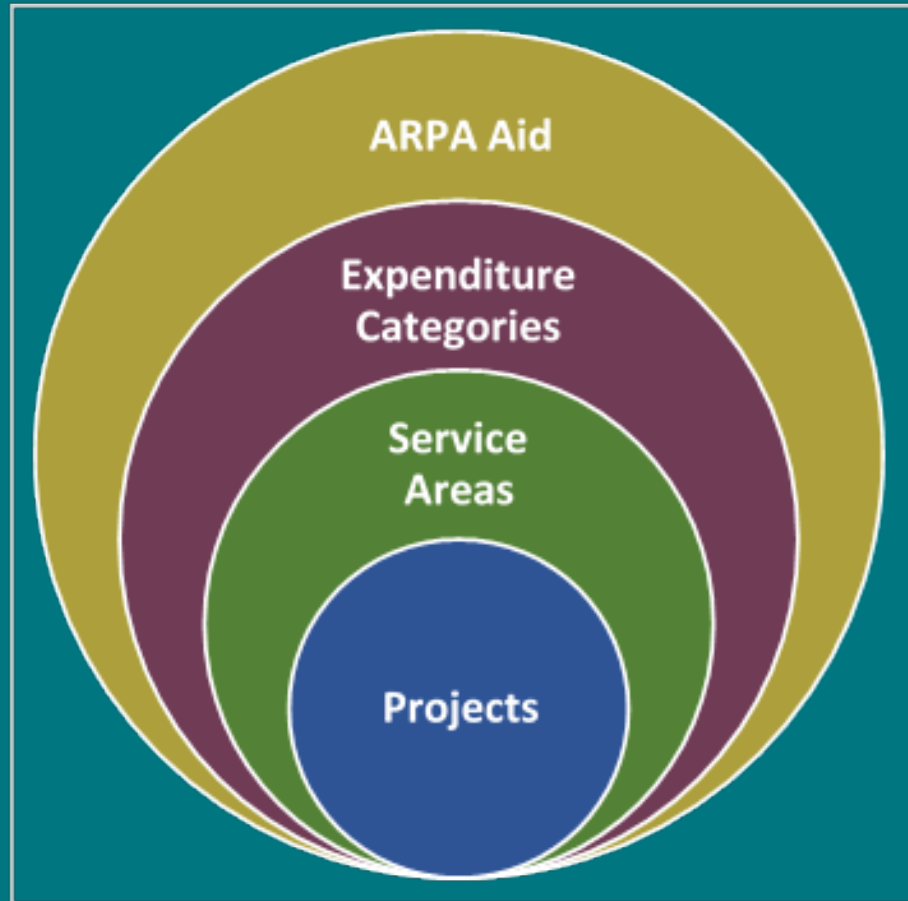


EXPENDITURE CATEGORIES

Expenditure Categories

Category	% of ARPA	Total Allocation	Purpose
Revenue Loss Recovery	63%	\$ 115,728,599	Use funds to provide government services to the extent of the reduction in revenue experienced due to the pandemic.
Community Support Programs	20%	\$ 36,739,238	Respond to economic harms to workers, families, small businesses, impacted industries, and the public sector.
COVID-19 Mitigation	13%	\$ 23,880,505	Fund COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff.
Fund Administration	4%	\$ 7,347,848	Manage and coordinate use of ARPA funds to ensure strong programmatic and fiscal accountability, timely reporting, and alignment with supplementary funding.

Levels of Recommendation



- **ARPA Aid:** Allocations determined by U.S. Department of the Treasury
- **Expenditure Categories:** Allocations recommended by the Milwaukee County ARPA Task Force
- **Service Areas:** Allocations recommended by the Milwaukee County ARPA Task Force
- **Projects:** Authorization to allocate funds is approved by Finance Committee and the Milwaukee County Board of Supervisors

Revenue Loss Recovery

Purpose: Use funds to provide government services to the extent of the reduction in revenue experienced due to the pandemic.

Category	% of ARPA
Revenue Loss Recovery	63%
Community Support Programs	20%
COVID-19 Mitigation	13%
Fund Administration	4%

ARPA Funding Objective Alignment	Milwaukee County Strategic Alignment	Sample Expenditures
Replace lost public sector revenue to strengthen support for vital public services and help retain jobs.	Enhance the County's fiscal health and sustainability.	<ul style="list-style-type: none"> ▪ Stabilize government services impacted by revenue loss ▪ Address backlog of capital projects and deferred maintenance ▪ Make cost-saving and efficiency investments in technology, service delivery, facilities, etc. ▪ Make investments in revenue generating strategies

Community Support

Purpose: Respond to economic harms to workers, families, small businesses, impacted industries, and the public sector.

Category	% of ARPA
Revenue Loss Recovery	63%
Community Support Programs	20%
COVID-19 Mitigation	13%
Fund Administration	4%

ARPA Funding Objective Alignment	Milwaukee County Strategic Alignment	Sample Expenditures
Support immediate economic stabilization for households and businesses. Address systemic public health and economic challenges that have contributed to the inequal impact of the pandemic.	Determine what, where and how services are delivered based on the resolution of health disparities; invest upstream to address the root causes of health disparities; and dismantle barriers to achieving diverse and inclusive communities.	<ul style="list-style-type: none"> Provide immediate, limited-term household assistance Address targeted social determinants of health through evidence-based strategies informed by community input (i.e., Right to Counsel) Support collaborative initiatives with matching private and/or public funds

COVID-19 Mitigation

Purpose: Fund COVID-19 mitigation efforts, medical expenses, behavioral healthcare, and certain public health and safety staff.

Category	% of ARPA
Revenue Loss Recovery	63%
Community Support Programs	20%
COVID-19 Mitigation	13%
Fund Administration	4%

ARPA Funding Objective Alignment	Milwaukee County Strategic Alignment	Sample Expenditures
Support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the pandemic under control.	Determine what, where and how services are delivered based on the resolution of health disparities and apply a racial equity lens to all decisions.	<ul style="list-style-type: none"> Respond to unpredictable COVID-19 mitigation needs (i.e., vaccination administration, PPE, testing, physical distancing measures, etc.) Implement a culturally relevant and effective communications plan Prevention in Congregate Settings (dense work sites) Payroll expenses for public health, safety and other staff responding to COVID-19

Fund Administration

Purpose: Manage and coordinate use of ARPA funds to ensure strong programmatic and fiscal accountability, timely reporting, and alignment with supplementary funding.

Category	% of ARPA
Revenue Loss Recovery	63%
Community Support Programs	20%
COVID-19 Mitigation	13%
Fund Administration	4%

ARPA Funding Objective Alignment	Milwaukee County Strategic Alignment	Sample Expenditures
Administer the SLFRF program, including costs to support effective management and oversight.	Ensure strong fiscal stewardship of funds in support of Milwaukee County's Invest in Equity strategic focus area.	<ul style="list-style-type: none"> Comply with fiscal, programmatic, and federal reporting requirements Sponsor project-level evaluation and community engagement contracts Establish data collection processes



EXPENDITURE CATEGORY CRITERIA

Criteria for Expenditure Categories

Requests to and recommendations of the ARPA Task Force should demonstrate alignment with criteria specific to each expenditure categories:

Revenue Recovery	COVID-19 Mitigation	Fund Administration
Impact on county fiscal health (longevity and totality)	Allows for flexibility needed to quickly respond to pandemic needs	Satisfies a requirement set forth by the U.S. Department of the Treasury (i.e., evaluation)
Measure of projected cost-savings or revenue generation	Stabilizes staff needed for pandemic response in county service areas	Allows for sufficient human resources to manage oversight and reporting requirements
Limited term (1-3 year) investment	Proactively prepares the county to continue services throughout a pandemic	Accounts for indirect costs associated with administering the fund

Criteria for Expenditure Categories Cont.

Recommendations for **Community Support Programs** should demonstrate alignment with the following criteria in addition to Milwaukee County's current scope of services:

Mandatory Criteria	Prioritized Criteria
Does not require ongoing financial commitment or sustainable funding after 2024	Addresses an immediate pandemic-related need or will have a system-level impact on the upstream social determinants of health
Requires a limited term (1-3 year) investment for implementation	Intentionally increases equity
Was not implemented, in the proposed state, prior to the pandemic	Is an evidence-based strategy
Fits into one of the following Expenditure Categories: E2) Negative Economic Impacts; E3) Services to Disproportionately Impacted Communities; E4) Premium pay	Outlines trackable performance indicators (long term-goals, objectives, outcomes, and outputs)
	Aligns with the strategic vision and efforts of Milwaukee County strategy teams
	Maintains a data collection plan, including demographic information for all expenditures (including contracts/subcontracts)
	Is informed by community input and/or builds capacity of community organizations
	Has been coordinated with local or state partners and/or includes matching funds or resources
	Creates employment opportunities for Milwaukee County residents



DISCUSSION & CONCLUSION

