



*Jan. 1995  
to August 1995*

**The Enterprise Foundation, Research Assistant, Columbia, MD**

Analyzed the financing methods used by nonprofit organizations to develop affordable housing; researched federal grant, loan, and investment subsidy programs targeted toward affordable housing development; researched the approaches used by nonprofit agencies to provide supportive housing to low-income populations; analyzed the financial performance of individual housing developments; and conducted statistical analyses on nonprofit developer fees.

*August 1994  
to Dec. 1994*

**National Planning Association, Research Assistant, Washington, D.C.**

Researched and analyzed federal law and proposed legislation pertaining to economic competitiveness and labor relations issues; analyzed various types of private and public pension plans; and wrote issue papers on the trends in public pension plan funding, the risk of underfunded defined benefit plans, and the role of the federal government in insuring against underfunded pension liability.

*May 1992  
to August 1992*

**Northeast-Midwest Institute, Research Associate, Washington, D.C.**

Analyzed federal housing programs; published a report on the Department of Housing and Urban Development's HOPE and HOME programs; tracked legislation pertaining to energy, housing, and transportation issues; and assisted with various research projects.

*Jan. 1992  
to May 1992*

**U.S. Treasury Department, Research Assistant, Washington, D.C.**

Analyzed the performance of the Internal Revenue Service (IRS) during the 1992 tax filing season; calculated descriptive statistics and performance measures on IRS activities; wrote weekly reports on IRS performance; compiled responses to Congressional inquiries regarding legislative changes affecting Treasury operations; and assisted with various reports.

**ACTIVITIES,  
HONORS &  
AWARDS**

**National Honor Societies**

Phi Kappa Phi, The American University, 1995.  
Phi Sigma Alpha, The American University 1995.

**Publications**

Combined Property Tax Report, City of Milwaukee, Office of the Comptroller, 2001 and 2002.

Annual Report on Lending in the City of Milwaukee, City of Milwaukee, Office of the Comptroller, 2001 and 2002.

Summary of Tax Exemption Devices, Income and Sales Tax Sections, Wisconsin Department of Revenue, 1997 and 1999.

Beyond Housing: Profiles of Low-Income, Service-Enriched Housing for Special Needs Populations, pp. 15-21, 115-125, 203-208, The Enterprise Foundation, 1995.

HOPE and HOME: Program Descriptions and Possible Changes, Northeast-Midwest Congressional Coalition, 1992.

**Leadership Activities**

Instructor of Public Finance, Marquette University, College of Professional Studies.

Instructor of Public Budgeting, UW-Milwaukee, School of Continuing Education

Treasurer and Board Member, Health Care for the Homeless Milwaukee, Inc.

Mayoral Representative, Police and Fire Annuity and Benefit Fund.

Comptroller Representative, City of Milwaukee Housing Trust Fund

Vice President, University Student Association, University of Wisconsin-Milwaukee.

Student Senator, University Student Council, University of Wisconsin-Milwaukee.

*References available upon request*