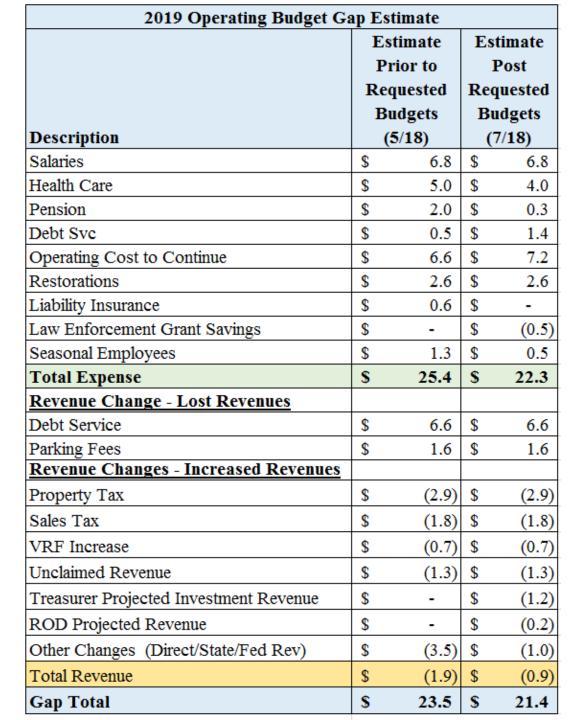


Budget Gap Update
Request Phase
7/18/18





Note: \$21.4M reflects gap prior to tax levy target savings from participating departments, including (\$6.2M) levy target savings and (\$4.9M) cost to continue savings

Capital Cash Financing Gap



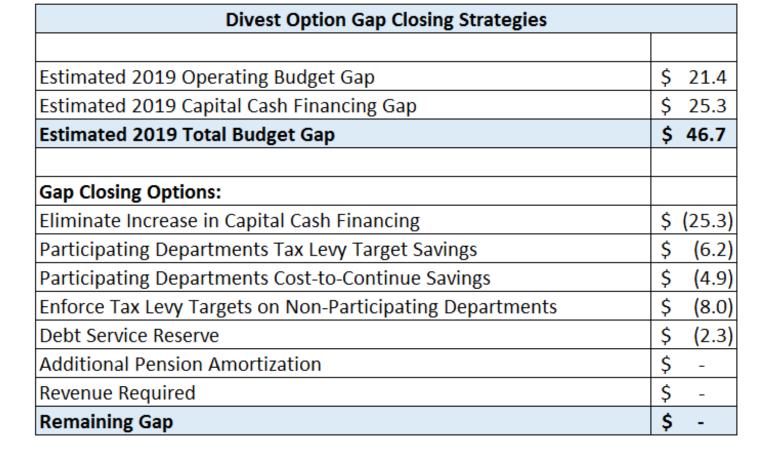
	Projects	Amount
Cash Financing Requests	57	\$30.7
Estimated 20% Cash Goal		\$10.9
Gap Compared to Goal		\$19.8
Cash Financing Requests	57	\$30.7
2018 Cash Financing		\$ 5.4
Gap Compared to 2018 Base		\$25.3
Cash Financing 20% Goal		\$10.9
2018 Cash Financing		\$ 5.4
Goal vs 2018 Base		\$ 5.4
I	I	I

Items Which Can Add or Subtract From Gap



Items That Can Add to the Gap	
Dept's that Requested Above Tax Levy Target	\$ 8.0
Requested Increase in Capital Cash Financing	\$25.3
Items that Can Help Close the Gap	
Dept's that Requested Tax Levy Target (Levy Reduction)	\$ (6.2)
Dept's that Requested Tax Levy Target (Cost to Continue Reduction)	\$ (4.9)

Divest Option Gap Closing Strategy





Temporary Fix Gap Closing Strategy

21.4

25.3

(22.3)

(3.1)

(4.9)

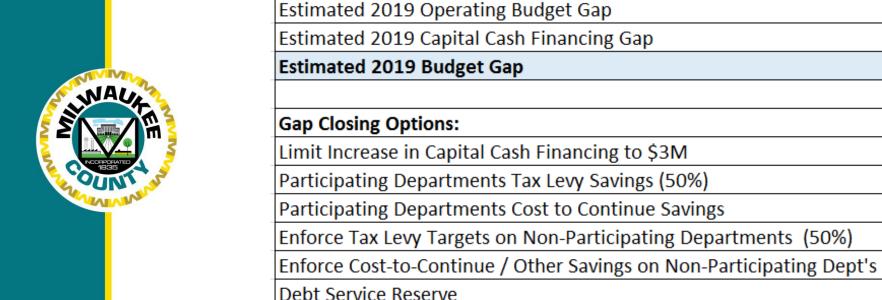
(0.5)

(7.0)

(8.9)

\$ 46.7

Temporary Fix Option Gap Closing Strategies



Revenue Required

Remaining Gap

Additional Pension Amortization

Sustain Option Strategy



Sustain Option Gap Closing Strategies				
Estimated 2019 Operating Budget Gap	\$	21.4		
Estimated 2019 Capital Cash Financing Gap				
Total Estimated Gap		46.7		
Gap Closing Options:				
Restore Capital Cash Financing Back to 20% Cash Goal	\$	(19.8)		
Participating Departments Tax Levy Target Savings	\$	-		
Participating Departments Cost to Continue Savingsg	\$	-		
Enforce Tax Levy Targets on Non-Participating Departments	\$	-		
Debt Service Reserve	\$	5.0		
Additional Pension Amortization	\$	13.5		
Revenue Required	\$	(45.4)		
Remaining Gap	\$	-		

Levy Targets



2019 BUDGET TAX LEVY REDUCTION TARGETS: 1.1% of TOTAL BUDGET									
County Executive Cabinet Departments			Elected Departments		Excluded Departments				
	Agency	١	Reduction	Agency	R	eduction	Agency	Redu	ction
102	CEX - Vets	\$	(2,173)	200 Courts	\$	(293,394)	Revenue Departments:		
103	CEX - Gov Affairs	\$	(2,447)	290 Courts Pre-Trial	\$	(54,384)	504 DOT-Airport	\$	-
109	OAAA	\$	(6,934)	340 ROD	\$	(17,894)	580 DOT-Directors	\$	-
112	PRB	\$	(3,072)	370 Comptroller	\$	(46,464)	530 DOT-Fleet	\$	-
113	Corp Counsel	\$	(11,475)	450 DA	\$	(124,680)	510 DOT-Highway	\$	-
114	Human Resources	\$	(58,962)	400 Sheriff	\$	(501,198)	550 DAS-Utility	\$	-
115	DAS	\$	(407,242)				243 Child Support	\$	-
430	HOC	\$	(495,421)						
480	OEM	\$	(79,483)				Elected Offices wiith Limited Staff:		
490	Medical Examiner	\$	(43,726)				110 CEX - General	\$	-
560	DOT-Transit	\$	(1,341,389)				100 County Board	\$	-
630	DHHS-BHD	\$	(2,121,974)				309 Treasurer	\$	-
800	DHHS	\$	(1,017,111)				327 Clerk	\$	-
790	Aging	\$	(184,405)						
900	Parks	\$	(384,945)				High Risk Areas:	\$	-
950	Zoo	\$	(176,576)				116 DAS-IMSD	\$	-
	Culturals	\$	(105,901)				117 DAS-Risk	\$	-
							301 Election Commission	\$	-
Total	Cabinet Depts	\$	(6,443,235)	Total Elected Depts	\$ (1,038,012)	Excluded Depts	\$	-
GRAND TOTAL \$						\$ (7,50	00,000)		