Org Unit No.: 6300 and 7990 Org. Name: BHD and Family Care

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Johnson, Mayo and Bowen

Amend Org. Unit No. 6300 – Behavioral Health Division narrative as follows:

Strategic Program Area 5: Inpatient Services – Nursing Facility Hilltop

Strategic Implementation:

Furthering an initiative that started in 2011, BHD will be closing the Center for Independence and Development (formerly Rehabilitation Center-Hilltop) in-two-stages, initially-reducing the number of licensed beds by 24 by May 1, in 2014 and ultimately-closing the facility-remaining 24 licensed beds by November 1, 2014. The Department will provide semi-annual Relocation Reports to the Finance, Personnel and Audit Committee, following Wisconsin Statute 51.06 (8) standards for intermediate care facilities (defined in 42 USC1396d) and nursing homes (Wisconsin Statute 50.01). The report shall contain information collected on relocation or diversion of individuals who are Medical Assistance eligible or recipients from nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled.

The report shall include the following information:

- 1. <u>Impact of relocations and diversions on the health and safety of the individuals relocated or diverted.</u>
- 2. Extent of involvement of guardians or family members of the individuals in efforts to relocate or divert the individuals.
- 3. <u>Nature and duration of relocations or diversions that specified the locations of relocated or diverted individuals after home or community placement annually.</u>
- 4. Accounting of costs and savings of relocations and diversions and the resulting reduction in capacity of services. Accounting shall include savings per individuals as wells as the collective savings of relocations and diversions.
- 5. Costs under the Medical Assistance program administration, housing, and other services, including nursing, personal care, and physical therapy services that are associated with the relocations and diversions.
- 6. Extent of Medical Assistance provided to relocated or diverted individuals that is in addition to Medical Assistance provided under Wisconsin Statute 46.27(11). 46.275. 46,277 or 46.278, as family care benefit under Wisconsin Statute 46.278, as family care benefit under Wisconsin Statute 46.2805, or under any other home-based or community based program for which the department has received a waiver under 42 USC 2396n.
- 7. Staff turnover rates for nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled in communities in which an individual relocated or diverted from a nursing home, intermediate care facility for the mentally retarded, and centers for the developmentally disabled currently resides.

Org Unit No.: 6300 and 7990 Org. Name: BHD and Family Care

Date: November 6, 2013

<u>Furthermore</u>, the BHD and the Family Care Department will perform quarterly audits of community placement facilities and will submit informational reports to the Health and Human Health Committee.

The Division will work closely with the Disabilities Services Division, the State of Wisconsin Division of Long Term Care and area Care Management Organizations to secure community placements for these clients in the proposed time frame.

Amend Org. Unit No. 7990 – Family Care narrative as follows:

Strategic Implementation

The Department of Family Care works collaborative with BHD and DHHS in Community patient relocation placements. Thus, the Department will provide semi-annual Relocation Report s to the Finance, Personnel and Audit Committee, following Wisconsin Statute 51.06 (8) standards for intermediate care facilities (defined in 42 USC1396d) and nursing homes (Wisconsin Statute 50.01). The report shall contain information collected on relocation or diversion of individuals who are Medical Assistance eligible or recipients from nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled for those placements in partnership with BHD and DHHS.

The report shall include the following information:

- 1. <u>Impact of relocations and diversions on the health and safety of the individuals relocated or diverted.</u>
- 2. Extent of involvement of guardians or family members of the individuals in efforts to relocate or divert the individuals.
- 3. Nature and duration of relocations or diversions that specified the locations of relocated or diverted individuals after home or community placement annually.
- 4. Accounting of costs and savings of relocations and diversions and the resulting reduction in capacity of services. Accounting shall include savings per individuals as wells as the collective savings of relocations and diversions.
- 5. Costs under the Medical Assistance program administration, housing, and other services, including nursing, personal care, and physical therapy services that are associated with the relocations and diversions.
- 6. Extent of Medical Assistance provided to relocated or diverted individuals that is in addition to Medical Assistance provided under Wisconsin Statute 46.27(11). 46.275. 46,277 or 46.278, as family care benefit under Wisconsin Statute 46.278, as family care benefit under Wisconsin Statute 46.2805, or under any other home-based or community based program for which the department has received a waiver under 42 USC 2396n.
- 7. Staff turnover rates for nursing homes, intermediate care facilities for the mentally retarded, and centers for the developmentally disabled in communities in which an individual relocated or diverted from a nursing home, intermediate care facility for the mentally retarded, and centers for the developmentally disabled currently resides.

Org Unit No.: 6300 and 7990
Org. Name: BHD and Family Care

Date: November 6, 2013

This amendment would result in a tax levy reduction of \$0

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
6300	BHD	\$0	\$0	\$0
		\$0	\$0	\$0
	TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik		X		
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	7	2		

Motion to Approve: Approved

Org Unit No.:1140

Org. Name: Human Resources

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Alexander and Borkowski

Amend Org. Unit No. 1140-Human Resources as follows:

The Tuition Assistance Program is restructured to increase the amount that employees may borrow in a single loan from \$1,500 to \$4,000. Employees may take a second loan prior to the full repayment of the first loan as long as the cumulative amount borrowed does not exceed \$4,000 at any one time.

This amendment would have \$0 tax levy impact.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
1140	Human Resources	\$0	\$0	\$0
	TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL					
	AYES	NOES			
Haas	X				
Schmitt		X			
Romo West	X				
Jursik	X				
Lipscomb	X				
Bowen	X				
Stamper	X				
Co-Chair Cullen X					
Co-Chair Johnson		X			
TOTALS:	7	2			

Motion to Deny: Approved

Org Unit No.: 4000

Org. Name.: Office of the Sheriff

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Romo West

Amend Org. Unit No. 4000 – Office of the Sheriff by adding the following to the narrative: 1.0 FTE Community Relations Coordinator is authorized and unfunded in 2014.

This amendment would not impact the tax levy.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
4000	Office of the Sheriff	\$0	\$0	\$0
	TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL					
	AYES	NOES			
Haas		X			
Schmitt		X			
Romo West	X				
Jursik		X			
Lipscomb		X			
Bowen		X			
Stamper	X				
Co-Chair Cullen X					
Co-Chair Johnson	X				
TOTALS:	3	6			

Motion to Approve: Failed

Org Unit No.: 4000 Org. Name: Sheriff

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Rainey and Bowen

Amend Org. Unit No. 4000 – Sheriff, as follows:

\$100,000 is budgeted for the Sheriff's Michael S. Wolke Gymnasium. Funding will be used to address deferred maintenance, antiquated equipment, and to offset membership dues for all County employees in order to improve overall health and combat chronic illnesses.

This amendment would increase tax levy by \$100,000.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
4000	Sheriff	\$100,000	\$0	\$100,000
	TOTALS:	\$100,000	\$0	\$100,000

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas		X		
Schmitt		X		
Romo West		X		
Jursik		X		
Lipscomb		X		
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	3	6		

Motion to Approve: Failed

(1A027)

Org Unit No.:5800, 3700,1019
Org. Name: DOT-Director's Office,
DAS-Office for Person w/ Disabilities,
Office of the Comptroller, SEWRPC

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Mayo

Amend Org. Unit Nos. 5800, 1019, 3700 – Milwaukee County Department of Transportation-Director's Office, Office of the Comptroller, DAS- Office for Persons w/ Disabilities, Southeastern Wisconsin Regional Planning Commission:

Milwaukee Transport Services, Inc. (MTS) shall remain as the contractor to manage and operate the Milwaukee County Transit System in 2014.

Milwaukee County shall form a task force to study the current request for proposals process, inhouse operation vs. outsourcing pros and cons, employee pension ramifications, unfunded
liabilities, and taxpayer impacts, and report back to the Committees on Finance, Personnel & Audit
and Transportation, Public Works and Transit Committee in the March 2014 committee meeting
cycle. The Task Force shall consist of a 5-person panel from the following representation:

- (1) Comptroller's Office
- (1) SEWRPC
- (1) DOT
- (1) DAS-OPD
- (1) Transit Services Advisory Committee

This amendment is tax levy neutral.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
5800, 1019, 3700	DOT-Director's Office, DAS-OPD, Comptroller,	\$0	\$0	\$0

(1A027)

Org Unit No.:5800, 3700,1019
Org. Name: DOT-Director's Office,
DAS-Office for Person w/ Disabilities,
Office of the Comptroller, SEWRPC
Date: November 6, 2013

SEWRPC			
TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb		X		
Bowen	X			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson	X			
TOTALS:	8	1		

Motion to Deny: Failed 4 to 5 (Noes: Haas, Romo West,

Jursik, Johnson, Cullen)

Motion of Approve: Approved

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

Appropriation for Contingencies and Law Enforcement Grants

Parks Department

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Jursik and Lipscomb

Amend Org. Unit No. 4000 – Office of the Sheriff in the 2014 Recommended Budget as follows:

2014 Budget Summary

The 2014 budget prioritizes core, mandated services and reflects the role of a Sheriff in a fully-incorporated county, where municipal police departments act as the primary law enforcement agencies and most efficiently deploy patrol and investigative resources in their communities. Historical data and staffing patterns are used to guide this allocation of resources.

Administration & Management

The 2014 Budget refocuses resources on core, mandated services. As noted in the narrative detail below, three service areas (training academy, emergency management, and 911 communications/dispatch) are shifted to other departments and one service will now be performed by municipalities (park security). Due to this refocus of services, the management structure of the Office of the Sheriff is streamlined and reduced in 2014 to a more appropriate level. This will eliminate instances where Captains or Lieutenants are supervising only one or two Deputies.

As of January 1, all Deputy Sheriff Sergeant positions¹ are replaced with an adequate number of Deputy Sheriff Lieutenant positions. In addition, a All currently authorized unfunded Deputy Sheriff's Captain and Deputy Sheriff Lieutenant positions are abolished in 2014, so that only the staffing levels indicated for 2014 in the personnel summary table at the end of the narrative are authorized. In 2014. 6.0 FTE Deputy Sheriff's Captain positions are unfunded. Further, 1.0 FTE Sheriff's Department Bureau Director (Deputy Inspector) and 1.0 FTE Facility Administrator (Inspector) positions are abolished unfunded. Management oversight of the Patrol and Detention Bureaus will be provided by Deputy Inspector positions, and by an Inspector position in the Administration Bureau, with the assistance of Captains, Lieutenants, and other civilian management/supervisory positions.

Amend Org. Unit No. 4000 - Office of the Sheriff in the 2014 Recommended Budget as follows:

Administration & Management

The 2014 Budget refocuses resources on core, mandated services. As noted in the narrative detail below, three service areas (training academy, emergency management, and 911 communications/dispatch) are shifted to other departments and one service will now be performed

¹-18.0 Funded FTE included in the 2013 Adopted Budget, and all unfunded positions are abolished in 2014.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

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Parks Department

Date: November 6, 2013

by municipalities (park security). Due to this refocus of services, the management structure of the Office of the Sheriff is streamlined and reduced in 2014 to a more appropriate level. This will eliminate instances where Captains or Lieutenants are supervising only one or two Deputies.

As of January 1, all Deputy Sheriff Sergeant positions² are replaced with an adequate number of Deputy Sheriff Lieutenant positions. There are 12.0 FTE Sheriff Deputy Sergeant positions for 2014. One Deputy Sergeant shall be assigned to the Training Academy, and one shall be assigned to the Communications division. In addition, all currently authorized unfunded Deputy Sheriff's Captain and Deputy Sheriff Lieutenant positions are abolished in 2014, so that only the staffing levels indicated for 2014 in the personnel summary table at the end of the narrative are authorized. Further, 1.0 FTE Sheriff's Department Bureau Director (Deputy Inspector) and 1.0 FTE Facility Administrator (Inspector) positions are abolished. Management oversight of the Patrol and Detention Bureaus will be provided by Deputy Inspector positions, and by an Inspector position in the Administration Bureau, with the assistance of Captains, Lieutenants, and other civilian management/supervisory positions.

Amend Org. Unit No. 4000 – Office of the Sheriff in the 2014 Recommended Budget as follows:

Administration & Management

The 2014 Budget refocuses resources on core, maintains mandated services and the Training Academy, Emergency Management and 911 communications/dispatch under the Office of the Sheriff. As noted in the narrative detail below, three service areas (training academy, emergency management, and 911 communications/dispatch) are shifted to other departments and one service will now be performed by municipalities (park security). Due to this refocus of services, the management structure of the Office of the Sheriff is streamlined and reduced in 2014 to a more appropriate level. This will eliminate instances where Captains or Lieutenants are supervising only one or two Deputies.

Emergency Management and Communications

The 2014 budget <u>maintains</u> transfers the emergency management and communications service areas <u>from in</u> the Office of the Sheriff to a newly created Department of Emergency Preparedness. This structure is used by Waukesha County, where the Emergency Management Coordinator is responsible for 911 communications, Sheriff's Department and other public safety agency dispatch, and emergency preparedness services. This transfer achieves three significant goals. First, it will ensure efficient and effective management of the existing facility and equipment, enabling policymakers to base decisions on accurate data that should be but has not been made readily available. The second goal will be to work cooperatively with municipalities and other County public safety agencies to seek shared or consolidated services where opportunities exist to improve efficiency and service quality, and to save taxpayer dollars; and to work more collaboratively with

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²-18.0 Funded FTE included in the 2013 Adopted Budget, and all unfunded positions are abolished in 2014.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

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other County departments in coordinating responses to large events. Third, this will achieve the Sheriff's stated goal of eliminating responsibility for 911 communications and dispatch services.

Training Academy

The 2014 budget transfers maintains the responsibility for the County-owned Training Academy with the Office of the Sheriff. The Sheriff shall develop a written agreed upon plan to allow the House of Correction to use the facility for its training needs. If an agreement is not submitted to the County Board prior to April 1, 2014, the County Board may transfer the management of the facility to another department in mid 2014. in Franklin to the House of Correction (HOC). Staff at the HOC presently maintains the building and grounds at the training academy, yet the The Sheriff has refused to will make the facility available to train HOC staff, wasting time and resources by requiring the HOC to find other less efficient training services. HOC management will ensure reasonable and cooperative operation of the facility, maximizing its utilization and revenue potential by ensuring it is available to all other public safety agencies and other appropriate groups that wish to use the facility. Authorized funded positions for the Training Academy in 2014 include 2.0 FTE Deputy Sheriff 1 for a total of \$180,336, 2.0 FTE Correction Officer 1 for a total of \$112,980, and 1.0 FTE Clerical Assistant 2 for a total of \$57,839.

Amend Org. Unit No. 4300 – House of Corrections as follows:

Department Description:

The HOC is comprised of the following program areas: Administration, House of Correction, Inmate Medical and Mental Health, and HOC Inmate Programing, and Training Center.

The Training Academy program area provides recruit training, firearms training and in service training for HOC and Sheriff personnel as well as outside agencies. The Training Academy is coming under the direction of the HOC in 2014 due to the close proximity of the academy to the HOC and the fact that HOC staff is already providing maintenance services to the facility, and to seek to minimize training costs for Correctional Officer 1's at the HOC while offering the facility's services to other area law enforcement agencies.

Strategic Implementation:

This program area is responsible for providing recruit training, firearms training and in service training for HOC and Sheriff Personnel as well as outside agencies. The 2014 Budget transfers the Training Academy from the Office of the Sheriff to the HOC to minimize HOC training costs, as well as take advantage of the proximity of the facility to the HOC. The HOC will provide more service at the Training Academy by working cooperatively with local and regional law enforcement agencies. The facility will be used for training for all County departments that wish to use the facility including the HOC, Office of the Sheriff, District Attorney's Office, and will be aggressively marketed to outside agencies and municipal police departments for use. The 2014 budget costs for the facility are based on the assumption that the Office of the Sheriff will allow for the equipment

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

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Parks Department

Date: November 6, 2013

currently at the Training Academy to remain at the Training Academy for the use of all parties. If any equipment is moved or damaged, the Sheriff's 2015 budget will be reduced by the replacement or repair costs. This program area cross charges all expenditures for 2014 to various low orgs. The overall savings from the transfer of management from the Office of the Sheriff to the House of Correction is \$549,540; which is reflected in the reduced charges to other departments. The 2014 staffing plan for the Training Academy calls for one Clerical Assistant II, three Correctional Officer I, and two Correctional Officer Lieutenant positions. In an effort to create additional cost savings, instead of creating an additional Correctional Officer Manager position for the Training Academy, it is the intent of the HOC to use one of the existing Correctional Officer Manager positions at the HOC to oversee the Training Academy. This position will take on the additional responsibility at no cost to the County.

Amend Org. Unit No. 4800- Department of Emergency Preparedness by deleting all narrative and language related to Org. Unit No. 4800 and transfer all responsibilities, duties, and funding back to the Office of the Sheriff.

Amend Org. Unit No. 4000 – Office of the Sheriff as follows:

Increase salary and social security funding by \$600,000 within the Courts Security area to correct an error made during the preparation of the 2014 budget.

Amend Org. Unit No. 1940 – Appropriation for Contingencies to reduce funding as follows:

• \$500,000-\$400,000 is provided for critical maintenance work in the 911 communications/dispatch center, where required to keep the center operational. This center is in the Safety Building, and therefore the funds will be transferred to DAS-Facilities Management upon identification of need. Before engaging in any non-emergency repairs, the Director of Emergency Management will develop a long-term plan for the location and operation of these services.

For at least the first quarter of 2014, ¾ of the Sheriff's appropriated funds for the Apprehension Unit shall be held in the Appropriation for Contingencies until further action is recommended by the Committee on Judiciary, Safety and General Services.

Amend Org. Unit No. 4000 – Office of the Sheriff in the 2014 Recommended Budget as follows:

Strategic Program Area 6: Criminal Investigations

Strategic Implementation:

The 2014 budget provides 611.0 FTE Deputy Sheriff 1, 1.0 FTE Deputy Sheriff 1 Bilingual/Spanish, and 2.4 FTE Investigator Hourly positions in 2014. Staff is reduced from 2013 based on data that consistently shows the majority of investigations undertaken involves internal misconduct cases

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

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Date: November 6, 2013

against Office of the Sheriff staff, few felony investigations or convictions, and lower than average caseload per officer, as would be expected in a fully incorporated county. Caseload (including staff misconducts) per law enforcement officer remains far below that of investigators in other law enforcement agencies.

Two Four clerical positions are also provided to support this division. In addition, 5.0 FTE Deputy Sheriff 1 positions that were allocated to the Absconder Unit, which tracked and arrested escapees from the House of Correction, are unfunded and abolished upon vacancy because the Sheriff has refused to continue providing this service, which will now be provided by the Office of the District Attorney.

The Sheriff is responsible for responding to all requests for pursuit of absconders from the HOC, including but not limited to, Huber walk-aways, high-risk transports, court-issued warrants and temporary warrants. Only ¼ of the appropriated funds for the Apprehension Unit will be allocated to the department during the first quarter of 2014, while the remaining ¾ shall be placed into the Appropriation for Contingencies account (Org. Unit No. 1940). At the start of the second quarter of 2014, the Office of the Sheriff shall present a written status update on the Sheriff's responsiveness to the HOC's absconder request for Electronic Monitoring to the Committee on Judiciary, Safety, and General Services. If the Committee determines that the Sheriff has satisfactorily responded to absconder requests, the remaining ¾ of the appropriated funding shall be transferred back to the Sheriff's budget account. If it is found that the Sheriff is not cooperating with the absconder requests from the HOC, the Committee on Judiciary, Safety, and General Services shall assess the process and determine an appropriate action for the remaining ¾ of the year, which may include transferring the Apprehension Unit's functions, duties and funding to the Office of the District Attorney to ensure compliance of absconder requests.

Amend Org. Unit No. 4500 – Office of the District Attorney in the 2014 Recommended Budget as follows:

The 2014 Budget provides 7.0 2.0 FTE additional Investigator – District Attorney positions. Of These newly created positions, five will be responsible for apprehension of inmates at the House of Correction, and two would be responsible for the expansion of the Child Support Services role in allowing the increasing of the Department's enforcement capacity to target egregious non-payers with available assets. The total cost of the seven two positions including training and equipment is absorbed in part by Child Support Services through offsetting State and Federal revenue. and in part by elimination of the Sheriff's Office Apprehension Unit (see the Office of the Sheriff budget for additional detail). In addition, 2.0 FTE Clerical Assistant I positions are transferred from the Office of the Sheriff to the Office of the District Attorney in order to provide administrative support for the newly created Investigator positions. The overall role of the District Attorney's Office Law Enforcement Unit remains the same. while at the same time expanding the duties of the office. The 2014 Budget also provides 1.0 FTE additional Secretary (NR) position, due to increased work load. The position will be shared between the Chief Investigator and Deputy District Attorney. The rest of the clerical staff at the District Attorney's Office is responsible for supporting the 119.5 Assistant District Attorneys in the office.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

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The Office of the Sheriff is required to report to the Committee on Judiciary, Safety, and General Services on the level of responsiveness to the HOC requests for apprehending absconders during the first quarter of the year. Based on the results of that report, the Committee on Judiciary, Safety and General Services may recommend that the Apprehension Unit of the Office of the Sheriff be shifted to the Office of the District Attorney. This shift could include the job functions, duties, and any remaining appropriated funds for 2014.

Amend Org. Unit No. 4000 – Office of the Sheriff in the 2014 Recommended Budget as follows:

Park Patrol

The 2014 budget <u>reduces maintains</u> the Park Patrol and Tactical Enforcement Unit, recognizing that this the importance of this service. <u>15.0 FTE Deputy Sheriff 1 are funded for \$1,352,526 to continue this important function.</u>

is already being provided by municipal police agencies. These agencies are more closely located to the parks, can include parks in their routine deployments, have more familiarity with neighborhoods in which the parks are located, and their investigative staff already handles the vast majority of incidents.

With regard to the downtown lakefront, the arrangement with the Milwaukee Police Department (MPD), laid out in program area nine, will reduce taxpayer costs by providing a seamless, integrated patrol force in the lakefront parks and in the neighborhoods west of the parks, where MPD must currently keep officers in reserve because the Sheriff often closes the lakefront on extremely short notice and pushes crowds into these areas. In non-lakefront parks, MPD will enhance their routine neighborhood patrols in the parks, which is more efficient than utilizing Sheriff's Deputies that drive from park to park from disparate locations.

In response to concerns expressed over this initiative in 2012, the 2014 budget provides additional funding as an incentive for municipalities to enter into agreements with the County where they will agree to provide comprehensive data on criminal and patrol activity in County Parks. To date, some municipal Police Departments in addition to the City of Milwaukee are willing to sign service agreements with the County to provide security services in the parks, and to provide detailed data on service provided, calls, arrests, etc. at a cost of \$10,000 per municipality annually. This expenditure is reflected in the Law Enforcement Grants non-departmental organizational unit (low org 1975), along with an additional \$10,000 for each of the other 16 municipalities should they choose to enter into a similar service agreement. The 2014 Budget also maintains 8.0 FTE Deputy Sheriff 1 and 1.0 FTE Deputy Sheriff Lieutenant positions, plus \$165,000 in overtime funding, to patrol suburban parks in municipalities that do not choose to participate.

In addition, this unit has typically been assigned to other areas, such as Expressway Patrol and Courts, by the Sheriff's Office. Therefore, in order to align staffing levels with historical actuals, other areas have seen an increase in the number of Deputy Sheriff 1 positions, while this area of the Department has been significantly reduced.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

Appropriation for Contingencies and Law Enforcement Grants

Parks Department

Date: November 6, 2013

Strategic Program Area 9: Park Patrol/TEU

Strategic Implementation:

The 2014 budget reduces the Park Patrol and Tactical Enforcement Unit. This unit has typically been assigned to other areas as needed by the Sheriff's Department, such as, Expressway Patrol and Courts. Based on reports from the Office of the Sheriff, in the last six months a total of 3,800 straight time hours (on average 21.4 hours a day) have been assigned to Park Patrol, even though a total of 25.0 FTE Deputy Sheriff 1 are budgeted in this program area for 2013. In order to align staffing levels with actual needs, other areas have seen an increase in the number of Deputy Sheriff 1 positions, while this area of the Department has been significantly reduced.

Many municipalities in Milwaukee County already provide primary policing in the parks. Recognizing this, Milwaukee County will enter into memoranda of understanding with the City of Milwaukee and interested municipalities to provide comprehensive and proactive policing in County parks and parkways in their respective municipalities in 2014. Through these agreements, municipalities which choose to provide parks policing themselves will provide thorough data reports, including hours patrolled, incident responses, and other information not presently provided by the Office of the Sheriff. Funding of \$950,000 is provided in the Law Enforcement Grants non-departmental account (Org 1975) for a service agreement with the Milwaukee Police Department to provide proactive policing at parks within the City of Milwaukee. An additional \$180,000 is provided in the same non-departmental account for municipalities other than Milwaukee that choose to enter into service agreements for parks security, including relevant data sharing and annual reports. To date, two municipal police departments have indicated an interest in this incentive program.

The 2014 staffing plan funds a total of <u>815</u>.0 FTE Deputy Sheriff 1, 1.0 FTE Deputy Sheriff Lieutenant Sergeant, and 1.0 FTE Parking Checker Hourly positions to cover parks in Milwaukee County municipalities that wish to utilize the Sheriff's Department for park patrol and policing service coverage.

Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:

Strategic Program Area 15: Safety, Security & Training

This program area manages the training and continuing education for Parks employees and oversees the Park Ranger program. In addition, this program area is responsible for department level risk management functions including insurance scheduling, claims, and employee safety programming. The 2014 staffing level includes 5.5 FTE positions and is unchanged from the 2013 Adopted Budget. It is anticipated these staff will work

cooperatively with the Milwaukee Police Department, which will now patrol parks within the City of Milwaukee, municipal police departments that enter into service agreements with the County to provide law enforcement services (see the budget for Law Enforcement Grants within the Agency 194 Non Departmental Expenditures narrative for additional detail), and the remaining Deputies in the Office of the Sheriff that are responsible for other suburban parks.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,

Emergency Preparedness, Non-Departmental Expenditures:

Appropriation for Contingencies and Law Enforcement Grants

Parks Department

Date: November 6, 2013

Amend Org. Unit no. 1975 – Law Enforcement Grants as follows:

Strategic Program Area 5: Law Enforcement Grants

Strategic Implementation:

Appropriations and tax levy are increased by \$1,504,462 \$184,261 from the 2013 Adopted Budget of \$463,062 to \$1,967,524 \$647,323. Of the total increase, \$9,261 is attributed to a 2% increase in service fees for the Milwaukee Police Department support of 911 Calls in the City of Milwaukee, per the terms of the three-year Memorandum of Understanding between the City of Milwaukee and County.

Funding of \$965,201 is budgeted for a three year memorandum of understanding with the Milwaukee Police Department for patrol of the Lakefront and the inland parks in the City of Milwaukee. This initiative will greatly reduce the duplication of effort between the City of Milwaukee and the Office of the Sheriff. The City of Milwaukee Police Department is already patrolling the parks within the City and maintaining a presence at the Lakefront. The additional funding for the City of Milwaukee Police Department (MPD) will allow for them to expand their role in this capacity and eliminate the need for the Sheriff's Office to patrol the parks in the City of Milwaukee.

Funding of \$180,000 is budgeted for the 18 Milwaukee County municipalities other than the City of Milwaukee as an incentive to sign service agreements with the County to provide comprehensive security services in the parks, and to provide detailed data on service provided, calls, arrests, etc. at a cost of \$10,000 each annually. To date, two municipal Police Departments, in addition to MPD, are considering such an agreement. Any funding not required for such service agreements will be transferred to the Appropriation for Contingencies in December 2014.

Funding of \$350,000 \(\frac{\) \sqrt{175,000}}{\) is provided to match an equal contribution for implementation and operating costs for a of the ShotSpotter system that will target firearm crimes in and near County Parks within the City of Milwaukee. The funding will provide equipment and monitoring services to expand the technology for up to seven miles of services in two areas within Milwaukee: the north side system will target an area including Clinton Rose, to Washington, Moody, Johnsons, Carver, Lindbergh, Tiefenthaler, Atkinson, Meaux, and Sherman parks, and the Lincoln Creek Parkway. On the South Side, the area of coverage will include Walker Square, Clarke, and Kosciuszko Parks. This system will provide a direct feed to the MPD, which will allow for more rapid response to and better investigation of gun crimes. The MPD will take responsibility for ongoing operating costs beginning in 2015, and will provide quarterly reports to the County Board's Committee on Judiciary, Safety and General Services beginning in 2014.

Org. Unit No.: 4000, 4300, 4500, 4800, 1940, 1975 and 9000
Org. Name.: Office of the Sheriff, House of Correction, District Attorney,
Emergency Preparedness, Non-Departmental Expenditures:
Appropriation for Contingencies and Law Enforcement Grants

Parks Department
Date: November 6, 2013

This amendment would have no tax levy impact.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)	-	(or Bonds*)	•
4000	Office of the Sheriff	\$6,989,954	\$507,478	\$6,482,476
4300	House of Correction	(\$1,205,427)	(\$217,650)	(\$987,777)
4500	Office of the District	(\$551,164)	\$0	(\$551,164)
	Attorney			
4800	Emergency	(\$4,369,055)	(\$507,591)	(\$3,861,464)
	Preparedness			
1940	Non-Departmentals-	\$238,130	\$0	\$238,130
	Appropriation for			
	Contingencies			
1975	Non-Departmentals-	(\$1,320,201)	\$0	(\$1,320,201)
	Law Enforcement			
	Grants			
9000	Department of Parks,	\$0	\$0	\$0
	Recreation and			
	Culture			
	TOTALS:	(\$217,763)	(\$217,763)	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	Х			
Romo West		X		
Jursik	X			
Lipscomb	X			
Bowen	X			
Stamper		X		
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	7	2		

Motion to Approve: Approved

This is a substitute to 1A010 which was withdrawn by Supervisor Johnson with unanimous consent.

Org Unit No.: 5700

Org. Name.: DAS-Facilities Management

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Romo West

Amend Org. Unit No. 5700-Facilities Management as follows:

Strategic Program Area 3: Facilities Maintenance

Service Provision: Committed

Strategic Outcome: High Quality, Responsive Services

Highlights of the major changes are follows:

DHHS/IMSD Facility Management function Transfer-In

In an effort to increase efficiencies by centralizing facility management functions (as recommended in the CBRE report), the Department of Administrative Services-Information Management Services Division (IMSD) mail distribution services and Department of Health & Human Services' (DHHS) facility operations and mail distribution services (related to the Marcia P. Coggs building) are transferred to DAS-Facilities Management in the 2014 Budget.¹ The transfer of services includes operations staff, and related revenues and expenditures. The transfer of these functions to this program area represents approximately \$2 million of the \$2.76 million increase in total expenditures and approximately \$1.8 million of the \$1.6 million increase in total revenue.² Additionally, this transfer includes 14 additional staff added to the program area.

Facility Inspection, Management & Maintenance

To more effectively plan for county-wide space needs, the 2014 Budget includes funding of \$500,000 for consulting services.

In order to successfully implement an overall county-wide strategic facility plan, \$200,000 is included in the 2014 Budget to fund a Project and Asset Management consulting services.

¹ IMSD is an internal service fund while DAS-Facilities Management is a general fund. Due to the transfer, the IMSD mail distribution low-org is changed to a general fund. Consequently, OPEB costs are eliminated and liability for compensated absences is no longer accrued for, resulting in a tax levy savings of approximately \$13,300.

² Excluding the revenue related to the transfer of the specific DHHS and IMSD functions, revenue for this program area decreases approximately \$201,000 (less than 1%) from 2013.

Org Unit No.: 5700

Org. Name.: DAS-Facilities Management

Date: November 6, 2013

The transfer-in of the facility operations for the Coggs building includes \$260,419 of major utility costs. This is partially offset by a \$244,021 decrease in major utility costs due largely to utility conversions/upgrades at facilities on the County Grounds.³

Building repairs and major maintenance appropriations are increased by over \$813,000 to help address the day-to-day operating needs of the facilities managed by this program area.

To more accurately reflect work duties and responsibilities, four Facility Assessment Team positions (created in the 2013 Budget) are transferred-in from the Director's Office Strategic Program Area (to more accurately reflect work duties and responsibilities). Additionally, 1.0 FTE Clerical Specialist-DPW is transferred to the Director's Office program area and 1.0 FTE Clerical Assistant-1 is abolished.

Safety Survey of County Facilities and Milwaukee County Security & Facilities Committee

In 2014, the Director of Facilities Management will hire an outside consultant to perform an assessment of the actual safety and security needs of Milwaukee County facilities to determine the strengths and weaknesses of the county's safety practices, and suggest and implement best practice strategies employed successfully in other counties. This consultant shall be hired on a professional services contract not to exceed \$50,000.

In conjunction with the findings of the safety assessment, the Department of DAS-Facilities Management shall create a Milwaukee County Security & Facilities Committee based on the structure model presented in the Wisconsin Counties Association's September 2013 report on Courthouse Security.

This amendment would increase tax levy by \$50,000.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
5700	DAS-Facilities Management	\$50,000	\$0	\$50,000
	TOTALS:	\$50,000	\$0	\$50,000

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

³ Major utilities include electricity, natural gas, sewage, telephone, steam, water, chilled water, heat, and storm water.

Org Unit No.: 5700 Org. Name.: DAS-Facilities Management

Date: November 6, 2013

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas		X		
Schmitt		X		
Romo West	Χ			
Jursik		X		
Lipscomb		X		
Bowen		X		
Stamper		X		
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	3	6		

Motion to Approve: Failed

Org Unit No.:1011 & 8000

Org. Name: County Executive General Office & DHHS

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Lipscomb

Amend Org. Unit Nos. 1011 and 8000 –County Executive General Office and the Department of Health and Human Services- Housing Division, as follows:

Org. Unit 1011 - County Executive General Office

Strategic Implementation:

Eight staff positions are provided in 2014 to assist the County Executive in day-to-day administrative oversight and management of the office. Interdepartmental charges increase \$20,674 or 13 percent mainly due to increased central service allocation costs. Funding in the amount of \$400,000 \$100,000 is provided in 2014 in a departmental allocated contingency account to purchase security services from the Office of the Sheriff. in response to law enforcement recommendations. The Office of the County Executive will receive bids for this service and may enter into a contract with a law enforcement agency or private firm based on the best quality and price offered. According to the Office of the Sheriff, this funding will be sufficient to provide sworn deputy coverage for the County Executive's attendance at events outside the secured Courthouse on either first or second shifts.

Org. Unit 8000 - DHHS

The Pathways to Permanent Housing program, created in January 2013 through County Board Resolution (File No. 13-83), continues in 2014. This program provides transitional housing including intensive care management and the presence of a robust level of peer specialist resources in order to transition residents to safe, affordable and permanent housing. \$276,250 from BHCS is transferred to this program and an additional \$70,000 in tax levy is allocated to provide support for a full year for this program. In addition, an appropriation of \$300,000 is provided for Shelter Task Force emergency shelter services for the homeless.

A HUD requirement for the federally-subsidized Shelter Plus Care program is that the individual must have permanent case management. This is a major barrier for many homeless and disabled veterans in Milwaukee County to access these services. To address this issue, the Housing Division will fund two contracted case managers to provide services to approximately 50 veterans who are disabled and homeless. This initiative is funded with \$100,000 in Potawatomi revenue and has no levy impact.

Org Unit No.:1011 & 8000

Org. Name: County Executive General Office & DHHS

Date: November 6, 2013

This amendment would have a \$0 tax levy impact.

Org. No. Department		Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
8000	DHHS-Housing	\$300,000	\$0	\$300,000
1011	County Executive	(\$300,000)	\$0	(\$300,000)
	TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik		X		
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson	X			
TOTALS:	8	1		

Motion to Approve: Approved

This is a substitute to 1A011 which was withdrawn by Supervisor Lipscomb by unanimous consent

Org Unit No.: 4000 and 5600

Org. Name: Office of the Sheriff and DOT-Transit

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Alexander and Borkowski

Amend Org. 5600 – DOT-Transit by:

Reduce anticipated revenues from paratransit cash fares by \$639,965 due to data entry error made by DAS- Office of Performance, Strategy & Budget (DAS-PSB) during development of the County Executive's 2014 Recommended Budget, and to reflect anticipated revenues based on a \$3.75 paratransit cash fare per one-way trip. Increase paratransit operating expenditure by \$112,500 to reflect anticipated increases in utilization. Increase Congestion Mitigation and Air Quality funding by \$879,009 based on an anticipated surplus in 2013.

Amend the Fixed Route program area language on page 5600-3 as follows:

Strategic Implementation:

The Fixed-Route service area maintains current service levels with service increasing by 20,356 miles (0.1%) and 14,891 hours (1.1%). This service also continues the Metro Express service on the Green, Red, and Blue lines. In 2014, fixed routes are fully funded. Overall tax levy in this service is decreased by \$571,526 1,450,535. Operations costs decrease \$2,752,143 from \$94,627,600 to \$91,875,457. Passenger revenues (passenger abatement) increase \$785,000 from \$41,625,000 to \$42,410,000. In addition, passenger revenue is expected to increase due to the mitigation of fraud and fare evasion as a result of the phased implementation of the electronic fare collection system. Congestion Mitigation and Air Quality (CMAQ) funds in the amount of \$4.3 5.2 million are available to cover the costs of the Metro Express routes through the middle of 2014. A new CMAQ grant application has been submitted to the State of Wisconsin requesting a third and final year of funding to support the Red, Green, and Blue Express routes. This revenue is not budgeted in 2014. Fixed route fares remain at the 2013 budgeted level; however, additional fare options will be available after installation of the new electronic fare collection system (see table on page 5).

Amend the paratransit program area language as follows on page 5600-2 as follows:

Strategic Implementation:

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible. Paratransit will continue to maintain Milwaukee County border-to-border service. The paratransit cash fare is reduced by \$1.00 0.25 from \$4.00 to \$3.00 3.75 per one-way trip. The trip subsidy paid by Managed Care Organizations (MCO) remains at \$12.55; the actual cost per ride is \$28.80 for van service and \$17.25 for taxi service. Overall tax levy in this area is reduced increased \$126,685 625,780 and can be attributed to a decrease in costs of \$2,844,857 2,732,357 from \$18,958,132 to \$16,113,275 16,225,275 and a reduction in program revenue of \$2,718,172 3,358,137 from \$17,618,932 to \$14,900,760 14,260,795. The decrease in expenditures and

Org Unit No.: 4000 and 5600

Org. Name: Office of the Sheriff and DOT-Transit

Date: November 6, 2013

revenues is the result of the \$\frac{\pmathbb{4}}{25}\$ cent reduction in paratransit cash fare and fewer trips budgeted in 2014 compared to 2013. Estimated trips decrease 110,329 from 679,729 trips to 569,400 trips primarily due to human services agencies utilizing alternate transportation services. In addition, funds provided by the State for operation of paratransit services are reduced by \$2,285,700 from \$10,802,600 to \$8,516,900.

Amend Org. Unit 4000 – Office of the Sheriff as follows:

An additional appropriation of \$126,544 is provided for Correctional Officer salary appropriations within the Detention Bureau to help ensure compliance with the Christiansen Consent Decree.

This amendment would have a \$0 tax levy impact.

Org. No. Department		Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
5600	DOT-Transit	\$112,500	\$239,044	(\$126,544)
4000	Office of the Sheriff	\$126,544	\$0	\$126,544
	TOTALS:	\$239,044	\$239,044	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson	Х			
TOTALS:	9	0		

Motion to Deny: Approved

(1A032)

Org Unit No.:1011, 4000 and 8000

Org. Name: County Executive, Office of the Sheriff

And DHHS

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Alexander and Borkowski

Amend Org. Unit 1011 – County Executive General Office as follows:

Strategic Implementation:

Eight staff positions are provided in 2014 to assist the County Executive in day-to-day administrative oversight and management of the office. Interdepartmental charges increase \$20,674 or 13 percent mainly due to increased central service allocation costs. Funding in the amount of \$400,000 \$100,000 is provided in 2014 to purchase security services from the Office of the Sheriff or, if necessary, a private vendor. in response to law enforcement recommendations. The Office of the County Executive will receive bids for this service and may enter into a contract with a law enforcement agency or private firm based on the best quality and price offered.

Amend Org. Unit 4000 – Office of the Sheriff as follows:

An additional appropriation of \$150,000 is provided for Correctional Officer salary appropriations within the Detention Bureau to help ensure compliance with the Christiansen Consent Decree.

Org. Unit 8000 - DHHS

The Pathways to Permanent Housing program, created in January 2013 through County Board Resolution (File No. 13-83), continues in 2014. This program provides transitional housing including intensive care management and the presence of a robust level of peer specialist resources in order to transition residents to safe, affordable and permanent housing. \$276,250 from BHCS is transferred to this program and an additional \$70,000 in tax levy is allocated to provide support for a full year for this program. In addition, an appropriation of \$150,000 is provided for Shelter Task Force emergency shelter services for the homeless.

This amendment would have \$0 tax levy impact.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1011	County Executive	(\$300,000)	\$0	(\$300,000)
4000	Office of the Sheriff	\$150,000	\$0	\$150,000
8000	DHHS	\$150,000	\$0	\$150,000
	TOTALS:	\$0	\$0	\$0

(1A032)

Org Unit No.:1011, 4000 and 8000

Org. Name: County Executive, Office of the Sheriff

And DHHS

Date: November 6, 2013

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	9	0		

Motion to Deny: Approved

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Alexander

Amend Org. Unit No. 1000 - County Board as follows:

Department Mission: The mission of the Board of Supervisors is to establish County policies that promote the County's Mission Statement: to enhanceing the self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

Department Description: The Milwaukee County Board of Supervisors is a body of 18 legislative representatives elected by residents of 18 supervisory districts in the County. Legislative Services includes 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who functions as the department head.

The Board's primary power is to "represent the county, have management of the business and concerns of the county in all cases where no other provision is made, apportion and levy taxes and appropriate money to carry into effect any of the Board's powers and duties." Wis. Stats. 59.51(2). The Board exercises its power in part by adopting County-wide policy through resolutions and ordinances that is to set broad policy directives for the County designed to help meet advance the goals of the County's mission statement. Among the Board's most important means of establishing policy is the adoption of the annual County Budget. The Board conducts its business through nine standing committees, various subcommittees, commissions and task forces.

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

Strategic Program Area 1: County Board

Service Provision: Mandated

Strategic Outcome: High Quality, Responsive Services

What We Do: Activity Data					
Activity 2012 Actual 2013 Budget 2014 Budget					
Activity Data is not yet tracked for this program area					

How We Do It: Program Budget Summary						
Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Var	
Expenditures	\$6,541,610	\$6,156,009	\$6,656,441	\$4,121,680	(\$2,534,761)	
Revenues	\$0	\$548	\$0	\$0	\$0	
Tax Levy	\$6,541,610	\$6,155,461	\$6,656,441	\$4,121,680	(\$2,534,761)	
FTE Positions	56.9	56.9	56.6	29	27.6	

How Well We Do It: Performance Measures			
Performance Measure 2012 Actual 2013 Budget 2014 Budget			
Performance Measures have not yet been created for this program area			

Strategic Implementation:

The 2014 budget implements the provisions of 2013 Wisconsin Act 14 (Act 14) which includes a number of provisions related to the structure and duties of the County Board, and provides a tax levy cap of no more than 0.4 percent of the total County tax levy, plus a number of items that are exempt from the cap: salaries and benefits of Supervisors, legacy fringe benefit costs, and facilities space charges. The 2014 Budget complies with this tax levy cap by reducing providing a staffing model based on two similar large urban Midwestern counties (see chart below), transferring positions to other offices, and reducing other operating expenses. Positions transferred to other offices during 2013 or as part of the 2014 budget include:

- 1.0 FTE Chief Committee Clerk, 1.0 FTE Assistant Chief Committee Clerk, 1.0 FTE
 Committee Clerk and 1.0 FTE Support Services positions were transferred to the Office of the
 County Clerk per County Board resolution 13-560. The tax levy cost of these positions is
 shifted to the Office of the County Clerk.
- Research services are moved to the Office of the Comptroller, per County Board resolution 13-643, where four new positions were created in 2013 to serve the Executive and Legislative branch. Levy funding for the cost of these four positions is shifted to the Office of the Comptroller (see the narrative for the Office of the Comptroller for additional detail).

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

All Policy Research Analyst positions and the County Board Fiscal position are unfunded in 2014.

- 1.0 FTE Intergovernmental Relations Director and 1.0 FTE Assistant Director of Intergovernmental Relations were abolished. A new Department of Government Affairs Department was created within the executive branch per File No. 13-496, related to local government reforms, and 2013 Wisconsin Act 14, that serves both the County Executive and County Board with two positions that replace these positions. The funding tax levy for this function is shifted to the new department. See the narrative for the Department of Government Affairs for additional detail.
- 1.0 FTE Graphic Designer is transferred to the Department of Administrative Services Information Management Services Division (IMSD).
- One position of Office Coordinator is transferred to the County Clerk.
- 1.0 FTE Legislative Assistant position is transferred to Government Affairs to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.
- All Legislative Assistant positions are abolished and eight additional positions of Constituent
 Affairs are created to provide a more specialized staff that can be responsible for additional duties.

As noted, the 2014 Budget is based on staffing levels in similar counties. Two peer counties are Allegheny County, PA (Pittsburgh metro area) and Cuyahoga County, OH (Cleveland Metro area). These two counties have similar populations, similar size total county budgets, and similar legislative executive branch structures. Allegheny and Cuyahoga Counties have unincorporated areas for which the County government is directly responsible for many services such as policing, zoning, and public health, where Milwaukee County is fully incorporated and therefore provides fewer direct services. A comparison of the positions that serve the legislative branches in these counties with that provided to the County Board in the 2014 budget is shown below. In Milwaukee County, the staff levels include the clerk positions and budget/policy positions that are replacing services that historically served the County Board but are shifted to the Offices of the Clerk and Comptroller respectively.

Cuyahoga County, OH

Supervisors: 11
Population: 1,270,000
Total Budget Size: \$1.30 billion

Staff Positions: 8

Allegheny County, PA

Supervisors: 15
Population: 1,227,000
Total Budget Size: \$1.64 billion

Staff Positions: 7

Milwaukee County 2014 Budget

Supervisors: 18
Population: 952,000
Total Budget Size: \$1.4 billion

Staff Positions: 20 (11 Direct)

(1A033)

Org Unit No.: 1000, 1020, 1160, 3270 and 3700

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

Chief of Staff
Clerk of Council
Deputy Clerk of Council
Deputy Clerk of Council
Council Services Coordinator
Research & Policy
Legislative Budget Advisor
Senior Policy Advisor

Staff/Supervisor: 0.73
Staff/\$100M Exp: .62
Staff/1M Pop: 6.3

Director of Constituent Services
Director of Budget & Administration
Director of Legislative Services
Budget Support
Constituent Services (2.0 FTE)
Support Clerk

Staff/Supervisor: 0.47 Staff/\$100M Exp: .43 Staff/1M Pop: 5.7 Chief of Staff
Const. Services (Leg Asst, 4.0 FTE)
Office Asst. Hourly
Support Positions (5.0 FTE)
Dedicated Staff in Other Office Asst.

Dedicated Staff in Other Offices: 9

Chief Committee Clerk
Assistant Chief Committee Clerk
Committee Clerk
Support Services
Research & Policy Coord
Research & Policy Analyst (3.0 FTE)

Staff/Supervisor: 1.11 Staff/\$100M Exp: 1.4 Staff/1M Pop: 20

Govt Affairs Liaison

The 2014 budget provides funding for five specific full time positions within the Office of the County Board, including 1.0 FTE Chief of Staff and 4.0 FTE Legislative Assistant 3 positions; plus 1.0 FTE Office Assistant Hourly position. In addition, funding is provided for 5.0 FTE unspecified support positions, including salary, social security and active fringe benefit costs, based on an average salary of \$50,269. In order to provide staffing flexibility, all staff positions other than those transferred to other offices in 2013 are unfunded in 2014 and may be filled, subject to available appropriations.

Operating costs decline by \$335,828 or 75 percent mainly due to staff reductions and by the shifting of costs related to tThe County's online legislative tracking and update system (Legistar) and related costs are transferred to the Office of the County Clerk.

Internal crosscharges decline by \$127,311 or 17 percent in 2014, to \$631,025. Charges for Courthouse Complex space rental, which are exempt from the property tax cap per 2013 Wisconsin Act 14, make up \$400,495 \$270,495, as the Office of the Comptroller is assuming former County Board space to house the Research Services and Payroll Sections. of this total. Other charges are reduced by \$117,626, or 33 percent in 2013. Charges for information technology and telephone services from the Information Management Services Division were re allocated based on the reduction in staffing and are reduced by a total of \$114,616. County Service Charges to the County Board will be based on actual usage, not historical or rolling average amounts, and are budgeted at \$416,265

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

County Board Budgeted Positions				
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation
Adm Sec 1-Pol Res Anlys	1	0	-1	Unfund
Adm Sec 2-Const Svs Rep	1	0- 8	-1 - <u>7</u>	Unfund
Adm Sec 2-Exec Sec	1	0	-1	Unfund
Adm Sec 2-Pol Res Anlys	1	0	-1	Unfund
Adm Sec 3-Comm Clk	1	0	-1	2013 Action
Adm Sec 3-Pol Res Anlys	2	0	-2	Unfund
Adm Sec 4-Support Servs	1	0	-1	2013 Action
Adm Sec 5-Pol Res Anlys	2	0	-2	Unfund
Adm Sec Admin Asst	1	0	-1	Unfund
Adm Sec Asst Chief Comm Clk	1	0	-1	2013 Action
Adm Sec Asst Dir I-R	1	0	-1	2013 Action
Adm Sec Chief Comm Clk 2	1	0	-1	2013 Action
Adm Sec Chief Of Staff	1	1	0	Unfund
Adm Sec Co Bo Fiscal	1	0	-1	Unfund
Adm Sec Graphic Designer	1	0 - <u>1</u>	-1 <u>0</u>	Transfer Out -Unfund
Adm Sec Intr Gov Rel Di	1	0	-1	2013 Action
Adm Sec Legislative Asst 1	9.5	0	-9.5	Unfund Abolish
Adm Sec Legislative Asst 2	2	0	-2	Unfund Abolish
Adm Sec Legislative Asst 3	5.6	4 0	-1.6- 0	Unfund Abolish
Adm Sec Office Coord	1	0	-1	Unfund Transfer Out
Adm Sec Public Inf Asst	1	0	-1	Unfund
Adm Sec Public Inf Mgr	1	0	-1	Unfund
Adm Sec1- Office Asst 1 Hrly	0.5	1	0.5	Fund
County Board Chairman	1	1	0	
County Brd Supv 1St Vic	1	1	0	
County Brd Supv 2Nd Vic	1	1	0	
County Brd Supv Member	15	15	0	
Salary Adjustment	-0.2	0	0.2	
Unspecified Positions	0	5	5.0	Fund
TOTAL	56.4	29*	-27.4*	

^{*} The 2014 budget provides salary, social security and active fringe benefit costs for an additional 5.0 FTE full time positions.

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

Org. 3700 - Office of the Comptroller

Increase expenditures by \$130,000 to reflect additional space rental charges related to the assumption of office space in Room 203-R of the Courthouse to house Office of the Comptroller staff.

Org. 3270 - County Clerk

1.0 FTE position of Office Coordinator is transferred in from the County Board to provide office support, especially related to the operation of the Legistar program. An appropriation of \$6,000 is also provided for software, supplies and services to support staff functions relating to recording and maintaining County Board proceedings.

An appropriation of \$46,000 is included in the budget to pay the Wisconsin Counties Association membership dues.

Org. 1020 - Governmental Affairs

1.0 FTE Legislative Assistant is transferred in from the County Board to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.

Amend Org. Unit 1020 - Governmental Affairs narrative as follows:

Department Mission: In accordance with State Statute 59.53 (24), as created by 2013 Wisconsin Act 14, the mission of the County Executive— Office of Government Affairs is to represent the interests of Milwaukee County before Local, State, and Federal governments. The Office will also build productive relationships with other governmental units, non-profit agencies, and the private sector in order to identify areas where services can be shared, consolidated, or otherwise cooperatively enhanced in order to improve service and reduce costs to taxpayers.

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

Department Description: The Office includes two full-time positions, one that will report to the County Executive and one that will report to the County Board, per the terms of 2013 Wisconsin Act 14. The operating budget of \$55,000 25,000 is under the direct supervision of the County Executive. shall be used to support the efforts of each of the positions in an equal manner. In addition, an appropriation of \$30,000 is included in a departmental allocated contingency account for federal lobbying services. The results of the request for proposals for these services shall be presented to the County Board in order for the funding to be released.

Strategic Implementation:

As noted in the Department Description, for 2014 the Office shall contain two positions at the same salary level. One Assistant Director of Intergovernmental Relations position that was budgeted in the Office of the County Board in 2013 has been retitled as Intergovernmental Liaison. The existing position of Director of Intergovernmental Relations is retitled to Intergovernmental Liaison. Both positions shall represent the County's interests before other units and levels of government through lobbying efforts. In addition, both positions will work to develop positive relations with neighboring municipalities, counties, other units of governments, and the private and non-profit sectors to identify areas suitable for cooperative service sharing agreements, consolidations, and other arrangements that improve service delivery, enhance efficiency, and reduce costs to taxpayers.

For 2014, operating costs of \$55,000 are provided for the Office. Per the terms of 2013 Wisconsin Act 14, which place responsibility for daily management of all departments under the Office of the County Executive, all service and commodity expenditures shall be approved by the Office of the County Executive. Intergovernmental cooperation membership fees, such as Sister Cities International, shall be paid with the funds provided to this office.

Summary Chart – Org. 1000 – County Board

For 2014, this amendment provides a summary chart as follows:

Budget Summary				
Category	2013 Budget	2014 Budget	2014/13 Variance	
Personnel Costs	\$5,450,777	\$3,473,533	(\$1,941,276)	
Operation Costs	\$447,328	\$147,468	(\$335,828)	
Interdept. Charges	\$758,336	\$416,265	(\$342,071)	
Total Expenditures	\$6,656,441	\$4,037,266	(\$2,619,175)	
Total Revenues	\$0	\$0	\$0	
Tax Levy	\$6,656,441	\$4,037,266	(\$2,619,175)	

Org. Name: County Board, Government Affairs, DAS-IMSD,

County Clerk and Office of the Comptroller

Date: November 6, 2013

This amendment would increase tax levy by \$188,748.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1000	County Board	(\$84,414)	\$0	(\$84,414)
1020	Government Affairs	\$65,382	\$0	\$65,382
3270	County Clerk	\$142,382	\$0	\$142,382
3700	Office of the Comptroller	\$130,000	\$0	\$130,000
1160	DAS-IMSD	(\$77,834)	(\$13,232)	(\$64,602)
	TOTALS:	\$1 <i>7</i> 5,516	(\$13,232)	\$188,748

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL			
	AYES	NOES	
Haas	X		
Schmitt	X		
Romo West	X		
Jursik	X		
Lipscomb	X		
Bowen	X		
Stamper	X		
Co-Chair Cullen	X		
Co-Chair Johnson	X		
TOTALS:	9	0	

Motion to Deny: Approved

Org Unit No.: 1150

Org. Name.: DAS-Risk Management Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Johnson and Broderick

Amend Org. Unit No. 1150-DAS-Risk Management as follows:

Strategic Program Area 1: Risk Management

Service Provision: Administrative

Strategic Outcome: High Quality, Responsive Services

Strategic Implementation:

The administration of Workers' Compensation claims and payments is outsourced in 2014, a model presently used by most other Wisconsin counties. In addition to the savings identified below, this initiative will address the significant reporting issues identified by the State of Wisconsin Department of Workforce Development in a letter to the County dated September 9, 2013. This change will lead to increased rigor of claims investigation, analysis and approval processes, the budget for medical and lost time costs are reduced by a total of \$826,812 (including \$725,000 based on this initiative and \$101,812 based on prior experience) from \$3,023,460, to a combined \$2,196,648. Actual expenses in 2012 for these items totaled \$2,480,254. As part of this initiative, two positions are abolished. Offsetting these reductions is a budget of Funding is budgeted in the amount of \$250,000 in contract costs for a third party administrator to bolster medical claims management, realize claims cost containment, and to enhance injury prevention programming. Risk Management shall conduct a Request for Proposals (RFP) to provide these services. For a net cost reduction of this initiative to the County of \$644,116. This savings is passed on to customer departments throughout the County.

Also in 2014, the County's deductible for excess liability insurance is increased from \$1.5 million to \$3 million. Risk Management staff and the Office of the Comptroller indicate that actual costs have not exceeded \$1.5 million in the past 10 years. The total number of claims received has declined from 264 in 2003 to 96 in 2012, and the number of claims paid has declined from 135 to 71. As a result of increasing the deductible, excess liability premiums are reduced by \$190,999, which is spread to other County departments. While the recent actual claims data supports this change, the County will also seek to build a reserve for emergencies that would include large claims, in the Debt Service Reserve. See the section on Financial Policies for additional detail.

Funding of \$50,000 is provided for supplemental services, the specific use of which will be determined by the Risk Manager based on the most effective way to reduce documented misuse of the Family Medical Leave Act. Other operating costs remain largely unchanged. Airport liability insurance declines by \$154,037 or 45 percent from 2013 to \$190,963 based on updated actuarial

Org Unit No.: 1150

Org. Name.: DAS-Risk Management

Date: November 6, 2013

data. Commodities are reduced by \$3,750 or 28 percent from 2013 to \$9,650 based on actual expenditures.

This amendment would increase tax levy by \$169,116.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1150	DAS-Risk Management	\$169,116	\$0	\$169,116
	TOTALS:	\$169,116	\$0	\$169,116

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINIANICE DEDCOMMEL AND AUDIT			
FINANCE, PERSONNEL AND AUDIT			
COMMITTEE ROLL CALL			
	AYES	NOES	
Haas	X		
Schmitt		X	
Romo West	X		
Jursik		X	
Lipscomb		X	
Bowen		X	
Stamper		X	
Co-Chair Cullen		X	
Co-Chair Johnson	X		
TOTALS:	3	6	

Motion to Approve: Failed

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Dimitrijevic

Amend Org. Unit No. 1000 - County Board as follows:

Department Mission: The mission of the Board of Supervisors is to establish County policies that promote the County's Mission Statement: to enhance the self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

Department Description: The Milwaukee County Board of Supervisors is a body of 18 legislative representatives elected by residents of 18 supervisory districts in the County. Legislative Services includes 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who functions as the department head.

The Board's primary power is to "represent the county, have management of the business and concerns of the county in all cases where no other provision is made, apportion and levy taxes and appropriate money to carry into effect any of the Board's powers and duties." Wis. Stats. 59.51(2). The Board exercises its power in part by adopting County-wide policy through resolutions and ordinances that is to set broad policy directives for the County designed to help meet advance the goals of the County's mission statement. Among the Board's most important means of establishing policy is the adoption of the annual County Budget. The Board conducts its business through nine standing committees, various subcommittees, commissions and task forces.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller **Date**: November 6, 2013

Strategic Program Area 1: County Board

Service Provision: Mandated

Strategic Outcome: High Quality, Responsive Services

What We Do: Activity Data					
Activity 2012 Actual 2013 Budget 2014 Budget					
Activity Data is not yet tracked for this program area					

How We Do It: Program Budget Summary							
Category	2012 Budget	2012 Actual	2013 Budget	2014 Budget	2014/2013 Var		
Expenditures	\$6,541,610	\$6,156,009	\$6,656,441	\$4,121,680	(\$2,534,761)		
Revenues	\$0	\$548	\$0	\$0	\$0		
Tax Levy	\$6,541,610	\$6,155,461	\$6,656,441	\$4,121,680	(\$2,534,761)		
FTE Positions	56.9	56.9	56.6	29	27.6		

How Well We Do It: Performance Measures					
Performance Measure 2012 Actual 2013 Budget 2014 Budget					
Performance Measures have not yet been created for this program area					

Strategic Implementation:

The 2014 budget implements the provisions of 2013 Wisconsin Act 14 (Act 14) which includes a number of provisions related to the structure and duties of the County Board, and provides a tax levy cap of no more than 0.4 percent of the total County tax levy, plus a number of items that are exempt from the cap: salaries and benefits of Supervisors, legacy fringe benefit costs, and facilities space charges. The 2014 Budget complies with this tax levy cap by reducing providing a staffing model based on two similar large urban Midwestern counties (see chart below), transferring positions to other offices, and reducing other operating expenses. Positions transferred to other offices during 2013 or as part of the 2014 budget include:

- 1.0 FTE Chief Committee Clerk, 1.0 FTE Assistant Chief Committee Clerk, 1.0 FTE Committee Clerk and 1.0 FTE Support Services positions were transferred to the Office of the County Clerk per County Board resolution 13-560. The tax levy cost of these positions is shifted to the Office of the County Clerk.
- Research services are moved to the Office of the Comptroller, per County Board resolution 13-643, where four new positions were created in 2013 to serve the Executive and Legislative branch. Levy funding for the cost of these four positions is shifted to the Office of the Comptroller (see the narrative for the Office of the Comptroller for additional detail).

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

All Policy Research Analyst positions and the County Board Fiscal position are unfunded in 2014.

- 1.0 FTE Intergovernmental Relations Director and 1.0 FTE Assistant Director of Intergovernmental Relations were abolished. A new Department of Government Affairs Department was created within the executive branch per File No. 13-496, related to local government reforms, and 2013 Wisconsin Act 14, that serves both the County Executive and County Board with two positions that replace these positions. The funding tax levy for this function is shifted to the new department. See the narrative for the Department of Government Affairs for additional detail.
- 1.0 FTE Graphic Designer Office Coordinator is transferred to the County Clerk Department of Administrative Services Information Management Services Division (IMSD).
- 1.0 FTE Constituent Services Representative is transferred to Government Affairs to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.
- The County Board will have 8.0 FTE Legislative Assistant 3 positions with the ability to underfill the positions at either the Legislative Assistant 1 or Legislative Assistant 2 salary level.

As noted, the 2014 Budget is based on staffing levels in similar counties. Two peer counties are Allegheny County, PA (Pittsburgh metro area) and Cuyahoga County, OH (Cleveland Metro area). These two counties have similar populations, similar size total county budgets, and similar legislative executive branch structures. Allegheny and Cuyahoga Counties have unincorporated areas for which the County government is directly responsible for many services such as policing, zoning, and public health, where Milwaukee County is fully incorporated and therefore provides fewer direct services. A comparison of the positions that serve the legislative branches in these counties with that provided to the County Board in the 2014 budget is shown below. In Milwaukee County, the staff levels include the clerk positions and budget/policy positions that are replacing services that historically served the County Board but are shifted to the Offices of the Clerk and Comptroller respectively.

Cuyahoga County, OH

Supervisors: 11
Population: 1,270,000
Total Budget Size: \$1.30 billion

Staff Positions: 8
Chief of Staff

Allegheny County, PA

Supervisors: 15
Population: 1,227,000
Total Budget Size: \$1.64 billion

Staff Positions: 7
Director of Constituent Services

Milwaukee County 2014 Budget

Supervisors: 18
Population: 952,000
Total Budget Size: \$1.4 billion

Staff Positions: 20 (11 Direct)
Chief of Staff

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Staff/\$100M Exp: 1.4

Staff/1M Pop: 20

	Clerk of Council	Director of Budget & Administration	Const. Services (Leg Asst, 4.0 FTE)
	Deputy Clerk of Council	Director of Legislative Services	Office Asst. Hourly
	Deputy Clerk of Council	Budget Support	-Support Positions (5.0 FTE)
	Council Services Coordinator	Constituent Services (2.0 FTE)	Dedicated Staff in Other Offices: 9
	Research & Policy	Support Clerk	Chief Committee Clerk
	Legislative Budget Advisor	-	Assistant Chief Committee Clerk
	Senior Policy Advisor	-	Committee Clerk
	-	-	Support Services
	-	-	Research & Policy Coord
			Research & Policy Analyst (3.0 FTE)
	-	-	Govt Affairs Liaison
	-	-	-
	Staff/Supervisor: 0.73	Staff/Supervisor: 0.47	Staff/Supervisor: 1.11
ı		1	

The 2014 budget provides funding for five specific full time positions within the Office of the County Board, including 1.0 FTE Chief of Staff and 4.0 FTE Legislative Assistant 3 positions; plus 1.0 FTE Office Assistant Hourly position. In addition, funding is provided for 5.0 FTE unspecified support positions, including salary, social security and active fringe benefit costs, based on an average salary of \$50,269. In order to provide staffing flexibility, all staff positions other than those transferred to other offices in 2013 are unfunded in 2014 and may be filled, subject to available appropriations.

Staff/\$100M Exp: .43

Staff/1M Pop: 5.7

Staff/\$100M Exp: .62

Staff/1M Pop: 6.3

Operating costs decline by \$335,828 or 75 percent mainly due to staff reductions and by the shifting of costs related to tThe County's online legislative tracking and update system (Legistar) and related costs are transferred to the Office of the County Clerk.

Internal crosscharges decline by \$127,311 or 17 percent in 2014, to \$631,025. Charges for Courthouse Complex space rental, which are exempt from the property tax cap per 2013 Wisconsin Act 14, make up \$400,495 \$270,495, as the Office of the Comptroller is assuming former County Board space to house the Research Services and Payroll Sections. Of this total. Other charges are reduced by \$117,626, or 33 percent in 2013. Charges for information technology and telephone services from the Information Management Services Division were reallocated based on the reduction in staffing and are reduced by a total of \$114,616. County Service Charges to the County Board will be based on actual usage, not historical or rolling average amounts, and are budgeted at \$416,265

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

County Board Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation	
Adm Sec 1-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 2-Const Svs Rep	1	0	-1	Unfund-Transfer Out	
Adm Sec 2-Exec Sec	1	0 <u>1</u>	-1 <u>0</u>	Unfund	
Adm Sec 2-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 3-Comm Clk	1	0	-1	2013 Action	
Adm Sec 3-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec 4-Support Servs	1	0	-1	2013 Action	
Adm Sec 5-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec Admin Asst	1	0	-1	Unfund	
Adm Sec Asst Chief Comm Clk	1	0	-1	2013 Action	
Adm Sec Asst Dir I-R	1	0	-1	2013 Action	
Adm Sec Chief Comm Clk 2	1	0	-1	2013 Action	
Adm Sec Chief Of Staff	1	1	0		
Adm Sec Co Bo Fiscal	1	0	-1	Unfund	
Adm Sec Graphic Designer	1	0 <u>1</u>	<u> 10</u>	Transfer Out	
Adm Sec Intr Gov Rel Di	1	0	-1	2013 Action	
Adm Sec Legislative Asst 1	9.5	0	-9.5	Unfund	
Adm Sec Legislative Asst 2	2	0	-2	Unfund	
Adm Sec Legislative Asst 3	5.6	X 8	-1.6- 2.4	Unfund	
Adm Sec Office Coord	1	0	-1	Unfund Transfer Out	
Adm Sec Public Inf Asst	1	0	-1	Unfund	
Adm Sec Public Inf Mgr	1	0 1	-1 -0	Unfund	
Adm Sec1- Office Asst 1 Hrly	0.5	1	0.5	Fund	
County Board Chairman	1	1	0		
County Brd Supv 1St Vic	1	1	0		
County Brd Supv 2Nd Vic	1	1	0		
County Brd Supv Member	15	15	0		
Salary Adjustment	-0.2	0	0.2		
Unspecified Positions	0	5	5.0	Fund	
TOTAL	56.4	29* 31	- 27.4 *25.4		

^{*} The 2014 budget provides salary, social security and active fringe benefit costs for an additional 5.0 FTE full time positions.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Org. 3700 – Office of the Comptroller

Increase expenditures by \$130,000 to reflect additional space rental charges related to the assumption of office space in Room 203-R of the Courthouse to house Office of the Comptroller staff.

Org. 3270 - County Clerk

1.0 FTE position of Office Coordinator is transferred in from the County Board to provide office support, especially related to the operation of the Legistar program. An appropriation of \$6,000 is also provided for software, supplies and services to support staff functions relating to recording and maintaining County Board proceedings.

An appropriation of \$46,000 is included in the budget to pay the Wisconsin Counties Association membership dues.

County Clerk Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation	
Accounting Specialist	0	1	1	2013 Action	
Adm Asst	0	1	1	2013 Action	
Adm Sec 3-Comm Clk	0	1	1	Transfer In	
Adm Sec 4-Support Servs	0	1	1	Transfer In	
Adm Sec Asst Chief Comm Clk	0	1	1	Transfer In	
Adm Sec Chief Comm Clk 2	0	1	1	Transfer In	
Clerical Asst 1	3	3	0		
Clerical Spec County Clerk	1	0	-1	2013 Action	
County Clerk	1	1	0		
Deputy County Clerk	1	1	0		
Fiscal Spec	1	0	-1	2013 Action	
Office Coordinator	<u>0</u>	<u>1</u>	<u>1</u>	<u>Transfer In</u>	
TOTAL	7	11 <u>12</u>	X <u>5</u>		

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Org. 1020 - Governmental Affairs

1.0 FTE Constituent Services Representative is transferred in from the County Board to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.

Amend Org. Unit 1020 - Governmental Affairs narrative as follows:

Department Mission: In accordance with State Statute 59.53 (24), as created by 2013 Wisconsin Act 14, the mission of the County Executive— Office of Government Affairs is to represent the interests of Milwaukee County before Local, State, and Federal governments. The Office will also build productive relationships with other governmental units, non-profit agencies, and the private sector in order to identify areas where services can be shared, consolidated, or otherwise cooperatively enhanced in order to improve service and reduce costs to taxpayers.

Department Description: The Office includes two full-time positions, one that will report to the County Executive and one that will report to the County Board, per the terms of 2013 Wisconsin Act 14. The operating budget of \$55,000 <u>25,000</u> is under the direct supervision of the County Executive. shall be used to support the efforts of each of the positions in an equal manner. In addition, an appropriation of \$30,000 is included in a departmental allocated contingency account for federal lobbying services. The results of the request for proposals for these services shall be presented to the County Board in order for the funding to be released.

Strategic Implementation:

As noted in the Department Description, for 2014 the Office shall contain two positions at the same salary level. One Assistant Director of Intergovernmental Relations position that was budgeted in the Office of the County Board in 2013 has been retitled as Intergovernmental Liaison. The existing position of Director of Intergovernmental Relations is retitled to Intergovernmental Liaison. Both positions shall represent the County's interests before other units and levels of government through lobbying efforts. In addition, both positions will work to develop positive relations with neighboring municipalities, counties, other units of governments, and the private and non-profit sectors to identify areas suitable for cooperative service sharing agreements, consolidations, and other arrangements that improve service delivery, enhance efficiency, and reduce costs to taxpayers.

For 2014, operating costs of \$55,000 are provided for the Office. Per the terms of 2013 Wisconsin Act 14, which place responsibility for daily management of all departments under the Office of the County Executive, all service and commodity expenditures shall be approved by the Office of the County Executive. Intergovernmental cooperation membership fees, such as Sister Cities International, shall be paid with the funds provided to this office.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller **Date**: November 6, 2013

Government Affairs Budgeted Positions				
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation
Intr Gov Liaison	0	2	2	Retitle
Director of Intergovt Rel.*	1	0	-1	Retitle
Asst. Dir of Intergov Rel.*	1	0	-1	Retitle
Constituent Services Rep	<u>0</u>	<u>1</u>	<u>1</u>	<u>Transfer In</u>
TOTAL	2	2 _3	0 - <u>1</u>	

Amend Org. 1160 – DAS-IMSD as follows:

Strategic Implementation:

This program area is responsible for business development, project management, fiscal services and administrative support. This area works directly with County departments and outside agencies to build effective and productive relationships, analyzes County business needs, develops critical solutions and manages projects to successful completion in a value driven portfolio framework. The DAS-IMSD Fiscal team provides overall direction, coordination and planning for effective fiscal management and policy compliance including budget preparation and monitoring, accounts payable and receivable, procurement, payroll, and contract monitoring within IMSD. The 2014 staffing level of 16.5 FTE includes a transfer in of 1.0 FTE Graphic Designer position from the Office of the County Board. Expenditures increase \$56,301 primarily due to a decrease in crosscharges that is partially offset by the additional position.

DAS-IMSD Budgeted Positions				
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation
Adm Sec Graphic Designer	0	<u>1-0</u>	<u>1-0</u>	Transfer In
Business Analyst 4	4	4	0	
Business Solutions Mgr	1	1	0	
Clerical Spec IMSD	1	1	0	
Communications Spec 3 NR	1	1	0	
Distribution Assistant	1	0	-1	Transfer Out
Exdir2-Chief Tech Offcr	1	1	0	
Exdir3-Chief Info Offcr	1	1	0	
Fiscal And Budget Manager	1	1	0	
Info Systems Intern	3.5	3.5	0	
IT Client Support Spec 1	1	1	0	
IT Client Support Spec 2	2	2	0	
IT Director - Applications	1	1	0	
IT Director - Governance	1	1	0	
IT Manager - Applications	2	2	0	
IT Manager - Business Develop	1	1	0	
IT Manager - Project Mgmt Offc	1	1	0	
IT Manager - Server	1	1	0	
IT Manager - Service Desk	1	1	0	

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

IT Operations Mgr	1	1	0	
Network Appls Spec 2-4	14	14	0	
Network Tech Spec 2-4	11	11	0	
Network Tech Spec II - Zoo	1	1	0	
Office Supp Asst 1	1	0	-1	Transfer Out
Office Supp Asst 2	2	1	-1	Transfer Out
Overtime	0.4	0.3	-0.1	
Project Analyst-HRIS	1	1	0	
Project Analyst-HRIS Int	1	1	0	
Technical Architect	1	1	0	
Vacancy & Turnover	0	-1.8	-1.8	
TOTAL	58.9	55	-3.9	

Summary Chart - Org. 1000 - County Board

For 2014, this amendment provides a summary chart as follows:

Budget Summary					
Category	2013 Budget	2014 Budget	2014/13 Variance		
Personnel Costs	\$5,450,777	\$3,473,533	(\$1,941,276)		
Operation Costs	\$447,328	\$147,468	(\$335,828)		
Interdept. Charges	\$758,336	\$416,265	(\$342,071)		
Total Expenditures	\$6,656,441	\$4,037,266	(\$2,619,175)		
Total Revenues	\$0	\$0	\$0		
Tax Levy	\$6,656,441	\$4,037,266	(\$2,619,175)		

This amendment would increase tax levy by \$259,350.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
1000	County Board	(\$84,414)	\$0	(\$84,414)
1020	Government Affairs	\$65,382	\$0	\$65,382
3270	County Clerk	\$142,382	\$0	\$142,382
3700	Office of the Comptroller	\$130,000	\$0	\$130,000
1160	DAS-IMSD	(\$77,834)	(\$13,232)	(\$64,602)
	TOTALS:	\$175,516	(\$13,232)	\$188,748

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

(1A035)

Org Unit No.: 1000, 1020, 1160, 3270 and 3700

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson	X			
TOTALS:	9	0		

Motion to Approve: Approved

This is a substitute to 1A023 which was withdrawn by Supervisor Johnson with unanimous consent

Org Unit No.: <u>5600</u>

Org. Name: DOT-Transit/Paratransit

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Lipscomb and Bowen

Amend Org. 5600 – DOT-Transit/Paratransit by adding the following narrative:

Milwaukee Transport Services, Inc. (MTS) will continue to manage and operate the Milwaukee County Transit System (MCTS) under an extension of their contract through the end of 2014, unless terminated earlier by an adopted resolution of Milwaukee County. This policy will ensure a higher level of continuity and allow for a more coordinated transition. This will also facilitate the completion of high profile projects such as the installation and transition to new fare boxes and payment systems though out the system in 2014.

The Milwaukee County Department of Transportation - Director's Office shall work with other departments as necessary to develop a transition plan which transfers the management and operation of all existing services of the Milwaukee County Transit System to an internal County department or division. The plan shall provide an effective transition that is coordinated with the expiration of the MTS contract without any major interruption in service delivery. Aspects of the model that Milwaukee County uses to manage and operate General Mitchell International Airport (GMIA) may be used to help operate the Transit System.

In effect, the current contract between Milwaukee County and MTS, Inc. is for the management services provided by two individuals. The expense incurred by the system (including operating expenses, capital equipment, wages and benefit liabilities) are funded by governmental taxing authorities and riders. Yet the services provided through the management contract, including entering into emergency contracts, are removed from normal County oversight. In addition, transit services rely on a separate series of internal and external overhead costs such as procurement, risk management, legal, accounting, budget, payroll, accounts payable, treasury, human resources, pension, health, information technology, facilities management and labor relations. Milwaukee County already owns the buses, facilities and other assets of MCTS. Milwaukee County also already effectively serves as the backstop for the MCTS pension system. The direct provision of management and operation of the transit system by an internal department or division will help clear up questions that have arisen related to the chain of command and responsibilities.

This amendment would have a \$0 tax levy impact.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
5600	DOT-Transit	\$0	\$0	\$0
	TOTALS:	\$0	\$0	\$0

Org Unit No.: <u>5600</u>

Org. Name: DOT-Transit/Paratransit

Date: November 6, 2013

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas		X		
Schmitt		X		
Romo West	X			
Jursik		X		
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	5	4		

Motion to Approve: Approved

Org Unit No.:1020

Org. Name: Government Affairs

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Weishan

Amend Org. Unit No. 1020–Government Affairs as follows:

Strategic Implementation:

As noted in the Department Description, for 2014 the Office shall contain two positions at the same salary level of \$50,000 each. One Assistant Director of Intergovernmental Relations position that was budgeted in the Office of the County Board in 2013 has been retitled as Intergovernmental Liaison. The existing position of Director of Intergovernmental Relations is retitled to Intergovernmental Liaison. Both positions shall represent the County's interests before other units and levels of government through lobbying efforts. In addition, both positions will work to develop positive relations with neighboring municipalities, counties, other units of governments, and the private and non-profit sectors to identify areas suitable for cooperative service sharing agreements, consolidations, and other arrangements that improve service delivery, enhance efficiency, and reduce costs to taxpayers.

This amendment would reduce tax levy by \$116,022.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1020	Government Affairs	(\$116,022)	\$0	(\$116,022)
	TOTALS:	(\$116,022)	\$0	(\$116,022)

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT						
COMMITTEE I	COMMITTEE ROLL CALL					
AYES NOE						
Haas	X					
Schmitt	X					
Romo West	Χ					
Jursik	X					
Lipscomb	X					
Bowen	X					
Stamper	X					
Co-Chair Cullen X						
Co-Chair Johnson	X					
TOTALS:	9	0				

Motion to Deny: Approved

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Weishan

Amend Org. Unit No. 1000 - County Board as follows:

Department Mission: The mission of the Board of Supervisors is to establish County policies that promote the County's Mission Statement: to enhance the self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

Department Description: The Milwaukee County Board of Supervisors is a body of 18 legislative representatives elected by residents of 18 supervisory districts in the County. Legislative Services includes 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who functions as the department head.

The Board's primary power is to "represent the county, have management of the business and concerns of the county in all cases where no other provision is made, apportion and levy taxes and appropriate money to carry into effect any of the Board's powers and duties." Wis. Stats. 59.51(2). The Board exercises its power in part by adopting County-wide policy through resolutions and ordinances that is to set broad policy directives for the County designed to help meet advance the goals of the County's mission statement. Among the Board's most important means of establishing policy is the adoption of the annual County Budget. The Board conducts its business through nine standing committees, various subcommittees, commissions and task forces.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Strategic Program Area 1: County Board

Service Provision: Mandated

Strategic Outcome: High Quality, Responsive Services

What We Do: Activity Data					
Activity 2012 Actual 2013 Budget 2014 Budget					
Activity Data is not yet tracked for this program area					

How We Do It: Program Budget Summary						
Category	2012 Budget	2012 Budget 2012 Actual 2013 Budget 2014 Budget				
Expenditures	\$6,541,610	\$6,156,009	\$6,656,441	\$4,121,680	(\$2,534,761)	
Revenues	\$0	\$548	\$0	\$0	\$0	
Tax Levy	\$6,541,610	\$6,155,461	\$6,656,441	\$4,121,680	(\$2,534,761)	
FTE Positions	56.9	56.9	56.6	29	27.6	

How Well We Do It: Performance Measures					
Performance Measure 2012 Actual 2013 Budget 2014 Budget					
Performance Measures have not yet been created for this program area					

Strategic Implementation:

The 2014 budget implements the provisions of 2013 Wisconsin Act 14 (Act 14) which includes a number of provisions related to the structure and duties of the County Board, and provides a tax levy cap of no more than 0.4 percent of the total County tax levy, plus a number of items that are exempt from the cap: salaries and benefits of Supervisors, legacy fringe benefit costs, and facilities space charges. The 2014 Budget complies with this tax levy cap by reducing providing a staffing model based on two similar large urban Midwestern counties (see chart below), transferring positions to other offices, and reducing other operating expenses. Positions transferred to other offices during 2013 or as part of the 2014 budget include:

- 1.0 FTE Chief Committee Clerk, 1.0 FTE Assistant Chief Committee Clerk, 1.0 FTE Committee Clerk and 1.0 FTE Support Services positions were transferred to the Office of the County Clerk per County Board resolution 13-560. The tax levy cost of these positions is shifted to the Office of the County Clerk.
- Research services are moved to the Office of the Comptroller, per County Board resolution 13-643, where four new positions were created in 2013 to serve the Executive and Legislative branch. Levy funding for the cost of these four positions is shifted to the Office of the Comptroller (see the narrative for the Office of the Comptroller for additional detail).

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

All Policy Research Analyst positions and the County Board Fiscal position are unfunded in 2014.

- 1.0 FTE Intergovernmental Relations Director and 1.0 FTE Assistant Director of Intergovernmental Relations were abolished. A new Department of Government Affairs Department was created within the executive branch per File No. 13-496, related to local government reforms, and 2013 Wisconsin Act 14, that serves both the County Executive and County Board with two positions that replace these positions. The funding tax levy for this function is shifted to the new department. See the narrative for the Department of Government Affairs for additional detail.
- 1.0 FTE Graphic Designer Office Coordinator is transferred to the County Clerk Department of Administrative Services Information Management Services Division (IMSD).
- 1.0 FTE Constituent Services Representative is transferred to Government Affairs to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.
- The County Board will have 17.0 FTE Legislative Assistant 3 positions with the ability to underfill the positions at either the Legislative Assistant 1 or Legislative Assistant 2 salary level. Positions may be filled less than full-time.

As noted, the 2014 Budget is based on staffing levels in similar counties. Two peer counties are Allegheny County, PA (Pittsburgh metro area) and Cuyahoga County, OH (Cleveland Metro area). These two counties have similar populations, similar size total county budgets, and similar legislative executive branch structures. Allegheny and Cuyahoga Counties have unincorporated areas for which the County government is directly responsible for many services such as policing, zoning, and public health, where Milwaukee County is fully incorporated and therefore provides fewer direct services. A comparison of the positions that serve the legislative branches in these counties with that provided to the County Board in the 2014 budget is shown below. In Milwaukee County, the staff levels include the clerk positions and budget/policy positions that are replacing services that historically served the County Board but are shifted to the Offices of the Clerk and Comptroller respectively.

Cuyahoga County, OH

Supervisors: 11
Population: 1,270,000
Total Budget Size: \$1.30 billion

Staff Positions: 8
Chief of Staff

Allegheny County, PA

Supervisors: 15
Population: 1,227,000
Total Budget Size: \$1.64 billion

Staff Positions: 7
Director of Constituent Services

Milwaukee County 2014 Budget

Supervisors: 18
Population: 952,000
Total Budget Size: \$1.4 billion

Staff Positions: 20 (11 Direct)
Chief of Staff

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Clerk of Council	Directo
Deputy Clerk of Council	Dire
Deputy Clerk of Council	
Council Services Coordinator	Con
Research & Policy	
Legislative Budget Advisor	
Senior Policy Advisor	
-	
-	

Staff/Supervisor: 0.73 Staff/\$100M Exp: .62 Staff/1M Pop: 6.3 Director of Budget & Administration
Director of Legislative Services
Budget Support
Constituent Services (2.0 FTE)
Support Clerk

-

Staff/Supervisor: 0.47 Staff/\$100M Exp: .43 Staff/1M Pop: 5.7 Const. Services (Leg Asst, 4.0 FTE)
Office Asst. Hourly
-Support Positions (5.0 FTE)

Dedicated Staff in Other Offices: 9

Chief Committee Clerk
Assistant Chief Committee Clerk
Committee Clerk
Support Services
Research & Policy Coord
Research & Policy Analyst (3.0 FTE)
Govt Affairs Liaison

Staff/Supervisor: 1.11 Staff/\$100M Exp: 1.4 Staff/1M Pop: 20

The 2014 budget provides funding for five specific full time positions within the Office of the County Board, including 1.0 FTE Chief of Staff and 4.0 FTE Legislative Assistant 3 positions; plus 1.0 FTE Office Assistant Hourly position. In addition, funding is provided for 5.0 FTE unspecified support positions, including salary, social security and active fringe benefit costs, based on an average salary of \$50,269. In order to provide staffing flexibility, all staff positions other than those transferred to other offices in 2013 are unfunded in 2014 and may be filled, subject to available appropriations.

Operating costs decline by \$335,828 or 75 percent mainly due to staff reductions and by the shifting of costs related to tThe County's online legislative tracking and update system (Legistar) and related costs are transferred to the Office of the County Clerk.

Internal crosscharges decline by \$127,311 or 17 percent in 2014, to \$631,025. Charges for Courthouse Complex space rental, which are exempt from the property tax cap per 2013 Wisconsin Act 14, make up \$400,495 \$270,495, as the Office of the Comptroller is assuming former County Board space to house the Research Services and Payroll Sections. Of this total. Other charges are reduced by \$117,626, or 33 percent in 2013. Charges for information technology and telephone services from the Information Management Services Division were reallocated based on the reduction in staffing and are reduced by a total of \$114,616. County Service Charges to the County Board, other than space rental charges, will not be accepted. In addition, all healthcare charges will not be assessed to the County Board budget.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

County Board Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation	
Adm Sec 1-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 2-Const Svs Rep	1	0	-1	Unfund Transfer Out	
Adm Sec 2-Exec Sec	1	0 <u>1</u>	1 0	Unfund	
Adm Sec 2-Pol Res Anlys	1	0	-1	Unfund	
Adm Sec 3-Comm Clk	1	0	-1	2013 Action	
Adm Sec 3-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec 4-Support Servs	1	0	-1	2013 Action	
Adm Sec 5-Pol Res Anlys	2	0	-2	Unfund	
Adm Sec Admin Asst	1	0	-1	Unfund	
Adm Sec Asst Chief Comm Clk	1	0	-1	2013 Action	
Adm Sec Asst Dir I-R	1	0	-1	2013 Action	
Adm Sec Chief Comm Clk 2	1	0	-1	2013 Action	
Adm Sec Chief Of Staff	1	1	0		
Adm Sec Co Bo Fiscal	1	0	-1	Unfund	
Adm Sec Graphic Designer	1	0 <u>1</u>	<u>-1-0</u>	Transfer Out	
Adm Sec Intr Gov Rel Di	1	0	-1	2013 Action	
Adm Sec Legislative Asst 1	9.5	0	-9.5	Unfund	
Adm Sec Legislative Asst 2	2	0	-2	Unfund	
Adm Sec Legislative Asst 3	5.6	X 17	-1.6- 11.4	Unfund	
Adm Sec Office Coord	1	0	-1	Unfund Transfer Out	
Adm Sec Public Inf Asst	1	0	-1	Unfund	
Adm Sec Public Inf Mgr	1	0 1	-1 -0	Unfund	
Adm Sec1- Office Asst 1 Hrly	0.5	1	0.5	Fund	
County Board Chairman	1	1	0		
County Brd Supv 1St Vic	1	1	0		
County Brd Supv 2Nd Vic	1	1	0		
County Brd Supv Member	15	15	0		
Salary Adjustment	-0.2	0	0.2		
Unspecified Positions	0	5	5.0	Fund	
TOTAL	56.4	29* 40	- 27.4 * <u>16.4</u>		

^{*} The 2014 budget provides salary, social security and active fringe benefit costs for an additional 5.0 FTE full time positions.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Org. 3700 - Office of the Comptroller

Increase expenditures by \$130,000 to reflect additional space rental charges related to the assumption of office space in Room 203-R of the Courthouse to house Office of the Comptroller staff.

Org. 3270 - County Clerk

1.0 FTE position of Office Coordinator is transferred in from the County Board to provide office support, especially related to the operation of the Legistar program. An appropriation of \$6,000 is also provided for software, supplies and services to support staff functions relating to recording and maintaining County Board proceedings.

An appropriation of \$46,000 is included in the budget to pay the Wisconsin Counties Association membership dues.

County Clerk Budgeted Positions					
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation	
Accounting Specialist	0	1	1	2013 Action	
Adm Asst	0	1	1	2013 Action	
Adm Sec 3-Comm Clk	0	1	1	Transfer In	
Adm Sec 4-Support Servs	0	1	1	Transfer In	
Adm Sec Asst Chief Comm Clk	0	1	1	Transfer In	
Adm Sec Chief Comm Clk 2	0	1	1	Transfer In	
Clerical Asst 1	3	3	0		
Clerical Spec County Clerk	1	0	-1	2013 Action	
County Clerk	1	1	0		
Deputy County Clerk	1	1	0		
Fiscal Spec	1	0	-1	2013 Action	
Office Coordinator	0	1	1	Transfer In	
TOTAL	7	11 <u>12</u>	X <u>5</u>		

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

Org. 1020 - Governmental Affairs

1.0 FTE Constituent Services Representative is transferred in from the County Board to assist the County Executive in addressing constituent concerns, including those brought to his attention by the County Board, and to provide general support for the co-directors of the office.

Amend Org. Unit 1020 - Governmental Affairs narrative as follows:

Department Mission: In accordance with State Statute 59.53 (24), as created by 2013 Wisconsin Act 14, the mission of the County Executive — Office of Government Affairs is to represent the interests of Milwaukee County before Local, State, and Federal governments. The Office will also build productive relationships with other governmental units, non-profit agencies, and the private sector in order to identify areas where services can be shared, consolidated, or otherwise cooperatively enhanced in order to improve service and reduce costs to taxpayers.

Department Description: The Office includes two full-time positions, one that will report to the County Executive and one that will report to the County Board, per the terms of 2013 Wisconsin Act 14. The operating budget of \$55,000 25,000 is under the direct supervision of the County Executive. shall be used to support the efforts of each of the positions in an equal manner. In addition, an appropriation of \$30,000 is included in a departmental allocated contingency account for federal lobbying services. The results of the request for proposals for these services shall be presented to the County Board in order for the funding to be released.

Strategic Implementation:

As noted in the Department Description, for 2014 the Office shall contain two positions at the same salary level. One Assistant Director of Intergovernmental Relations position that was budgeted in the Office of the County Board in 2013 has been retitled as Intergovernmental Liaison. The existing position of Director of Intergovernmental Relations is retitled to Intergovernmental Liaison. Both positions shall represent the County's interests before other units and levels of government through lobbying efforts. In addition, both positions will work to develop positive relations with neighboring municipalities, counties, other units of governments, and the private and non-profit sectors to identify areas suitable for cooperative service sharing agreements, consolidations, and other arrangements that improve service delivery, enhance efficiency, and reduce costs to taxpayers.

For 2014, operating costs of \$55,000 are provided for the Office. Per the terms of 2013 Wisconsin Act 14, which place responsibility for daily management of all departments under the Office of the County Executive, all service and commodity expenditures shall be approved by the Office of the County Executive. Intergovernmental cooperation membership fees, such as Sister Cities International, shall be paid with the funds provided to this office.

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller **Date**: November 6, 2013

Government Affairs Budgeted Positions						
Title Code 2013 Budget 2014 Budget Variance Explanation						
Intr Gov Liaison	0	2	2	Retitle		
Director of Intergovt Rel.*	1	0	-1	Retitle		
Asst. Dir of Intergov Rel.*	1	0	-1	Retitle		
Constituent Services Rep	0	1	<u>1</u>	Transfer In		
TOTAL	2	2 -3	0 -1			

Amend Org. 1160 – DAS-IMSD as follows:

Strategic Implementation:

This program area is responsible for business development, project management, fiscal services and administrative support. This area works directly with County departments and outside agencies to build effective and productive relationships, analyzes County business needs, develops critical solutions and manages projects to successful completion in a value driven portfolio framework. The DAS-IMSD Fiscal team provides overall direction, coordination and planning for effective fiscal management and policy compliance including budget preparation and monitoring, accounts payable and receivable, procurement, payroll, and contract monitoring within IMSD. The 2014 staffing level of 16.5 FTE includes a transfer in of 1.0 FTE Graphic Designer position from the Office of the County Board. Expenditures increase \$56,301 primarily due to a decrease in crosscharges that is partially offset by the additional position.

DAS-IMSD Budgeted Positions						
Title Code	2013 Budget	2014 Budget	2014/2013 Variance	Explanation		
Adm Sec Graphic Designer	0	1 0	<u>1-0</u>	Transfer In		
Business Analyst 4	4	4	0			
Business Solutions Mgr	1	1	0			
Clerical Spec IMSD	1	1	0			
Communications Spec 3 NR	1	1	0			
Distribution Assistant	1	0	-1	Transfer Out		
Exdir2-Chief Tech Offcr	1	1	0			
Exdir3-Chief Info Offcr	1	1	0			
Fiscal And Budget Manager	1	1	0			
Info Systems Intern	3.5	3.5	0			
IT Client Support Spec 1	1	1	0			
IT Client Support Spec 2	2	2	0			
IT Director - Applications	1	1	0			
IT Director - Governance	1	1	0			

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller **Date:** November 6, 2013

IT Manager - Applications	2	2	0	
IT Manager - Business	1	1	0	
Develop				
IT Manager - Project Mgmt	1	1	0	
Offc	I	I	U	
IT Manager - Server	1	1	0	
IT Manager - Service Desk	1	1	0	
IT Operations Mgr	1	1	0	
Network Appls Spec 2-4	14	14	0	
Network Tech Spec 2-4	11	11	0	
Network Tech Spec II -	1	1	0	
Zoo	I	I	0	
Office Supp Asst 1	1	0	-1	Transfer Out
Office Supp Asst 2	2	1	-1	Transfer Out
Overtime	0.4	0.3	-0.1	
Project Analyst-HRIS	1	1	0	
Project Analyst-HRIS Int	1	1	0	
Technical Architect	1	1	0	
Vacancy & Turnover	0	-1.8	-1.8	

55

-3.9

Summary Chart - Org. 1000 - County Board

TOTAL

For 2014, this amendment provides a summary chart as follows:

58.9

Budget Summary					
Category	2013 Budget	2014 Budget	2014/13 Variance		
Personnel Costs	\$5,450,777	\$3,619,303	(\$1,831,474)		
Operation Costs	\$447,328	\$147,468	(\$335,828)		
Interdept. Charges	\$758,336	\$270,495	(\$487,841)		
Total Expenditures	\$6,656,441	\$4,037,266	(\$2,619,175)		
Total Revenues	\$0	\$0	\$0		
Tax Levy	\$6,656,441	\$4,037,266	(\$2,619,175)		

Org. Name: County Board, Government Affairs, DAS-IMSD, County Clerk

And Office of the Comptroller

Date: November 6, 2013

This amendment would increase tax levy by \$188,748.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1000	County Board	(\$84,414)	\$0	(\$84,414)
1020	Government Affairs	\$65,382	\$0	\$65,382
3270	County Clerk	\$142,382	\$0	\$142,382
3700	Office of the Comptroller	\$130,000	\$0	\$130,000
1160	DAS-IMSD	(\$77,834)	(\$13,232)	(\$64,602)
	TOTALS:	\$1 <i>7</i> 5,516	(\$13,232)	\$188,748

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	Χ			
Schmitt	X			
Romo West	Χ			
Jursik	X			
Lipscomb	Χ			
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	9	0		

Motion to Deny: Approved

Org Unit No.:1140

Org. Name: Human Resources

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Alexander and Borkowski

Amend Org. Unit No. 1140-Human Resources as follows:

The Tuition Assistance Program is enhanced to provide new repayment policies. The time employees have to repay a loan is extended from six months to 12 months. In addition, at the time the loan is taken and promissory note signed, employees may opt to repay 50% of the loan within 12 months and, if they remain an employee for an additional 12 months thereafter (24 months after the loan originated) the remainder of the loan shall be forgiven.

This amendment would have \$0 tax levy impact.

[Note: Any fiscal impact of tuition loan forgiveness would not begin until 2016]

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1140	Human Resources	\$0	\$0	\$0
	TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb	X			
Bowen	X			
Stamper	X			
Co-Chair Cullen	Χ			
Co-Chair Johnson	X			
TOTALS:	9	0		

Motion to Deny: Approved

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Dimitrijevic, Haas and Jursik

Amend the Recommended Capital Improvements Budget by adding Capital Improvement Project WP298- South Shore Boat Launch Parking Lot:

WP298: South Shore Boat Launch Parking Lot Conceptual Plan

An appropriation of \$84,000 is budgeted to begin the conceptual planning phase for replacement of the parking lot at South Shore Beach. This project will be funded by \$84,000 in property tax levy.

The South Shore Yacht Club and boat launch share the same expansive parking area with the beach, which is sloped toward the lake and drained exclusively by overland runoff. This project will be phased into a two year timeline; phase one will include conceptual planning of the lot in 2014, and phase two will complete the construction of the lot in 2015. This project will incorporate new storm water best management practices in the construction of the lot.

This project was included in the 2013 Capital Improvement Committee's (CIC) recommendations as in need of improvements for 2014. In 2012, the Milwaukee County Parks Department partnered with MMSD to retain the services of W.F. Baird & Associates to conduct a study to determine the major water quality issues at South Shore Beach. The report from Baird concluded that the condition of the parking lot was identified as a main source of the water quality issues.

Amend the Recommended Capital Improvements Budget by adding Capital Project WP299-Southside Beach Groomer as follows:

WO11201: Southside Beach Groomer

An appropriation of \$80,000 is budgeted for the purchase of a tractor and beach groomer for the southside beaches. This project will be funded by general obligation bonds.

The beach areas are littered with significant amounts of goose, seagull, and pet feces. Beach sand should be cleaned daily during the swimming season, as the removal of animal waste is essential to reducing the spread of bacteria. This project was included in the 2013 Capital Improvement Committee's (CIC) recommendations as in need of improvements for 2014.

The Parks Department is also seeking funds from other public and private sources and programs to potentially offset the costs of this project, which may include providing a match in funding if an additional source is able to provide an initial contribution.

This amendment would increase general obligation bond financing by \$80,000 and tax levy by \$84,000.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
WP298	South Shore Boat	\$84,000	\$0*	\$84,000

Date: November 6, 2013

	Launch Parking Lot			
WO11201	Southside Beach	\$80,000	\$80,000*	\$0
	Groomer			
	TOTALS:	\$164,000	\$80,000*	\$84,000

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT			
COMMITTEE R	OLL CAL	.L	
	AYES	NOES	
Haas	X		
Schmitt		X	
Romo West	X		
Jursik	X		
Lipscomb	X		
Bowen	X		
Stamper	X		
Co-Chair Cullen		X	
Co-Chair Johnson	X		
TOTALS:	7	2	

Motion to Approve: Approved

Capital Improvement Budget New Capital Org. Unit No. 3010 – Election Commission Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Weishan

Amend the Recommended Capital Improvement Budget to add a new capital improvement project as follows:

Voting Tabulation Machines

An appropriation of \$2,642,279 is budgeted for purchase and implementation of 376 voting tabulation machines to be used throughout the nineteen municipalities of the County. The cost of the voting tabulation hardware and software will be financed with \$2,478,084 in general obligation bonds and \$164,195 in sales tax revenues.

The goal of the project is to bring uniformity to the voting machines used in the county and to require that Milwaukee County be responsible for programming all machines for each election. The implementation of the new voting machines would not occur until the 2014 fall elections.

Amend Org. Unit. 3010 – Election Commission as follows:

Strategic Implementation:

The Election Commission seeks to maintain 2013 service levels by increasing appropriations for personal services, services, and commodities in order to coordinate the increased number of elections in an efficient and effective manner pursuant to Wisconsin State Statute 7.10, 7.21, and 7.60. Appropriations in the Election Commission budget fluctuate substantially every year based on the number of scheduled elections. Tax levy for 2014 is increased by 49% over the 2013 Adopted Budget of \$605,202 to \$903,387. The expenditure of \$298,185 is primarily related to the increase in the number of funded elections from two in 2013 to four in 2014. Revenues in the department remain largely unchanged with a slight increase of \$1,850, based on recent experience. A majority of the ballot costs during the 2014 election cycle borne by the County as they are Federal, State, and County contests on the ballot, which are not reimbursable by the municipalities per State Statute. An increase in services, of \$303,249 153,249, is budgeted in order to provide adequate funding for all four mandatory elections scheduled in 2014.

A new capital improvement project to purchase, program and deploy 376 voting tabulation machines to all municipalities is included in the 2014 Budget. To provide in-house voting machine programming support, one new position of Programmer (Elections) is created in Org. Unit 3270 – County Clerk. The cost of this position is fully offset by a decrease in operational expenditures previously budgeted for election expenses. It is expected that the new voting machines will be operational for the fall 2014 elections.

Capital Improvement Budget New Capital Org. Unit No. 3010 – Election Commission Date: November 6, 2013

Amend Org. Unit 3270 - County Clerk as follows:

One new position of Programmer (Elections) is created at a personal service cost of \$73,061 to assist in the programming of all new voting tabulation machines that are expected to be purchased and deployed in time for the fall 2014 elections.

This amendment would increase general obligation bonding by \$2,478,084 and increase the tax levy by \$87,256.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
New	New Capital	\$2,642,279	\$2,478,084*	\$164,195
Capital				
3010	Election Commission	(\$150,000)	\$0	(\$150,000)
3270	County Clerk	\$73,061	\$0	\$73,061
	TOTALS:	\$2,565,340	\$2,478,084*	\$87,256

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt		X		
Romo West		X		
Jursik		X		
Lipscomb		X		
Bowen	X			
Stamper	X			
Co-Chair Cullen X				
Co-Chair Johnson	X			
TOTALS:	4	5		

Motion to Approve: Failed

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Bowen

Amend Capital Improvement Project WP279- Park Walkways in the Recommended Capital Improvements Budget as follows:

WP279 – Park Walkways Program

An appropriation of \$1,248,700, including \$76,700 in net capitalized interest is budgeted for the replacement of the worst park walkways in the park system. General obligation bonds finance this project.

The park walkways are assessed every three years and rated on surface condition and drainage on a scale of 0-100. The sections of pavement recommended for removal and/or replacement have a rating of less than 30. These sections of walkway have deteriorated well beyond their useful life and have become unsafe for use by park patrons. The following is a list of parks for which we are proposing replacement of segments:

The \$356,900 appropriation for King Park shall also incorporate new skating elements into the walkway replacement design, and the Parks Department in strongly encouraged to develop revenue generating opportunities related to skating amenities within the park.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

Parks – Planning Division staff and DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

This amendment would not impact the tax levy.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
9000	Parks, Recreation and Culture	\$0	\$0	\$0

Date: November 6, 2013

TOTALS:	\$0	\$0	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL					
AYES NOES					
Haas	Χ				
Schmitt	Χ				
Romo West	Χ				
Jursik	Χ				
Lipscomb	Χ				
Bowen	Χ				
Stamper	Χ				
Co-Chair Cullen X					
Co-Chair Johnson X					
TOTALS:	9	0			

Motion to Approve: Approved

Capital Improvement Project WP297- Oak Leaf Parkway-Oak Leaf Trail Program
Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Jursik and Romo West

Amend the Recommended Capital Improvements Budget by adding Capital Improvement Project WP297– Oak Leaf Parkway-Oak Leaf Trail Program:

An appropriation of \$500,000 is budgeted to replace the oldest segments and portions of the Oak Leaf Trail within the Milwaukee County Parks System. Financing for this project will be provided by general obligation bonds.

According to the Department of Parks, Recreation and Culture's Oak Leaf Trail Condition

Assessment, the segments located along the South Lakefront at Sheridan Park between Lunham and Pulaski Avenues (63,360 sq. ft.), as well at Grant Park between College Avenue and 400 feet north of the Grant Park Golf Course parking lot (100,320 sq. ft.), are the oldest portions of the Trail, and have the poorest condition in Milwaukee County.

The budgeted amount for 2014 shall complete all of the Sheridan Park improvements (\$396,000) and the remaining \$104,000 will begin construction for Grant Park. The estimated total cost to reconstruct the Grant Park segments is \$627,000. Therefore, the balance of \$523,000 to complete construction will be budgeted in 2015.

This amendment would increase general obligation bonding by \$500,000.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
WP297	Oak Leaf Trail	\$500,000	\$500,000*	\$0
	Program			
	TOTALS:	\$500,000	\$500,000*	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

Capital Improvement Project WP297- Oak Leaf Parkway-Oak Leaf Trail Program
Date: November 6, 2013

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL			
	AYES	NOES	
Haas	X		
Schmitt		X	
Romo West	X		
Jursik	X		
Lipscomb	X		
Bowen	X		
Stamper	X		
Co-Chair Cullen X			
Co-Chair Johnson	X		
TOTALS:	8	1	

Motion to Approve: Approved

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisors Mayo, Cullen and Stamper

Amend the 2014 Recommended Capital Improvements Budget as follows:

WO141 - ZOO INTERCHANGE

An appropriation of \$150,000 is budgeted for county expenditures related to the Zoo Interchange Freeway Reconstruction project. Financing will be provided by sales tax revenue.

The Zoo Interchange Freeway Reconstruction project undertaken by the Wisconsin Department of Transportation (WISDOT) began in 2013 and will continue during 2014. Milwaukee County properties along the reconstruction corridor have been impacted by this project. The 2014 budgeted appropriation will fund specialized services and expertise that may be necessary as this project continues.

Staffing Plan

Staff from the Department of Transportation, Transportation Services, will perform project management and oversight.

Amend the 2014 Recommended Capital Improvements Budget by adding Capital Improvement Project WP- Dineen Park Tennis Court Replacement:

An appropriation of \$453,600 is budgeted for the replacing the four tennis courts at Dineen Park. Financing for this project will be provided by \$303,600 general obligation bonds and \$150,000 in sales tax revenue.

The tennis courts in Dineen Park are in need of serious improvements. A representative from the United Sports Club, Inc. who is a member of the United States Professional Tennis Association (USPTA) has expressed interest in establishing a summer youth tennis camp at Dineen Park, however the current conditions of the courts prevent that program from taking place.

The funds for this project will replace the existing tennis court pavement, lighting, bleachers, equipment, fencing, and colorcoat system. The construction costs, project management, and planning and design is also funded for this project.

Date: November 6, 2013

This amendment would increase general obligation bonding by \$303,600.

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
WP	Dineen Park Tennis	\$303,600	\$303,600*	\$0
	Court Replacement			
WP	Dineen Park Tennis	\$150,000	\$150,000	\$0
	Court Replacement			
WO141	Zoo Interchange	(\$150,000)	(\$150,000)	\$0
	TOTALS:	\$303,600	\$303,600*	\$0

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL					
AYES NOES					
Haas	X				
Schmitt		X			
Romo West	Χ				
Jursik	Х				
Lipscomb	X				
Bowen	X				
Stamper	X				
Co-Chair Cullen X					
Co-Chair Johnson	X				
TOTALS:	8	1			

Motion to Approve: Approved

Capital Improvements Project WV024 Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Staskunas

Amend the 2014 Recommended Capital Improvements Budget by adding Capital Improvement Project WV024–College Avenue Storm Water Pond Upgrade:

An appropriation of \$96,538 is budgeted to rehabilitate and make improvements to the storm water pond on College Avenue. This project will be financed by tax levy.

This storm water pond does not consistently maintain the design normal water level of 712.75. The operating normal water level is around 710. This may be due to issues with proximity to bed rock, unseen issues with the clay liner, or a small contributing drainage area. Because of this lower operating normal water level there is an area roughly 15-feet wide surrounding the pond that never received topsoil or seed because this area was to be below the design water level. This area is beginning to erode and needs to be repaired. Neighbors have also complained about geese from this pond causing problems on their properties.

The proposed project repairs a badly eroded inlet to the pond, recompacts exposed clay to remove any cracks in the liner, and establishes turf and deep rooted native plants around the parameter of the pond to prevent further erosion and limit geese problems for neighboring residents.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

<u>DAS – Facilities Management Division staff will be responsible for overall project management.</u> Specialized consultants will be retained as needed.

This amendment would increase tax levy by \$96,538.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
WV024	College Avenue Storm Water Pond Upgrade	\$96,538	\$0	\$96,538

Capital Improvements Project WV024 Date: November 6, 2013

TOTALS: \$96,538 \$0 \$96,5

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
AYES NOES				
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	X			
Lipscomb				
Bowen	X			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson		X		
TOTALS:	7	1		

Motion to Deny: Approved

Org. Unit No.: 9000 Capital Improvement Project WP399

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Alexander

Amend Org. Unit No. WP399–Noyes Park–Pulaski Park Amenities Replacement, by making the following changes to the 2014 Capital Improvements Budget:

WP399 – Noyes Park – Pulaski Park Amenities Replacement Improvements

An appropriation of \$2,556,500 \$1,962,000,including \$156,500 in net capitalized interest, is budgeted for the design and construction phases for the demolition high priority repairs of at Noyes (\$1,158,000) and Pulaski (\$804,000) indoor pools and replacement with other amenities.

Financing will be provided from for this project will include \$1,588,330 from general obligation bonds. The cash financing needed in 2014 to make the high priority repairs is \$373,670 and is funded by property tax levy of \$173,670, Parks Amenities Matching Fund of \$100,000, and a private contribution of \$100,000. Mr. Stanley Kass announced a pledge of \$100,000 in memoriam of his late wife, Lee Kass, an avid user of the indoor pools. Mr. Kass's pledge will be matched by an equal contribution from the Park Amenities Fund, and will be used exclusively to repair and retain the Noyes and Pulaski indoor pools per his wishes.

If the actual costs for this project are lower than the budgeted amount, any remaining funds shall be allocated towards addressing and repairing the medium priority capital improvement needs for these two facilities.

The Parks Department shall update the County Board on the status of the prescribed repairs, along with data on the usage and solvency of both pools during the third quarter of 2014, in order to ensure long term sustainability of the facilities. Prior to expending any surplus funds, the Office of the Comptroller shall review any additional expenses to ensure compliance with Wisconsin State Statutes and federal guidelines and regulations.

In 2010, funding was budgeted for capital improvements at both Noyes and Pulaski Pools, but had to be repurposed due to emergency needs and repairs at O'Donnell Park parking structure. Since then, Milwaukee County has filed pending litigation claims related to events and incident related to the construction at O'Donnell Park. If in the event Milwaukee County receives any type of settlement or award beyond the fees and charges related to these claims, any remaining funds shall be returned to the Parks Department's capital improvements budget to be used towards capital projects.

WP39903 Pulaski Pool Demolition Splash Pad Construction

Pulaski indoor pool will be removed and replaced with a new splash pad for a total cost estimate of \$1,331,500. Splash pads are interactive and offer aquatic recreational opportunities to a larger demographic spectrum of users. The splash pad utilizes city water that is circulated through various water toys that shower, squirt and spray users and recirculates and filters the water. Toys such as

Capital Improvement Project WP399

Date: November 6, 2013

overhead showers, misters and sprays attract parents with young children through teenagers. Typically the splash pads are located near other use areas such as play environments, pavilions, restrooms with changing areas and other active areas.

Construction of this facility will require plumbing, sewer, electrical utilities and specialized rubber surfacing to meet building code requirements for this recreational amenity.

WP39904 Noyes Pool Demolition Skate Park and Pavilion Construction

Noyes indoor pool will be removed and replaced with a new skate park and public pavilion for a total cost estimate of \$1,225,000. The skate park will provide approximately 9,500 square feet of contoured, skate able concrete surface and other skate area amenities. In addition, a public pavilion will be constructed to complement the new skate park area as well as provide an additional pavilion amenity for Noyes Park.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

Staffing Plan

Parks – Planning Division staff and DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

Amend Org. Unit No.9000 - Department of Parks, Recreation and Culture as follows:

Strategic Program Area 3: Park Maintenance (Skilled Trades)

Service Provision: Discretionary

Strategic Outcome: Quality of Life

Strategic Implementation:

This program area maintains and protects public infrastructure in the County Parks. The 2014 staffing level includes 25.0 FTE positions and is unchanged from the 2013 Adopted Budget. Tax Levy increases \$460,251 \$111,889. primarily due to a \$384,643 increase in major maintenance. This figure includes resources that had been dedicated to operating two aquatic facilities. These funds are reallocated to address the backlog of deferred maintenance system wide, which will reduce operating expenses, and improve the condition of Parks facilities. Expenditures also increase due to an increase in internal crosscharges for fleet maintenance.

Strategic Program Area 5: Aquatics

Service Provision: Discretionary

Strategic Outcome: Quality of Life

Capital Improvement Project WP399 Date: November 6, 2013

Strategic Implementation:

This program area operates and maintains <u>indoor and</u> outdoor pools and water parks for public use.

In 2014, two indoor pools Pulaski and Noyes, are closed effective January 1, 2014 and will be demolished. These facilities represent assets that are underutilized by the public, as demand for aquatics opportunities has shifted towards other facilities in recent years. The County's ongoing fiscal situation and significant portfolio of facilities that have significant major maintenance and capital needs requires that limited resources be allocated towards higher priority facilities with higher utilization. Both facilities have low attendance, require significant tax levy operating subsidies, and will require significant capital investment to continue operations. Additionally, similar aquatics opportunities exist near these facilities that can be utilized by the public.

Based on these factors, resources that had been allocated to these facilities will be redirected In 2014, funds will be directed towards the operation of two new aquatics facilities that will operate in 2014 at Moody and Lindbergh parks (\$69,400), while the remaining \$278,962 annual levy subsidy is reallocated for major maintenance throughout the system.

The following chart shows the projected operating levy savings for the next ten years.

The 2014 Capital Budget replaces the Noyes Indoor Pool with a skate park and a pavilion, and provides funding for a new 3,500 square foot splash pad at Pulaski Park. These types of facilities are becoming more popular with the public, have significantly lower operating costs, use less energy and water, and have lower capital maintenance and replacement costs in the long term, all of which have a significant positive impact on the County's fiscal sustainability. All operating savings from closing these facilities are allocated for major maintenance and operation of the two new facilities at Lindbergh and Moody parks in 2014, thus this initiative has no tax levy impact, but will improve service

The following chart shows the estimated immediate capital needs for each facility in order to maintain a high quality aquatics experience for customers. By closing the facilities, capital resources can be reallocated to Parks assets that are used by a greater number of County residents.

The 2014 Budget provides 11 County run aquatic facilities. Community partners such as local municipalities and school districts provide over 20 aquatic facilities with opportunity for public use.

38.0 FTE are provided in this program area to operate and maintain indoor pools, outdoor pools, and water parks for public use. This represents a decrease of 20.5 FTE due to a reallocation of seasonal employees to other program areas and a reduction in the number of aquatic facilities. Tax Levy decreases \$582,824 \$348,362 for major maintenance, and expenditure authority increases in Aquatic Operations by \$613,133 and revenues increase by \$195,371, for a tax levy increase of \$348,362., while

The Parks Department shall work with the Department on Economic Development to explore opportunities for potential public-private partnership collaboration, as well as working with parks friend groups to secure future donation funds for pool facilities. The Department shall also monitor the long-term sustainability of these facilities, including investigating whether or not the sale or lease of the land/space of these facilities is a viable option in the future.

Capital Improvement Project WP399 Date: November 6, 2013

<u>In addition,</u> overall program revenues increase due to a daily fee increase of \$0.50 \$1.00 at each outdoor and indoor deep well pools. <u>These increased revenues can help offset an increase in marketing expenses and efforts towards intensifying advertising and publicity to expand awareness and accessibility to the indoor pool facilities.</u>

Amend Org. Unit No. 9000 – Department of Parks, Recreation and Culture as follows:

Strategic Program Area 11: Downtown Region

Service Provision: Discretionary

Strategic Outcome: Quality of Life

Strategic Implementation:

This program area maintains and operates O'Donnell Parking structure, Red Arrow Park ice skating rink, and other downtown and lakefront parks. The 2014 staffing level includes 4.0 FTE positions and increases due to an internal reallocation of staff from other Parks program areas. Tax Levy increases \$1,006,545 in the 2014 Budget. This is primarily due to the expected sale of the O'Donnell Parking structure, which is assumed to be completed in the third quarter of 2014. Revenues, including parking, space rental and commissions are reduced by a total of \$1,025,762. It is anticipated that the sale of the facility will result in the defeasance of outstanding debt related to prior capital projects at the facility, which will result in a reduction in debt service payments (these payments are budgeted in agency 9960 — Debt Service). The exact date of the completion of the sale is unknown, so no impact on debt service related to the facility is budgeted in 2014.

There is no significant operating expenditure reduction related to the sale of the facility, other than a reduction in utility costs of approximately \$155,000. Most other resources continue to be allocated to the downtown lakefront and other parks.

The Office of the Comptroller, working in conjunction with staff from the Department of Administrative Services, Parks Department and Corporation Counsel ("Workgroup"), shall perform a cost benefit analysis of the O'Donnell Parking structure to help policymakers determine a prudent course of action on the future of the facility. An updated parking demand study shall be commissioned that reflects current and future demand for public parking in the vicinity in light of anticipated nearby development and changes in parking availability due to the I-794 ramp reconstruction. An updated appraisal shall also be sought, if warranted, as well as a comprehensive analysis of all deed restrictions related to the O'Donnell Park parking facility. Funding that may be required by the Workgroup to complete the analysis may be available from anticipated land sales revenue anticipated in 2014 from the sale of UWM Innovation Park, subject to County Board approval. A comprehensive report from the Workgroup shall be furnished to the County Board prior to acting on any other proposal to sell or lease the facility.

Capital Improvement Project WP399

Date: November 6, 2013

Amend Org. Unit No. 1900- Cultural Contributions: Milwaukee County Federated Library System as follows:

Strategic Program Area 3: Federated Library System

Service Provision: Discretionary

Strategic Outcome: Quality of Life

Strategic Implementation:

The mission of the Milwaukee County Federated Library System (MCFLS) is to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of the County. This mission is pursued via the following objectives:

- 1. Assume a leadership role in facilitating cooperation among all public libraries in the County.
- 2. Improve access to greater quality and quantity of resources for patrons of the County.
- 3. Promote the most effective use of Local, County, State and Federal funds.
- 4. Assist member libraries in the effective utilization of current and evolving technologies.

The 2014 Budget includes a tax levy contribution of \$66,500650 plus additional one-time funding of \$33,500 (see 1800 Non-Dept Revenue narrative) \$100,000 from O'Donnell Park parking revenues to help offset reductions in State Aid and offset costs related to the MCFLS purchase and implementation of a workflow and resource management technology upgrade, known as the Sierra Platform, is planned for 2014.¹ The one time funding will be provided by land sales proceeds generated in 2014 (refer to the Land Sales program area in the Non Departmental Revenue Section for additional detail).

This amendment would increase expenditure authority by \$16,553, general obligation bonding by \$968,170 and increase private donation by \$100,000 and the Parks Amenities Matching Fund by \$100,000 for a net tax levy decrease of \$521,300.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
WP399	Noyes Park-Pulaski Park Amenities Replacement	(\$594,500)	(\$768,170)**	\$173,670
9167	Aquatics Operations	\$613,133	\$275,406	\$337,727
9430	Parks Major Maintenance	(\$348,362)	\$0	(\$348,362)
9000	Parks (Strategic Program Area 11:	\$22,941	\$1,030,617	(\$1,007,676)

¹ The 2012-2013 State Biennial Budget reduced State Aid to MCFLS from \$2.97 million in 2011 to flat annual allocations of \$2.68 million for 2012 and 2013. The 2014-2015 State Biennial Budget maintains the \$2.68 million annual allocation for MCFLS.

Capital Improvement Project WP399

Date: November 6, 2013

	Downtown Region)			
5600	Transit	\$223,191	\$0	\$223,191
1900	Cultural Contributions: Federated Library System	\$100,150	\$0	\$100,150
	TOTALS:	\$16,553	\$53 <i>7,</i> 853	(\$521,300)

^{**}This is the net amount of an increase of \$968,170 in bond financing (or \$2,556,500 CEX Bonds less \$1,588,330 Amended Bonds), an increase of \$100,000 in Private Contributions, and an increase of \$100,000 in Parks Amenities Matching Funds.

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	Χ			
Schmitt		X		
Romo West	Χ			
Jursik	Χ			
Lipscomb	Χ			
Bowen	Χ			
Stamper	Χ			
Co-Chair Cullen	Χ			
Co-Chair Johnson	Χ			
TOTALS:	8	1		

Motion to Deny: Approved

(1B018)

Org Unit No.: 1130, 1140, 1151, 1152, 1160, 5700

5800, 8000, WC10201 and WO870

Org. Name: Corporation Counsel, Human Resources, DAS-Fiscal Affairs

DAS-Procurement, DAS-IMSD, DAS-Facilities Management,
DOT-Director's Office, DHHS, Courthouse Cooling Tower and

Capital Special Assessments

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Haas

Amend Org. Unit No. 1140 – Human Resources as follows:

Adjust the 903E executive pay grade table to establish the pay range as \$98,720 to\$120,613. Reallocate the following positions to pay grade 904E: Airport Director, Zoological Director, Chief Information Officer, Parks Director and Corporation Counsel. Any position that is currently in pay grade 903E that is being paid more than the revised maximum shall have their pay reduced to the new range and shall not be "red circled" at a higher salary than the pay grade allows.

This pay grade reallocation will help realign the County's salary structure with other public officials in the State of Wisconsin. For comparison purposes, a few positions are shown in the following chart:

Milwaukee County vs. State Official Salary				
Position	Salary	# of Employees Supervised		
State DOT Secretary	\$124,519	3,521		
County DOT Director	\$126,875	467		
State DOA Secretary	\$126,221	1,000		
County DAS Director	\$142,100	330		
State DHS Secretary	\$129,503	6,184		
County DHHS Director	\$125,068	1,253		

Vacancy and Turnover (V&T) is increased by \$129,666 in Org. 1140 for the equivalent of one management position in the Executive Director 2 pay range.

Amend Org. Unit 1140 – Human Resources as follows:

Deny the creation of two positions of Management Assistants. Amend the narrative as follows:

These services are provided with 26.0 24.0 FTE an increase of 16.0 14.0 FTE from 2013, which is the result of the following position actions: transfer in 16.0 FTE from the Director's Office, 2.0 FTE of these transferred positions were abolished; transfer in 1.0 FTE Management Assistant from Employment and Staffing; abolish 1.0 FTE Labor Relations Manager and 1.0 FTE Labor Relations

(1B018)

Org Unit No.: 1130, 1140, 1151, 1152, 1160, 5700

5800, 8000, WC10201 and WO870

Org. Name: Corporation Counsel, Human Resources, DAS-Fiscal Affairs

DAS-Procurement, DAS-IMSD, DAS-Facilities Management,

DOT-Director's Office, DHHS, Courthouse Cooling Tower and

Capital Special Assessments **Date:** November 6, 2013

Analyst based on actual workload; create 2.0 FTE Management Assistants and 1.0 FTE HR Generalist- Airport.

Vacancy and Turnover – Various Departments

Increase vacancy and turnover (reduces net salary appropriations) for the following departments by:

 Org. 1130 – Corporation Counsel:
 \$82,317

 Org. 1151 – DAS Fiscal Affairs:
 \$62,194

 Org. 1152 – DAS-Procurement
 \$25,382

 Org. 1160 – DAS-IMSD
 \$86,081

 Org. 5700 - DAS-Facilities Management
 \$153,946

Amend Org. Unit 5800 – Department of Transportation – Director's Office

Deny the creation of one position each of Safety and Emergency Program Manager and Transportation Analyst.

Amend the narrative for Org. Unit 5800 – DOT – Director's Office as follows:

Strategic Implementation:

In 2014, the Director's Office will begin efforts to create a coordinated Safety and Emergency Management Program across all DOT divisions. The goal of this program is to provide a uniform approach to safety and emergency management across the divisions within the department. 1.0 FTE Safety and Emergency Program Manager is created to coordinate the functions of this program. To better reflect where positions are actually performing work, the department is transferring in 1.0 FTE Clerical Specialist Airport, transferring to the Airport 1.0 FTE Senior Executive Asst DPW NR, and transferring to the Highways Division 1.0 FTE Highway Maintenance Worker. In addition, 1.0 FTE Transportation Analyst is created.

Amend Org. Unit 8000 – Department of Health and Human Services to deny the creation of one position of Deputy Detention Home Superintendent.

Amend the narrative for Org. Unit 8000 - DHHS as follows:

Juvenile Detention Center

DCSD operates a 120-bed Juvenile Detention Center with 98.0 FTE employees including Juvenile Corrections Officers, nursing staff, clerical staff, and a Superintendent. For 2014, a Deputy Superintendent is created to provide additional oversight to the Juvenile Detention Center, an RN 1

(1B018)

Org Unit No.: 1130, 1140, 1151, 1152, 1160, 5700

5800, 8000, WC10201 and WO870

Org. Name: Corporation Counsel, Human Resources, DAS-Fiscal Affairs

DAS-Procurement, DAS-IMSD, DAS-Facilities Management,
DOT-Director's Office, DHHS, Courthouse Cooling Tower and

Capital Special Assessments **Date:** November 6, 2013

Pool position is created to provide more flexibility in the nursing staff and overtime is increased based on experience. These personnel changes result in increased costs of \$182,884-86,112.

Amend the 2014 Recommended Capital Improvement Budget for WO87001 – Special Assessments as follows:

WO870 – COUNTY SPECIAL ASSESSMENTS

An appropriation of \$50,000 is budgeted for special assessments levied on the County by local municipalities for improvements to streets, sidewalks and etc. adjacent to abutting County lands or facilities. Financing will be provided by sales tax revenue.

Staffing Plan

Staff from the Department of Transportation, Transportation Services, will perform project management and oversight.

Beginning in 2014, the County Special Assessments shall be paid for out of existing funds allocated to the Department of Transportation.

This amendment would increase general obligation bonding by \$500,000 and reduce tax levy by \$1,373,842.

Amend Capital Improvement Project WC10201 – Courthouse Cooling Tower as follows:

WC102 - Courthouse Cooling Tower

An appropriation of \$500,000 is requested to replace the Cooling Tower at the Courthouse. Financing will be provided from sales tax revenue general obligation bond financing.

The cooling tower is past its expected life and is beginning to experience maintenance and operations issues as a result. The existing cooling tower is in need of various component replacements, the interior coating is rusting and causing filtering issues, and seams are beginning to fail and leak.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand and approved project scope without the approval of the County Board of Supervisors and the County Executive.

Org Unit No.: 1130, 1140, 1151, 1152, 1160, 5700

5800, 8000, WC10201 and WO870

Org. Name: Corporation Counsel, Human Resources, DAS-Fiscal Affairs

DAS-Procurement, DAS-IMSD, DAS-Facilities Management,
DOT-Director's Office, DHHS, Courthouse Cooling Tower and

Capital Special Assessments

Date: November 6, 2013

Staffing Plan

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

This amendment will decrease the tax levy by \$1,373,842

Org. No.	Department	Expenditure	Revenue	Tax Levy
	(or Capital Project)		(or Bonds*)	
1130	Corporation Counsel	(\$82,317)	\$0	(\$82,317)
1140	Human Resources	(\$240,374)	\$0	(\$240,374)
1151	DAS-Fiscal Affairs	(\$62,194)	\$0	(\$62,194)
1152	DAS-Procurement	(\$25,382)	\$0	(25,382)
1160	DAS-IMSD	(\$86,081)	(\$14,634)	(\$71,447)
5700	DAS-Facilities	(\$153,946)	(\$26,171)	(\$127,775)
	Management			
5800	DOT – Director's	(\$192,756)	(\$75,175)	(\$117,581)
	Office			
8000	DHHS	(\$96,772)	\$0	(\$96,772)
WC10201	Courthouse Cooling	\$0	\$0	\$0
	Tower			
WO870	Special Assessments	(\$50,000)	(\$50,000)	\$0
1996	Sales Tax Revenues		\$550,000	(\$550,000)
	TOTALS:	(\$989,822)	\$384,020	(\$1,373,842)

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL			
	AYES	NOES	
Haas		X	
Schmitt	X		
Romo West		X	
Jursik		X	
Lipscomb	X		
Bowen	X		
Stamper	X		
Co-Chair Cullen	X		
Co-Chair Johnson	X		
TOTALS:	6	3	

Motion to Deny: Approved

(1B019)

Org Unit No.: WC088 and 6300

Org. Name: Facilities Management and BHD

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Romo-West

Amend the Recommended Capital Improvements Budget as follows:

Deny \$207,000 of Sales Tax funding for Courthouse Security X-Ray Equipment project number WC088.

Amend Org. Unit No. 6300 - BHD narrative as follows:

Strategic Program Area 3: Inpatient Services:

As part of these downsizing efforts, BHD will conduct a community capacity demand study on or before April 1, 2014. The capacity demand study will be conducted by a third party with behavioral health delivery and health systems planning expertise and shall contain the following components:

- Projection of public and private inpatient and outpatient service demand based on population, acuity, age, payer mix, average length of stay, reimbursement, care delivery and management models and seasonal fluctuation projections.
- Assessment of the impact of the BHD redesign initiatives and the budget investments in community-based, crisis, care management and other services, on reducing inpatient and outpatient demand.
- Assessment and projection of private provider's current and planned capacity by acuity, age, payer mix, seasonal factors, provider recruitment and retention, geography and scope of services.
- Determination of the total number, type and distribution of beds and outpatient services that Milwaukee County will need to retain, develop and/or reconfigure in the future to meet community need.

BHD should also develop a surge capacity contingency plan by patient acuity ensuring that backup services and resources are in place for times of high demand if bed demand exceeds capacity.

BHD will also conduct a review of the fiscal and programmatic impacts of outsourcing the Child and Adolescent Inpatient Unit in 2015. If appropriate, BHD will develop a request for proposal to obtain information regarding community capacity for these services.

This amendment will decrease the tax levy by \$107,000

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
WC088	Courthouse Security X-Ray Equipment	(\$207,000)	(\$207,000)	\$0

(1B019)

Org Unit No.: WC088 and 6300

Org. Name: Facilities Management and BHD

Date: November 6, 2013

6300	BHD	\$100,000	\$0	\$100,000
1996	Sales Tax Revenue	\$0	\$207,000	(\$207,000)
	TOTALS:	(\$107,000)	\$0	(\$107,000)

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT COMMITTEE ROLL CALL			
	AYES	NOES	
Haas		X	
Schmitt		X	
Romo West	X		
Jursik		X	
Lipscomb		X	
Bowen		X	
Stamper		X	
Co-Chair Cullen X			
Co-Chair Johnson	X		
Totals:	2	7	

Motion to Approve: Failed

Org. Name: State Exempt Computer Aid

Date: November 6, 2013

AMENDMENT TO THE COUNTY EXECUTIVE'S 2014 RECOMMENDED BUDGET

By Supervisor Johnson

Amend Org. Unit 1994 – State Exempt Computer Aid to increase revenue by \$6,298.

This amendment would decrease tax levy by \$6,298.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
1994	State Exempt Computer Aid	\$0	\$6,298	(\$6,298)
	TOTALS:	\$0	\$6,298	(\$6,298)

If approved, the Adopted Budget narrative shall be modified as needed to reflect this amendment.

FINANCE, PERSONNEL AND AUDIT				
COMMITTEE ROLL CALL				
	AYES	NOES		
Haas	X			
Schmitt	X			
Romo West	X			
Jursik	Χ			
Lipscomb	X			
Bowen	Χ			
Stamper	X			
Co-Chair Cullen	X			
Co-Chair Johnson	Χ			
TOTALS:	9	0		

Motion to Approve: Approved