

COUNTY OF MILWAUKEE
Inter-Office Communication

Date: November 16, 2022
To: Milwaukee County ARPA Task Force
From: Bess Earl, Senior Grant Analyst
Subject: Update on ARPA Service Area Subgroups
File Type: Informational Report

REQUEST

This report is intended to provide an update on the Milwaukee County American Rescue Plan Act (ARPA) project pipeline and expenditure category allocations approved during the Milwaukee County ARPA Task Force Meeting on September 2, 2021.

POLICY

Milwaukee County Board file 21-555: “A resolution to create a Task Force to review and recommend funding allocations to the Milwaukee County Board of Supervisors for monies received by the County in the Federal American Rescue Plan Act of 2021”

BACKGROUND

On September 2, 2021, the ARPA Task Force approved ARPA Expenditure Categories and a process for reviewing and recommending ARPA funding allocations. Since that time ARPA funding requests have been submitted based on the Milwaukee County ARPA Expenditure Categories (Community Support, COVID-19 Mitigation, Fund Administration, and Revenue Loss Recovery). This report serves to provide updates on projects approved for ARPA funding by the Milwaukee County Board of Supervisors (Table A), ARPA Funding Allocated and Available as of November 16, 2022 (Chart A), and Community Feedback submitted as of November 16, 2022 (Chart B). Service Area subgroups continue to meet regularly. Updates on subgroup activities are provided below.

In September the ARPA Task Force approved reallocating \$18,380,505 of COVID-19 Mitigation funds to the other three Milwaukee County expenditure categories. The Milwaukee County ARPA [landing page](#) and [ARPA Allocation Dashboard](#) reflect these changes.

Table A: Projects Approved for ARPA Funding by the Milwaukee County Board of Supervisors

Project Name	Project Budget	Expenditure Category
Flexible Housing Subsidy Pool	\$1,500,000	Community Support
Pilot Right to Counsel Program	\$2,749,729	Community Support
Credible Messenger Program	\$1,201,200	Community Support
Trauma Response Program	\$1,971,200	Community Support
Emergency Health & Healing Campaign	\$545,600	Community Support

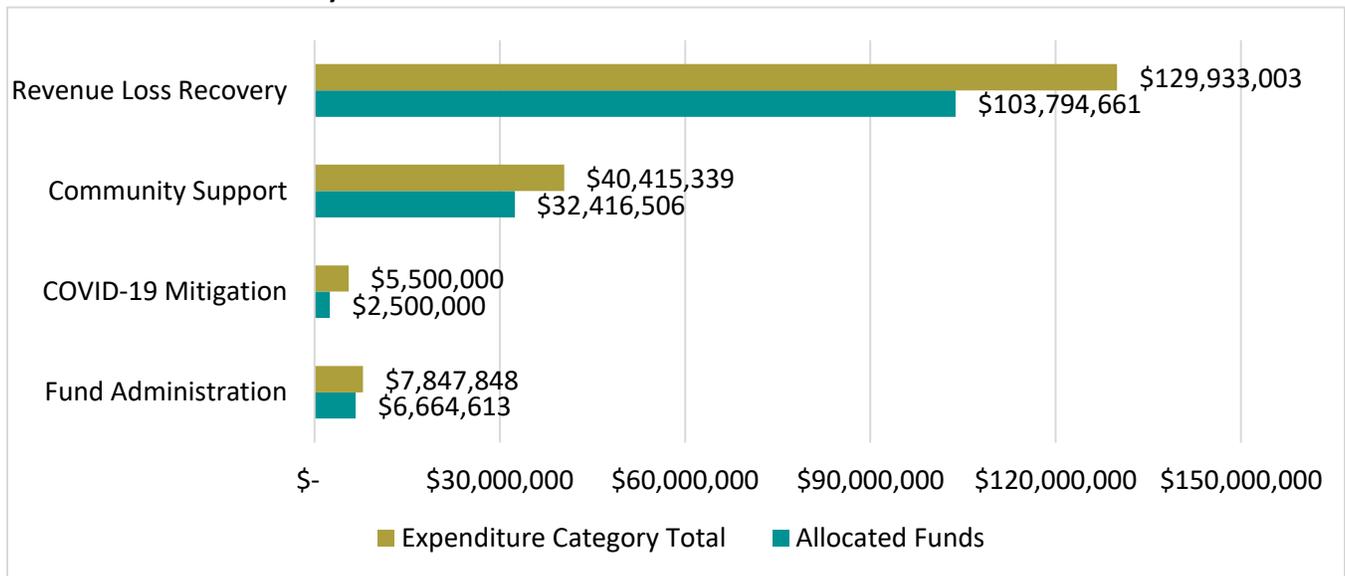
Safer Milwaukee Proposal	\$550,000	Community Support
Milwaukee Market Match	\$1,100,000	Community Support
Affordable Housing Development	\$15,000,000	Community Support
Foreclosure Rehabilitation	\$3,000,000	Community Support
Early Childhood & Family Support	\$1,538,636	Community Support
Girls Programming & Programming for Special Populations in CYFS	\$2,950,000	Community Support
Beach Ambassador Program	\$128,500	Community Support
Milwaukee Diaper Mission	\$181,641	Community Support
Community Support Total Allocation:	\$32,416,506	
Emergency COVID-19 Mitigation Response	\$2,500,000	COVID-19 Mitigation
COVID-19 Mitigation Total Allocation:	\$2,500,000	
Senior Grant Analyst	\$182,577	Fund Administration
ARPA Evaluation	\$4,000,000	Fund Administration
Grant Accounting Services	\$394,536	Fund Administration
Community Engagement & Strategic Partnerships to Advance Health, Equity, and Community Resilience	\$2,087,500	Fund Administration
Fund Administration Total Allocation:	\$6,664,613	
Capital Program Management Office	\$500,000	Revenue Loss Recovery
Premium Pay for Correction Officer Staff	\$4,039,955	Revenue Loss Recovery
IMSD Digital Transformation Evaluation & Projects ¹	\$10,500,000	Revenue Loss Recovery
Marcia P. Coggs Human Services Renovation ²	\$32,335,694	Revenue Loss Recovery
Safe Routes to Parks Program	\$1,287,000	Revenue Loss Recovery
Crime Prevention Through Environmental Design Park Programming	\$1,149,500	Revenue Loss Recovery
Kitchen Equipment & Traying Station Across Correction Facilities	\$6,268,000	Revenue Loss Recovery
Climate Action Plan & Lighting Upgrades	\$2,171,566	Revenue Loss Recovery
Courts Backlog Initiative & Grant Management	\$1,250,000	Revenue Loss Recovery
King Community Center Building Exterior Improvements (Parks)	\$1,515,000	Revenue Loss Recovery
Boat Launch Electronic Pay Stations (Parks)	\$69,300	Revenue Loss Recovery
Golf Course Irrigation & Cart Path Construction (Parks)	\$6,435,000	Revenue Loss Recovery
Conversion to Bicycle & Pedestrian Trail (Parks)	\$2,648,800	Revenue Loss Recovery
System Wide Steam Boiler Replacements (Parks)	\$1,474,000	Revenue Loss Recovery
Energy Efficient Light Fixture Upgrades (Parks)	\$3,000,000	Revenue Loss Recovery
Historical Society Records Management Improvements	\$696,534	Revenue Loss Recovery

¹ County Board Approved \$500,000 for Digital Transformation Evaluation and Authorized \$10,000,000 for Project for Set-Aside.

² County Board authorized transfer of funds into an allocated contingency account.

MCDOT Fleet Management Building Solar PV System	\$125,000	Revenue Loss Recovery
Medical Examiner Mass Spectrometer (LC-QToF)	\$550,000	Revenue Loss Recovery
Zoo Point-of-Sale System	\$1,938,767	Revenue Loss Recovery
Milwaukee County Onsite Health Clinic	\$1,813,000	Revenue Loss Recovery
Zoo Network Upgrade & Modernization	\$1,228,920	Revenue Loss Recovery
Facilities Management Division (FMD) Lead Drinking Water Testing in County facilities	\$227,260	Revenue Loss Recovery
Parks Building Occupancy Controls	\$274,560	Revenue Loss Recovery
Children, Youth, & Family Services Secure & Community Continuum of Care	\$4,076,974	Revenue Loss Recovery
Matching Grant Pilot Program	\$2,000,000	Revenue Loss Recovery
Courthouse Complex Security Technology	\$3,180,605	Revenue Loss Recovery
MCDOT Transportation Services Lapham Office Relocation	\$830,950	Revenue Loss Recovery
Tornado Sirens Upgrade and Replacement	\$1,665,283	Revenue Loss Recovery
OEM Radios: Microwave Backhaul Replacement	\$3,588,433	Revenue Loss Recovery
Countywide Emergency Medical Dispatch System	\$226,609	Revenue Loss Recovery
House of Correction Critical Video Storage Capacity	\$406,648	Revenue Loss Recovery
Medical Examiner Case Management Software	\$1,154,160	Revenue Loss Recovery
Parks Fuel Inventory Management System	\$695,047	Revenue Loss Recovery
Lake Michigan Bluff Repairs (Planning & Design Funds)	\$267,850	Revenue Loss Recovery
Courthouse 7th Floor Remodel	\$750,000	Revenue Loss Recovery
Clinton Rose Façade Upgrade	\$1,998,720	Revenue Loss Recovery
Wilson Senior Center Lighting	\$232,380	Revenue Loss Recovery
Washington Senior Center Lighting	\$244,627	Revenue Loss Recovery
Clinton Rose Fire Separation	\$478,519	Revenue Loss Recovery
General Aging Senior Center Projects	\$500,000	Revenue Loss Recovery
Revenue Loss Recovery Total Allocation:	\$103,794,661	
Total Amount Approved:	\$145,375,780	

Chart A: Milwaukee County ARPA Funds Allocated and Available³



Service Area Subgroups Updates

Community Support. As of September 30, 2022, the form to submit project ideas for Community Support ARPA funding consideration closed. In November and December, the Household Assistance, Mental & Behavioral Health, and Other Social Determinants of Health (SDoH) Subgroups will review remaining project proposals. Community Support subgroups weigh project ideas against the criteria set forth by the ARPA Task Force as well as all other submitted projects to determine the best use of ARPA funds. In December, using Balancing Act, the Department of Health & Human Services (DHHS) & Community Support Subgroup Leadership will make final project recommendations to the Strategy & Budget team. The Strategy & Budget team will review recommended projects and issue to the ARPA Task Force for the January meeting. Individuals are able to share their funding priorities for the remaining Community Support funds [here](#) and can view the a [Community Support Allocation Dashboard](#) available on the Milwaukee County ARPA [website](#).

As of November 17, 2022, the Community Support project pipeline includes:

- 13 Projects with Full Funding Approval
- 1 Project Pending County Board Approval
- 0 Projects Pending ARPA Task Force Approval
- 17 Projects invited for a Full Project Proposal
- 0 Projects on Hold
- 0 Projects Pending Subgroup Review
- 95 Inactive Project Proposals

Revenue Loss Recovery. The Revenue Loss Recovery Subgroup transitioned to assess and recommend capital project expenses that will support the County’s fiscal health. In September, the County Board approved 15 non-bond eligible capital projects totaling \$16,219,831 in ARPA funds. In addition, the County Board authorized \$3,175,665 of ARPA funds from the capital project’s contingency for Milwaukee County’s Digital Transformation

³ The numbers in this table represent projects approved by Milwaukee County Board of Supervisors as of November 16, 2022.

Initiative to create four Information Management Services Division (IMSD) projects. The Project Management Office created a [Revenue Loss Recovery Dashboard](#) that is on the Milwaukee County APRA [website](#).

As of November 16, 2022, the Revenue Loss Recovery project pipeline includes:

- 40 Projects with Full Funding Approval
- 1 Project Pending County Board Approval

The 2023 Milwaukee County Operating Budget includes the following items related to ARPA:

- \$20M for construction of the Center for Forensic Science and Protective Medicine
- \$2M for continued support of Correction Officer pay increases implemented in 2023. The ARPA allocation for this purpose had been \$4M in 2022. The \$2M variance between 2022 and 2023 ARPA funding reflects a transition to tax levy for this ongoing cost item. The remaining amount is planned to be fully transitioned to tax levy in the 2024 and/or 2025 budgets.
- \$95,733 is included for 2023 funding of the Senior Grants Analyst position which is focused ARPA and pandemic support in the Office of Strategy, Budget and Performance.
- \$102,821 is included in the Office of the Comptroller budget for increased contract audit expenditures specifically related to ARPA.
- ARPA funding for the Emergency Health and Healing program is reduced by \$312,000 and the same amount is transitioned to tax levy in 2023. This change reflects a realignment of funding for the program.

COVID-19 Mitigation. The COVID-19 Mitigation Subgroup continues to review projects and evaluate the most efficient way to approve project submissions. As of November 16, 2022, the subgroup has reviewed 24 requests for COVID-19 mitigation funds and approved \$2,157,045 in expenses of the \$2,500,000 COVID-19 Mitigation allocation approved by the Milwaukee County Board of Supervisors. The County is applying for FEMA reimbursement where eligible for COVID-19 mitigation expenditures to reduce the need to dedicate ARPA funding to these costs. The Subgroup requests the remaining \$3,000,000 in COVID-19 Mitigation funds to focus on internal efforts to reduce the ongoing risk of COVID-19 to employees and the people we serve in County facilities. Funds will be considered for the purchase of personal protective equipment, testing, physical changes to facilities, and other mitigation efforts.

Fund Administration. The Fund Administration Subgroup continues to meet regularly to discuss the following topics and related funding requests: Community Support Subgroup Progress, Community Engagement, Fiscal Tracking, Program and Fund Evaluation, Treasury Reporting, and Federal, State & Local Collaboration. The subgroup is exploring the creation of a financial tracking dashboard with IMSD that provides real-time financial data from Infor for project managers and stakeholders.

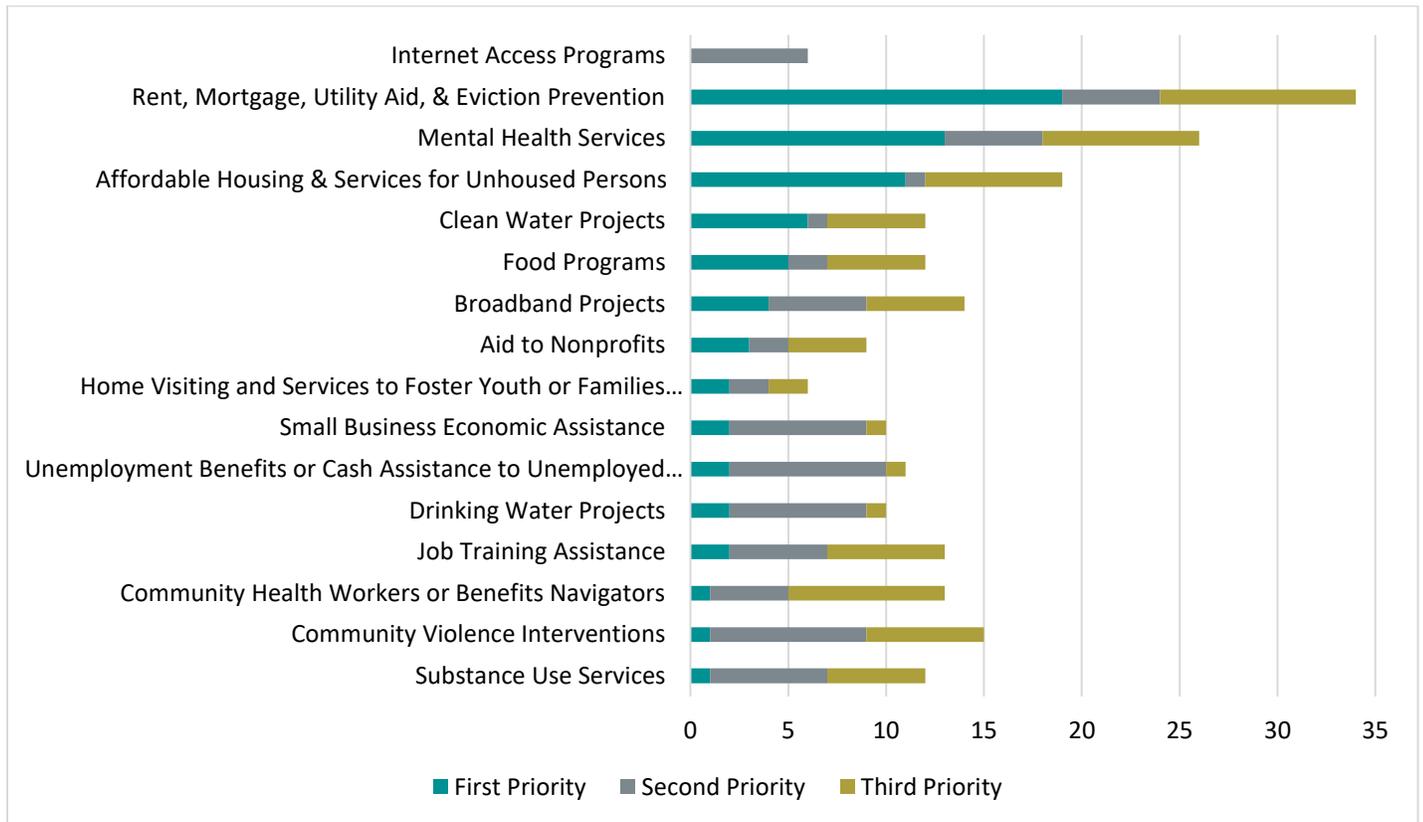
The subgroup will release an Evaluation Request for Proposals (RFP) for Phase One of the ARPA Evaluation Plan in December. The ARPA evaluation will be executive in phases: (1) Evaluation Assessment & Planning, (2) Evaluation Implementation and (3) Sustainability & Operationalizing Evaluation Recommendations. Phase One will result in an evaluability assessment and an evaluation framework.

On behalf of Milwaukee County, the Office of Strategy, Budget, and Performance submitted the quarterly Performance & Expenditure State and Local Fiscal Recovery Funds Report. The Subgroup requests \$896,500 in Fund Administration funds for the Department of Health & Human Services (DHHS) administration support

positions. These positions will maintain reliable planning, monitoring, evaluation, accountability, and reporting of projects across DHHS.

The following table demonstrates the community priorities submitted through the Milwaukee County public webpage (Chart B).

Chart B: Milwaukee County ARPA Community Engagement Feedback



RECOMMENDATION

This is an informational item.

FISCAL EFFECT

N/A

TERMS

The term of the ARPA Task Force began on July 13, 2021. The Task Force will endure until all of the ARPA monies are fully allocated.

VIRTUAL MEETING INVITES

N/A

PREPARED BY:

Bess Earl, Senior Grant Analyst

APPROVED BY:

N/A