

COUNTY OF MILWAUKEE
Inter-Office Communication

Date: November 12, 2021

To: Marcelia Nicholson, Chairwoman, Milwaukee County Board of Supervisors

From: Shakita LaGrant-McClain, Director, Department of Health and Human Services

Subject: Report from the Director, Department of Health and Human Services, requesting authorization to enter into 2022 professional services contracts with community vendors for the Children, Youth and Family Services Division

File Type: Action Report

REQUEST

The Director, Department of Health and Human Services (DHHS) is requesting authorization to execute 2022 professional services contracts for the Children, Youth and Family Services (CYFS).

POLICY

Per Wisconsin Statutes, the Director of the Department of Health and Human Services is requesting authorization to execute these professional services contracts.

Wisconsin State Statutes:	59.52(31)
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BACKGROUND

Since 1970, DHHS has supported a social service delivery system comprised of both directly provided and purchased services. Partnerships with community members have allowed DHHS to cooperate and collaborate with various community partners and resources. These partnerships further the opportunities for community participation in responding to a young person's behavior as well as community safety and are in alignment with the development of the youth justice continuum of care.

The following contracts are being proposed by CYFS for the time period of January 1, 2022 through December 31, 2022:

- **\$158,248 to the Medical College of Wisconsin:** The Medical College of Wisconsin (MCW) is responsible for medically screening all youth admitted to the secure detention center facility. Physicals are also given to youth that remain in detention for more than

24 hours, along with any necessary follow-up care. This contract provides a total of 29 hours of medical coverage per week (Monday through Friday) consisting of 24 hours of coverage by a nurse practitioner and five hours of coverage by a physician.

Service	Provider	2021 Allocation	2022 Proposed Allocation	2021/2022 Variance
Detention Physician and Medical Services	The Medical College of Wisconsin	\$158,248	\$158,248	\$0

- **\$173,590 to Alternatives in Psychological Consultation:** The Alternatives in Psychological Consultation (APC) is responsible for the provision of 80 hours of psychiatric nursing coverage per week, seven days per week, consisting of psychiatric nursing services, mental health screenings, and follow-up services as necessary for all youth in the secure detention facility.

Service	Provider	2021 Allocation	2022 Proposed Allocation	2021/2022 Variance
Detention Psychiatric Nursing Services	Alternatives in Psychological Consultation	\$173,590	\$173,590	\$0

- **\$300,000 to Behavioral Affiliates:** The Behavioral Affiliates provides training, coaching and consultation for the Bakari Center and the Milwaukee County Accountability Program. The Bakari Center is a 12-bed residential care program for boys located at 4769 N. 32nd St. Milwaukee that is an alternative or step-down placement to a secure setting. The CYFS is also initiating a modification of the Milwaukee County Accountability Program (MCAP) which is currently a six-month detention phase and six-month community phase program as part of the continuum of care in the youth justice system, temporarily called the Transitional Program. The Transitional Program is in the development and implementation phase and includes engagement from judiciary and other stakeholders.

This program will include a Dialectical Behavior Therapy (DBT) model, along with restorative justice practices, education provided by Wauwatosa Public Schools, vocational support, and other individualized interventions. This Transitional Program incorporates a portion of programming time in the detention center, transition planning and in home, community-based programming for youth in the program. This proposed contract with Behavioral Affiliates will allow for Dr. Henry Schmidt to continue the facilitation of the training, coaching and technical support of the current DBT Skills Group

Learning Community consisting of DYFS and community partner staff that work within the Transitional Program. This contract will also be directing clinical consultation to the Bakari and Transitional Program staff, assisting with quality improvement and model adherence and co-leading skills groups in the detention Transition Program. This contract includes \$150,000 for the MCAP Transition Program and \$150,000 for the Bakari Center.

Service	Provider	2021 Allocation	2022 Proposed	2021/2022 Variance
Training and Technical Assistance-Transition Program	Behavioral Affiliates	\$300,000	\$300,000	\$0

- **\$150,000 to Multi-Systemic Therapy:** CYFS has contracted with Multi-Systemic Therapy (MST) for training and technical assistance for the Bakari Center RTC. MST is one component of the programming model continuum within the Bakari Center in which every youth works with an MST therapist for up to six months during their time in the residential program, during their transition home and through four months after discharge from the residential portion of the program. This contract supports the training of staff and technical assistance to include data collection and analysis.

Service	Provider	2021 Allocation	2022 Proposed	2021/2022 Variance
Bakari Center – MST training and technical assistance	Multi-Systemic Therapy	\$150,000	\$150,000	\$0

- **\$185,000 for Norris School District:** CYFS has collaborated with Norris School District to provide educational services to youth while in Bakari Center. Norris will provide the daily educational instruction, special education and advocacy for youth as well as assist with the transition of youth from Bakari back to their homes and new school settings. The Wisconsin Department of Public Instruction will reimburse for these services.

Service	Provider	2021 Allocation	2022 Proposed	2021/2022 Variance
Bakari Center – Education Services	Norris School District	\$185,000	\$185,000	\$0

- \$90,000 for Jonathan Cloud:** The CYFS has been working on the development and implementation of the youth justice Growth Focused Case Management (GFCM) framework with Jonathan Cloud and Urban Institute since late 2018. The third phase of implementation will occur throughout 2022. The CYFS is following implementation science in the roll out of the GFCM which will take time for effective deployment. Mr. Cloud provides ongoing training of internal staff and external stakeholders, as well as the coaching and support of the implementation of the GFCM in all CYFS practices. There is a contract rate increase due to the increase in labor costs and time allocated towards this initiative from Jonathan Cloud due to the intensive training of trainers process included in 2022.

Service	Provider	2021 Allocation	2022 Proposed	2021/2022 Variance
Training & Technical Assistance	Jonathan Cloud	\$80,000	\$90,000	\$10,000

- \$20,000 for Omnicare:** The Omnicare of Milwaukee provides medical and pharmaceutical supplies and medications for youth placed in the youth detention center.

Service	Provider	2021 Allocation	2022 Proposed Allocation	2021/2022 Variance
Pharmaceutical Products/Services	Omnicare of Milwaukee	\$20,000	\$20,000	\$0

ALIGNMENT TO STRATEGIC PLAN

The CYFS is recommending contracts that support the ongoing development of community-based programming for justice involved youth and their families and ensures a racial equity lens is utilized in all program and contract decisions. The CYFS programs enhance the quality of life for youth and their families in Milwaukee County. There are ongoing efforts to reform the youth justice system in Milwaukee County to build upon the community continuum of care, individualize all case planning and services for youth in the community whenever possible and break down the silos in the system across all entities. The CYFS is committed to transition youth out of correctional placements and back to Milwaukee by leveraging resources for the zero-youth corrections plan to better support young people and their families.

RECOMMENDATION

It is recommended that the Milwaukee County Board of Supervisors authorize the Director, Department of Health and Human Services, or her designee, to execute professional services contracts in a total amount of \$1,076,838 for the services identified in the accompanying resolution. The effective date of the contracts would be the period of January 1, 2022 to December 31, 2022.

FISCAL EFFECT

The 2022 DHHS Adopted Budget includes funding for all community programs in the CYFS.

TERMS

The professional services agreements would be effective January 1, 2022 to December 31, 2022.

VIRTUAL MEETING INVITES

Shakita LaGrant-McClain, DHHS Director
Mark Mertens, CYFS Administrator
Clare O'Brien, DHHS Budget & Policy Director

PREPARED BY:

Mark Mertens, CYFS Administrator

APPROVED BY:

Shakita LaGrant-McClain
Shakita LaGrant-McClain, DHHS Director

ATTACHMENTS:

None

cc: County Executive David Crowley
Hon. Mary E. Triggiano, Chief Judge
Sup. Jason Haas, Chair, Finance Committee
Sup. Felesia Martin, Chair, Health Equity, Human Needs, & Strategic Planning Committee
Mary Jo Meyers, Chief of Staff, County Executive's Office
Kelly Bablitch, Chief of Staff, Milwaukee County Board of Supervisors
Steve Cady, Research Director, Comptroller's Office
Pam Matthews, Fiscal & Management Analyst, DAS
Lottie Maxwell-Mitchell, Research & Policy Analyst, Comptroller's Office