

2025 Amendment 09 –

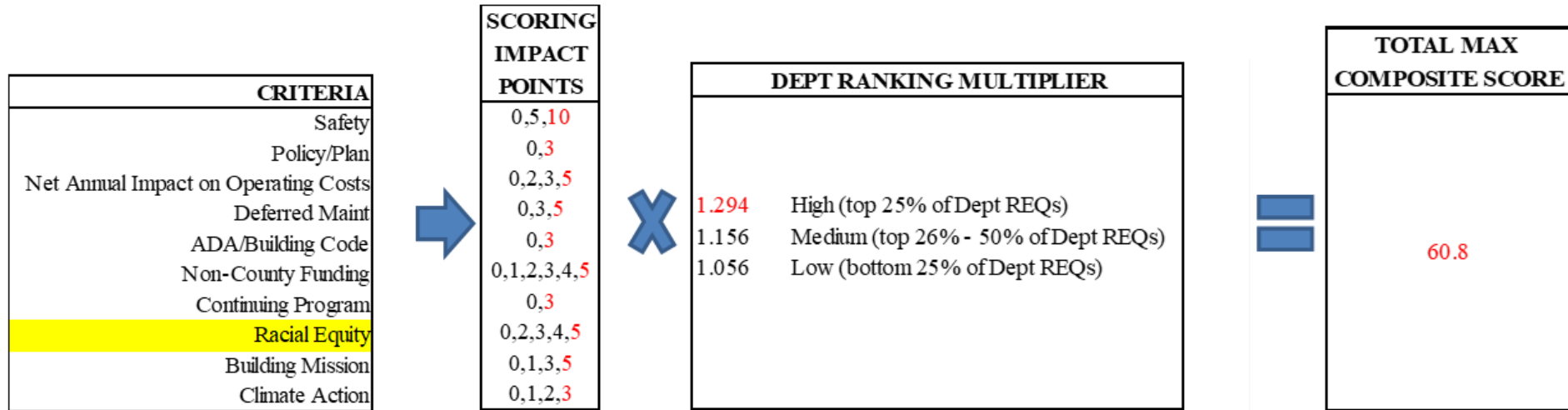
Informational report prioritizing bus and fleet purchases at the start of the annual Capital Improvement Committee (CIC) process pursuant to 2025 Adopted County Board Amendment



CIC Project Scoring Criteria and Funding

1. CIC Scoring Matrix

- ✓ MCO-36 directs CIC to establish a project criteria and prioritization process; CIC defines the criteria/prioritization
- ✓ CIC Scoring Matrix is composed 3 main components, generating a composite score
 - 10 CRITERIA
 - Scoring Impact Points (Points)
 - Departmental Ranking Multiplier



2. Annual County Funding

- ✓ Bonding cap (3% increase over prior year adopted bonding)
- ✓ Cash funding goal
- ✓ Bond and Cash policies establish the annual County funding level

3. CIC Scoring Matrix + Annual County Funding = Baseline Project List

- ✓ Baseline Project List used by CIC members to begin evaluation of requested projects
- ✓ Requesting departments provide additional information at CIC meeting and follow-up communications
- ✓ Final CIC recommendations based on initial project scores + available county funding + departmental testimony/follow-up information

Baseline Project Development & Bus/Fleet Replacements

1. Bus/fleet replacements generally score within a number of criteria categories
2. Mandated, Contractual, Continuing/On-going absorb significant annual County funding
 - ✓ Bus/Fleet replacements do not fall under these categories
3. CIC members may adjust other projects (usually Continuing or highly scored new projects) to (fully or partially) fund Bus/Fleet Replacements
 - ✓ Adjustments based on requesting department(s) input and potential project impact(s)



Project types that receive highest scores (as part of the initial scoring process):

- Mandated: Projects help the County meet federal, state, local, or court ordered requirements and mandates.
- Contractual: Projects are those that the County has been obligated to provide via legal instrument(s).
- Continuing: Projects with previously adopted appropriations and require additional appropriations to begin the construction phase, expand scope, or cover deficits to complete the project

Items to Consider for Bus/Fleet Prioritization Updates

1. Project Management

- ✓ 285 adopted (non-ARPA, non-Airport projects)
 - 27 of these projects in design or phased construction and require an estimated \$69.9M funding to complete
- ✓ Estimated 50 – 60 new capital project requests anticipated over next 4 years

2. Bonds and Debt Service

- ✓ Bus/Fleet replacements are bond eligible
- ✓ County has gone over the normal bonding cap
 - Adopted bonding cap overages-*
 - (Board file #22-454) Milwaukee County Contribution towards the new museum: \$45.0 million
 - (2023 Adopted Budget) Forensic Science Center: \$62.9 million
 - (2024 Adopted Budget) Various projects: \$6.4 million
 - Possible bonding cap overages-*
 - Investing In Justice: Courthouse Complex: (up to) \$450.0 million over 3 years (not yet adopted)
 - Mitchell Park Domes: \$30.0 million over 5 years (not yet adopted)
- ✓ Excluding Bus/Fleet Replacement projects (2026 – 2029)
 - Goes over annual bond cap by an estimated \$18M - \$20M
 - Increases debt service costs by approximately \$99.1M



Bus/Fleet Prioritization Options

1. Expanding Annual Bond Cap

- ✓ Not recommended
- ✓ Risk of project delays and/or increased project costs
- ✓ Increased debt service costs

2. Option 1

- ✓ Annual “carve-out” funding as part of CIC sub-committee initial scoring report
 - Earmark a portion of County funding for Bus/Fleet replacements (initial scoring report)
 - CIC cmte maintains flexibility to modify Bus/Fleet replacements (and other project requests)
 - Remaining County funding for all other projects
 - Requires update to MCO-36 (resolution)

	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>
Est. County Funding (Bond and Cash):	\$ 71,014,653	\$ 73,145,093	\$ 75,339,445	\$ 77,599,629
Bus Replacements:	\$ 3,990,000	\$ 4,080,000	\$ 4,170,000	\$ 4,350,000
Fleet Replacements:	\$ 14,000,000	\$ 15,000,000	\$ 15,000,000	\$ 16,000,000
Bus + Fleet Subtotal:	\$ 17,990,000	\$ 19,080,000	\$ 19,170,000	\$ 20,350,000
Est. County Funding for remaining projects:	\$ 53,024,653	\$ 54,065,093	\$ 56,169,445	\$ 57,249,629

3. Option 2

- ✓ Status Quo
 - Bus/Fleet replacements evaluated in relation to other project requests
 - Allows flexibility for CIC members to adjust other projects and/or bus/fleet replacement projects as needed

