



2027 Capital Project Requests:

County Funding Overview
AND
Requested Projects

2027 Capital Request Summary-BOND and CASH Funding**

- **BONDS:** County self-imposed annual bonding cap represents a 3% increase over the prior year's Adopted bond base

$$\begin{array}{r}
 \text{2026 BASE: } \$56,811,722 \\
 \text{3\% Incr on Prv Yr's Base: } \$1,704,352 \\
 \hline
 \text{= Calculated 2027 Bond Cap: } \$58,516,074
 \end{array}$$

- **CASH:** County self-imposed cash financing goal is 20% of net annual County contributions to capital
 - 2027 goal = \$14,629,018
 - Cash financing typically consists of TAX LEVY or VEHICLE REGISTRATION FEES (VRF)
 - ✓ Per state statute, VRF may only be used to fund TRANSPORTATION-related projects
 - ✓ VRF revenue used to fund DOT operational budgets (primarily Transit)



Table 1 - Estimated Available County Financing for Capital Projects (Excludes All Airport (WA) Projects)

	<u>2027</u>
Bond Cap	\$58,516,074
20% Cash Financing Goal*	\$14,629,018
Available Financing for Capital Projects:	\$73,145,092

**Airport projects exempt from Bond/Cash policies due to separate funding sources (such as airport revenue bonds, airport reserve revenue, and passenger facility charges)

2027 Capital Request Summary-BOND and CASH Funding

- **2027 BOND+CASH GAP:** Total Requested Projects require \$1B of County funding. This results in an estimated shortfall of \$930M



Table 2 - Preliminary Departmental Capital Project Requests (estimated County Share of Project Costs)

	2026 Dept REQs	2027*
Estimated Capital Requests:	\$196,254,469	\$1,003,476,158

Table 3 - Estimated County Financing Available (REQ)

Estimated County Financing Available/(Shortfall):	(\$125,239,816)	(\$930,331,066)
---	-----------------	-----------------

***JCC Capital Request: \$857.9M**

- Comprises 85.5% of Total Request \$s
 - \$842.1M Bonds
 - \$15.8M Tax Levy



- **BONDS:** 2027 Request includes Bond funding of \$941.6M for a total shortfall of \$883M.
- **CASH:** 2027 Request includes Cash funding of \$61.9M for a total shortfall of \$47.3M.

2027 Capital Request Summary-BOND Financed (Preliminary)



REQ BOND FINANCING SUMMARY (PRELIMINARY)			
Category		Bond \$/%	
	IJCC	842,128,000	89.4%
	Ongoing Over \$5M	29,590,626	3.1%
	Ongoing Under \$5M	22,907,113	2.4%
	Ongoing Bus and Fleet Replacements (Not New)	3,736,000	0.4%
	New Projects (Excludes New Bus and Fleet Vehicles)	43,199,052	4.6%
	New Projects (New Bus and Fleet Vehicles ONLY)	-	0.0%
*TOTAL		941,560,791	100.0%

*\$12,986,519 of this amount includes 13 Mandated and/or Contractual projects.



	Estimated 2027 Cap:	58,516,074	
REQ to Bonding Cap (Shortfall) - Ongoing, Mandated/Contractual:		2,282,335	←
	+New Projects:	(40,916,717)	←
	+IJCC:	(883,044,717)	←

2027 Capital Request Summary-BOND Financed (Preliminary)

Ongoing-Continuing Over \$5M*

Req Org	Subproject #	Subproject Title	2027 Request			Out-Years (2028-2031)	2027+OutYears
			Project Cost	Bonds (County)	Non-County Revenue	Bonds (County)	Bonds (County)
DAS-FMD	WG004201	VEL PHILIPS - HVAC	4,153,180	4,153,180	-	6,750,000	10,903,180
PARKS	WP054501	WHITNALL GOLF COURSE IRRIGATION	3,981,140	3,981,140	-	5,185,326	9,166,466
PARKS	WP056901	NEW SERVICE BLDG AND SRVC YARD - WASHINGTON PARK	12,958,976	12,958,976	-	-	12,958,976
PARKS	WP065801	CURRIE PARK REPLACE PARKING LOT AND CART PATH IMPROVEMENTS	6,800,510	6,800,510	-	-	6,800,510



Ongoing-Continuing Under \$5M

Req Org	Subproject #	Subproject Title	2027 Request			
			Project Cost	Bonds (County)	Tax Levy (County)	Non-County Revenue
DAS-FMD	WD020201	WIL-O-WAY UNDERWOOD - NEW SPLASH PAD	1,219,260	1,219,260	-	-
DAS-FMD	WS014406	SR CENTERS - FIRE PROTECTION SYS	945,660	945,660	-	-
DAS-FMD	WS015201	CLINTON ROSE SR. CENTER CHILLER	982,650	982,650	-	-
PARKS	WP046801	SPORTS COMPLEX MUA	3,335,960	3,335,960	-	-
PARKS	WP056601	DRETZKA PARK ELIMINATE HIGH VOLTAGE	957,360	957,360	-	-
PARKS	WP068201	WHITNALL CLUBHOUSE HVAC REPLCMNT AND KITCHEN-BATHROOM IMPRV'S	1,598,370	1,118,370	480,000	-
PARKS	WP070501	COOL WATERS HEATERS	1,054,500	1,054,500	-	-
PARKS	WP074101	SCHULZ AQUATIC CENTER - POOL GRATING	489,750	489,750	-	-
PARKS	WP075201	SIMMONS BASEBALL AND SOFTBALL FIELDS LIGHTING	2,346,610	2,346,610	-	-
PARKS	WP076101	PARK WALKWAY REPLACEMENTS PHASE 1	944,390	944,390	-	-
PARKS	WP079001	SCOUT LAKE PARKING LOT AND PATHS	1,754,060	1,754,060	-	-
SHERIFF	WR021201	TRAINING ACADEMY AND PARKING LOT REPLACEMENT	2,433,800	2,433,800	-	-
TRANSIT	WT015601	BUS LIFT REPLACEMENT (2) - FDL SITE - GARAGE	1,779,050	622,024	-	1,157,026
FLEET MANAGEMENT	WF061901	COUNTYWIDE VEHICLE AND EQUIPMENT REPLACEMENT (CRNT) - 2027	3,736,000	3,736,000	-	-

2027 Capital Request Summary-BOND Financed (Preliminary)

Mandated and Contractual

			2027 Request			
Req Org	Subproject #	Subproject Title	Project Cost	Bonds (County)	Tax Levy (County)	Non-County Revenue
→ PARKS	WP080301	MITCHELL PARK DOMES REPAIRS	5,000,000	5,000,000	-	-
→ TRANSPORTATION SERVICES	WH026101	S 76TH ST. (CTH U)-S CREEK VIEW CT TO W HIGH ST	4,650,000	2,806,312	-	1,843,688
TRANSPORTATION SERVICES	WH026501	W. COLLEGE AVE. (CTH ZZ)-S. 26TH ST. TO S. HOWELL AVE.	415,000	83,000	-	332,000
TRANSPORTATION SERVICES	WH026701	W. SILVER SPRING DR (CTH E)-N. 124TH TO W. APPLETON AVE	800,000	160,000	-	640,000
TRANSPORTATION SERVICES	WH026801	S. 76TH ST. (CTH U)-W. LAYTON AVE. TO W. HOWARD AVE. RECONST	375,000	75,000	-	300,000
TRANSPORTATION SERVICES	WH026901	W. HAMPTON AVE. (CTH EE)-N. 92ND ST. TO N. 76TH ST. RECONSTR	500,000	500,000	-	-
TRANSPORTATION SERVICES	WH028601	W RYAN RD (CTH H)-S 96TH ST TO STH 100 RECONSTRUCTION	2,200,000	1,294,884	-	905,116
TRANSPORTATION SERVICES	WH028701	S 13TH ST (CTH V)-OAKWOOD RD TO W PUETZ RD RECONSTRUCTION	350,000	350,000	-	-
TRANSPORTATION SERVICES	WH028801	W. GOOD HOPE RD. (CTH PP)-N TEUTONIA AVE TO I-43 RECONSTRUCT	1,200,000	240,000	-	960,000
TRANSPORTATION SERVICES	WH029101	GOOD HOPE RD (CTH PP)-N. 76TH TO .08 MILES EAST	1,187,331	123,233	-	1,064,098
TRANSPORTATION SERVICES	WH029501	W OKLAHOMA AVE (CTH NN)-S 114TH ST TO S 108TH ST RECONSTRUCT	400,000	400,000	-	-
→ WMC	WU030103	WMC SAARINEN FREIGHT ELEVATOR	1,012,180	1,012,180	-	-
→ DAS-FMD	WG004501	FACILITIES WEST (LAPHAM) - PARKING LOT	941,910	941,910	-	-



2027 Capital Request Summary-BOND Financed (Preliminary)

- **45 New Projects Requested in 2027**

- ✓ 25 for Planning/Design
- ✓ Comprise \$43.2M (or 43%) of the total capital bond requests (excluding the IJCC project)



New Projects \$5M+

			2027			Out-Years (2028-2031)	2027+OutYears
Req Org	Subproject #	Subproject Title	Project Cost	Bonds (County)	Non-County Revenue	Bonds (County)	Bonds (County)
→ PARKS	WP070602	BAY VIEW PARK - REVETMENT	12,320,890	12,320,890	-	-	12,320,890
PARKS	WP054001	RR PRKWAY-124TH MORGAN AND RR LINCOLN TO OKLAHOMA-NATIONAL	447,530	447,530	-	8,500,000	8,947,530
PARKS	WP082401	LITTLE MENOMONEE RIVER TRAIL EXT (COUNTY LINE - GOOD HOPE)	839,590	839,590	-	7,738,400	8,577,990
TRANSIT	WT016701	CONCRETE YARD AND PARKING LOT REPLACEMENT - HILLSIDE SITE - FLEET MAINT	473,240	473,240	-	7,500,000	7,973,240
CRC (FORMERLY HOC)	WJ012101	CRC 600 & 400 BED DORMITORY ROOF	347,880	347,880	-	7,550,000	7,897,880
PARKS	WP078701	PARKS SOUTH REGION ROOF REPLACEMENTS	320,110	320,110	-	7,230,500	7,550,610
→ COURTS	WG004001	VEL PHILLIPS - SECURE COURTROOM (CHILDRENS COURT)	641,510	641,510	-	6,529,678	7,171,188
→ SHERIFF	WC031101	CJF IN-PERSON VISITATION	561,000	561,000	-	6,120,000	6,681,000
ZOO	WZ020101	WATERMAIN PIPE REPLACEMENT - ZOO GROUNDS	3,604,820	3,604,820	-	3,000,000	6,604,820

2027 Capital Request Summary-CASH Financed (Preliminary)



REQ CASH FINANCING SUMMARY (PRELIMINARY)		
Category	Cash	% of Funding REQs
IJCC	15,820,000	25.6%
New Projects	29,110,785	47.0%
Ongoing Over \$5M	-	0.0%
Ongoing Under \$5M	16,984,582	27.4%
*TOTAL	61,915,367	100.0%

*\$3,376,765 of this amount includes 6 Mandated and/or Contractual projects.



Estimated 2027 Cash Goal:	14,629,019	
REQ to Bonding Cap (Shortfall) - Ongoing, Mandated/Contractual:	(2,355,563)	←
+New Projects:	(31,466,348)	←
+IJCC:	(47,286,348)	←

2027 Capital Request Summary-CASH Financed (Preliminary)

Ongoing-Continuing Over \$5M

Req Org	Subproject #	Subproject Title	Project Cost	Bonds (County)	Tax Levy (County)	Non-County Revenue
IMSD	W1020904	TECHNOLOGY LIFECYCLE REPLACEMENTS - IMSD - PHASE 4	7,268,855	-	7,268,855	-

Ongoing-Continuing Under \$5M

Req Org	Subproject #	Subproject Title	Project Cost	Bonds (County)	Tax Levy (County)	Non-County Revenue
CRC (FORMERLY HOC)	WJ011001	CRC BOILER HOUSE REPAIR STRUCTURAL SLAB	1,244,430	-	1,244,430	-
CRC (FORMERLY HOC)	WJ011501	HOC CHILLERS REPAIRS (600 AND 400 FACS)	967,670	-	967,670	-
CRC (FORMERLY HOC)	WJ011601	CRC POWERHOUSE WINDOWS	403,250	-	403,250	-
CRC (FORMERLY HOC)	WJ012401	CRC BACK-UP GENERATOR REPLACEMENT	150,000	-	150,000	-
DAS-FMD	WS014506	SECURITY SYS UPGRADES	247,970	-	247,970	-
PARKS	WP068201	WHITNALL CLUBHOUSE HVAC REPLCMNT AND KITCHEN-BATHROOM IMPRVS	1,598,370	1,118,370	480,000	-
PARKS	WP074201	GREENFIELD PARK - ELIMINATE HIGH VOLTAGE	527,410	-	527,410	-
SHERIFF	WR021601	CJF - CAMERA REPLACEMENTS	586,500	-	586,500	-
SHERIFF	WC030801	CJF - SAFE ROOMS RETROFIT	728,402	-	728,402	-
TRANSIT	WT005901	MCTS ADMINISTRATION BUILDING LIGHTING	518,750	-	518,750	-
TRANSIT	WT008001	MCTS FLEET MAINTENANCE LIGHTING UPGRADES	1,456,180	-	1,456,180	-
TRANSIT	WT011401	LIGHTING IMPROVEMENTS (FDL GARAGE)	1,643,750	-	1,643,750	-
WMC	WU030201	WMC CONDO AGRMNT-EXT PEDESTAL-CONCRETE REPAIR AND REPLACE	1,110,770	-	1,110,770	-

Mandated and Contractual

Req Org	Subproject #	Subproject Title	Project Cost	Bonds (County)	Tax Levy (County)	Non-County Revenue
CHARLES ALLIS	WU050202	DEVELOPMENT AGREEMENT - CHARLES ALLIS DEFERRED MAINT - 2027	250,000	-	250,000	-
DOT-DIR OFFC	WO066101	TRAFFIC SAFETY - SS4A INVESTING IN VISON ZERO FOR ALL	25,510,075	-	590,715	24,919,360
MCPA	WU020112	MARCUS CENTER - GEN CAPITAL IMPROVEMENTS AMENDMENT 3 - 2027	755,000	-	755,000	-
VILLA TERRACE	WU060202	DEVELOPMENT AGREEMENT - VILLA TERRACE DEFERRED MAINT - 2027	400,000	-	400,000	-
WMC	WU030201	WMC CONDO AGRMNT-EXT PEDESTAL-CONCRETE REPAIR AND REPLACE	1,110,770	-	1,110,770	-
DAS-ENV	WV006101	COUNTY-WIDE SANITARY SEWERS REPAIRS - 2027	270,280	-	270,280	-



2027 Capital Request Summary-CASH Financed (Preliminary)

- **37 New Projects Requested in 2027**

- ✓ 12 for Planning/Design
- ✓ Comprise \$29.1M (or 63%) of the total capital bond requests (excluding the IJCC project)

New Projects \$5M+

Req Org	Subproject #	Subproject Title	Project Cost	2027		Out-Years (2028-2031)	2027+OutYears
				Tax Levy (County)	Non-County Revenue	Bonds (County)	Bonds (County)
PARKS	WP084701	MCKINLEY MARINA DOCK AND PEDESTAL REPLACEMENT	1,278,840	1,278,840	-	40,851,390	42,130,230
PARKS	WP084801	LAND RESOURCES-WOOD WASTE RECYCLING FACILITY STUDY + DESIGN	510,980	510,980	-	10,415,590	10,926,570
EMERGENCY MANAGEMENT	WQ021201	911 CAD REPLACEMENT - OEM	9,526,952	9,526,952	-	-	9,526,952



2027 - 2031 Capital Request Summary Report

SECTION I - CAPITAL IMPROVEMENT PLAN 2027 - 2031 DEPT REQUEST (DOT-AIRPORT ONLY)

DOT-AIRPORT.....	1
------------------	---

SECTION II - DETAILED CAPITAL IMPROVEMENT PLAN 2027 - 2031 DEPT REQUEST BY DEPT (EXCLUDING DOT-AIRPORT)

COUNTY CLERK/ELECTIONS.....	7
COURTS.....	7
COMMUNITY REINTEGRATION CENTER.....	7
CHARLES ALLIS/VILLA TERRACE MUSEUM(S).....	7
MARCUS CENTER.....	7
MILW COUNTY HISTORICAL SOCIETY.....	7
WAR MEMORIAL.....	7
DAS-INFORMATION MANAGEMENT SERVICES DIVISION.....	7
DAS-FACILITIES MANAGEMENT-ENVIRONMENTAL.....	8
DAS-FACILITIES MANAGEMENT-FACILITIES MAINTENANCE.....	8
DEPT OF HEALTH AND HUMAN SERVICES.....	10
DEPT OF TRANSPORTATION-DIRECTOR'S OFFICE.....	10
DEPT OF TRANSPORTATION-TRANSIT.....	10
DEPT OF TRANSPORTATION-TRANSPORTATION SERVICES.....	11
EMERGENCY MANAGEMENT.....	12
DEPT OF TRANSPORTATION-FLEET.....	13
PARKS.....	13
SHERIFF.....	25
ZOO.....	26



2027 - 2031 Capital Request Summary (Out-Years \$5M+)

2028



Dept	Project Code	Project Title	2028 Capital Budget			
			County	Non Coun	Total	Prior
FLEET MANAGEMENT	TBD-043198	Fleet Placeholder for Out-Years 2 - 5 for Vehicle & Equipment Replacement Program	7,000,000		7,000,000	1
DOT - TRANSPORTATION SERVICES	WH028701	S 13th St (CTH V)-Oakwood Rd to W Puetz Rd Reconstruction	5,121,253	2,328,747	7,450,000	1
DAS - MSD	TBD-256970	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - TECHNOLOGY LIFECYCLE REPLACEMENTS. - W0209	5,000,000		5,000,000	1
PARKS DEPARTMENT	WP080301	Mitchell Park Domes Repairs	5,000,000		5,000,000	15

2027 - 2031 Capital Request Summary (Out-Years \$5M+)

2029



			2029 Capital Budget			
Dept	Project Code	Project Title	County	Non Coun	Total	Prior
→ PARKS DEPARTMENT	TBD-602000	WP0838 - Sheridan Park Bluff Stability	20,773,420		20,773,420	1
→ PARKS DEPARTMENT	WP084701	McKinley Marina Dock and Pedestal Replacement	20,000,000		20,000,000	32
PARKS DEPARTMENT	WP084801	Land Resources & Wood Waste Recycling Facility Study & Desig	10,415,590		10,415,590	31
→ FLEET MANAGEMENT	TBD-043198	Fleet Placeholder for Out-Years 2 - 5 for Vehicle & Equipment Replacement Program	9,000,000		9,000,000	1
PARKS DEPARTMENT	WP054001	RR Prkw ay-124th Morgan and RR Lincoln to Oklahoma National	8,500,000		8,500,000	22
PARKS DEPARTMENT	WP082401	Little Menomonee River Trail Ext (County Line - Good Hope)	7,738,400		7,738,400	76
PARKS DEPARTMENT	WP078701	Parks South Region Roof Replacements	7,230,500		7,230,500	26
PARKS DEPARTMENT	TBD-289754	WP0839 - Wilson Recreation Ice Rink Refrigeration and Renew al Study	6,000,000		6,000,000	62
PARKS DEPARTMENT	WP054901	Bender Boat Launch Reconfiguration	5,724,370		5,724,370	37
→ DAS - IMSD	TBD-256970	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - TECHNOLOGY LIFECYCLE REPLACEMENTS. - WI0209	5,000,000		5,000,000	1
PARKS DEPARTMENT	WP080301	Mitchell Park Domes Repairs	5,000,000		5,000,000	28

2027 - 2031 Capital Request Summary (Out-Years \$5M+)

2030



			2030 Capital Budget			
Dept	Project Code	Project Title	County	Non Coun	Total	Prior
PARKS DEPARTMENT	WP084701	McKinley Marina Dock and Pedestal Replacement	20,851,390		20,851,390	28
PARKS DEPARTMENT	TBD-739338	Warnimont Park Bluff Stabilization	15,900,000		15,900,000	1
PARKS DEPARTMENT	TBD-254200	Wilson Pool Renew al	14,835,000		14,835,000	42
FLEET MANA GEMENT	TBD-043198	Fleet Placeholder for Out-Years 2 - 5 for Vehicle & Equipment Replacement Program	9,000,000		9,000,000	1
DOT - TRANSPORTATION SERVICES	WH026901	W. Hampton Ave. (CTH EE)-N. 92nd St. to N. 76th St. Reconstr	6,469,133	1,580,867	8,050,000	2
PARKS DEPARTMENT	TBD-079061	Ball Diamond Modernization	6,000,000		6,000,000	75
DAS - IMSD	TBD-256970	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - TECHNOLOGY LIFECYCLE REPLACEMENTS. - WI0209	5,000,000		5,000,000	1
PARKS DEPARTMENT	WP080301	Mitchell Park Domes Repairs	5,000,000		5,000,000	27

2027 - 2031 Capital Request Summary (Out-Years \$5M+)

2031



			2031 Capital Budget			
Dept	Project Code	Project Title	County	Non Coun	Total	Prior
→ PARKS DEPARTMENT	TBD-578631	WP694 - OAK CREEK PARKWAY - MILL POND WATERWAY RESTORATION	25,000,000		25,000,000	1
→ PARKS DEPARTMENT	TBD-289754	WP0839 - Wilson Recreation Ice Rink Refrigeration and Renew al Study	17,000,000		17,000,000	40
→ FLEET MANAGEMENT	TBD-043198	Fleet Placeholder for Out-Years 2 - 5 for Vehicle & Equipment Replacement Program	10,000,000		10,000,000	1
PARKS DEPARTMENT	TBD-531368	BAY VIEW PARK BLUFF RESTORATION	5,000,000		5,000,0	3
PARKS DEPARTMENT	TBD-298504	WP0843 - VETERANS PARK LAGOON REMEDIATION - CONSTRUCTION	5,000,000		5,000,000	5
→ DAS - IMSD	TBD-256970	PROGRAM PLACEHOLDER (FOR OUT-YEARS 2 - 5) - TECHNOLOGY LIFECYCLE REPLACEMENTS. - WI0209	5,000,000		5,000,000	1
PARKS DEPARTMENT	WP080301	Mitchell Park Domes Repairs	5,000,000		5,000,000	29