

**Chairperson:** Kathie Eilers

**Research Analyst:** Kate Flynn Post, (414) 391-7845

**Interim Committee Coordinator:** Jennifer Miles, (414) 257-7639

## MILWAUKEE COUNTY MENTAL HEALTH BOARD FINANCE COMMITTEE

Thursday, February 22, 2024 - 8:00 A.M.  
Marcia P. Coggs Human Services Building  
1220 West Vliet Street, Room 104

### MINUTES

**PRESENT:** Kathie Eilers, Dennise Lavrenz, Mary Neubauer

**EXCUSED:** Richard Canter and Jon Lehrmann

### SCHEDULED ITEMS:

1.	<p><b>Welcome.</b></p> <p>Chairwoman Eilers welcomed everyone to the February 22, 2024, Mental Health Board Finance Committee meeting.</p>
2.	<p><b>Minutes from the December 7, 2023, Committee Meeting.</b></p> <p>The minutes were reviewed, acknowledged, and accepted by the Committee.</p> <p>This Item was Informational.</p>
3.	<p><b>Professional Services Contracts Recommendation.</b></p> <ul style="list-style-type: none"> <li>• Contract Amendment(s)             <ul style="list-style-type: none"> <li>➤ United Tax, LLC</li> <li>➤ Wisconsin Community Services</li> </ul> </li> </ul> <p>Professional Services Contracts focus on community-based programming, supports functions critical to client care, and are necessary to maintain crisis and community services licensure. An overview was presented of all the services provided.</p> <p>Questions and comments ensued.</p> <p>The Finance Committee unanimously agreed to recommend approval of the Professional Services Contracts and Amendment to the Board as delineated in the corresponding report.</p>
4.	<p><b>Purchase-of-Service Agreements Recommendation.</b></p> <ul style="list-style-type: none"> <li>• 2023 Agreement Amendment(s)</li> <li>• 2024 Agreement(s)</li> </ul>

**SCHEDULED ITEMS (CONTINUED):**

	<p>Purchase-of-Service Agreements are for the provision of adult and child mental health services and substance use disorder services. An overview was provided detailing the service agreements.</p> <p>A revision to this item was distributed and the change from the original version to the revised version was explained in the section regarding La Causa. Questions and comments ensued.</p> <p>The Finance Committee unanimously agreed to recommend approval of the Purchase-of-Service Agreements to the Board as delineated in the corresponding report.</p>
5.	<p><b>Fee-for-Service Agreements Recommendation.</b></p> <p>Fee-for-Service Agreements are for the Provision of Adult and Child Mental Health Services and Substance Use Disorder Services. An overview was provided detailing the program agreements, which provide a broad range of support services for adults and children with serious emotional disturbances and their families.</p> <p>The Finance Committee unanimously agreed to recommend approval of the Fee-for-Service Agreements to the Board as delineated in the corresponding report.</p>
6.	<p><b>Authorization to Accept Grant Funding and Enter into Related Agreements.</b></p> <p>Behavioral Health Services is in receipt of three grant awards. Funds will go towards increasing access to Food and Drug Administration approved medications for treatment of opioid use disorder, programming utilizing evidence-based practice of Coordinated Specialty Care within Wraparound and Comprehensive Community Services, and supporting the start-up operations and technology infrastructure costs in deploying mobile medication assisted treatment.</p> <p>Questions and comments ensued.</p> <p>The Finance Committee unanimously agreed to recommend the Board approve acceptance of the grant awards and authorization to enter into related agreements.</p>
7.	<p><b>Adjournment.</b></p> <p>Chairwoman Eilers ordered the meeting adjourned.</p>
<p>Due to technical difficulties, this meeting was not recorded. The official copy of these minutes and subject reports is available on Milwaukee County's Legislative Information Center website, which can be accessed by clicking the link below.</p> <p>Length of meeting: 8:05 a.m. to 8:22 a.m.</p>	

**SCHEDULED ITEMS (CONTINUED):**

Adjourned,

*Jennifer Miles*

Jennifer Miles  
Interim Committee Coordinator  
Milwaukee County Mental Health Board

**The next meeting of the Milwaukee County Mental Health Board  
Finance Committee is Thursday, March 28, 2024, at 1:30 p.m.**

**To View All Associated Meeting Materials,  
Visit the Milwaukee County Legislative Information Center at:  
[Milwaukee County - Calendar \(legistar.com\)](https://legistar.com)**

**Visit the Milwaukee County Mental Health Board Web Page at:  
<https://county.milwaukee.gov/EN/DHHS/About/Governance>**

# BEHAVIORAL HEALTH DIVISION

## DASHBOARD REPORT

Year End 2023

# **Table of Contents**

<b>PAGE 2</b>	<b>Table of Contents</b>
<b>PAGE 3</b>	<b>BHD Combined</b>
<b>PAGE 4</b>	<b>BHD Revenue and Expense Trend</b>
<b>PAGE 5</b>	<b>Inpatient and Emergency Department (ED) Services</b>
<b>PAGE 6</b>	<b>TCM (Targeted Case Management)</b>
<b>PAGE 7</b>	<b>CCS (Comprehensive Community Services)</b>
<b>PAGE 8</b>	<b>CSP (Community Support Program)</b>
<b>PAGE 9</b>	<b>Children's Community Mental Health Services (Wraparound)</b>

# BHS COMBINED DASHBOARD

4th Quarter 2023



	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	170,286,224	173,017,187	182,536,014	(9,518,827)
<b>Expense</b>				
Personnel	41,952,267	45,231,128	48,145,310	2,914,182
Commodities/Services	4,772,392	5,136,394	5,843,761	707,367
Depreciation/Inventory	-	-	-	-
Other Charges	160,992,359	161,540,518	174,406,640	12,866,122
Capital	-	-	-	-
Intra County Services	11,607,213	12,272,802	12,082,579	(190,223)
<b>Total Expense</b>	219,324,231	224,180,842	240,478,290	16,297,448
Tax Levy	49,038,007	51,163,655	57,942,276	6,778,621

## Financial Highlights & Major Variances

- WIMCR \$2.9m
- CARS Contract Underspend \$2.7m
- Vacant Position Surplus \$2.4m
- CBRF Below Budget \$1.6m
- Improved Revenue Experience 0.6m
- Legacy Fringe Surplus \$0.5m
- AODA Deficit (\$0.8m)
- Wraparound HMO Deficit (\$2.3m)

## 2023 Budget Initiatives

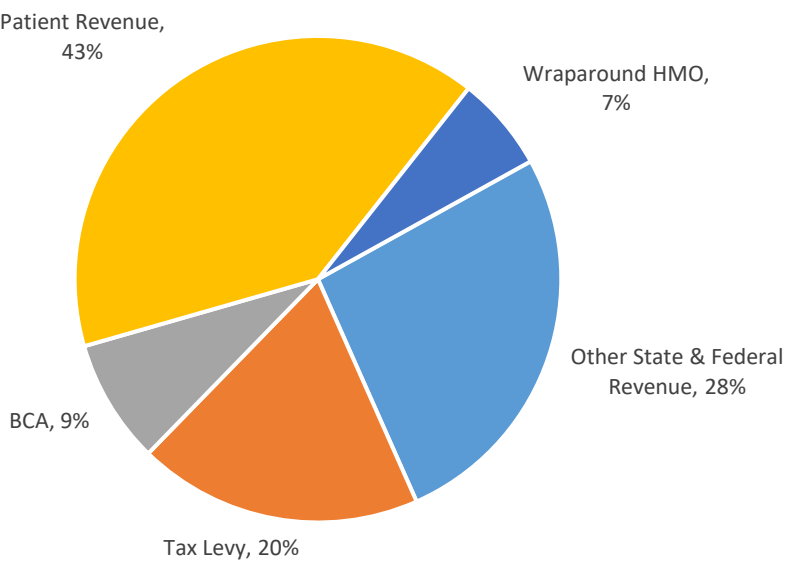
Initiative	Status	
Granite Hills Capacity	↓	Capacity below expectations
Crisis Stabilization	↓	Remaining at current sites
Peer Support Academy	→	In Progress
Provider Rate Increases	↑	Completed, still experiencing capacity challenges.

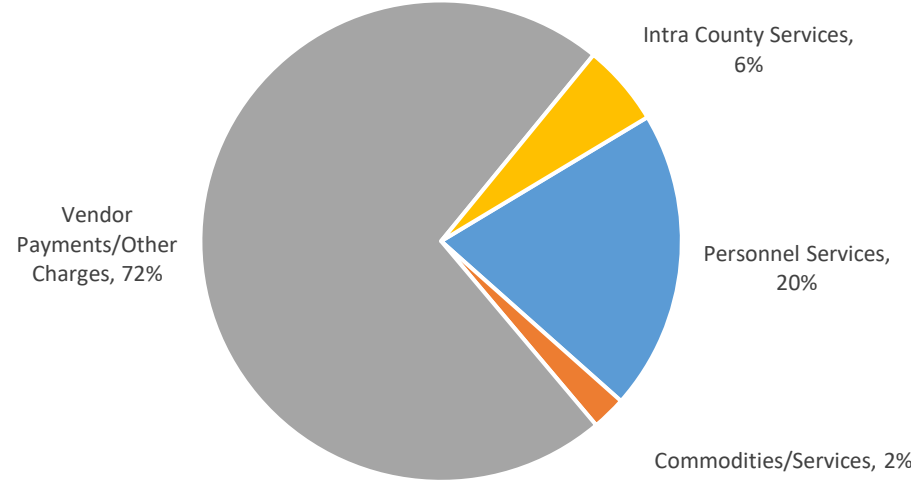
Complete	↑	Not Done	↓	Progressing	→
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**BHS 3-Year Trend**  
**4th Quarter 2023**

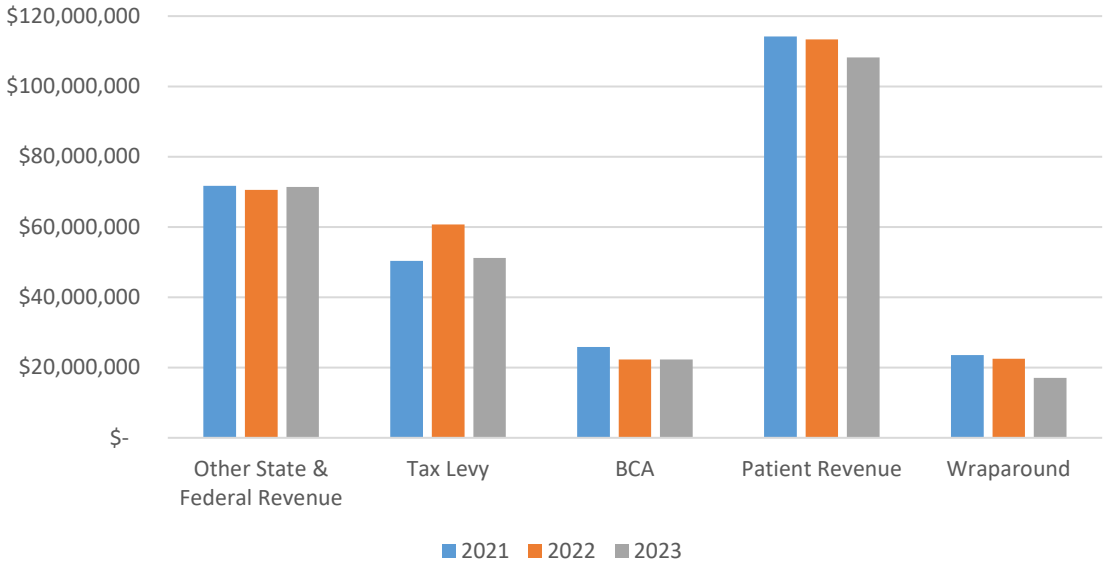
BHS 2023 Revenue by Source



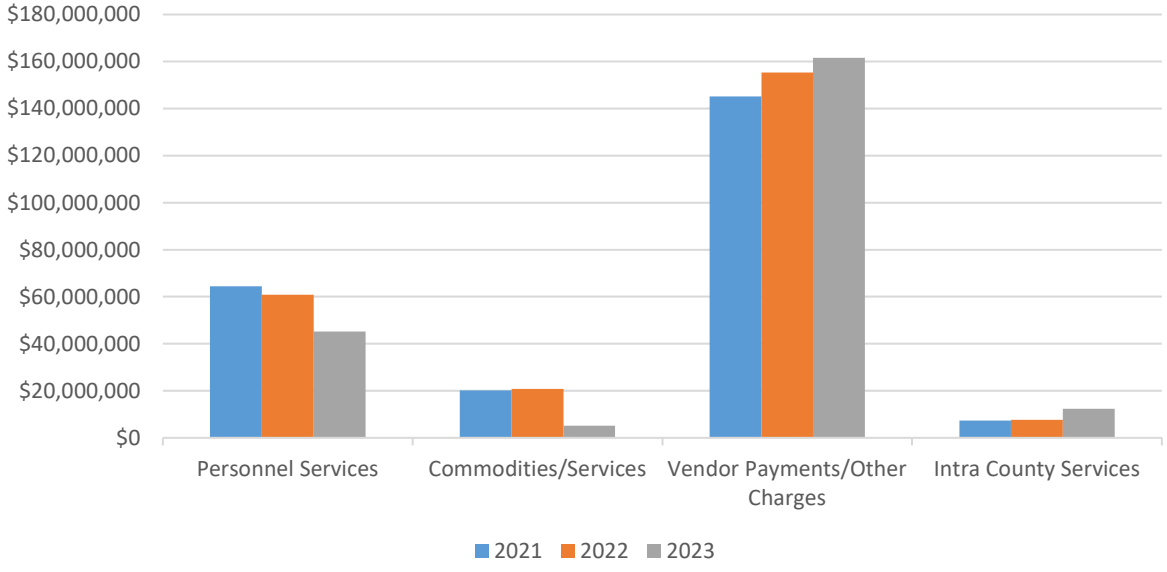
BHS 2023 Expenditures by Type



BHS Revenue by Year, 2021 - 2023



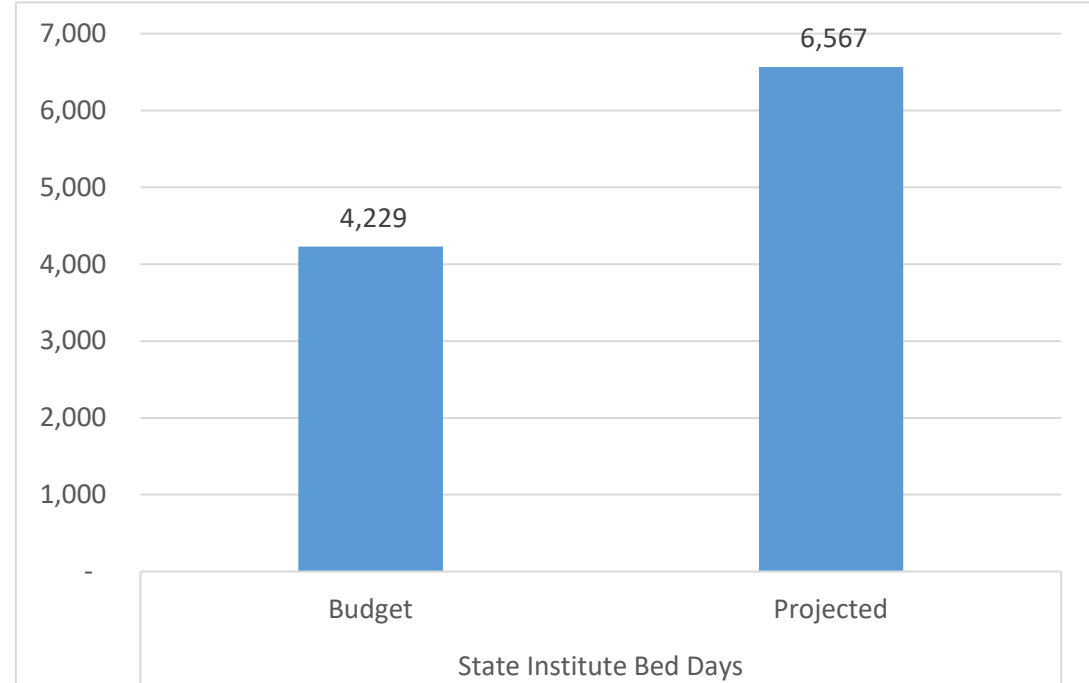
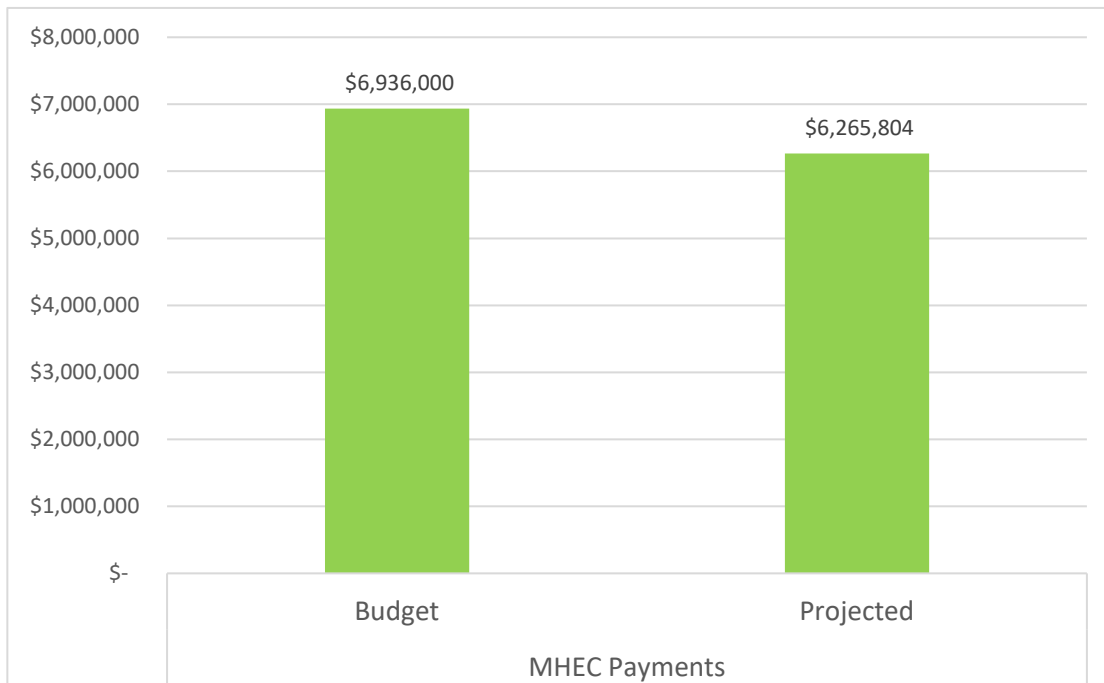
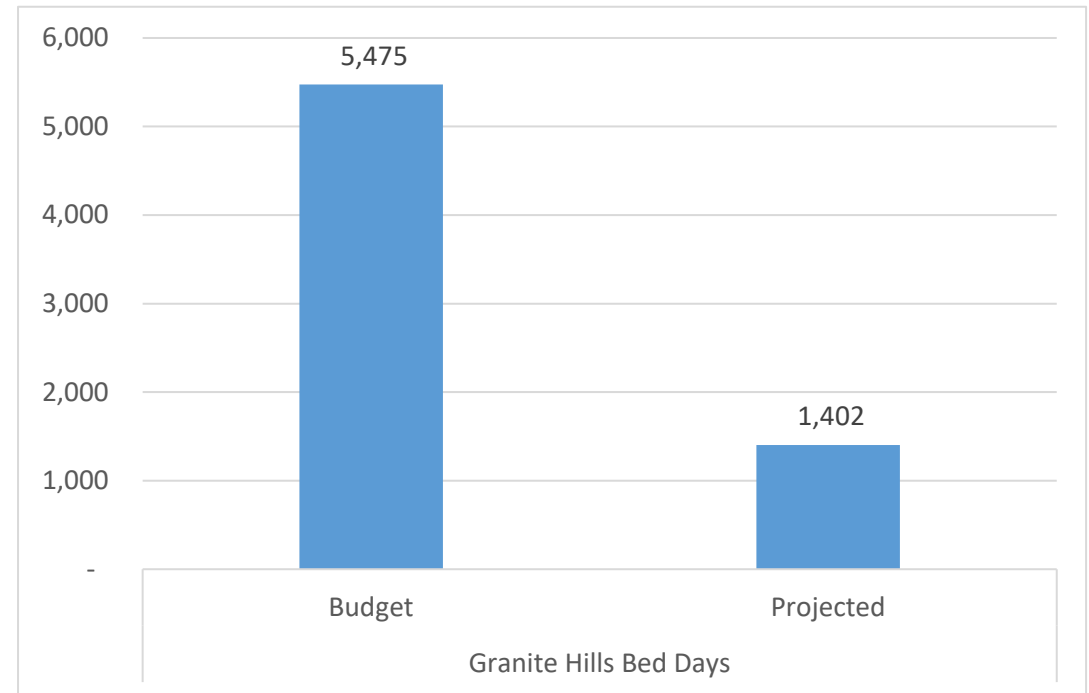
BHS Expenses by Year, 2021 - 2023



# INPATIENT SERVICES DASHBOARD

4th Quarter 2023

	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	2,003,247	2,003,247	1,200,000	803,247
<b>Expense</b>				
Personnel	242,344	1,394,125	-	(1,394,125)
Commodities/Services	(35,501)	(35,501)	7,679	43,180
Depreciation/Inventory	-	-	-	-
Other Charges	16,268,682	16,268,682	16,788,019	519,337
Capital	-	-	-	-
Intra County Services	2,708,589	3,374,546	665,957	(2,708,589)
<b>Total Expense</b>	19,184,115	21,001,853	17,461,655	(3,540,198)
Tax Levy	17,180,868	18,998,606	16,261,655	(2,736,951)





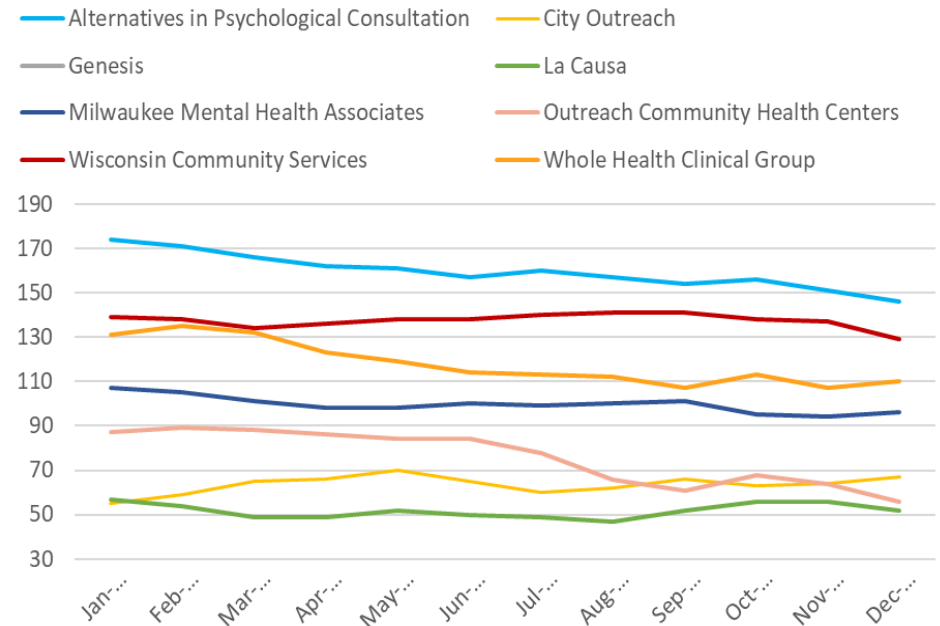
## TCM (Targeted Case Management) DASHBOARD

4th Quarter 2023

	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	6,212,057	6,212,057	7,766,139	(1,554,082)
<b>Expense</b>				
Personnel	358,040	358,705	488,777	130,072
Commodities/Services	563	563	-	(563)
Depreciation/Inventory	-	-	-	-
Other Charges	7,096,914	7,096,914	7,525,056	428,142
Capital	-	-	-	-
Intra County Services	788,223	788,223	1,194,729	406,506
<b>Total Expense</b>	8,243,739	8,244,405	9,208,562	964,157
<b>Tax Levy</b>	2,031,683	2,032,348	1,442,423	(589,925)

Average Enrollment	786	763	1,001
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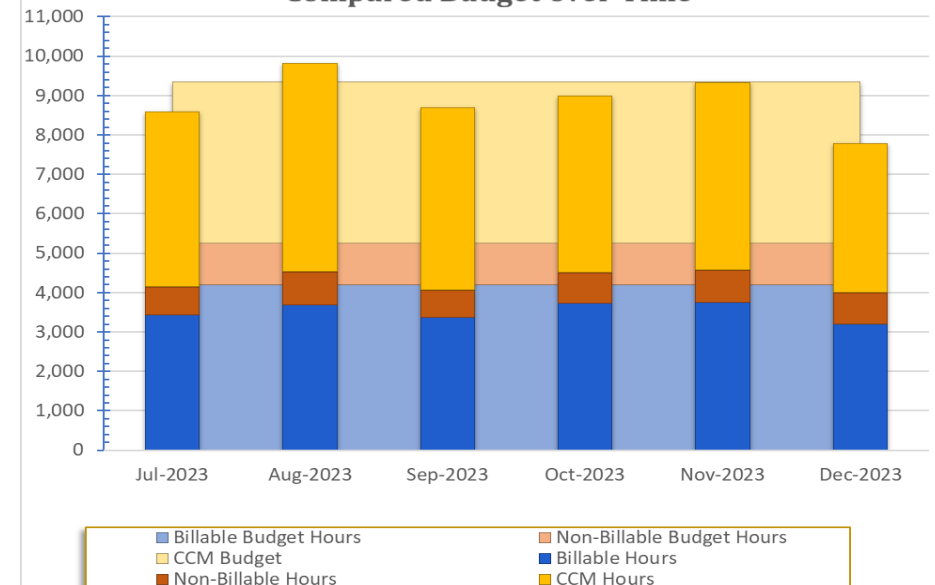
### TCM Distinct Clients by Provider - 2023



	2023			Q4	2023			YTD
	Billable	Non-billable	% Non-billable		Billable	Non-billable	% Non-billable	
Alt in Psych Cons	12,679	2,222	18%		45,320	8,947	20%	
City Outreach	4,430	2,296	52%		14,639	7,997	55%	
La Causa	2,713	755	28%		11,055	2,614	24%	
Milw MHA	5,299	2,217	42%		22,785	8,323	37%	
Outreach CHC	4,428	53	1%		23,144	751	3%	
Wisc Com Srv	7,659	1,843	24%		32,047	7,048	22%	
WHCG	5,429	224	4%		23,144	1,335	6%	
<b>TOTAL</b>	<b>42,637</b>	<b>9,611</b>	<b>23%</b>		<b>172,135</b>	<b>37,014</b>	<b>22%</b>	

\*\*\* Non-billable services are paid to Providers, but not billable to Medicaid

### Total TCM and CCM HOURS Compared Budget over Time

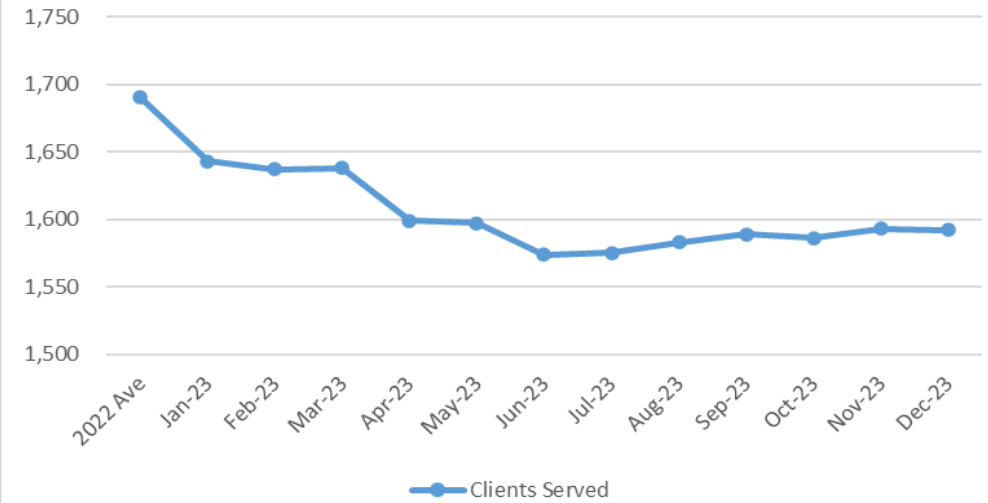


# CCS (Comprehensive Community Services) Adult DASHBOARD

4th Quarter 2023

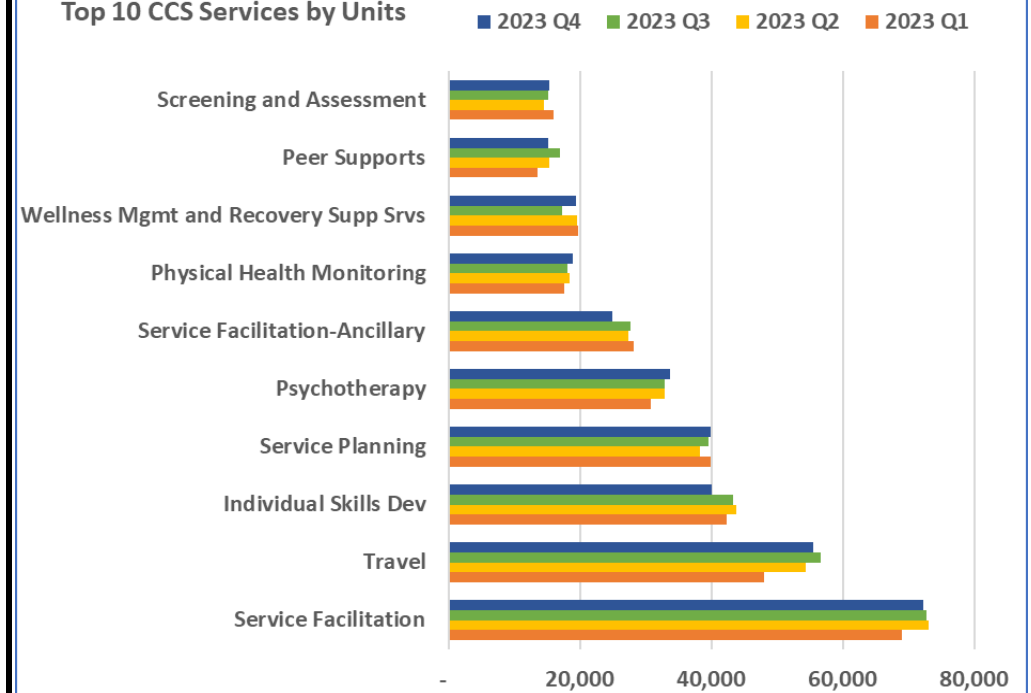
	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	44,083,590	44,083,590	44,335,651	(252,061)
<b>Expense</b>				
Personnel	1,495,101	1,497,564	1,297,085	(200,479)
Commodities/Services	5,185	5,185	111,069	105,884
Depreciation/Inventory	-	-	-	-
Other Charges	37,091,396	37,091,396	41,092,731	4,001,335
Capital	-	-	-	-
Intra County Services	5,208,633	5,208,633	6,782,399	1,573,766
<b>Total Expense</b>	43,800,315	43,802,778	49,283,284	5,480,506
<b>Tax Levy</b>	(283,274)	(280,812)	4,947,633	5,228,445
<b>Average Enrollment</b>	1,614	1,687	2,139	

Distinct Clients Served 2023



Number of Billable to Nonbillable Dollars - Top 10 Providers						
	2023 Q4 Totals			2023 YTD Totals		
	Billable	Non-Billable	% Non-Billable	Billable	Non-Billable	% Non-Billable
Project Access	1,351,111	7,929	0.6%	5,476,669	41,733	0.8%
Wisconsin Community Services	1,171,662	2,957	0.3%	4,411,230	6,397	0.1%
Alternatives in Psychological Consulting	546,271	921	0.2%	2,377,203	4,436	0.2%
Miracle Home	554,754		0.0%	2,154,167		0.0%
Whole Health Clinical Group	582,952	1,243	0.2%	2,102,504	2,303	0.1%
Summit Wellness	407,698		0.0%	1,718,998		0.0%
Sirona Recovery	522,871	8,517	1.6%	1,699,726	31,454	1.9%
Professional Services Group	378,734	3,311	0.9%	1,682,128	20,934	1.2%
Sixteenth Street Sebastian Family Psychology	552,906	1,221	0.2%	1,615,368	7,168	0.4%
	339,930		0.0%	1,287,401		0.0%

Top 10 CCS Services by Units



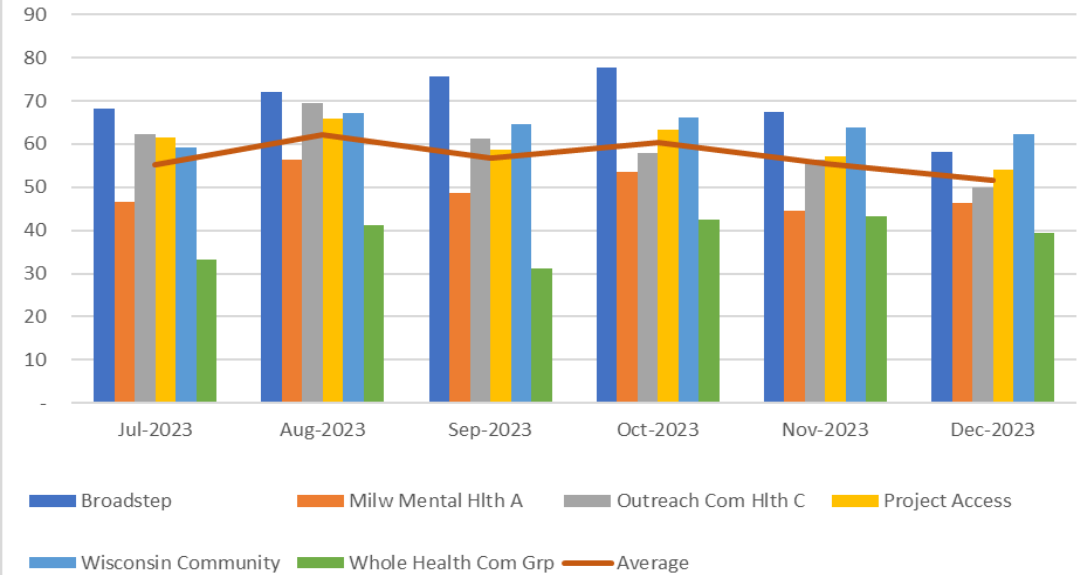
## CSP (Community Support Program) DASHBOARD

### 4th Quarter 2023

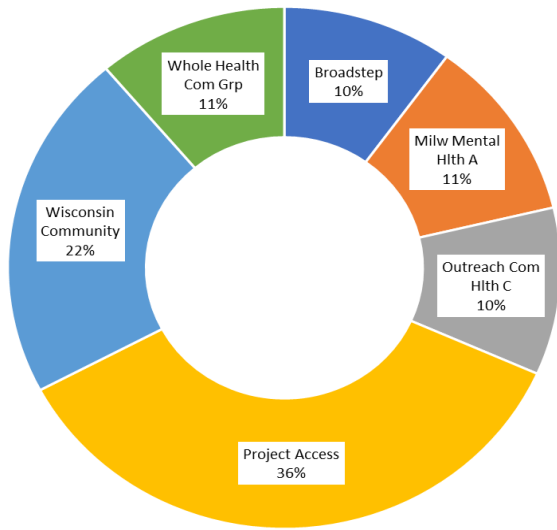
	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	16,794,014	16,794,014	17,999,196	(1,205,182)
<b>Expense</b>				
Personnel	2,355,672	2,369,232	1,359,414	(1,009,818)
Commodities/Services	365,438	365,438	136,775	(228,663)
Depreciation/Inventory	-	-	-	-
Other Charges	13,266,723	13,266,723	16,140,951	2,874,228
Capital	-	-	-	-
Intra County Services	2,003,610	2,003,610	2,659,840	656,230
<b>Total Expense</b>	17,991,443	18,005,003	20,296,980	2,291,977
Tax Levy	1,197,428	1,210,989	2,297,784	1,086,795

Average Enrollment	1,103	1,159	1,274
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Average Units per Client by Provider



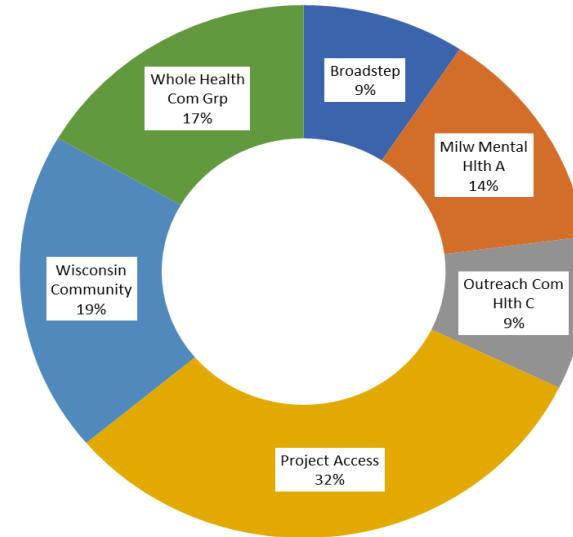
2023 % of Units Paid per Provider



Individual Units

Agency	December	YTD Total
Broadstep	5,410	70,767
Milw MHA	6,159	80,023
Outreach	4,701	73,392
Proj Access	18,842	252,097
Wisc Com Srv	13,062	152,929
Whole Health	6,703	79,120
<b>Grand Total</b>	<b>54,877</b>	<b>708,328</b>

2023 % of Consumers per Provider



Distinct Clients

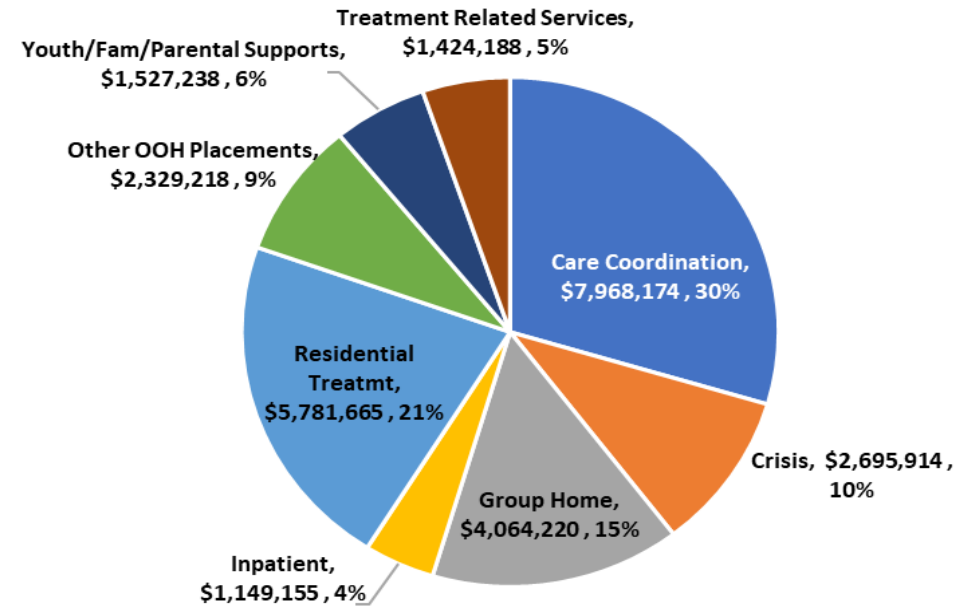
Agency	December	YTD Ave per Month
Broadstep	93	99
Milw MHA	133	145
Outreach	94	99
Proj Access	349	338
Wisc Com Srv	210	208
Whole Health	170	178
<b>Grand Total</b>	<b>1,049</b>	<b>1,066</b>

# CHILDRENS COMMUNITY MENTAL HEALTH SERVICES DASHBOARD

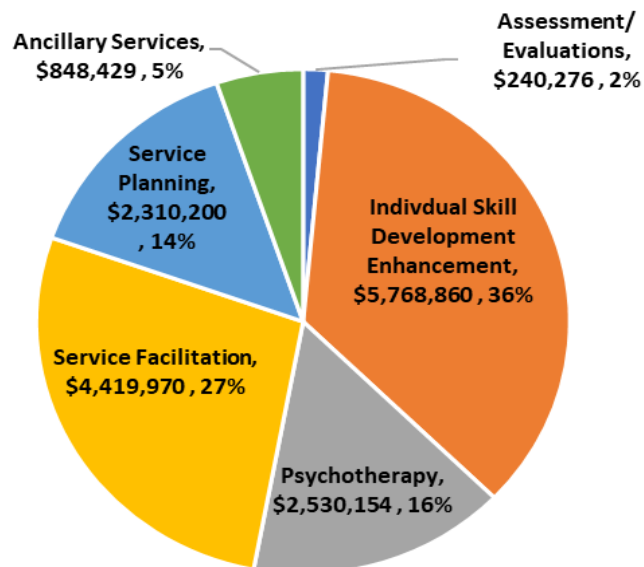
4th Quarter 2023

	2023 Annual Projection			
	Actual YTD	Projection	Budget	Variance
<b>Revenue</b>	60,108,827	62,882,126	68,632,949	(5,750,823)
<b>Expense</b>				
Personnel	7,036,639	8,377,437	9,447,382	1,069,945
Commodities/Services	1,286,667	1,286,667	1,459,895	173,228
Depreciation/Inventory	-	-	-	0
Other Charges	53,481,990	53,481,990	55,270,608	1,788,618
Capital	-	-	-	0
Intra County Services	5,378,913	5,378,545	8,709,704	3,331,159
<b>Total Expense</b>	67,184,208	68,524,638	74,887,589	6,362,951
Tax Levy	7,075,382	5,642,512	6,254,640	612,128

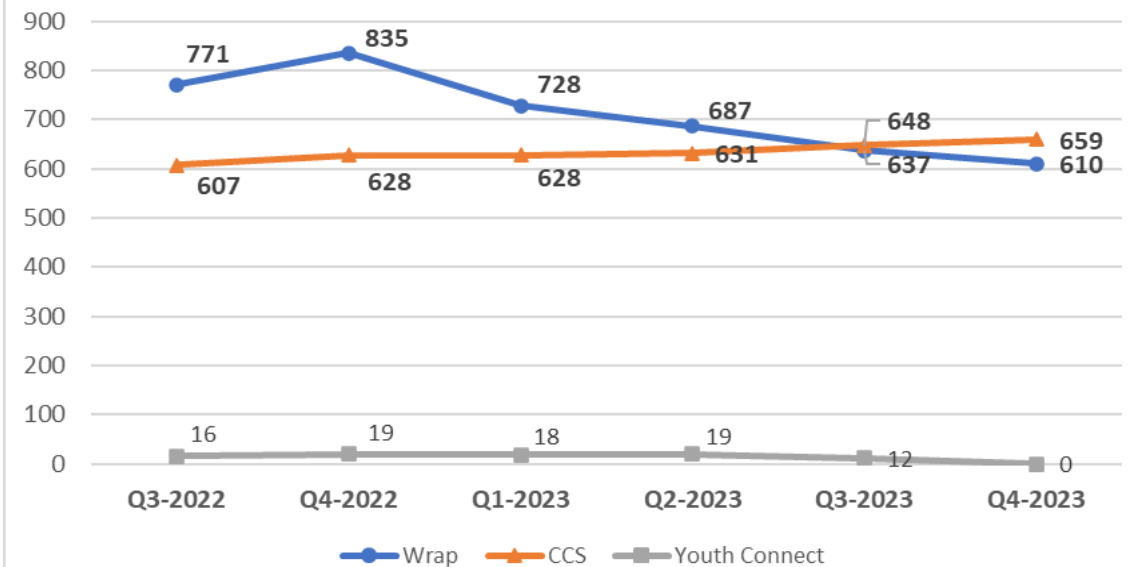
## HMO Services Provided YTD 12/31/23



## CCS Youth Services Provided YTD 12/31/23



## Enrollment Trends



	2023 Budget				2023 Annual Projection				2023 Projected Surplus/(Deficit)			
	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD	Hospital	Community Services	Mgmt/ Ops/Fiscal	Total BHD
<b>Revenue</b>												
BCA	-	22,336,586	-	22,336,586	-	22,336,586	-	22,336,586	-	-	-	-
Intergovernmental	-	25,109,125	-	25,109,125	-	24,592,840	37,433	24,630,273	-	(516,284)	37,433	(478,851)
Charges for Services	1,200,000	133,477,215	1,200	134,678,415	2,003,247	123,323,074	-	125,326,321	803,247	(10,154,141)	(1,200)	(9,352,094)
Other Revenue	-	211,789	200,100	411,889	-	143,412	580,593	724,005	-	(68,377)	380,493	312,116
Total Revenue	1,200,000	181,134,715	201,300	182,536,015	2,003,247	170,395,912	618,026	173,017,185	803,247	(10,738,802)	416,726	(9,518,829)
<b>Expense</b>												
Salary	-	15,381,812	6,028,224	21,410,036	169,181	13,320,582	5,341,860	18,831,624	(169,181)	2,061,230	686,364	2,578,412
Overtime	-	-	-	-	57,213	349,945	101,448	508,606	(57,213)	(349,945)	(101,448)	(508,606)
Fringe	-	17,251,950	9,483,324	26,735,274	1,167,730	16,747,724	7,975,444	25,890,898	(1,167,730)	504,226	1,507,880	844,376
Commodities/Services	7,679	3,941,548	1,894,533	5,843,760	(35,501)	4,038,349	1,133,545	5,136,394	43,180	(96,801)	760,988	707,366
Depreciation/Inventory	-	-	-	-	0	0	(0)	(0)	(0)	(0)	0	0
Other Charges	16,788,019	157,629,508	(10,886)	174,406,641	16,268,682	145,195,222	76,615	161,540,518	519,337	12,434,287	(87,501)	12,866,123
Capital	-	-	-	-	-	-	-	-	-	-	-	-
Intra County Services	665,957	27,238,139	(15,821,517)	12,082,579	3,374,546	20,262,711	(11,364,456)	12,272,801	(2,708,589)	6,975,428	(4,457,061)	(190,222)
Total Expense	17,461,655	221,442,957	1,573,678	240,478,290	21,001,853	199,914,532	3,264,457	224,180,841	(3,540,198)	21,528,425	(1,690,779)	16,297,449
<b>Tax Levy</b>	16,261,655	40,308,243	1,372,378	57,942,276	18,998,605	29,518,620	2,646,431	51,163,656	(2,736,950)	10,789,623	(1,274,053)	6,778,620

Hospital includes Adult Inpatient, Child and Adolescent Inpatient and Crisis ER/Observation.

Mgmt/Ops/Fiscal includes administrative functions includes all support functions such as: management, quality, contracts, legal, dietary, fiscal, admissions, medical records and facilities.

Community includes Wraparound, AODA and Community Mental Health.

Community Mental Health includes major programs: TCM, CCS, CSP and CRS in addition to CBRF, Crisis Mobile, & Adult Community Clinics  
Administrative functions and Community Crisis programs including Mobile Teams, Access Clinic and contracted crisis services.

Behavioral Health Division

Community Services (CARS & Wraparound)

2023 Annual Projection as of December 2023

	2023 Budget				2023 Annual Projection				2023 Projected Surplus/(Deficit)			
	AODA	Mental Health	CCMHS	Total Community	AODA	Mental Health	CCMHS	Total Community	AODA	Mental Health	CCMHS	Total Community
<b>Revenue</b>												
BCA	-	18,336,586	4,000,000	22,336,586	0	18,336,586	4,000,000	22,336,586	-	-	-	-
Intergovernmental	9,202,404	11,839,280	4,067,441	25,109,125	9,575,532	11,125,498	3,891,810	24,592,840	373,128	(713,782)	(175,630)	(516,284)
Charges for Services	544,455	72,408,201	60,524,559	133,477,215	340,590	68,115,580	54,866,904	123,323,074	(203,865)	(4,292,621)	(5,657,655)	(10,154,141)
Other Revenue	-	170,840	40,949	211,789	0	20,000	123,412	143,412	-	(150,840)	82,463	(68,377)
Total Revenue	9,746,859	102,754,907	68,632,949	181,134,715	9,916,122	97,597,664	62,882,126	170,395,912	169,263	(5,157,243)	(5,750,822)	(10,738,802)
<b>Expense</b>												
Salary	136,041	11,040,476	4,205,295	15,381,812	121,964	9,467,971	3,730,647	13,320,582	14,077	1,572,505	474,648	2,061,230
Overtime	-	-	-	-	90	343,066	6,789	349,945	(90)	(343,066)	(6,789)	(349,945)
Fringe	183,246	11,826,617	5,242,087	17,251,950	174,987	11,932,736	4,640,001	16,747,724	8,259	(106,119)	602,086	504,226
Commodities/Services	264,076	2,217,578	1,459,894	3,941,548	181,062	2,570,620	1,286,667	4,038,349	83,014	(353,042)	173,227	(96,801)
Depreciation/Inventory	-	-	-	-	0	0	-	0	-	(0)	-	(0)
Other Charges	11,786,937	90,571,963	55,270,608	157,629,508	13,190,831	78,522,401	53,481,990	145,195,222	(1,403,894)	12,049,562	1,788,619	12,434,287
Capital	-	-	-	-	-	-	-	-	-	-	-	-
Intra County Services	1,437,041	17,091,394	8,709,704	27,238,139	1,045,338	13,838,828	5,378,545	20,262,711	391,703	3,252,566	3,331,159	6,975,428
Total Expense	13,807,341	132,748,028	74,887,588	221,442,957	14,714,272	116,675,622	68,524,638	199,914,532	(906,931)	16,072,406	6,362,950	21,528,425
<b>Tax Levy</b>	4,060,482	29,993,121	6,254,640	<b>40,308,243</b>	4,798,150	19,077,958	5,642,512	<b>29,518,620</b>	<b>(737,668)</b>	<b>10,915,163</b>	<b>612,128</b>	<b>10,789,623</b>

Community Mental Health includes the following major programs: TCM, CCS, CSP and CRS in addition to CBRF, CCC, IOP, Day Treatment, Community Administrative functions,

Behavioral Health Division

Inpatient - ED Services

2023 Annual Projection as of December 2023

	2023 Budget			2023 Annual Projection			2023 Projected Surplus/(Deficit)		
	Inpatient Care	MHEC	Total Inpatient/ED Services	Inpatient Care	MHEC	Total Inpatient/ED Services	Inpatient Care	MHEC	Total Inpatient/ED Services
<b>Revenue</b>									
BCA	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	-	-	-
Charges for Services	700,000	500,000	1,200,000	1,205,725	797,522	2,003,247	505,725	297,522	803,247
Other Revenue	-	-	-	-	-	-	-	-	-
Total Revenue	700,000	500,000	1,200,000	1,205,725	797,522	2,003,247	505,725	297,522	803,247
<b>Expense</b>									
Salary	-	-	-	-	169,181	169,181	-	(169,181)	(169,181)
Overtime	-	-	-	-	57,213	57,213	-	(57,213)	(57,213)
Fringe	-	-	-	-	1,167,730	1,167,730	-	(1,167,730)	(1,167,730)
Commodities/Services	600	7,079	7,679	(75,351)	39,850	(35,501)	75,951	(32,771)	43,180
Depreciation/Inventory	-	-	-	0	-	0	(0)	-	(0)
Other Charges	9,852,019	6,936,000	16,788,019	10,002,879	6,265,804	16,268,682	(150,860)	670,196	519,337
Capital	-	-	-	-	-	-	-	-	-
Intra County Services	-	665,957	665,957	815,115	2,559,431	3,374,546	(815,115)	(1,893,474)	(2,708,589)
Total Expense	9,852,619	7,609,036	17,461,655	10,742,643	10,259,210	21,001,853	(890,024)	(2,650,174)	(3,540,198)
<b>Tax Levy</b>	9,152,619	7,109,036	16,261,655	9,536,918	9,461,688	18,998,605	(384,299)	(2,352,652)	(2,736,950)

## Behavioral Health Division

## Management/Operations/Fiscal

## 2023 Annual Projection as of December 2023

	2023 Budget	2023 Annual Projection	2023 Projected Surplus/(Deficit)
<b>Revenue</b>			
BCA	-	-	-
Intergovernmental	-	37,433	37,433
Charges for Services	1,200	-	(1,200)
Other Revenue	200,100	580,593	380,493
<b>Total Revenue</b>	<b>201,300</b>	<b>618,026</b>	<b>416,726</b>
<b>Expense</b>			
Salary	6,028,224	5,341,860	686,364
Overtime	-	101,448	(101,448)
Fringe	9,483,324	7,975,444	1,507,880
Commodities/Services	1,894,533	1,133,545	760,988
Depreciation/Inventory	-	(0)	0
Other Charges	(10,886)	76,615	(87,501)
Capital	-	-	-
Intra County Services	(15,821,517)	(11,364,456)	(4,457,061)
<b>Total Expense</b>	<b>1,573,678</b>	<b>3,264,457</b>	<b>(1,690,779)</b>
<b>Tax Levy</b>	<b>1,372,378</b>	<b>2,646,431</b>	<b>(1,274,053)</b>



**COUNTY OF MILWAUKEE**  
Inter-Office Communication

Date: February 29, 2024

To: Mary Neubauer, Chairperson – Milwaukee County Mental Health Board

From: Shakita LaGrant-McClain, Director, Department of Health and Human Services

Subject: A report from the Director, Department of Health and Human Services, notifying the Milwaukee County Mental Health Board of Financial Risks, Vulnerabilities, and Opportunities.

File Type: Informational Report

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**BACKGROUND**

The Milwaukee County Behavioral Health Division has identified the following vulnerabilities.

**Risks & Vulnerabilities**

**1) Wraparound Milwaukee Residential Care Center Costs**

Wisconsin Department of Health Services recently informed Wraparound Milwaukee that Residential Care Center placement costs will no longer be funded through the HMO benefit after SFY2024. RCC costs currently represent approximately \$4.5m in total annual expenditures for Wraparound Milwaukee youth. If no alternative fund source is identified prior to SFY2024, the \$4.5m in annual costs will need to be supported with tax levy.

BHS is in discussions with the Division of Milwaukee Child Protective Services to potentially transfer the facilitation and coordination of RCC placements to DMCPs for Wraparound-enrolled youth involved in child protective services.

**2) Wraparound Milwaukee HMO Future**

Over the past decade, the number of services eligible for coverage under the Wraparound HMO has decreased while administrative burden in terms of reporting and audit requirements has increased. This change, paired with a decline in enrollment as

more youth opt into Comprehensive Community Services, is challenging the financial integrity of the program. BHS leadership has made the decision to end the Wraparound HMO program with a target sunset date of 9/30/2024. Youth currently enrolled in the Wraparound HMO be transferred to Comprehensive Community Services, Crisis Intervention, and other Medicaid and grant-funded programs managed by Milwaukee County. The Children's Youth Mental Health network may experience an increase in unreimbursed costs during this transition.

## **2) Labor Market**

The Department of Health and Human Services has seen an increase in provider agencies requesting rate increases due to difficulties hiring and retaining staff at current rates. Milwaukee County has very limited ability to increase rates without increases to local, state, or federal revenue to offset increased costs. Milwaukee County has raised this issue with DHS partners, but no immediate solutions have been identified.

BHS has renewed recruitment campaigns aimed at filling vacant internal position and has included targeted rate increase for Community Support Program providers in the 2024 budget request to help reduce workforce turnover in those areas.

## **3) Inpatient Capacity**

Low availability of inpatient bed capacity in area hospitals is leading to increased reliance on state psychiatric institutes for some high-acuity patients. Increased reliance on state psychiatric institutes leads to longer lengths of stay and increased costs. BHS Administration is working with health system partners and Granite Hills on plans to increase psychiatric bed availability. Granite Hills continues to make progress with bed availability, though it is still slower than was initially envisioned when BHS closed the Milwaukee County-operated psychiatric hospital.

## **Opportunities:**

### **1) Opioid Settlement Funds**

Milwaukee County is expecting substantial Opioid Settlement funds over the next 18 several years. The focus will be on creating efficiencies, expanding access to care to underserved communities, and shifting services upstream with a greater focus on prevention. BHS is requesting a substantial increase in Opioid Settlement Funds to sustain and expand substance use programming in 2024.

### **2) IMD Waiver**

Waiver of IMD restrictions (AB 616/SB 635) requires the Department of Health Services to seek a federal waiver to allow federal Medicaid reimbursement for mental health treatment services in facilities considered Institutions of Mental Disease (IMDs) such as

the Winnebago Mental Health Institute and Granite Hills. BHS currently estimates this waiver could free up approximately \$5.0m in BHS tax levy funds by replacing those funds with Medicaid payments. The waiver will likely not go into effect for at least 2 years, after which time we will have a much better estimate of the financial impact on Milwaukee County

### **3) Psychiatric Residential Treatment Facilities**

Psychiatric Residential Treatment Facilities (AB 1003/SB 913) – Create statutory authority for DHS to issue PRTF licensing rules and submit Medicaid state plan amendment to allow Medicaid reimbursement. This could allow for Medicaid reimbursement in some Residential Care Center settings currently funded by tax levy, but it is unclear how many, if any, Residential Care Center providers will pursue this licensure.

#### **PREPARED BY:**

Matthew Fortman, Fiscal Administrator, Department of Health and Human Services

#### **APPROVED BY:**

Shakita LaGrant-McClain, Director, Department of Health and Human Services

cc: Chairperson, Milwaukee County Mental Health Board Finance Committee

**COUNTY OF MILWAUKEE**  
Inter-Office Communication

Date: March 4, 2023

To: Mary Neubauer, Chairperson – Milwaukee County Mental Health Board

From: Shakita LaGrant-McClain, Director, Department of Health and Human Services

Subject: A report from the Director, Department of Health and Human Services, notifying the Milwaukee County Mental Health Board of Fund Transfers Processed in the previous quarter.

File Type: Informational Report

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**BACKGROUND**

Per the “BHD Fund Transfer Policy” adopted by the Mental Health Board, the BHD Fiscal Administrator will provide a quarterly informational report notifying the MHB as to any administrative fund transfers that have occurred during the previous quarter.

Wisconsin Statutes 51.41 authorizes the Milwaukee County Mental Health Board (MHB) to propose an annual budget to the County Executive for the Behavioral Health Division (BHD). Once this budget is approved by the County Executive, the budget provides the total spending authority for BHD for one calendar year. This budget reflects total expenditures, revenues and property tax levy required for the operation of programs and services within BHD.

Throughout the course of the year, certain adjustments to the budget may be necessary to better reflect BHD’s actual experience. In most cases, these adjustments, or appropriation transfers, would increase or decrease BHD’s expenditures and revenues compared to its base budget while maintaining the same tax levy as established in the original budget.

## Quarterly Fund Transfer Report

<b>Title</b>	<b>Description</b>	<b>Total Funds Transferred</b>
2024 Youth Mental Health Personnel Budget Adjustment	Fund transfer moves 3.0 FTE personnel expense budget to reflect cost centers where youth mental health staff are currently working	\$159,883
2024 Substance Abuse Treatment and Prevention Block Grant	Fund transfer establishes new expense account for more consistent and accurate tracking of Substance Abuse Treatment and Prevention Block Grant expenses.	\$588,738
2024 ADTC Reallocation	Fund transfer to reallocate Drug Treatment Court Grant expenditures and revenues based on most recent grant budget.	\$72,308
2024 TANF Reallocation	Fund transfer to reallocation Temporary Assistance for Needy Families (TANF) grant expenditures and revenues based on most recent grant budget.	\$367,606
2024 State Opioid Response reallocation	Fund transfer to reallocation State Opioid Response (SOR) grant expenditures and revenues based on most recent grant budget.	\$638,869
2024 Injection Drug Use Treatment Reallocation	Fund transfer to reallocation Injection Drug Use Treatment grant expenditures and revenues based on most recent grant budget.	\$228,272
2024 DMCPs grant reallocation	Fund transfer to Division of Milwaukee Child Protective Services grant expenditures and revenues based on most recent grant budget.	\$148,830
2024 WIMCR & Personnel Transfer	Fund transfer to establish budget authority for 1.0 FTE additional Contract Services Coordinator positions and 1.0 FTE additional Medical Records Clerk position. These costs are offset by increased Comprehensive Community Services program cost report revenue.	\$111,486

**PREPARED BY:**

Matthew Fortman, Fiscal Administrator, Department of Health and Human Services

**APPROVED BY:**

Shakita LaGrant-McClain, Director, Department of Health and Human Services

cc: Chairperson, Milwaukee County Mental Health Board Finance Committee

**2023 Year-End Projected BHD Reserve Balances - as of February 2024**

		2020 Balance	2021 Contribution	2021 Balance	2022 Contribution	2022 Balance	2023 Adjustment (Projected)	2023 Balance (Projected)
0904	Wrap Reserve	9,311,826	91,980	9,403,806	239,660	9,643,466	(1,200,000)	8,443,466
0906	Capital Reserve	2,942,631	(1,520,726)	1,421,905	(1,421,905)	-	-	-
0905	Surplus Reserve	24,121,207	9,310,616	33,431,823	(3,901,167)	29,530,655	5,413,835	34,944,490
Total Reserves		36,375,664	7,881,870	44,257,534	(5,083,413)	39,174,122	4,213,835	43,387,957

**Reserve Impacts - 2024 & Beyond**

	Surplus Reserve
<b>Commitments/Risks</b>	
Youth Residential Costs	\$ 3,500,000
AODA Program Deficit	\$ 1,000,000
Crisis Transport Revenue Shortfall	\$ 500,000
<b>Total Commitments/Risks</b>	<b>\$ 5,000,000</b>
<b>Current Balance</b>	<b>34,944,490</b>
<b>Future Balance after Known Commitments/Risks</b>	<b>\$ 29,944,490</b>